

## TABLE OF CONTENTS

Table of Contents.....	
Preface .....	
County Budget Summary .....	
General Fund Financing.....	
Administrative/Executive Group Summary.....	1
Board of Supervisors Summary .....	3
Board of Supervisors .....	4
Legislation.....	6
Clerk of the Board .....	8
County Administrative Office Summary .....	24
County Administrative Office .....	25
Franchise Administration .....	28
Litigation .....	30
Joint Powers Leases.....	32
Health Administration.....	35
Medical Center Lease Payments.....	39
Master Settlement Agreement .....	41
Federal Forest Reserve .....	43
County Counsel .....	45
Human Resources Summary .....	53
Human Resources .....	54
The Center for Employee Health and Wellness.....	57
Unemployment Insurance .....	62
Commuter Services .....	64
Employee Benefits and Services .....	66
Information Services Summary .....	68
Application Development/GIS.....	68
Computer Operations .....	72
Network Services.....	76
Risk Management Summary.....	79
Risk Management - Operations .....	80
Risk Management - Insurance Programs .....	83
Purchasing Summary.....	85
Purchasing.....	86
Surplus Property and Storage Operations.....	89
Mail/Courier Services.....	91
Printing Services.....	93
Arrowhead Regional Medical Center Summary .....	95
Arrowhead Regional Medical Center .....	96
Tobacco Tax Funds .....	106
Behavioral Health Summary .....	108
Behavioral Health .....	109
Alcohol and Drug Services .....	112
Mental Health Services Act.....	115
Driving Under the Influence Programs.....	117
State Block Grant Carryover Program .....	119
Court Alcohol and Drug Program.....	121
Proposition 36.....	123
Public Health Summary .....	126
Public Health.....	127
California Children's Services.....	177
Indigent Ambulance .....	180
Bio-Terrorism Preparedness.....	182
Vital Statistics State Fees .....	184
Ambulance Performance Based Fines .....	186
Vector Control Assessments .....	188
Local Agency Formation Commission .....	190
County Schools.....	192
Economic Development Agency Summary .....	195

## Table of Contents

Economic Development Agency Summary .....	196
Economic Development Summary .....	197
Economic Development .....	198
Community Development and Housing .....	207
Workforce Development .....	211
Fiscal Group Summary .....	217
Assessor Summary .....	218
Assessor .....	219
State/County Property Tax Administration Program .....	227
Auditor/Controller-Recorder Summary .....	229
Auditor/Controller-Recorder .....	231
Micrographics .....	238
Systems Development .....	240
Vital Records .....	243
Records Management .....	245
Treasurer-Tax Collector/Public Administrator Summary .....	247
Treasurer-Tax Collector/Public Administrator .....	248
Redemption Maintenance .....	252
Unified Property Tax System .....	254
Human Services Summary .....	257
Human Services .....	258
Aging and Adult Services .....	259
Aging Programs .....	260
Public Guardian-Conservator .....	263
Child Support Services .....	266
Human Services .....	
Administrative Claim .....	270
Domestic Violence/Child Abuse Services .....	283
Entitlement Payments (Childcare) .....	285
Out-of-Home Child Care .....	288
Aid to Adoptive Children .....	290
AFDC – Foster Care .....	292
Refugee Cash Assistance .....	295
Cash Assistance for Immigrants .....	297
CalWorks – All Other Families .....	299
Kinship Guardianship Assistance Program .....	301
Seriously Emotionally Disturbed .....	303
CalWorks – 2-Parent Families .....	305
Aid to Indigents (General Relief) .....	307
AB 212 - Teacher Stipends .....	309
Preschool Services .....	311
Veterans Affairs .....	316
Law and Justice Group Summary .....	321
County Trial Courts Summary .....	323
Drug Court Programs .....	324
Grand Jury .....	326
Indigent Defense Program .....	328
Court Facilities/Judicial Benefits .....	330
Trial Court Funding – Maintenance of Effort .....	332
Courthouse Facility – Excess 25% .....	334
Courthouse Seismic Surcharge .....	336
Alternate Dispute Resolution .....	338
Indigent Defense Special Revenue Fund .....	340
District Attorney Summary .....	342
Criminal Prosecution .....	343
Child Abduction .....	346
Real Estate Fraud .....	348
Auto Insurance Fraud .....	350
Workers' Compensation Fraud .....	352

## Table of Contents

State Asset Forfeiture .....	354
Specialized Prosecutions.....	356
Vehicle Fees – Auto Theft .....	358
Federal Asset Forfeiture .....	360
Law and Justice Group Administration Summary .....	362
Law and Justice Group Administration .....	363
2004 Local Law Enforcement Block Grant .....	366
2003 US BJA Congressional Mandate Award .....	368
2003 Local Law Enforcement Block Grant .....	370
COPS Technology Grant .....	372
Justice Assistance Grant .....	374
Southwest Border Prosecution Initiative .....	376
Probation Summary .....	378
Administration, Corrections and Detention .....	379
Court-Ordered Placements .....	383
Juvenile Justice Grant Program .....	385
Asset Forfeiture 15% .....	387
Seized Assets .....	389
Public Defender .....	391
Sheriff-Coroner Summary .....	397
Sheriff-Coroner .....	398
Contract Training .....	406
Public Gatherings .....	408
Aviation .....	413
IRNET Federal.....	418
IRNET State.....	420
High Intensity Drug Traffic Area.....	422
Federal Seized Assets (DOJ) .....	424
Federal Seized Assets (Treasury) .....	426
State Seized Assets.....	428
Vehicle Theft Task Force.....	430
Search and Rescue .....	432
Cal-ID Program.....	434
COPSMORE Grant.....	436
Capital Project Fund .....	438
Court Services Auto.....	440
Court Services Tech .....	442
Public and Support Services Group Summary.....	445
Public and Support Services Group-Administration .....	447
Agriculture/Weights and Measures Summary.....	451
Agriculture/Weights and Measures .....	452
California Grazing .....	464
Airports Summary .....	466
Airports .....	467
Chino Airport Commercial Hangar Facility.....	470
Architecture and Engineering.....	472
County Library.....	476
County Museum Summary .....	483
County Museum.....	484
Museum Store .....	493
Facilities Management Summary.....	495
Administration .....	496
Utilities .....	500
Fleet Management Summary.....	502
Garage.....	503
Motor Pool .....	506
Land Use Services Summary .....	509
Administration .....	510
Current Planning.....	512
Advance Planning.....	515
Building and Safety.....	518

## Table of Contents

Code Enforcement.....	521
Fire Hazard Abatement.....	524
General Plan Update .....	527
Habitat Conservation .....	529
Public Works Summary.....	531
Surveyor .....	532
Survey Monument Preservation .....	535
Transportation	
Road Operations .....	537
Caltrans Contract.....	549
Etiwanda Interchange Improvements .....	551
High Desert Corridor Project .....	553
Facilities Development Plans .....	555
Measure I Funds.....	557
Regional Development Mitigation Plan.....	560
Solid Waste Management Division	
Operations .....	562
Site Closure and Maintenance .....	570
Site Enhancement, Expansion and Acquisition .....	572
Environmental.....	574
Environmental Mitigation Fund .....	576
Real Estate Services Summary .....	578
Real Estate Services .....	579
Rents and Leases.....	582
Chino Agricultural Preserve .....	584
Regional Parks Summary .....	586
County Trail System .....	604
Proposition 12 Projects.....	606
Proposition 40 Projects.....	608
Moabi Regional Park Boat Launching Facility .....	610
Glen Helen Amphitheater .....	612
Park Maintenance/Development .....	614
Calico Ghost Town Marketing Services.....	616
Off-Highway Vehicle License Fee .....	618
Amphitheater Improvements at Glen Helen .....	620
Regional Parks Snack Bars.....	622
Camp Bluff Lake .....	624
Registrar of Voters .....	626
Fish and Game Commission.....	633
Capital Improvement Program Summary .....	635
Capital Improvement Program .....	636
Other Agencies Summary .....	715
In Home Supportive Services Public Authority.....	716
County of San Bernardino Economic and Community Development Corporation.....	720
County Industrial Development Authority.....	722
Redevelopment Agency Summary .....	724
Speedway Project Area .....	725
Cedar Glen Project Area.....	730
Victor Valley Economic Development Authority Project Area .....	732
Mission Boulevard Joint Redevelopment Project Area.....	734
Proposed Bloomington Project Area.....	736
Proposed Cajon Project Area .....	739



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## **COUNTY OF SAN BERNARDINO**

This budget covers the period from July 1, 2006 – June 30, 2007. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget amount.

The County of San Bernardino's 2006-07 Proposed Budget consisting of the general fund, restricted financing funds, capital project funds, special revenue funds, and enterprise funds has a total appropriation of \$3.3 billion.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

### **Mission Statement**

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.

### **Vision Statement**

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

### **VALUES Statement**

To achieve our Vision, we dedicate ourselves to these values:

- **Valuing our workforce** by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **Appreciation and promotion** of the diverse cultures that comprise our workforce and the communities we serve.
- **Leadership** by coordinating regional planning through collaboration with local communities and businesses.
- **Unquestioned integrity** that embraces a culture of honor and trustworthiness.
- **Excellence** in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **Service** of the highest quality to our customers delivered with dignity and respect.

### **Business Plan**

This year, the Board of Supervisors received the County's first Business Plan, distributed in March 2006. This plan document is the new starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to the department's goals and objectives.

Business Plan Workshops were held April 24<sup>th</sup>, 25<sup>th</sup>, May 1<sup>st</sup> and May 2<sup>nd</sup>, 2006. These workshops provided the Board of Supervisors the opportunity to review departmental goals and objectives. Additionally, this was the first occasion for departments to explain how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects not yet funded.



## General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with reviewing the two restricted financing sources, Prop 172 and Realignment. Prop 172 assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health. If these financing sources are not sufficient to pay for those departments' costs, then the general fund sources are considered.

The 2006-07 revised financing plan included a total of \$502.5 million in ongoing discretionary revenue for the general fund. This revenue is comprised of property taxes, interest on the county investment pool, sales tax, and other taxes. The financing plan initially allocates increases in these discretionary revenues to fund increases in mandatory costs such as previously negotiated salary increases, previous year's Board approved costs, and other mandated costs. After the mandatory costs are financed, the remaining unallocated discretionary revenue is presented to the Board of Supervisors during the budget workshop for allocation.

Budget workshops are scheduled to be held on May 30<sup>th</sup> and 31<sup>st</sup>, 2006, to discuss each department's proposed budget. Each department submitted a proposed budget based on the general fund financing amount allocated to them in the financing plan and their own departmental revenues. At this time, departments also requested fee adjustments and/or policy items, which include funding requests for those workload and program changes that were unable to be financed in their proposed budget.

Any budgetary changes the Board of Supervisors approve at the budget workshop will be incorporated in the 2006-07 proposed budget that will be presented to the Board during the Budget and Fee Hearing scheduled for June 6, 2006, at 1:30 in the Board Chambers. The Final Budget is scheduled for adoption on June 13, 2006.

This hearing is to obtain public input on the county budget and fee ordinance changes and to obtain additional Board changes to incorporate into the 2006-07 final budget.

## Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has restricted financing funds, capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2006-07 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will also be discussed during the budget workshop and Budget and Fee Hearing.

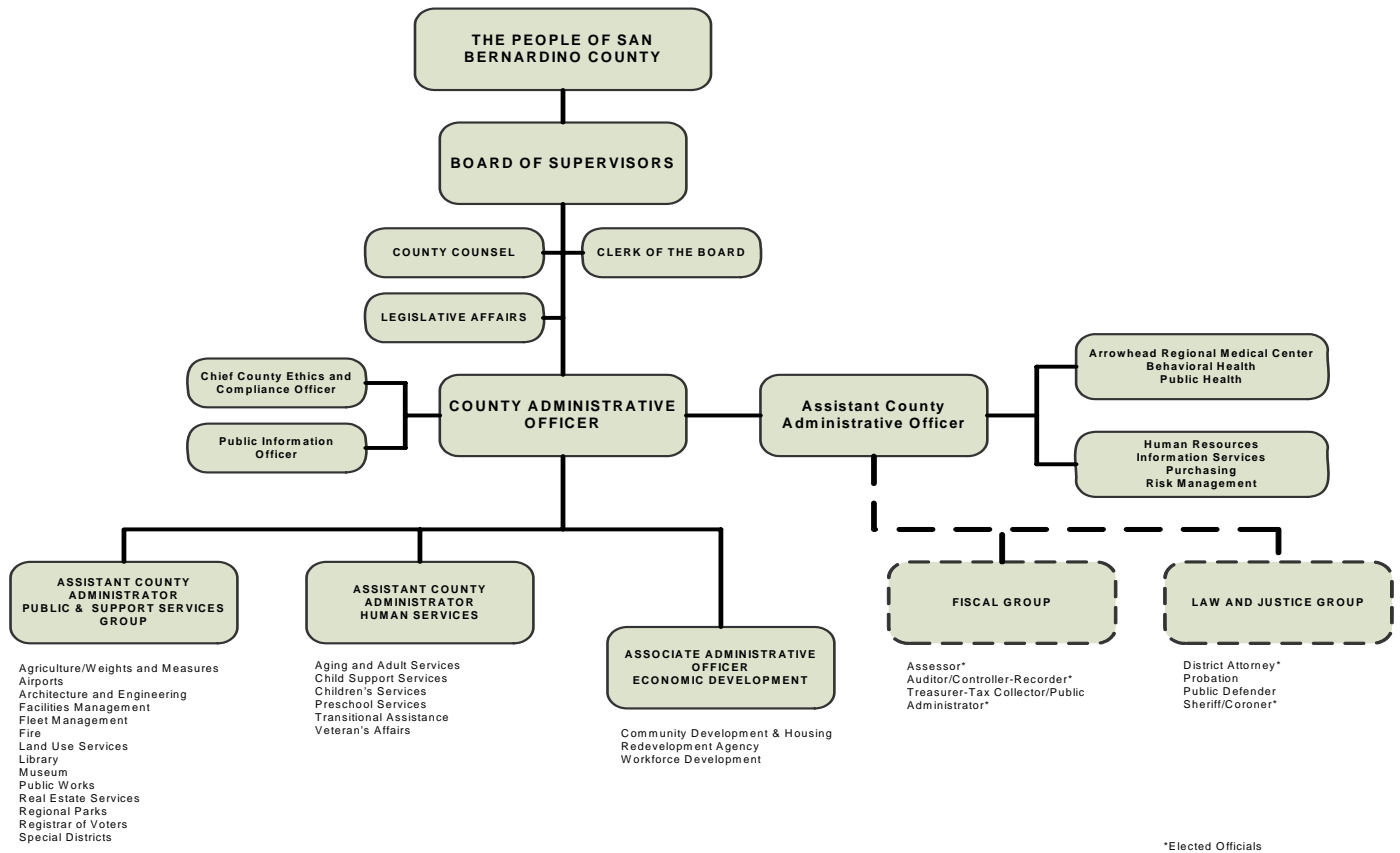
## Budget Workbook Format

The presentation of the County of San Bernardino's 2006-07 Proposed Budget is based on the County Organizational Structure, which is depicted on the next page. The Administrative/Executive Group is comprised of those departments that report directly to the Board of Supervisors or those departments that report directly to the County Administrative Office. This group performs functions related to the overall support of the county.

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is shown on pages 4 - 8 of this Preface. This sample further shows and explains how each budget unit is presented in the book.

A list of Budget Book Definitions is provided on pages 9 - 11 of this Preface. This listing defines budget terms commonly used throughout the budget workbook.





## DEPARTMENT Department Head

The department name and responsible administrator are listed at the top.

### MISSION STATEMENT

### STRATEGIC GOALS

Stated goals for which measures can be objectively determined and ultimately linked to performance measures

### ORGANIZATIONAL CHART

Demonstrates the names of key personnel and departmental structure by function, including the Full Time Equivalent's (FTE's)

### SUMMARY OF BUDGET UNITS

Departments that have multiple budget units will have a summary at the front of their section that lists the individual units and budget figures for 2006-07 that they are responsible for.

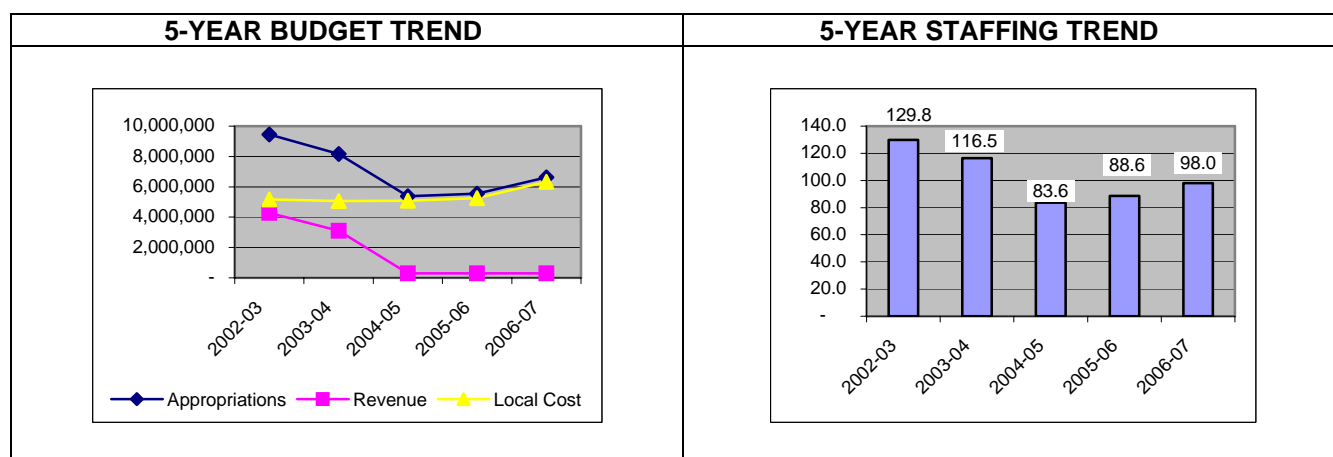
2006-07

	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-

### DESCRIPTION OF MAJOR SERVICES

Description of Major Services provides a narrative describing the function and activity of the budget in question.

### BUDGET HISTORY



These graphs display a visual picture of the department's trends for the proposed year and prior four years in budgeted local cost or fund balance or revenue over/(under), where applicable, and budgeted staffing.

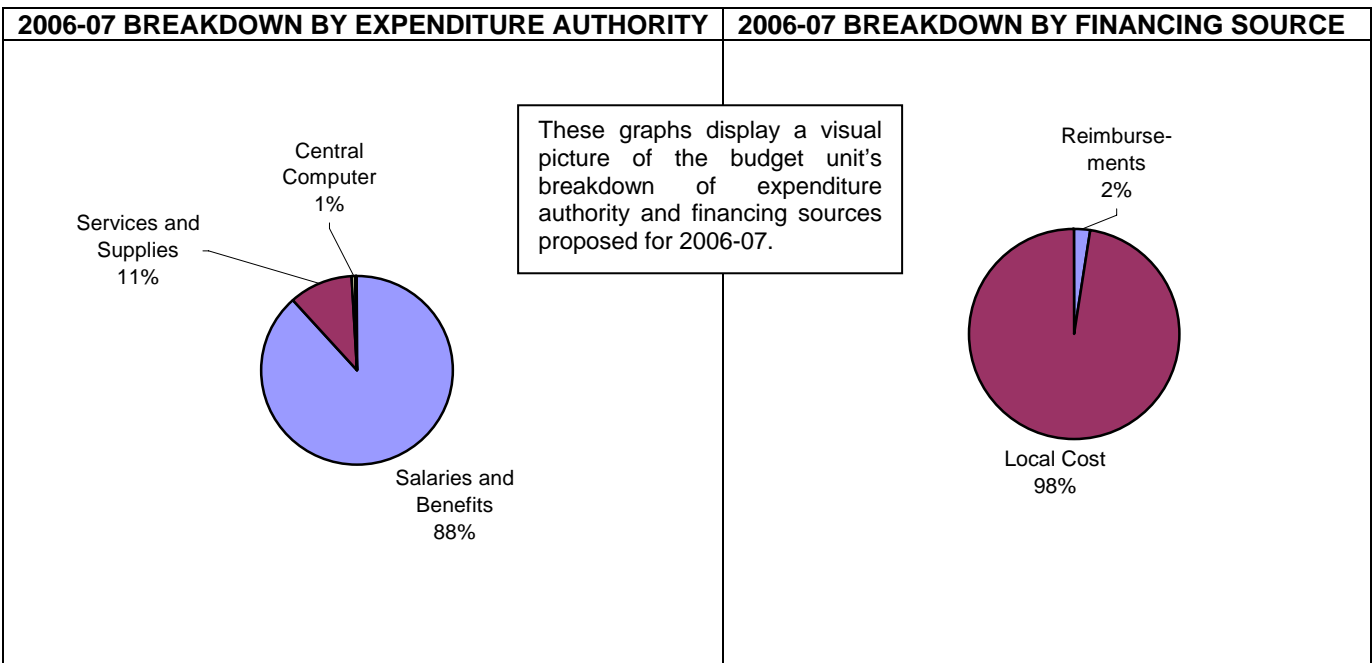


**PERFORMANCE HISTORY**

Performance History provides a historical overview of the budget unit, including actuals from 2002-03, 2003-04 and 2004-05, the 2005-06 modified budget and estimates for this year.

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation					
Departmental Revenue					
Local Cost					
Budgeted Staffing					

For those departments that have significant variances between modified budget and estimate in 2005-06, there will be an explanation of why this occurred.

**ANALYSIS OF PROPOSED BUDGET**

**ANALYSIS OF PROPOSED BUDGET (CONT).**

The header shows which budget you are looking at and lists the Function and Activity that tie this page to the summary financial schedules prepared by the Auditor's Office.

**GROUP: Administrative/Executive**  
**DEPARTMENT:** -  
**FUND:** -

**BUDGET UNIT:** -  
**FUNCTION:** -  
**ACTIVITY:** -

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	-	-	-	-	-	-	-
Central Computer	-	-	-	-	-	-	-
Other Charges	-	-	-	-	-	-	-
Land and Improvements	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-
L/P Struct/Equip/Vehicles	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
Total Exp Authority	-	-	-	-	-	-	-
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	-	-	-	-	-	-	-
Operating Transfers Out	-	-	-	-	-	-	-
Total Requirements	-	-	-	-	-	-	-
<b><u>Departmental Revenue</u></b>							
Taxes	-	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-	-	-
Use Of Money and Prop	-	-	-	-	-	-	-
Realignment	-	-	-	-	-	-	-
State, Fed or Gov't Aid	-	-	-	-	-	-	-
Current Services	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
Budgeted Staffing	-	-	-	-	-	-	-

This section provides a summary overview of how the budget incrementally progresses from prior year adopted to the current year proposed.



## PERFORMANCE MEASURES

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Insert Performance Measure		
Insert Performance Measure		

This schedule is new for the 2006-07 budget year, and describes the department's performance goals for the close of the 2006-07 budget year.

Performance measures are placed with the budget unit to which they specifically apply. This section may not appear when performance measures are not applicable and/or overall department measures appear elsewhere.

Two measures *per department* were required for 2006-07. Departments were allowed discretion to include a 2005-06 estimate baseline if known, so some of these estimate fields may be blank.

## POLICY ITEM REQUESTS

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
	Policy Item (explanation of policy item, include impacts).	-	-	-	-	
	Proposed Performance Measure					
	Policy Item (explanation of policy item, include impacts).	-	-	-	-	
	Proposed Performance Measure					
	<b>Total</b>	-	-	-	-	

This schedule lists the department's requests for policy items, which are currently not included in their proposed budget request.

These items include requests for approval of new programs or expenditures not currently funded. Items are in rank order and include corresponding proposed performance expectation if funded.

If the department is not requesting any policy items, then this schedule is omitted



**FEE REQUEST SUMMARY**

<b>FEE REQUEST SUMMARY</b>				
<b>Brief Description of Fee Request</b>	<b>Budgeted Staffing</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
Fee Request (explanation of fee request, include impacts).	-	-	-	-
Fee Request (explanation of fee request, include impacts).	-	-	-	-
Fee Request (explanation of fee request, include impacts).	-	-	-	-
<b>Total</b>	-	-	-	-

This summary describes the fees and fee adjustments requested by the department. These adjustments may include new fees, changes to existing fees, or deletion of existing fees.

Fees requests are not incorporated into the budget until approved by the Board of Supervisors during the budget and fee hearing.

If the department is not requesting any fee adjustments, then this schedule is omitted.





## **BUDGET BOOK DEFINITIONS**

**Activity:** A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Appropriation:** An appropriation is an authority to spend. It represents the authorization from a specific fund to a specific program to make expenditures/incur obligations for a specified purpose and period of time. The budget contains many appropriations or items. These appropriations are limited to one year, unless otherwise specified. An appropriation represents the authorized expenditure limit for a fund/department unit for the year.

**Base Budget:** This year's base budget represents the prior year approved budget plus mandated cost adjustments such as across-the-board salary increases (MOU), retirement costs, risk management liabilities, and previous year's mid-year Board approved costs.

**Budgeted Staffing:** The number of equivalent positions funded in the budget unit. Also referred to as full-time equivalent (FTE).

**Capital Project Funds:** Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

**Central Computer:** The Central Computer expense category is set up to allocate the Information Services Department's computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2006-07) will be adjusted based upon the actual usage in 2005-06.

**Contingencies:** An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

**Costs to Maintain Current Program Services:** All non-discretionary budget changes that are factored into the base budget: these include the cost of new mandates and negotiated salary increases. The Board of Supervisors approved these costs for the general fund in the County Administrative Office's financing plan.

**COWCAP:** COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

**Department:** An organizational unit used by county management to group programs of a like nature.

**Department Recommended Funded Adjustments:** A proposal by the department to change or implement a new program funded through existing resources that is not currently authorized by the Board.

**Depreciation:** The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

**Discretionary Revenue:** Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

**Employee Health & Productivity Program (EHaP):** A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.



**Encumbrance:** An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

**Enterprise Funds:** Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

**Expenditure:** Under the current financial resources measurement focus, decrease in net financial resources not properly classified as other financing uses.

**Fiscal Year (FY):** The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

**Fixed Asset:** An asset of a long-term character such as land, buildings, furniture, and other equipment costing \$5,000 or more and having a useful life of one year or more.

**Full-time Equivalent (FTE):** The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing. An equivalent position is calculated by taking the total number of work hours budgeted for the budget unit (excluding overtime) and dividing by 2088, which represents the total number of hours in a work year.

**Function:** A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

**Fund:** A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

**Fund Balance:** The excess of assets over liabilities, including the cancellation of prior year encumbrances.

**General Fund:** The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primary sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development/public service, fiscal, human services system, internal services, and law and justice groups.

**General Fund Financing:** Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

**Internal Service Funds:** Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

**Local Cost:** Local cost (or general fund financing) is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

**Memorandum of Understanding (MOU):** For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

**Mid-year Adjustments:** Board approved changes to a department's budget after the adoption of the final budget.



**Operating Transfers In/Out:** A method of providing financing from one fund to another for the implementation of a project or program.

**Other Charges:** A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

**Proposed Budget:** The working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets and for new permanent employee positions unless specifically approved by the Board of Supervisors.

**Proposition 172 (Prop. 172):** A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

**Public Service Employee (PSE):** PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

**Realignment Funding (Health & Welfare):** In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

**Reimbursements:** Amount received as a repayment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of an expenditure and are considered a financing source.

**Restricted Financing Funds:** Restricted financing funds consist of two restricted financing sources – Prop. 172 and Realignment. Prop. 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the County.

**Revenue:** The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a fund for future appropriation.

**SB 90 State-Mandated Local Program:** State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government.

**Step Increases:** An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements/increases within the base salary range shall be based on two (2) step increments. Each increment is 2.5%.

**Transfers:** The movement of resources from one fund to another usually for payment of services received.

**Unrestricted Net Assets:** That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).



**ADMINISTRATIVE/EXECUTIVE GROUP  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS SUMMARY	3			
BOARD OF SUPERVISORS	4	6,100,937	-	6,100,937
LEGISLATION	6	480,950	-	480,950
CLERK OF THE BOARD	8	1,228,524	95,000	1,133,524
COUNTY ADMINISTRATIVE OFFICE SUMMARY	24			
COUNTY ADMINISTRATIVE OFFICE	25	4,204,181	-	4,204,181
FRANCHISE ADMINISTRATION	28	295,845	-	295,845
LITIGATION	30	388,681	-	388,681
JOINT POWERS LEASES	32	20,837,293	-	20,837,293
HEALTH ADMINISTRATION	35	157,188,824	142,188,824	15,000,000
COUNTY COUNSEL	45	9,735,494	5,533,194	4,202,300
HUMAN RESOURCES SUMMARY	53			
HUMAN RESOURCES	54	6,624,669	290,500	6,334,169
THE CENTER FOR EMPLOYEE HEALTH & WELLNESS	57	293,180	293,180	-
UNEMPLOYMENT INSURANCE	62	4,000,000	-	4,000,000
INFORMATION SERVICES SUMMARY	68			
INFORMATION SERVICES	69	13,023,884	4,832,240	8,191,644
PURCHASING SUMMARY	85			
PURCHASING	86	1,235,858	35,000	1,200,858
BEHAVIORAL HEALTH SUMMARY	108			
BEHAVIORAL HEALTH	109	164,822,242	162,979,489	1,842,753
ALCOHOL AND DRUG SERVICES	112	19,782,871	19,633,413	149,458
PUBLIC HEALTH SUMMARY	126			
PUBLIC HEALTH	127	78,441,771	77,151,492	1,290,279
CALIFORNIA CHILDREN'S SERVICES	177	17,604,866	14,251,621	3,353,245
INDIGENT AMBULANCE	180	472,501	-	472,501
LOCAL AGENCY FORMATION COMMISSION	190	221,000	-	221,000
COUNTY SCHOOLS	192	2,918,131	-	2,918,131
TOTAL GENERAL FUND		<u>509,901,702</u>	<u>427,283,953</u>	<u>82,617,749</u>



**ADMINISTRATIVE/EXECUTIVE GROUP  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>				
COUNTY ADMINISTRATIVE OFFICE:				
MASTER SETTLEMENT AGREEMENT	41	20,721,089	16,423,588	4,297,501
FEDERAL FOREST RESERVE	43	73,131	67,701	5,430
HUMAN RESOURCES:				
COMMUTER SERVICES	64	879,129	505,000	374,129
EMPLOYEE BENEFITS & SERVICES	66	2,969,837	2,410,017	559,820
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	106	3,472,320	2,553,577	918,743
BEHAVIORAL HEALTH:				
MENTAL HEALTH SERVICES ACT	115	27,955,338	27,900,880	54,458
DRIVING UNDER THE INFLUENCE PROGRAMS	117	275,795	90,000	185,795
STATE BLOCK GRANT CARRYOVER PROGRAM	119	5,268,065	1,300,000	3,968,065
COURT ALCOHOL AND DRUG PROGRAM	121	1,082,490	415,000	667,490
PROPOSITION 36	123	6,317,110	5,907,501	409,609
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	182	2,981,467	2,807,953	173,514
VITAL STATISTICS STATE FEES	184	483,169	153,000	330,169
AMBULANCE PERFORMANCE BASED FINES	186	602,500	302,500	300,000
VECTOR CONTROL ASSESSMENTS	188	3,846,899	1,758,000	2,088,899
TOTAL SPECIAL REVENUE FUNDS		<u>76,928,339</u>	<u>62,594,717</u>	<u>14,333,622</u>

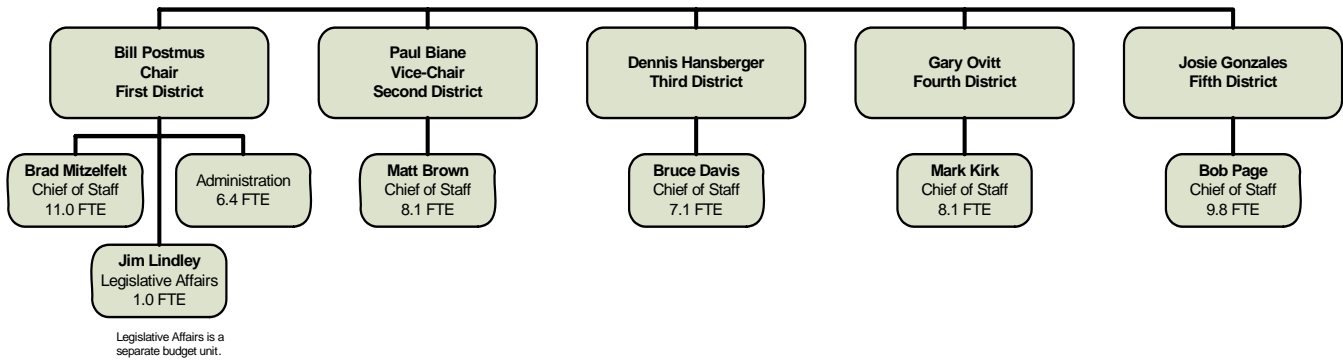
	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
<b><u>INTERNAL SERVICES FUNDS</u></b>				
INFORMATION SERVICES:				
COMPUTER OPERATIONS	72	21,465,435	22,323,795	858,360
NETWORK SERVICES	76	18,943,932	19,244,491	300,559
RISK MANAGEMENT SUMMARY	79			
OPERATIONS	80	6,320,807	6,320,807	-
INSURANCE PROGRAMS	83	60,686,873	97,127,583	36,440,710
PURCHASING:				
SURPLUS PROPERTY & STORAGE OPERATIONS	89	4,500,088	4,637,023	136,935
MAIL/COURIER SERVICES	91	7,445,766	7,530,000	84,234
PRINTING SERVICES	93	2,560,028	2,586,287	26,259
TOTAL INTERNAL SERVICE FUNDS		<u>121,922,929</u>	<u>159,769,986</u>	<u>37,847,057</u>

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
<b><u>ENTERPRISE FUNDS</u></b>				
COUNTY ADMINISTRATIVE OFFICE:				
MEDICAL CENTER LEASE PAYMENTS	39	54,023,686	54,023,686	-
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	95			
ARROWHEAD REGIONAL MEDICAL CENTER	96	351,867,051	348,892,401	(2,974,650)
TOTAL ENTERPRISE FUNDS		<u>405,890,737</u>	<u>402,916,087</u>	<u>(2,974,650)</u>



## BOARD OF SUPERVISORS Bill Postmus, Chairman

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Local Cost	Staffing
Board of Supervisors	6,100,937	-	6,100,937	60.5
Legislation	480,950	-	480,950	2.0
<b>TOTAL</b>	<b>6,581,887</b>	<b>-</b>	<b>6,581,887</b>	<b>62.5</b>

Detailed information for each budget unit is provided, along with a description of the services provided and budget unit history.

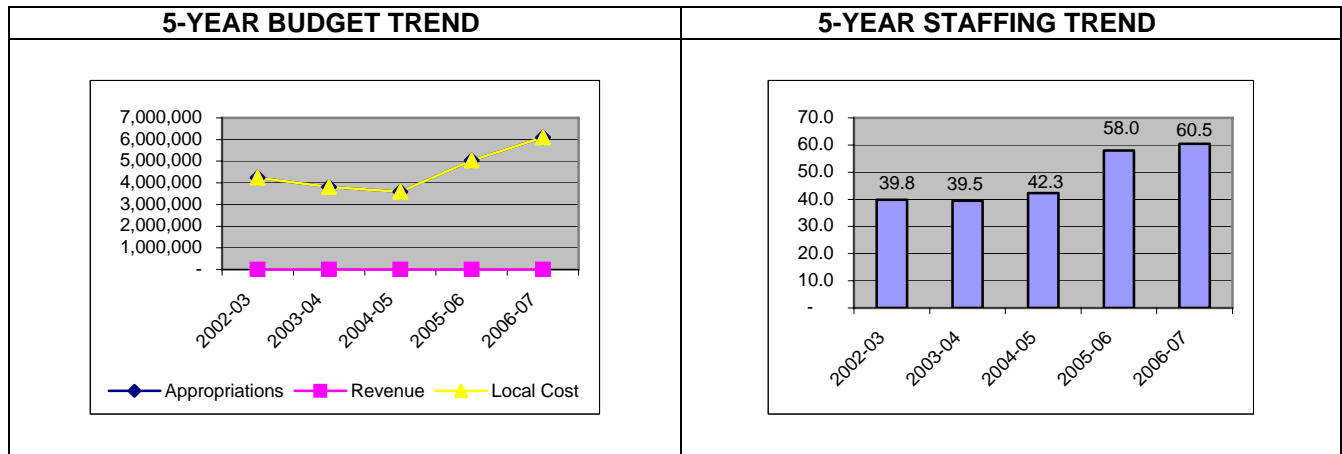


## Board of Supervisors

### DESCRIPTION OF MAJOR SERVICES

The Board of Supervisors is the governing body of the county government and Board-governed special districts. It establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

### BUDGET HISTORY

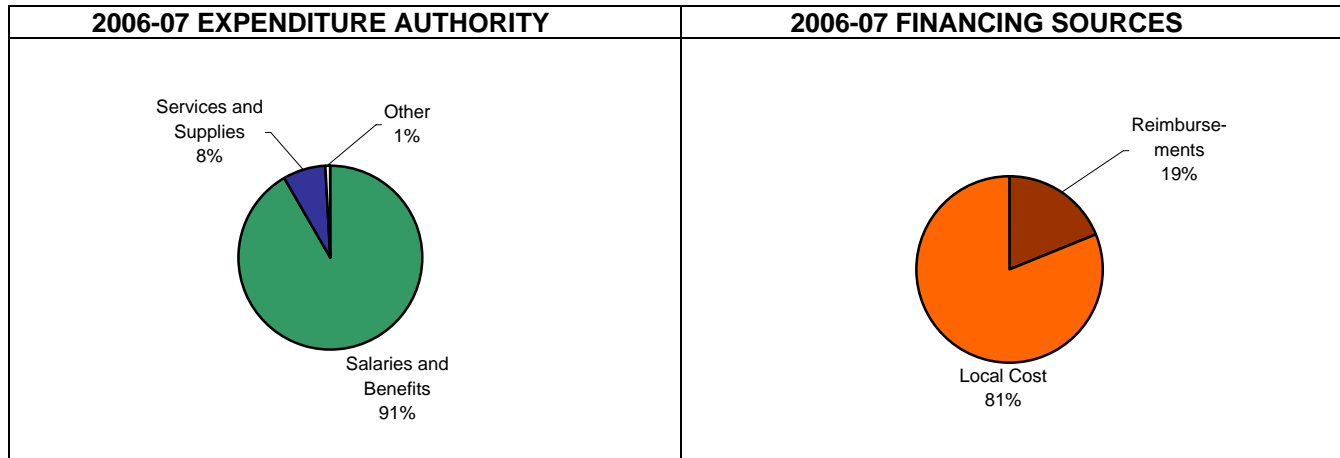


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	4,086,834	3,706,732	3,609,024	5,769,390	5,769,390
Departmental Revenue	-	-	-	-	-
Local Cost	4,086,834	3,706,732	3,609,024	5,769,390	5,769,390
Budgeted Staffing				58.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Board of Supervisors  
FUND: General

BUDGET UNIT: AAA BDF  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,463,627	3,781,716	4,157,353	5,696,933	5,687,871	6,886,026	1,198,155
Services and Supplies	512,380	545,197	534,057	522,281	441,955	501,525	59,570
Central Computer	34,960	22,719	34,201	43,160	39,741	65,006	25,265
Equipment	11,939	-	-	-	-	-	-
Transfers	70,555	55,962	47,434	64,065	64,065	67,731	3,666
Total Exp Authority	4,093,461	4,405,594	4,773,045	6,326,439	6,233,632	7,520,288	1,286,656
Reimbursements	(6,627)	(698,862)	(1,164,021)	(557,049)	(1,193,660)	(1,419,351)	(225,691)
Total Appropriation	4,086,834	3,706,732	3,609,024	5,769,390	5,039,972	6,100,937	1,060,965
Local Cost	4,086,834	3,706,732	3,609,024	5,769,390	5,039,972	6,100,937	1,060,965
Budgeted Staffing					58.0	60.5	2.5

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid year adjustments.

Additionally, this budget unit increased by 2.5 budgeted positions as a result of changes made to staff by the various districts. These changes include an increase of 1.2 Field Representatives, 0.1 District Representatives, 0.2 Community Liaisons, and 1.0 Executive Secretary.

Other changes in this budget unit include an increase in services and supplies, of which most significant changes are in phone services, office supplies, postage, printing services, and maintenance of structures.

Finally, there was an increase in reimbursements from other government center departments for shared Systems Analyst support as well as an increase from the Priority Policy needs budget.



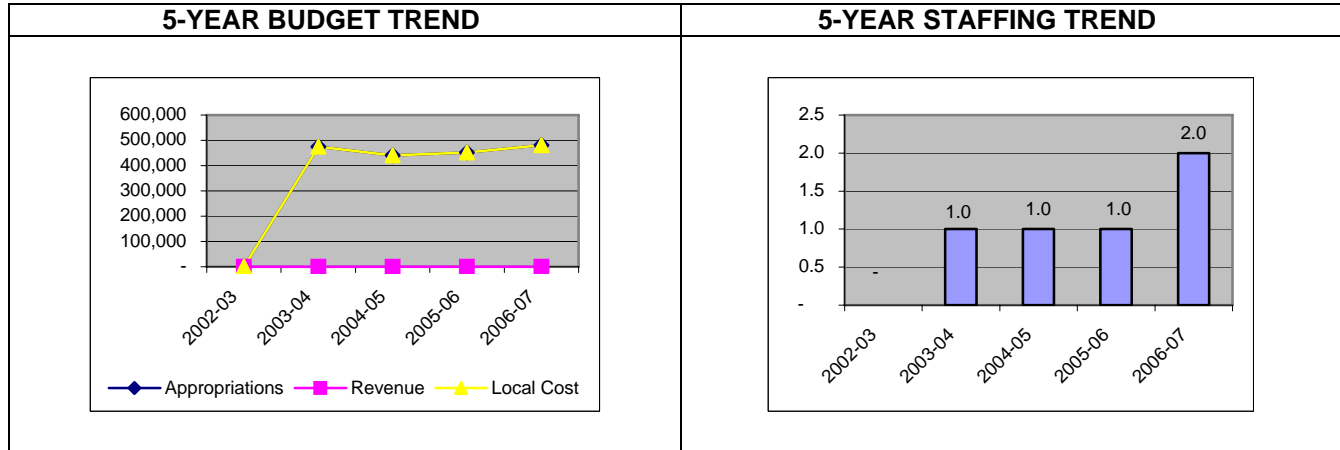


## Legislation

### DESCRIPTION OF MAJOR SERVICES

This program provides federal and state advocacy services to the County of San Bernardino. On February 5, 2002, the Board of Supervisors approved an administrative report that recommended numerous enhancements to San Bernardino County's legislative program. Through the continued restructuring of federal and state advocacy offices, two advocates currently represent the County. The creation of this budget unit was approved by the Board of Supervisors on December 17, 2002 and was established to consolidate expenses associated with state and federal advocacy efforts.

### BUDGET HISTORY



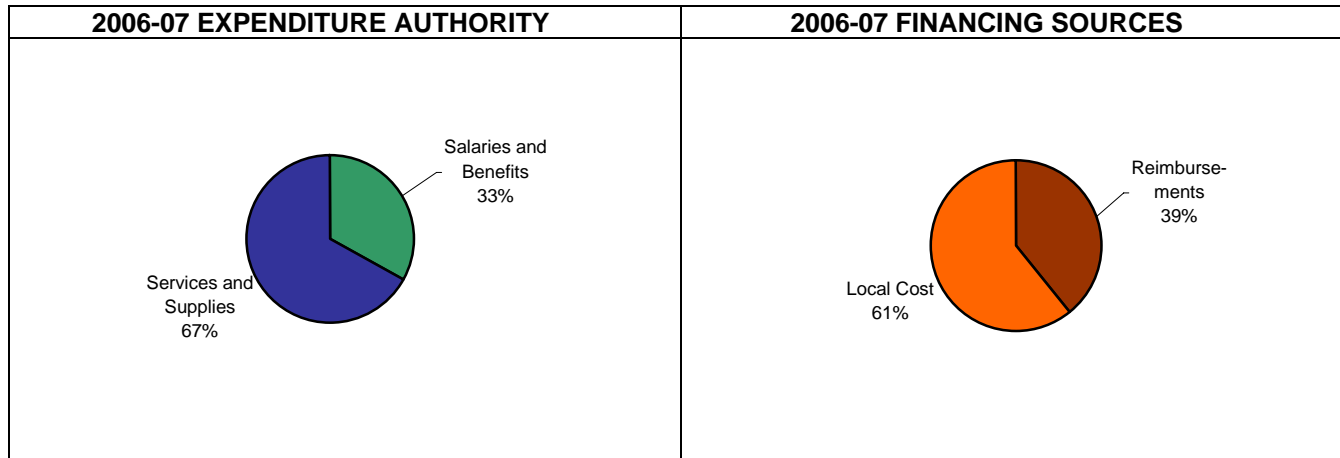
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	436,519	382,833	458,315	433,905
Departmental Revenue	-	-	-	-	-
Local Cost	-	436,519	382,833	458,315	433,905
Budgeted Staffing				1.0	

This budget unit was established in 2003-04; therefore no actual costs are reported for 2002-03. In 2004-05, appropriations were lower than anticipated due to the mid-year vacancy of the Director of Legislative Affairs.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Legislation  
FUND: General

BUDGET UNIT: AAA LEG  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	122,396	76,969	173,794	172,613	260,966	88,353
Services and Supplies	-	511,123	505,674	459,908	587,499	526,832	(60,667)
Central Computer	-	-	-	-	-	895	895
Transfers	-	3,000	190	203	203	257	54
Total Exp Authority	-	636,519	582,833	633,905	760,315	788,950	28,635
Reimbursements	-	(200,000)	(200,000)	(200,000)	(308,000)	(308,000)	-
Total Appropriation	-	436,519	382,833	433,905	452,315	480,950	28,635
Local Cost	-	436,519	382,833	433,905	452,315	480,950	28,635
Budgeted Staffing					1.0	2.0	1.0

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The most significant change in this budget unit is the addition of 1.0 staff position to provide support services to the Director. Funding for this new staff position was made available by a corresponding reduction in the services and supplies appropriation, which resulted from budgeting services and supply costs based on the historical actual costs.



## CLERK OF THE BOARD

### Dena M. Smith

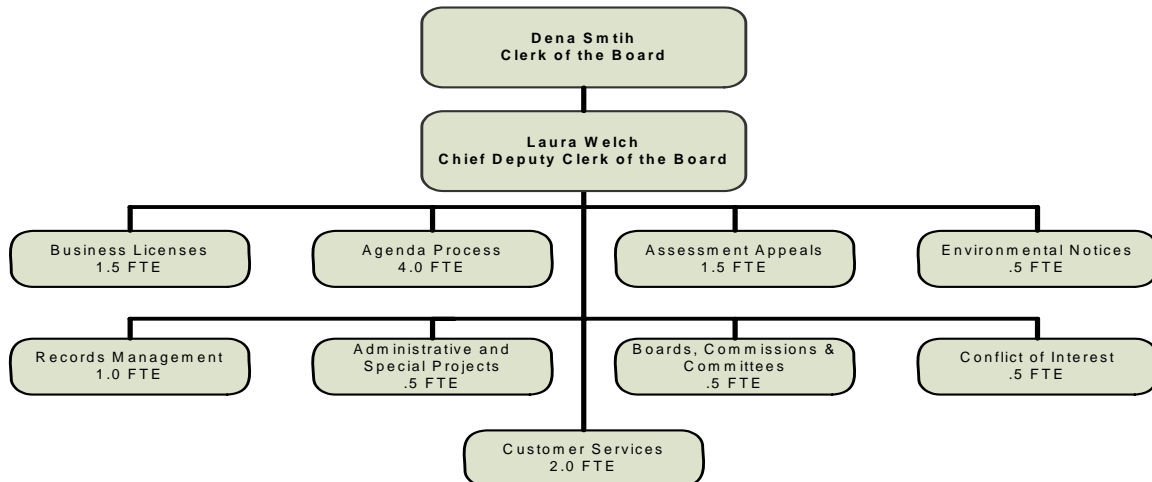
#### MISSION STATEMENT

In support of the County Board of Supervisors, and in service to the public and fellow county staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the county's boards, commissions and committees; licenses businesses operating in the county unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our services commitments are courtesy and respect.

#### STRATEGIC GOALS

1. Implement technological improvements to increase operational efficiency and enhance staff and public access to Board of Supervisors agenda and related information.
2. Improve business license processes and procedures.

#### ORGANIZATIONAL CHART



Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, policy item requests and fee requests.



## Clerk of the Board

### DESCRIPTION OF MAJOR SERVICES

The COB coordinates and prepares agendas, minutes, legal notices and related documents for all meetings and hearings of the County Board of Supervisors, County Redevelopment Agency, County Economic and Community Development Corporation, County Industrial Development Authority, and In-Home Supportive Services Public Authority. The COB also updates the County Code and maintains current and historical records of all ordinances, resolutions, contracts, agreements and other official actions taken by the Board.

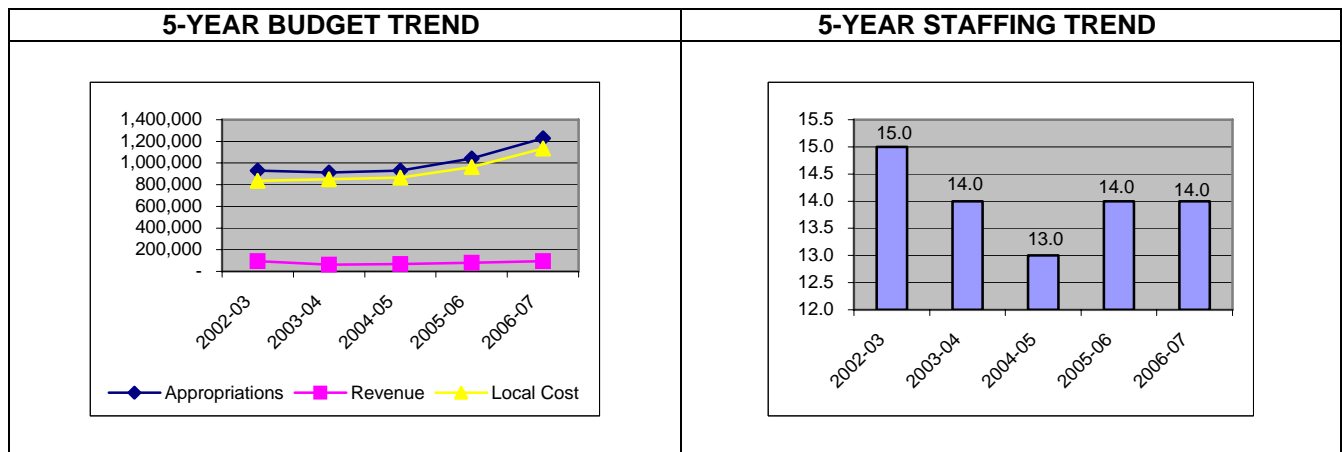
This office works with the Board of Supervisors, county departments and non-county agencies to maintain the database of members for more than 240 county advisory boards, commissions and committees (BCCs). Responsibilities include posting of scheduled and unscheduled vacancies and the annual review and recommendation to the Board for the continuation or dissolution (sunset review) of specific BCCs. The Clerk of the Board is secretary to the City Selection Committee, assisting cities with their selection of representatives to serve on regional committees such as Local Agency Formation Commission (LAFCo) and South Coast Air Quality Management District (SCAQMD). This office also maintains the Roster of Public Agencies, which includes information about all the public agencies and governing boards in the county.

Pursuant to state law and county code, the COB maintains financial disclosure (Conflict of Interest of Form 700) documents for specified county officials, school districts, employees and members of the BCCs.

In accordance with State Board of Equalization requirements, the county Assessment Appeals Board hears and adjudicates disputes regarding property valuation. The COB provides staff support for the assessment appeal hearings and serves as the liaison among property owners, the County Assessor and the Assessment Appeals Board.

The County of San Bernardino requires that certain businesses operating within the county unincorporated areas obtain business licenses and the COB receives, processes and issues new and renewal licenses. This office also posts environmental notices and notices of state/local meetings and hearings, receives summonses, complaints, planning appeals, requests for tax refunds, and responds to hundreds of requests for information and documents on behalf of the Board of Supervisors and/or the County of San Bernardino.

### BUDGET HISTORY



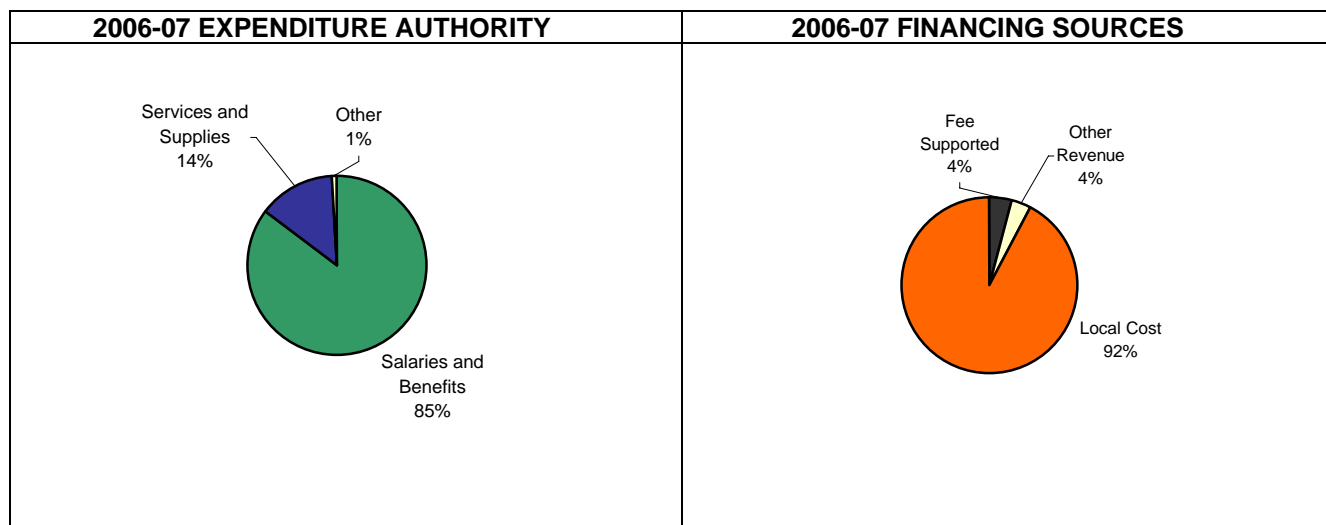
## PERFORMANCE HISTORY

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	760,694	784,113	836,034	1,097,545	1,174,200
Departmental Revenue	75,880	81,529	101,089	79,875	98,705
Local Cost	684,814	702,584	734,945	1,017,670	1,075,495
Budgeted Staffing				14.0	

Estimated appropriations for 2005-06 are more than modified budget due to dual filling positions in an effort to eliminate backlog in the department, and unexpected termination benefits. Estimated revenue increased by \$18,830 due to the increased number of business licenses issued and the larger number of Notices of Determination processed.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Clerk of the Board  
 FUND: General

BUDGET UNIT: AAA CBD  
 FUNCTION: General  
 ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	611,984	671,317	671,971	1,019,620	890,098	1,047,284	157,186
Services and Supplies	135,237	97,526	148,275	124,180	129,658	151,937	22,279
Central Computer	13,473	12,670	13,119	22,057	13,535	19,458	5,923
Transfers	-	2,600	2,669	8,343	8,343	9,845	1,502
Total Appropriation	760,694	784,113	836,034	1,174,200	1,041,634	1,228,524	186,890
<b>Departmental Revenue</b>							
Licenses and Permits	39,630	41,070	44,715	47,640	38,000	46,000	8,000
State, Fed or Gov't Aid	(1,256)	-	-	-	-	-	-
Current Services	5,406	5,796	3,934	4,288	4,875	4,000	(875)
Other Revenue	32,100	34,663	52,440	46,777	37,000	45,000	8,000
Total Revenue	75,880	81,529	101,089	98,705	79,875	95,000	15,125
Local Cost	684,814	702,584	734,945	1,075,495	961,759	1,133,524	171,765
Budgeted Staffing					14.0	14.0	-

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, central computer support and general inflationary increases related to the purchase of services and supplies. Costs related to worker's compensation are anticipated to decrease. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The Proposed Budget also contains an increase in salaries and benefits due to step increases and retirement cost. Additional appropriation increases are due to increase cost in general office supplies, and cost associated with Information Technology staff time to support the Clerk of the Board's office. The increase in revenue is due to a larger number of issued licenses through increased communication with the public and a more efficient business license tracking system. Other revenue increase is due to larger number of Notices of Exemption documents processed by the Clerk of the Board's office and the continuing growth trend within the County of San Bernardino.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Reduce staff time for agenda and related transactions.		-5%
Reduce turnaround time for processing of new and renewal business licenses.		-15%
Percentage of business license processes and procedures reviewed and revised as needed.		50%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1,	<b>Secretary I Staffing</b> Existing Secretary I position is filled but unfunded, this was an oversight in the 2005-06 budget. Funding this position will allow the COB to continue providing current levels of services for the BOS agenda, County Code and Public Records Act requests. The Policy Item for the COB Secretary I position originally requested a budget of \$52,573. Upon further review this position requires an additional \$733 due to MOU increases. Requesting Additional On-going cost of \$53,306.	-	53,306	-	53,306	
	<i>Proposed Performance Measure: Staff time for agenda and related transactions</i>					-5%
<b>Total</b>		-	53,306	-	53,306	

FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Junk Dealer Application, Initial License and Annual Renewal Fees</b> The increase in Junk Dealer Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since 1995. The current fee is \$50 and the proposed fee is \$68.  The increase in Junk Dealer Initial License Fee is to recover costs for staff time due to processing applications. This fee has not been increased since prior to 1994. The current fee is \$155 and the proposed fee is \$170.  The increase in Junk Dealer Annual Renewal fee is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since prior to 1994. The current fee is \$55 and the proposed fee is \$170.  Currently there are no Junk Dealers licensed with COB. There is no anticipated revenue for 2006-07.	-	-	-	-



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Pawnbroker Application, Initial License and Annual Renewal Fees</b>	-	115	115	-
The increase in Pawnbroker Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since 1995. The current fee is \$50 and the proposed fee is \$68.				
The increase in Pawnbroker Initial License Fee is to recover costs for staff time due to processing applications. This fee has not been increases since prior to 1994. The current fee is \$155 and the proposed fee is \$170.				
The increase in Pawnbroker Annual Renewal fee is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since prior to 1994. The current fee is \$55 and the proposed fee is \$170.				
<b>Salvage Collector Application, Initial License and Annual Renewal Fees</b>	-	-	-	-
The increase in Salvage Collector Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since 1995. The current fee is \$50 and the proposed fee is \$68.				
The increase in Salvage Collector Initial License Fee is to recover costs for staff time due to processing applications. This fee has not been increases since prior to 1994. The current fee is \$155 and the proposed fee is \$170.				
The increase in Salvage Collector Annual Renewal fee is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since prior to 1994. The current fee is \$55 and the proposed fee is \$170.				
Currently there are no Salvage Collectors licensed with COB. There is no anticipated revenue for 2006-07.				
<b>Secondhand Dealer Application, Initial License and Annual Renewal Fees</b>	-	130	130	-
The increase in Secondhand Dealer Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since 1995. The current fee is \$50 and the proposed fee is \$68.				
The increase in Secondhand initial License Fee is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994. The current fee is \$50 and the proposed fee is \$170.				
The increase in Secondhand Dealer Annual Renewal fee is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since prior to 1994. The current fee is \$40 and the proposed fee is \$170.				
<b>Private Patrols Application, Initial License and Annual Renewal Fees</b>	-	-	-	-
The increase in Private Patrol Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since prior to 1994. The current fee is \$50 and the proposed fee is \$68.				
The increase in Private Patrol Initial License fee is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994. The current fee is \$100 and the proposed fee is \$170.				
The increase in Private Patrol Annual Renewal fee is to recover costs for staff time due to processing annual renewals. This fee has not been increased since prior to 1994. The current fee is \$55 and the proposed fee is \$170.				
Currently there are no Private Patrol Companies licensed with COB. There is no anticipated revenue for 2006-07.				





FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Peddler Application, Initial License and Annual Renewal Fees</b> <p>The increase in Peddler Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since prior to 1994. The current fee is \$50 and the proposed fee is \$68.</p> <p>The increase in Peddler initial License fee is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994. The current fee is \$100 and the proposed fee is \$170.</p> <p>The increase in Peddler Annual Renewal fee is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since prior to 1994. The current fee is \$100 and the proposed fee is \$170.</p> <p>Currently there are no Peddlers licensed with COB. There is no anticipated revenue for 2006-07.</p>	-	-	-	-
<b>Solicitor Application, Initial License and Annual Renewal Fees</b> <p>The increase in Solicitor Application fee is to recover costs for staff time due to processing applications. The current fee is \$50 and the proposed fee is \$68.</p> <p>The increase in Solicitor Initial License fee is to recover costs for staff time due to processing initial licenses. The current fee is \$100 and the proposed fee is \$170.</p> <p>The increase in Solicitor Annual Renewal fee is to recover costs for staff time due to processing annual renewal licenses. The current fee is \$100 and the proposed fee is \$170. These fees have not been increased since prior to 1994.</p> <p>Currently there are no Solicitors licensed with COB. There is no anticipated revenue for 2006-07.</p>	-	-	-	-
<b>Pool and Billiard Hall (Special and Regular) Application, Initial License and Annual Renewal Fees</b> <p>The increase in Pool and Billiard Hall (Special and Regular) Application fee is to recover costs for staff time due to processing applications. The current fee is split between the application fee and initial license fee which is \$50 and the proposed fee is \$68.</p> <p>The increase in Pool and Billiard Hall Initial License fee is to recover costs for staff time due to processing initial licenses. The current fee is split between the application fee and initial license fee which is \$50 and the proposed fee is \$170.</p> <p>The increase in Pool and Billiard Hall Annual Renewal fee is to recover costs for staff time due to processing renewal licenses. These fees have not been increased since prior to 1994. The current fee is \$50 and the proposed fee is \$170.</p> <p>Currently there are no Pool Halls licensed with COB. There is no anticipated revenue for 2006-07.</p>	-	-	-	-
<b>Skating Rink Application, Initial License and Annual Renewal Fees</b> <p>The Skating Rink Application fee is a new fee to recover costs for staff time due to processing applications. There is no current fee. The proposed fee is \$68.</p> <p>The increase in Skating Rink Initial License fee is to recover costs for staff time due to initial licenses. This fee has not been increased since prior to 1994. The current fee is \$100 and the proposed fee is \$170.</p> <p>The increase in Skating Rink Annual Renewal fee is to recover costs for staff time due to processing annual renewals. This fee has not been increased since prior to 1994. The current fee is \$100 and the proposed fee is \$170.</p> <p>Currently there are no Skating Rinks licensed with COB. There is no anticipated revenue for 2006-07.</p>	-	-	-	-



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Theater Application, Initial License and Annual Renewal Fees</b> <p>The increase in Theater Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since prior to 1994. The current fee is \$100 and is split between the application fee and the initial license fee the proposed fee is \$68.</p> <p>The increase in Theater Initial License fee is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994. The current fee is \$100 and is split between the application fee and the initial license fee the proposed fee is \$170.</p> <p>The increase in Theater Annual Renewal fee is to recover costs for staff time due to processing annual renewals. This fee has not been increased since prior to 1994. The current fee is \$100 and the proposed fee is \$170.</p> <p>Currently there are no Theaters licensed with COB. There is no anticipated revenue for 2006-07.</p>	-	-	-	-
<b>Massage Technician Application/Investigative Fee</b> <p>This is a change in name only - no financial impact.</p>	-	-	-	-
<b>Massage Technician Initial License and Annual Renewal Fees</b> <p>The increase in Massage Technician Initial License fee is to recover costs for staff time due to processing initial licenses. The current fee is \$150 and the proposed fee is \$200.</p> <p>The increase in Massage Technican Annual Renewal fee is to recover coses for staff time due to processing annual renewals. The current fee is \$150 and the proposed fee is \$200. These fees have not been increased since 1996.</p>	-	4,900	4,900	-
<b>Adult-Oriented Application, Initial License and Annual Renewal Fees</b> <p>The increase in Adult-Oriented Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since prior to 1994. The current fee is \$60 the proposed fee is \$68.</p> <p>The increase in Adult-Oriented Initial License fee is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994. The current fee is \$100 and the proposed fee is \$170.</p> <p>The increase in Adult-Oriented Annual Renewal fee is to recover costs for staff time due to processing annual renewals. This fee has not been increased since prior to 1994. The current fee is \$60 and the proposed fee is \$170.</p> <p>Currently there are no Adult-Oriented Business licensed with COB. There is no anticipated revenue for 2006-07.</p>	-	-	-	-
<b>Fortune Teller Application Initial License and Annual Renewal Fees</b> <p>The current business license ordinance states that the business license fees for Fortune Teller is stated in the Fee Ordinance, however this fee has been overlooked in the fee ordinance.</p> <p>The Application fee is \$68 and the Initial License is \$170 and the Annual Renewal is \$170.</p>	-	170	170	-
<b>Motel Application, Initial License and Annual Renewal Fees</b> <p>The increase in Motel Application fee is to recover costs for staff time due to processing applications. This fee has not been increased since prior to 1994. The current fee is \$60 and is split between the application and the initial license fee the proposed fee is \$68.</p> <p>The increase in Hotel/Motel fee is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994. The current fee is \$60 and is split between the application and the initial license fee the proposed fee is \$170.</p> <p>The increase in Hotel/Motel fee is to recover costs for staff time due to processing annual renewals. This fee has not been increased since prior to 1994. The current fee is \$60 the proposed fee is \$170.</p>	-	684	684	-



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Taxicab Initial Service Permit, Application and Renewal Service Permit Fees</b>	-	-	-	-
<p>The increase in Taxicab Initial Service Permit fee is to recover costs for staff time due to processing service permits. This fee has not been increased since prior to 1994. The current fee is \$60 and the proposed fee is \$68.</p> <p>The increase in Taxicab Application fee is to recover costs for staff time due to processing applications for licenses. This fee has not been increased since prior to 1994. The current fee is \$50 and per year the proposed fee is \$170.</p> <p>The increase in Taxicab Renewal Service Permit fee is to recover costs for staff time due to processing annual renewals. This fee has not been increased since prior to 1994. The current fee is \$60 and the proposed fee is \$170.</p> <p>Currently there are no Taxicabs licensed with COB. There is no anticipated revenue for 2006-07.</p>				
<b>Returned Check Fee</b>	-	210	210	-
<p>The new fee of \$30 is to recover staff time due to processing returned non-sufficient checks. The COB does not currently have a NSF check fee. COB usually receives approximately 7 returned checks a year.</p>				
<b>Total</b>	-	6,209	6,209	-





# 2006-07 REVISED/NEW FEE REQUESTS PROGRAM SUMMARY

GROUP NAME: Administrative/Executive  
DEPARTMENT NAME: Clerk of the Board  
FUND NAME : General  
BUDGET UNIT: AAA-CBD  
PROGRAM: Various

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 1,228,524

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	15,335
Fee Revenue for fees not listed	34,665
Non Fee Revenue	45,000
Local Cost	1,133,524
Budgeted Sources	\$ 1,228,524

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 1,234,733

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	21,544
Fee Revenue for fees not listed	34,665
Non Fee Revenue	45,000
Local Cost	1,133,524
Revised Sources	\$ 1,234,733

DIFFERENCES (See Following Page for Details)
\$ 6,209

6,209
-
-
-
\$ 6,209

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	-
Inflationary Costs	-
Other	6,209
Total	\$ 6,209

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
The business license fees have not been adjusted since 1996. The fee increase is to recover costs of staff time related to processing applications and initial/renewal licenses. Staff time required to process an application is an average of 2 hours per application. Staff time required to process an initial or renewal license is approximately 5 hours per year.  
The increased in fees will add an additional \$6,209 in revenue to offset salaries and benefits cost.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Clerk of the Board  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.025(a)(1) (A)(I)	Junk Dealer Application Fee	\$50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025 (a)(1)(A)(II)	Junk Dealer Initial License Fee	\$ 155.00		\$ -	\$ 170.00		\$ -	\$ 15.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025 (a)(1)(A)(III)	Junk Dealer Annual Renewal Fee	\$ 55.00		\$ -	\$ 170.00		\$ -	\$ 115.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(1)(B)(I)	Pawnbroker Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025 (a)(1)(B)(II)	Pawnbroker Initial License Fee	\$ 155.00		\$ -	\$ 170.00		\$ -	\$ 15.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025 (a)(1)(B)(III)	Pawnbroker Annual Renewal Fee	\$ 55.00	1	\$ 55	\$ 170.00	1	\$ 170	\$ 115.00	-	\$ 115	\$ 115	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(1)(C)(I)	Salvage Collector Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025 (a)(1)(C)(II)	Salvage Collector Initial License Fee	\$ 155.00		\$ -	\$ 170.00		\$ -	\$ 15.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Clerk of the Board  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.025 (a)(1)(C)(III)	Salvage Collector Annual Renewal Fee	\$ 55.00		\$ -	\$ 170.00		\$ -	\$ 115.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(1)(D)(I)	Secondhand Dealer Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025 (a)(1)(D)(II)	Secondhand Dealer Initial License Fee	\$ 50.00		\$ -	\$ 170.00		\$ -	\$ 120.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025 (a)(1)(D)(III)	Secondhand Dealer Annual Renewal Fee	\$ 40.00	1	\$ 40	\$ 170.00	1	\$ 170	\$ 130.00	-	\$ 130	\$ 130	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(3)(A)(III)	Private Patrol Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025(a)(3) (A)(I)	Private Patrol Initial License Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025(a)(3) (A)(II)	Private Patrol Annual Renewal Fee	\$ 55.00		\$ -	\$ 170.00		\$ -	\$ 115.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(4)(B)	Peddler Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Clerk of the Board  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.025 (a)(4)(A)	Peddler Initial License Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025 (a)(4)(A)	Peddler Annual Renewal Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(4)(B)	Solicitor Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025 (a)(4)(A)	Solicitor Initial License Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025 (a)(4)(A)	Solicitor Annual Renewal Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(5)(B)	Pool and Billiard Halls Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025 (a)(5)(B)	Pool and Billiard Halls Initial License Fee	\$ 50.00		\$ -	\$ 170.00		\$ -	\$ 120.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025 (a)(5)(B)	Pool and Billiard Halls Annual Renewal Fee	\$ 50.00		\$ -	\$ 170.00		\$ -	\$ 120.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Clerk of the Board  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.025(a)(6)	Skating Rink Application Fee	\$ -		\$ -	\$ 68.00		\$ -	\$ 68.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025(a)(6)	Skating Rink Initial License Fee	\$ 100.00	-	\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025(a)(6)	Skating Rink Annual Renewal Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025(a)(7)	Theater Application Fee	\$ -		\$ -	\$ 68.00		\$ -	\$ 68.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025(a)(7)	Theater Initial License Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025(a)(7)	Theater Annual Renewal Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(8)(C).	Massage Technician Application/Investig ative Fee			\$ -			\$ -	\$ -	-	\$ -	\$ -	This is a change in name only
16.025 (a)(8)(B)	Massage Technician Initial License Fee	\$ 150.00	49	\$ 7,350	\$ 200.00	49	\$ 9,800	\$ 50.00	-	\$ 2,450	\$ 2,450	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.





2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Clerk of the Board  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.025 (a)(8)(B)	Massage Technician Annual Renewal Fee	\$ 150.00	49	\$ 7,350	\$ 200.00	49	\$ 9,800	\$ 50.00	-	\$ 2,450	\$ 2,450	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.025 (a)(15)(A)	Adult-Oriented Business Application Fee	\$ 60.00		\$ -	\$ 68.00		\$ -	\$ 8.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.025 (a)(15)(B)	Adult-Oriented Business Initial License Fee	\$ 100.00		\$ -	\$ 170.00		\$ -	\$ 70.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.025 (a)(15)(C)	Adult-Oriented Business Annual Renewal License Fee	\$ 60.00		\$ -	\$ 170.00		\$ -	\$ 110.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
Revised	Fortune Teller Application Fee	\$ -		\$ -	\$ 68.00		\$ -	\$ 68.00	-	\$ -	\$ -	The current business license ordinance states that the business license fee for Fortune Teller is stated in the Fee Ordinance, however this fee has not had an ordinance number associated with it.
Revised	Fortune Teller Initial License Fee	\$ -		\$ -	\$ 170.00		\$ -	\$ 170.00	-	\$ -	\$ -	The current business license ordinance states that the business license fee for Fortune Teller is stated in the Fee Ordinance, however this fee has not had an ordinance number associated with it.
Revised	Fortune Teller Annual Renewal Fee	\$ -	1	\$ -	\$ 170.00	1	\$ 170	\$ 170.00	-	\$ 170	\$ 170	The current business license ordinance states that the business license fee for Fortune Teller is stated in the Fee Ordinance, however this fee has not had an ordinance number associated with it.
16.026(j)	Motel Operator's Application	\$ 60.00	3	\$ 180	\$ 68.00	3	\$ 204	\$ 8.00	-	\$ 24	\$ 24	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Clerk of the Board  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.026(j)	Motel Operator's Initial License Fee	\$ 60.00	3	\$ 180	\$ 170.00	3	\$ 510	\$ 110.00	-	\$ 330	\$ 330	The increase in fees is to recover costs for staff time due to processing initial licenses. This fee has not been increased since prior to 1994.
16.026(j)	Motel Operator's Annual Renewal Fee	\$ 60.00	3	\$ 180	\$ 170.00	3	\$ 510	\$ 110.00	-	\$ 330	\$ 330	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
16.026(k)(1)	Taxicab Application Fee	\$ 50.00		\$ -	\$ 68.00		\$ -	\$ 18.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing applications. This fee has not been increased since at least 1995.
16.026(k)	Taxicab Initial Service Permit Fee	\$ 60.00		\$ -	\$ 170.00		\$ -	\$ 110.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing initial service permits. This fee has not been increased since prior to 1994.
16.026(k)	Taxicab Annual Renewal Fee	\$ 60.00		\$ -	\$ 170.00		\$ -	\$ 110.00	-	\$ -	\$ -	The increase in fees is to recover costs for staff time due to processing renewal licenses. This fee has not been increased since at least 1995.
Returned Check Fee	Returned Check Fee	\$ -		\$ -	\$ 30.00	7	\$ 210	\$ 30.00	7	\$ 210	\$ 210	There currently is no fee to cover the cost of processing and collecting on non-sufficient checks.

## COUNTY ADMINISTRATIVE OFFICE

### Mark Uffer

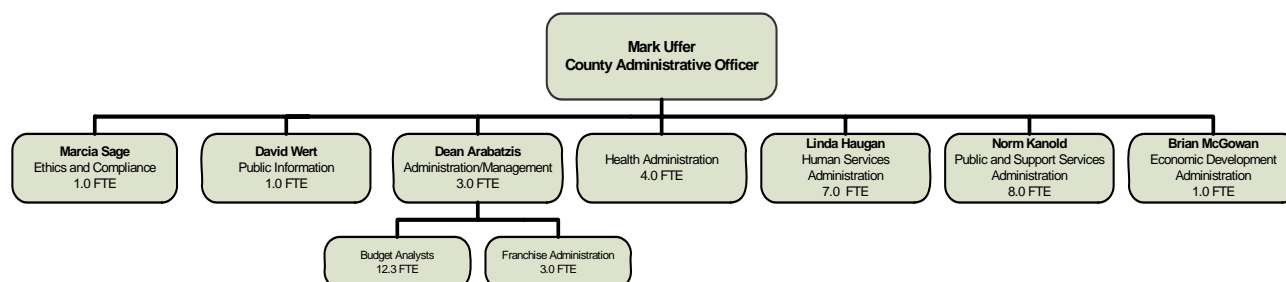
#### MISSION STATEMENT

The mission of the County Administrative Office (CAO) is to maximize constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

#### STRATEGIC GOALS

1. Facilitate, support and ensure the implementation of decisions by the Board of Supervisors.
2. Promote the effective and efficient delivery of countywide services through the use of contemporary management tools.
3. Ensure the overall financial health of the County of San Bernardino.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
County Administrative Office	4,204,181	-	4,204,181		21.3
Franchise Administration	295,845	-	295,845		3.0
Litigation	388,681	-	388,681		-
Joint Powers Leases	20,837,293	-	20,837,293		-
Health Administration	157,188,824	142,188,824	15,000,000		4.0
Medical Center Lease Payments	54,023,686	54,023,686			-
Master Settlement Agreement	20,721,089	16,423,588		4,297,501	-
Federal Forest Reserve	73,131	67,701		5,430	-
Public and Support Services Administration*	1,656,319	-	1,656,319		9.0
Human Services Administration**	1,254,421	1,066,258	188,163		8.0
Economic Development ***	314,740	-	314,740		2.0
<b>TOTAL</b>	<b>260,958,210</b>	<b>213,770,057</b>	<b>42,885,222</b>	<b>4,302,931</b>	<b>47.3</b>

\* Detail of this budget is in the Public and Support Services Section.

\*\* These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.

\*\*\* These costs are included in the Economic Development budget unit in the Economic Development Section.

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures and policy items requests.



## County Administrative Office

### DESCRIPTION OF MAJOR SERVICES

The CAO is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

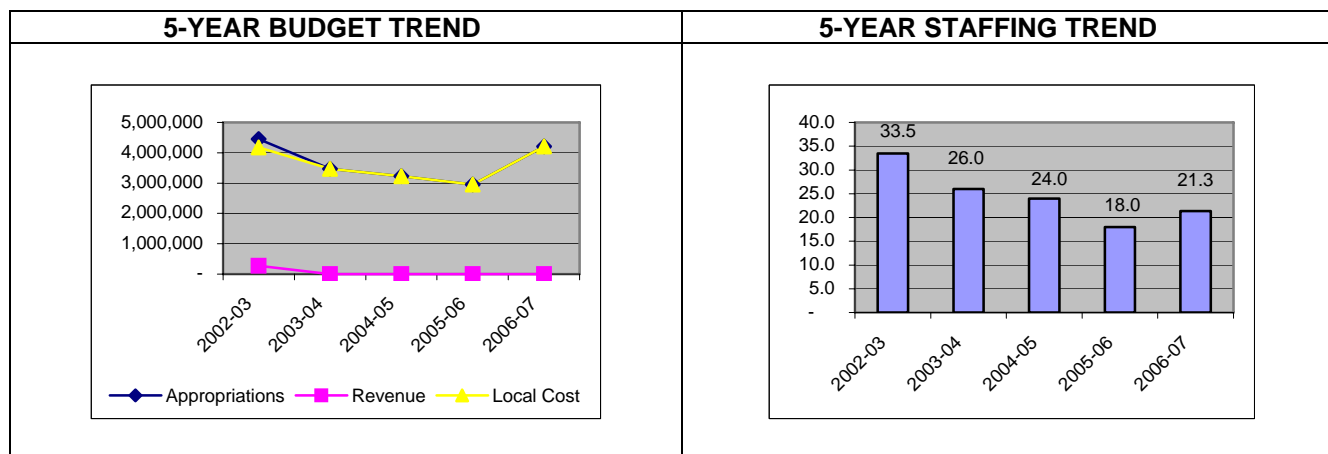
The County Administrative Officer oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the Public and Support Services Administration (PSSG) and Human Services Administration. PSSG departments plan and implement facility and infrastructure development and maintenance programs (roads, flood control, buildings); provide public services in unincorporated communities (planning, fire, special districts, parks, museums); and serve departmental needs (vehicles, space, leasing). Human Services departments are responsible for the county social service programs under applicable mandatory federal and state regulations. These departments are Transitional Assistance, Children's Services, Adult Services, Preschool Services, Child Support Services and Veterans Affairs.

Within the County Administrative Office resides a Health Administration function that provides administrative oversight for the health related departments and seeks to expand and coordinate collaborative opportunities among those departments. Health Administration also coordinates major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties.

Finally, the CAO is responsible for the county's long-term debt functions and capital improvement program.

### BUDGET HISTORY

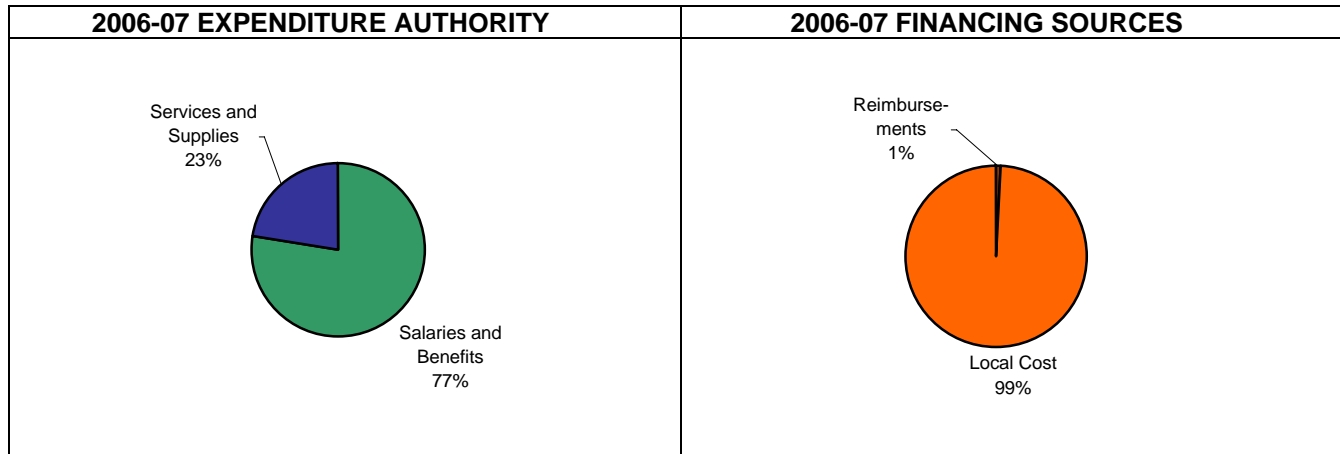


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	4,019,214	2,909,684	3,155,583	3,816,354	3,764,652
Departmental Revenue	81,899	-	-	-	-
Local Cost	3,937,315	2,909,684	3,155,583	3,816,354	3,764,652
Budgeted Staffing				23.3	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: County Administrative Office  
 FUND: General

BUDGET UNIT: AAA CAO  
 FUNCTION: General  
 ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,333,689	2,642,075	2,657,499	2,304,776	2,426,659	3,269,762	843,103
Services and Supplies	844,137	319,025	257,582	456,880	481,436	930,433	448,997
Central Computer	33,607	25,391	22,372	29,279	27,517	26,225	(1,292)
Equipment	20,000	-	-	36,824	-	-	-
Transfers	28,148	4,907	4,958	16,280	16,280	17,125	845
Total Exp Authority	4,259,581	2,991,398	2,942,411	2,844,039	2,951,892	4,243,545	1,291,653
Reimbursements	(240,367)	(81,714)	(87,828)	-	-	(39,364)	(39,364)
Total Appropriation	4,019,214	2,909,684	2,854,583	2,844,039	2,951,892	4,204,181	1,252,289
Operating Transfers Out	-	-	301,000	920,613	-	-	-
Total Requirements	4,019,214	2,909,684	3,155,583	3,764,652	2,951,892	4,204,181	1,252,289
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	81,899	-	-	-	-	-	-
Total Revenue	81,899	-	-	-	-	-	-
Local Cost	3,937,315	2,909,684	3,155,583	3,764,652	2,951,892	4,204,181	1,252,289
Budgeted Staffing					18.0	21.3	3.3

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated Labor agreement, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

Other significant changes to salaries and benefits include the following midyear approved additions: 1.0 Chief County Compliance and Ethics Officer, 2.0 Principal Administrative Analysts, 1.0 Administrative Analyst to provide CAO support the Economic Development Agency, 1.0 contract Special Projects Coordinator, 1.0 contract Grant Coordinator, and 0.3 contract Administrative Analyst to assist with the transfer of the court house facilities to the State. These additions were offset by the deletions of 3.0 Administrative Analyst positions, two of which were deleted when the Principal Administrative Analysts positions were added and the other, which was de-funded when the grant coordinator was hired under a contract.

Services and supplies increases are the result of the County Administrative Office's continuing efforts for improving the public's perception of county government. Specifically, appropriations are designated for continuing the Service First Program that establishes consistent service standards and expectations for all



county employees and for expansion of media needs that will provide the CAO with a variety of mechanisms to raise public awareness of county services. In addition, increases in appropriations are for planned hardware/software purchases, training, special departmental expense and general maintenance.

Other changes in appropriation include an increase in reimbursements for the additional support services this office will provide in the transfer of court facilities to the state.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of departments implementing the performance measurement system.		100%
Increase on-going set asides.		10%



## Franchise Administration

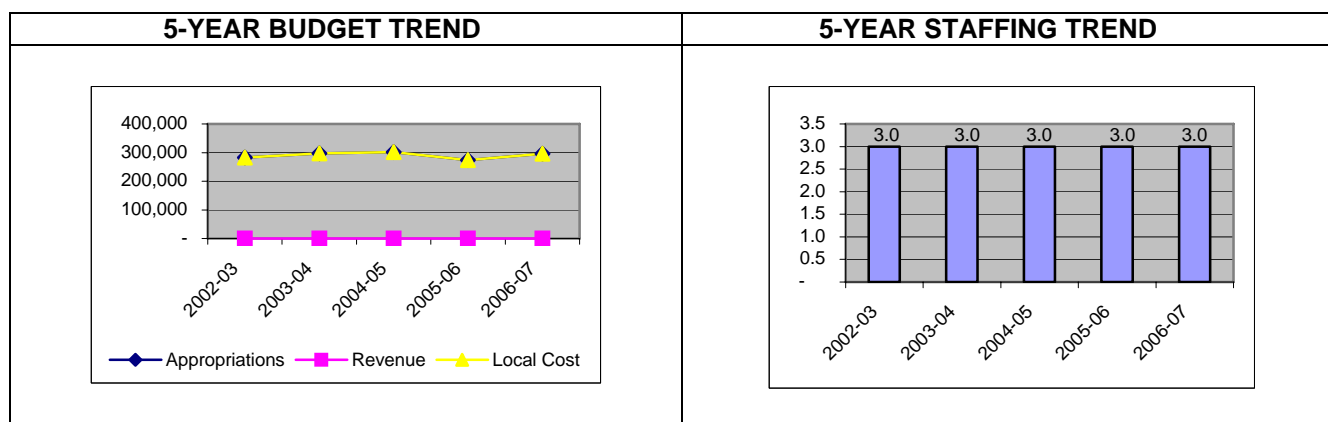
### DESCRIPTION OF MAJOR SERVICES

The function of Franchise Administration is to monitor utility, cable, telecommunication, and interstate pipeline franchises, as well as the use of other public property. Franchise Administration is also responsible for ensuring submission of the appropriate documents from franchisees including reports, proof of insurance, and payment of franchise fees. Other duties include monitoring customer service compliance for cable television service providers and research designed to identify other entities utilizing public rights-of-way.

Additionally, Franchise Administration has represented the county and its constituents at the California Public Utilities Commission on issues regarding utility requests for rate increases and investigations of utilities over-charging their customers.

Franchise Administration collects a substantial amount of annual franchise fee revenue on behalf of the county, and the fees are generally based upon a percentage of utility, cable, telecommunications, and interstate pipeline company gross revenues. These revenues are not directly incorporated within the division's budget, as the fees are accounted for separately within another fund.

### BUDGET HISTORY

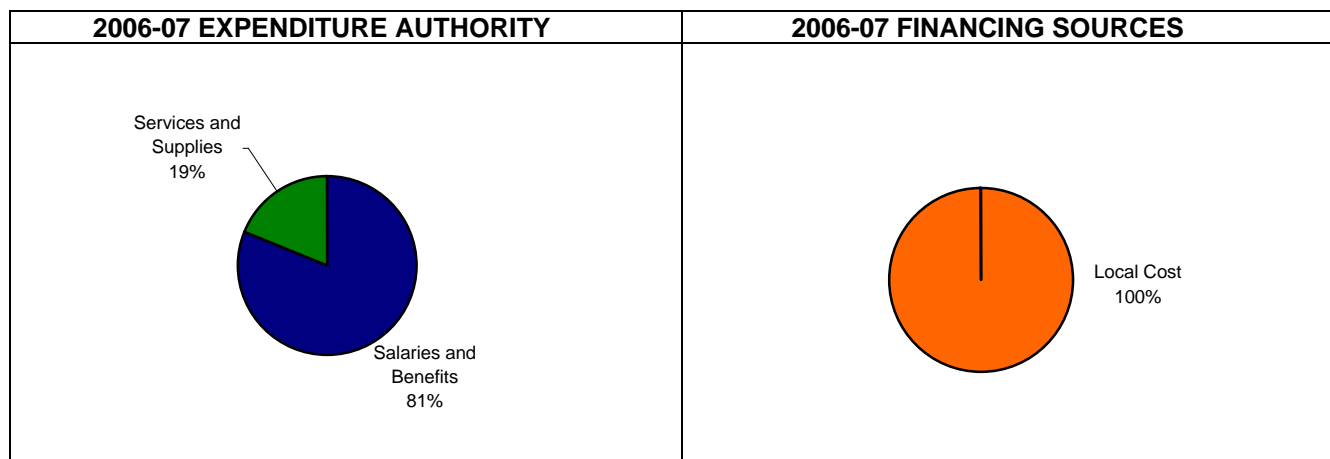


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	282,586	297,184	301,577	282,394	202,799
Departmental Revenue	-	-	-	-	-
Local Cost	282,586	297,184	301,577	282,394	202,799
Budgeted Staffing				3.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: General

BUDGET UNIT: AAA FRN  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	180,515	207,981	223,397	180,161	227,255	239,313	12,058
Services and Supplies	56,935	38,445	26,320	21,844	45,345	55,574	10,229
Central Computer	2,052	1,463	1,993	187	187	189	2
Transfers	43,084	49,295	49,867	607	607	769	162
Total Appropriation	282,586	297,184	301,577	202,799	273,394	295,845	22,451
Local Cost	282,586	297,184	301,577	202,799	273,394	295,845	22,451
Budgeted Staffing					3.0	3.0	-

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.





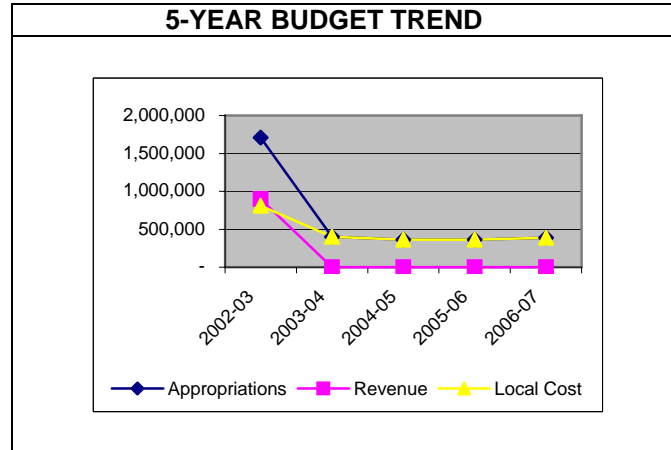
## Litigation

### DESCRIPTION OF MAJOR SERVICES

The litigation budget funds external attorney services and other litigation related expenses. The Board approved the establishment of the budget unit in 2001-02. The use of contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

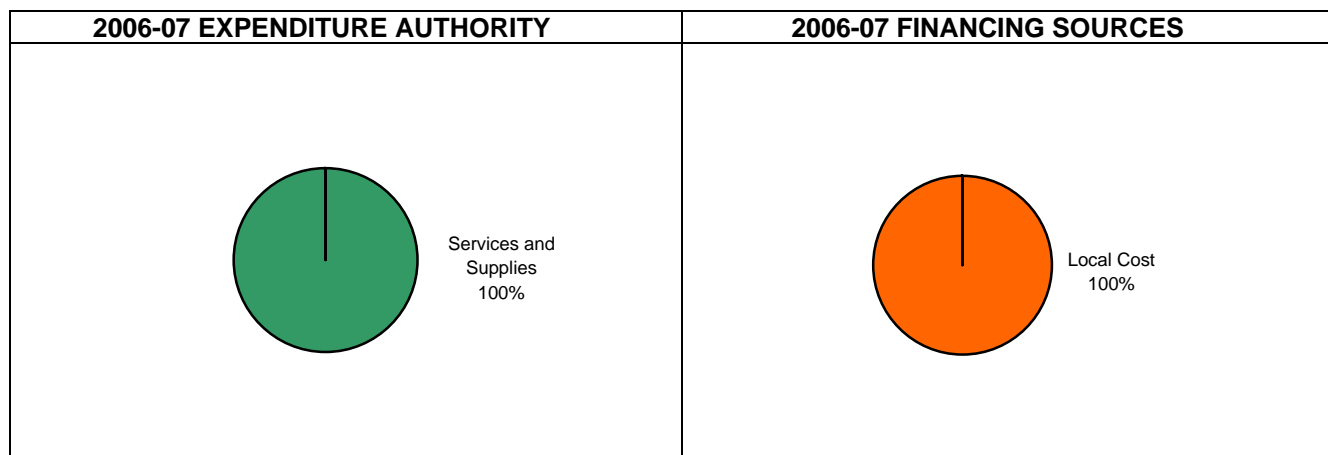


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,532,605	232,252	630,025	563,681	425,000
Departmental Revenue	870,470	-	500,000	200,000	200,000
Local Cost	662,135	232,252	130,025	363,681	225,000

During 2005-06, the Board approved the use of \$200,000 of the Restitution Reserve to fund the cost of the ongoing corruption litigation.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Litigation  
FUND: General

BUDGET UNIT: AAA LIT  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	1,542,605	232,252	630,025	425,000	363,681	388,681	25,000
Total Exp Authority	1,542,605	232,252	630,025	425,000	363,681	388,681	25,000
Reimbursements	(10,000)	-	-	-	-	-	-
Total Appropriation	1,532,605	232,252	630,025	425,000	363,681	388,681	25,000
<b><u>Departmental Revenue</u></b>							
Other Financing Sources	-	-	500,000	-	-	-	-
Total Revenue	-	-	500,000	-	-	-	-
Operating Transfers In	870,470	-	-	200,000	-	-	-
Total Financing Sources	870,470	-	500,000	200,000	-	-	-
Local Cost	662,135	232,252	130,025	225,000	363,681	388,681	25,000

In 2006-07, the department will incur increased costs in services and supplies for specialized investigations and legal services. These costs are reflected in the Change From 2005-06 Final Budget column.



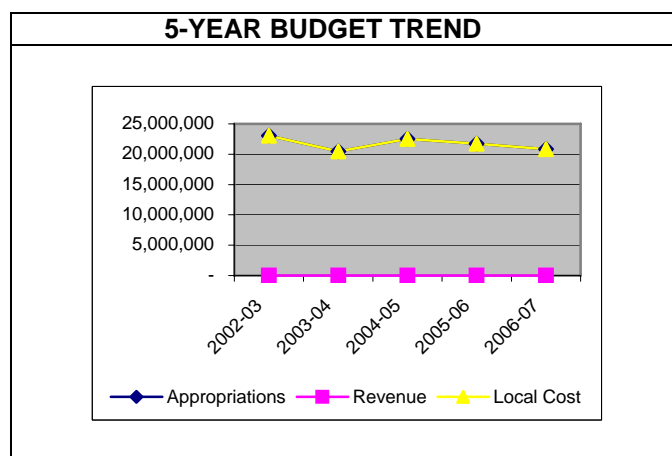
## Joint Powers Leases

### DESCRIPTION OF MAJOR SERVICES

This component funds the cost of long-term capital lease payments for major county assets financed by the general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	20,828,948	18,353,792	21,382,011	21,737,293	21,160,314
Departmental Revenue	64,365	-	3,342	-	-
Local Cost	20,764,583	18,353,792	21,378,669	21,737,293	21,160,314

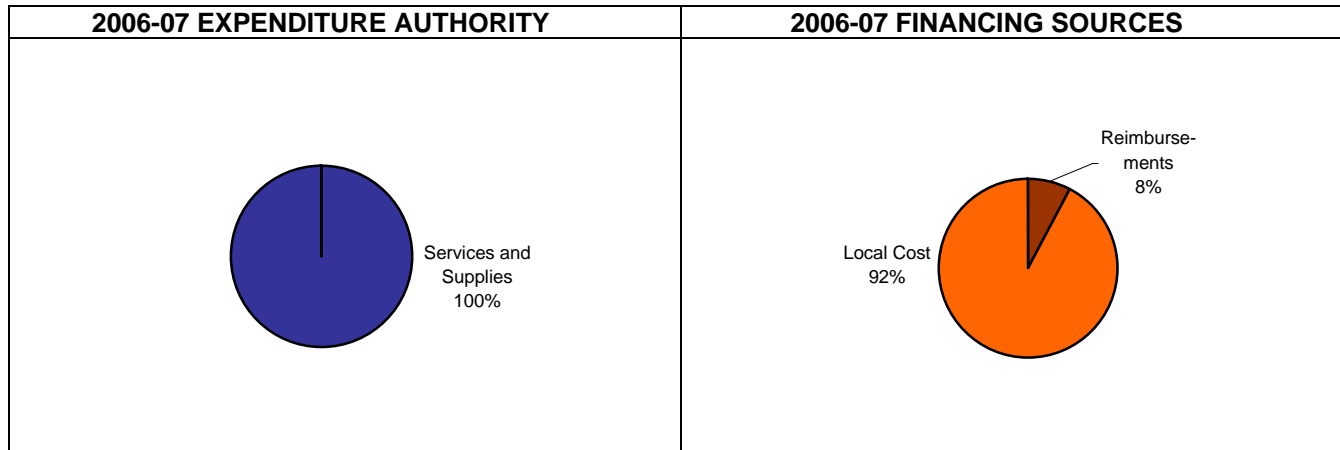
Actuals for 2003-04 are significantly lower than the other years shown. 2003-04 is the only year (of those displayed above) that the county did not use any allocation of prior year fund balance to prepay principal on outstanding Certificates of Participation (COPs), related to long-term capital leases, paid from the general fund. This was due to state budget reductions.

Fund balance allocations used to prepay COP issues:

- 2002-03                      \$2.1 million
- 2003-04                      None
- 2004-05                      \$1.8 million
- 2005-06 (budgeted)      \$1.0 million



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Joint Powers Leases  
FUND: General

BUDGET UNIT: AAA JPL  
FUNCTION: General  
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	23,100,680	16,224,040	22,905,636	22,790,750	23,259,643	22,564,661	(694,982)
Total Exp Authority	23,100,680	16,224,040	22,905,636	22,790,750	23,259,643	22,564,661	(694,982)
Reimbursements	(2,271,732)	(2,271,995)	(1,523,625)	(1,630,436)	(1,522,350)	(1,727,368)	(205,018)
Total Appropriation	20,828,948	13,952,045	21,382,011	21,160,314	21,737,293	20,837,293	(900,000)
Operating Transfers Out	-	4,401,747	-	-	-	-	-
Total Requirements	20,828,948	18,353,792	21,382,011	21,160,314	21,737,293	20,837,293	(900,000)
<b>Departmental Revenue</b>							
Other Revenue	64,365	-	-	-	-	-	-
Total Revenue	64,365	-	-	-	-	-	-
Operating Transfers In	-	-	3,342	-	-	-	-
Total Financing Sources	64,365	-	3,342	-	-	-	-
Local Cost	20,764,583	18,353,792	21,378,669	21,160,314	21,737,293	20,837,293	(900,000)

Actual expenditures for 2004-05 and estimated expenditures for 2005-06 increased due to the elimination of reimbursement from Airports for a share of the Justice Center/Chino Airport Improvement Project. This reimbursement averaged \$855,000 per year.

In 2006-07, the proposed budget allocation is reduced to reflect the \$1.0 million allocation in 2005-06 used to prepay COP principal in the current year. This decrease is offset by \$305,018 in increased costs due to rising short-term variable rates. (\$205,018 of this increased cost is related to the Amphitheater at Glen Helen and will be reimbursed by amphitheater revenues.)



Lease payments included in this budget for 2006-07 are:

Amphitheater at Glen Helen	1,131,166
Justice Center/Chino Airport Improvements	6,302,386
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,331,631
County Government Center	3,375,300
West Valley Detention Center	9,797,208
Subtotal:	<u>21,937,691</u>
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	626,970
Reimbursements	(1,727,368)
Subtotal:	<u>(1,100,398)</u>
Total:	<u><u>20,837,293</u></u>



## Health Administration

### MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

### DESCRIPTION OF MAJOR SERVICES

The role of the Health Administration Division is to seek and support opportunities to foster collaboration among the Public Health Department (PHD), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The division provides regular fiscal and policy analysis relating to the operations of these departments. The division also reviews and analyzes all agenda items submitted for Board of Supervisors approval as well as all budget submittals and reports relating to San Bernardino County's health care programs. Additionally, this division manages the \$156.7 million Health Administration budget, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

Health care related transactions represented by this budget unit included the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment "AB 8" match, and the county's contribution for ARMC debt service payments.

#### **Disproportionate Share Hospital Programs**

In 1982, California established DSH programs to provide supplemental Medi-Cal payments to hospitals that provide services to disproportionate numbers of Medi-Cal and other low-income patients. These programs assist safety net hospitals in meeting the uncompensated costs associated with providing medical services to uninsured and underinsured patients. The programs are mechanisms for distributing federal health care funds. The programs require the county to transfer general fund dollars (shown in this budget unit as other charges) to the state. Through a matching process, the county receives back its initial contribution, recorded in this budget unit as current services revenue. In addition to the return of the initial contribution, the county receives federal health dollars, which are accounted for in the ARMC budget. The level of the county's contribution is set during the year by the state. The DSH program comprises two elements:

- The SB 855 program that provides supplemental payments to hospitals serving a disproportionate number of low-income individuals. Public entities transfer funds to the State Department of Health Services by an intergovernmental transfer. These funds are matched with federal funds and redistributed as supplemental payments to all eligible hospitals. A hospital may receive DSH payments if its Medi-Cal utilization rate exceeds an established threshold or it uses a designated percentage of its revenues to provide health care to Medi-Cal and uninsured patients.
- The SB 1255 program that supplements eligible hospitals that are licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program. CMAC determines the amount received by each participating hospital.
- The GME program is part of the SB 1255 program and provides supplemental payments to DSH hospitals that are also a teaching facility/institute. Payments are determined solely by CMAC and the amount varies from year to year. Similar to other SB 1255 revenues, the amount actually received is determined by the state during the course of the fiscal year.

In 2005, the State of California, with the approval of the federal government, fundamentally altered the way it will pay hospitals for treating Medi-Cal patients. The changes, which took effect on September 1, 2006, have a term of five years, and were made under the authority of a federal waiver.

The new system revises financing for Medicaid hospital care costs; limits the use of county general fund transfers to the state for non-federal share of Medicaid funds; establishes a level-funded Safety Net Care Pool to



provide a fixed amount of federal dollars to cover uncompensated health care costs; and establishes Certified Public Expenditures (CPEs) as the means for calculating federal health funding. Due to these changes, the amount of transfers from this budget unit to the state may change. Because details of the waiver are not finalized, the amounts shown for transfers has not been changed from the 2005-06 budget.

### **Realignment and General Fund Support**

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment "AB 8" match and administrative costs related to this budget unit. Note: Specific details regarding the financing sources, which are used to cover the county's \$54.0 million annual debt service obligation for the ARMC facility, are provided in the ARMC Lease Payments (EMD JPL) section of the Proposed Budget.

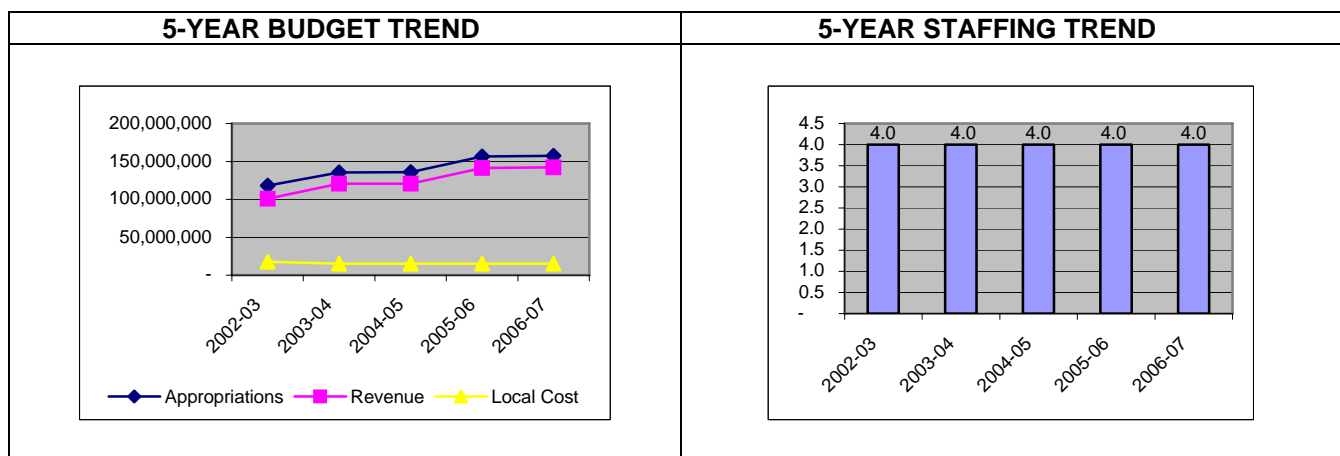
To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The matching amount is based on a formula, established through AB 8 in 1979, through which the state provided funding to preserve critical health programs in the aftermath of Proposition 13. When the Realignment program was created in 1991, funding allocations were based on the historical AB 8 formula, and local match requirements remained. The county's match requirement for 2006-07 is \$4.3 million; this amount remains constant each year per the historical formula. The Realignment match funded in the Health Care Costs budget meets the county's full obligation to receive Health Realignment dollars, which support the Public Health Department and Arrowhead Regional Medical Center. For 2006-07, the county anticipates receipt of approximately \$62.4 million in Health Realignment funding. Important note: The local match requirement for receipt of Mental Health Realignment funding is reflected in the operating budget for the Department of Behavioral Health.

Realignment funds support this budget as follows:

- Mental Health at 2.5% (which covers half of administrative costs).
- Health at 97.5% (which covers half of administrative costs plus debt service payments).

The amounts listed as "Operating Transfers Out" represent the county's net debt service obligation for the payment of the Arrowhead Regional Medical Center facility (\$21.7 million) and the required Realignment "AB 8" match (\$4.3 million) which must by law be transferred into trust before Realignment monies can be directed toward health programs.

### **BUDGET HISTORY**



## PERFORMANCE HISTORY

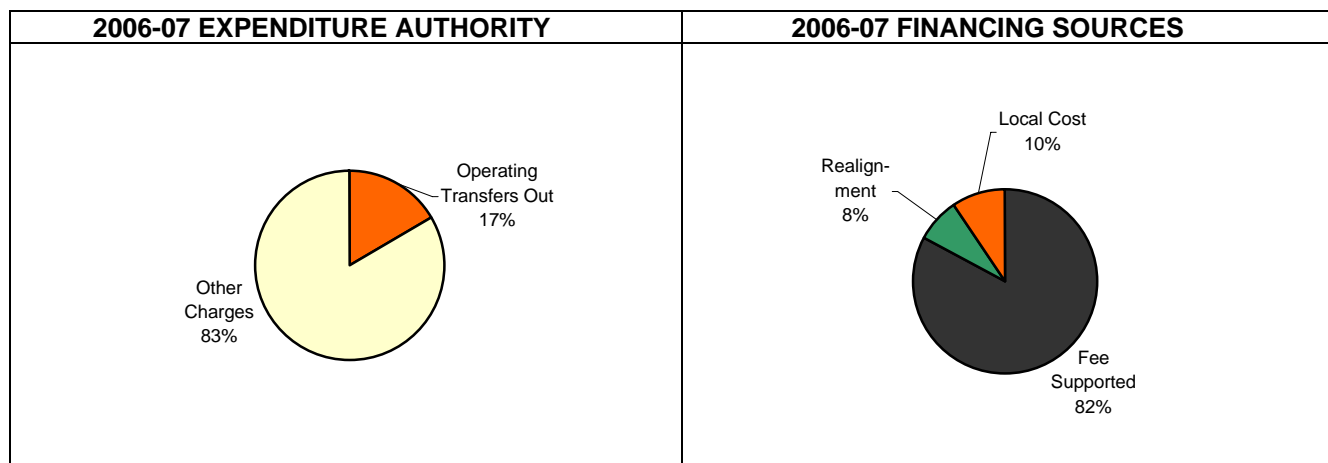
	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	118,341,508	135,996,594	150,200,966	156,770,692	156,737,201
Departmental Revenue	100,641,507	120,996,594	135,200,966	141,770,692	141,737,201
Local Cost	17,700,001	15,000,000	15,000,000	15,000,000	15,000,000
Budgeted Staffing				4.0	

Estimated appropriation is less than modified budget due to savings in salaries and benefits and service and supplies. Estimated revenue is less than modified budget as the budget unit will not utilize all of its budgeted Realignment revenue in 2005-06.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Health Administration  
FUND: General

BUDGET UNIT: AAA HCC  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	377,298	316,697	121,092	463,375	471,758	532,200	60,442
Services and Supplies	985,900	68,210	30,265	61,185	86,141	66,490	(19,651)
Central Computer	-	-	710	2,521	2,521	4,604	2,083
Other Charges	94,510,731	110,514,405	124,642,905	130,250,000	130,000,000	130,250,000	250,000
Equipment	80,264	-	-	-	-	-	-
Transfers	73,551	106,500	81,104	108,808	108,808	276,068	167,260
Total Appropriation	96,027,744	111,005,812	124,876,076	130,885,889	130,669,228	131,129,362	460,134
Operating Transfers Out	22,313,764	24,990,782	25,324,890	25,851,312	25,851,312	26,059,462	208,150
Total Requirements	118,341,508	135,996,594	150,200,966	156,737,201	156,520,540	157,188,824	668,284
<b>Departmental Revenue</b>							
Realignment	6,130,776	10,482,189	10,558,061	11,487,201	11,520,540	12,188,824	668,284
Current Services	94,510,731	110,514,405	124,642,905	130,000,000	130,000,000	130,000,000	-
Total Revenue	100,641,507	120,996,594	135,200,966	141,487,201	141,520,540	142,188,824	668,284
Operating Transfers In	-	-	-	250,000	-	-	-
Total Financing Sources	100,641,507	120,996,594	135,200,966	141,737,201	141,520,540	142,188,824	668,284
Local Cost	17,700,001	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	-
Budgeted Staffing					4.0	4.0	-

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases. Service and supplies is decreasing due to decreases in memberships, computer hardware, and travel costs. Central computer, transfers, other charges, and operating transfers are increasing. The increase in transfers reflects the cost of health care computer programming development that will be done by ISD; other charges increase represents the county's contribution to a countywide 211 information system; and operating transfers out is increased to reflect the 2006-07 Medical Center debt service payment. Realignment revenue is increased to offset appropriation increases.



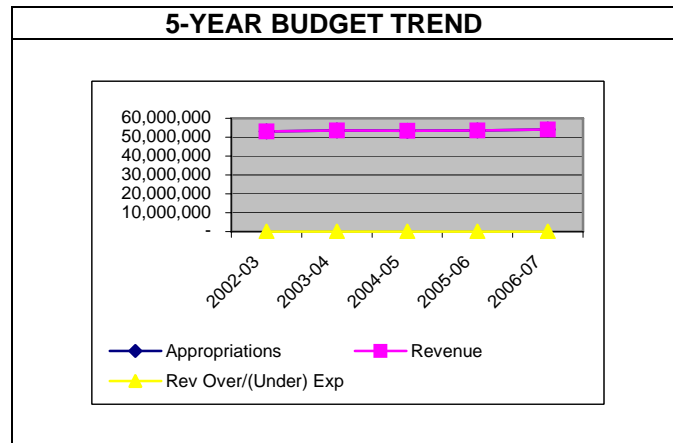
## Medical Center Lease Payments

### DESCRIPTION OF MAJOR SERVICES

This unit funds the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

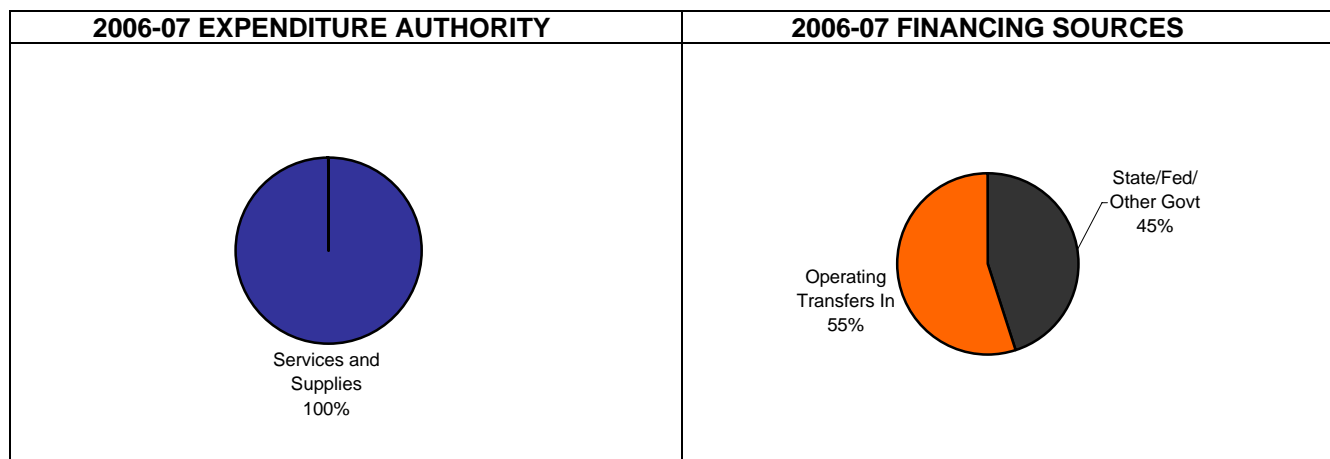


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	53,023,459	-	53,267,557	53,508,961	53,487,344
Departmental Revenue	53,023,459	-	53,267,557	53,508,961	53,508,961
Revenue Over/(Under) Exp	-	-	-	-	21,617



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Joint Powers Lease  
FUND: ARMC Lease Payments

BUDGET UNIT: EMD JPL  
FUNCTION: General  
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	53,023,459	-	53,267,557	53,487,344	53,508,961	54,023,686	514,725
Total Appropriation	53,023,459	-	53,267,557	53,487,344	53,508,961	54,023,686	514,725
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	27,108,973	-	20,259,346	23,974,328	23,974,328	24,280,903	306,575
Total Revenue	27,108,973	-	20,259,346	23,974,328	23,974,328	24,280,903	306,575
Operating Transfers In	25,914,486	-	33,008,211	29,534,633	29,534,633	29,742,783	208,150
Total Financing Sources	53,023,459	-	53,267,557	53,508,961	53,508,961	54,023,686	514,725
Rev Over/(Under) Exp	-	-	-	21,617	-	-	-

In 2006-07, services and supplies are increased to reflect increased lease payments of \$544,425 offset by a decrease in professional services of \$29,700. State aid is increased due to an increase in SB 1732 reimbursement. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate this is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center. Operating transfers in is increased to reflect the increased portion of the lease payment that is paid with realignment revenues.



## Master Settlement Agreement

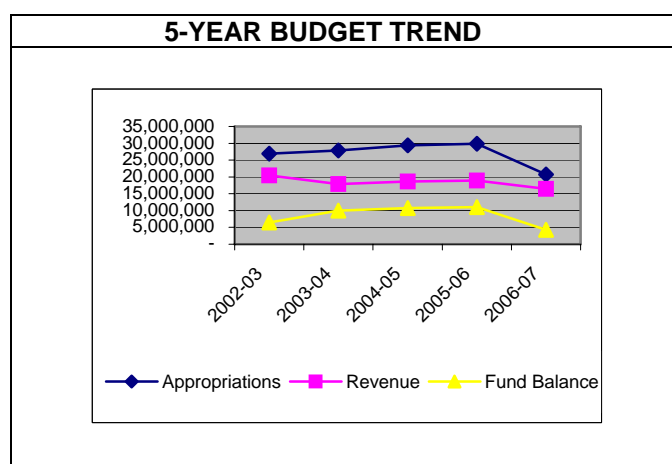
### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



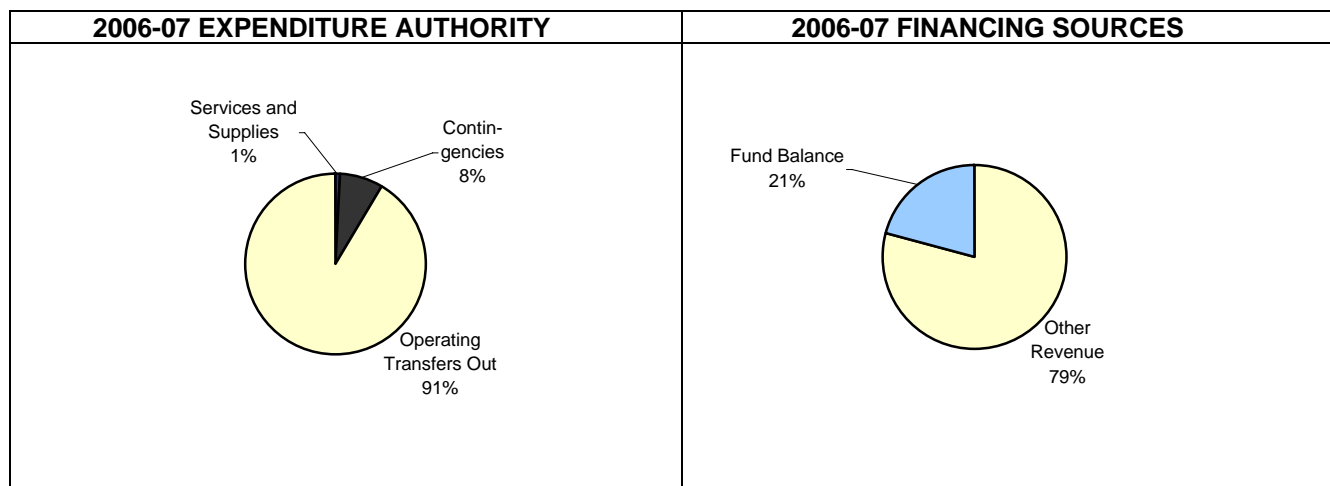
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	18,386,633	-	18,633,000	29,894,255	22,933,000
Departmental Revenue	21,931,131	18,473,314	18,757,407	18,904,942	16,241,188
Fund Balance				10,989,313	

Estimated appropriation is less than modified budget as no money was expended for service and supplies in 2005-06. Estimated revenue is less than modified budget due to less than budgeted state aid being received.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Master Settlement Agreement  
 FUND: Tobacco Settlement Agreement

BUDGET UNIT: RSM MSA  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	686,633	-	-	-	9,093,561	170,730	(8,922,831)
Other Charges	-	-	-	4,000,000	-	-	-
Contingencies	-	-	-	-	1,867,694	1,617,359	(250,335)
Total Appropriation	686,633	-	-	4,000,000	10,961,255	1,788,089	(9,173,166)
Operating Transfers Out	17,700,000	-	18,633,000	18,933,000	18,933,000	18,933,000	-
Total Requirements	18,386,633	-	18,633,000	22,933,000	29,894,255	20,721,089	(9,173,166)
<b>Departmental Revenue</b>							
Use Of Money and Prop	349,405	269,155	280,108	275,000	228,000	250,000	22,000
Other Revenue	21,581,726	18,204,159	18,477,299	15,966,188	18,676,942	16,173,588	(2,503,354)
Total Revenue	21,931,131	18,473,314	18,757,407	16,241,188	18,904,942	16,423,588	(2,481,354)
Fund Balance					10,989,313	4,297,501	(6,691,812)

On November 1, 2005, the Board of Supervisors approved a \$4.0 million transfer to Chaffey College from this fund for enhancement of Chaffey's nursing program, which has contributed to the decrease in fund balance. Other changes include a decrease in contingencies due to a decrease in revenue and fund balance. Decreased revenues and fund balance are also the cause of the decreased services and supplies. Other revenue is decreased to reflect an anticipated decrease in revenue received from the major tobacco companies to the Master Settlement Agreement fund.

Many major tobacco companies are disputing their obligation to pay current settlement amounts, citing an "adjustment" provision in the settlement that allows them to cut their payments if their collective market share drops below certain thresholds. The major companies are arguing that their smaller rivals are not subject to marketing limits and costs associated with the settlement and can therefore sell their products at lower prices. The major companies are also asserting that states did not try hard enough to level the playing field between the larger and smaller companies. The states maintain that market share is dropping due to a growing preference for generic brand tobacco products and are assuring major tobacco companies that they have taken steps to provide parity. At this time, the major tobacco companies are withholding a portion of settlement monies and the state attorney general has filed suit against them. Consequently, revenue in this budget unit is reduced to reflect the county's share if all settlement monies are not received.



## Federal Forest Reserve

### DESCRIPTION OF MAJOR SERVICES

In 1908, Congress enacted a law that requires 25% of the revenues derived from the National Forest System to be given to counties in which the lands are situated for the equal benefit of public schools and roads. Pursuant to Public Law No. 106-393, enacted on October 30, 2000, counties could elect to remain under the 25% Payment Method with fluctuating funding levels or change to the Full Payment Method, that requires these revenues to fund either Title II or Title III projects under the Act. The County elected the Full Payment Method.

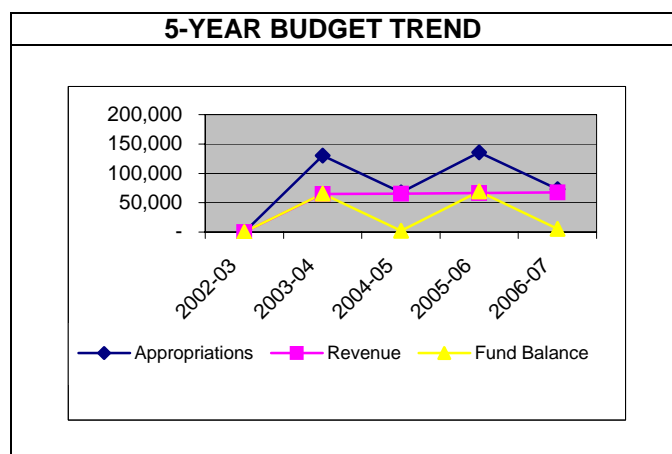
Title II project funds may be used for the purpose of making additional investments in, and creating additional employment opportunities through projects that improve the maintenance of existing infrastructure, implementing stewardship objectives that enhance forest ecosystems, and restoring and improving land health and water quality.

Authorized uses for Title III projects include search, rescue, and emergency services; community service work camps, easement purchases; forest-related educational opportunities; fire prevention and county planning; and community forestry. The State Controller's Office distributes funds to each eligible county according to the agreed upon formula and the counties' election of fund distribution. Title III funding is utilized by County Fire Department to develop fire prevention and community forestry projects that are necessary for the protection of people and property.

The County can select project (s), provided there is a description of the proposed project in the publications of the local record and a 45-day public comment period. The Clerk of the Board is directed to publish a 45-day notice of intent to use the Federal Title III Agriculture Forest Reserve Payment funds for proposed project expenditures including but not limiting to County Fire Department or the Public Works department.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

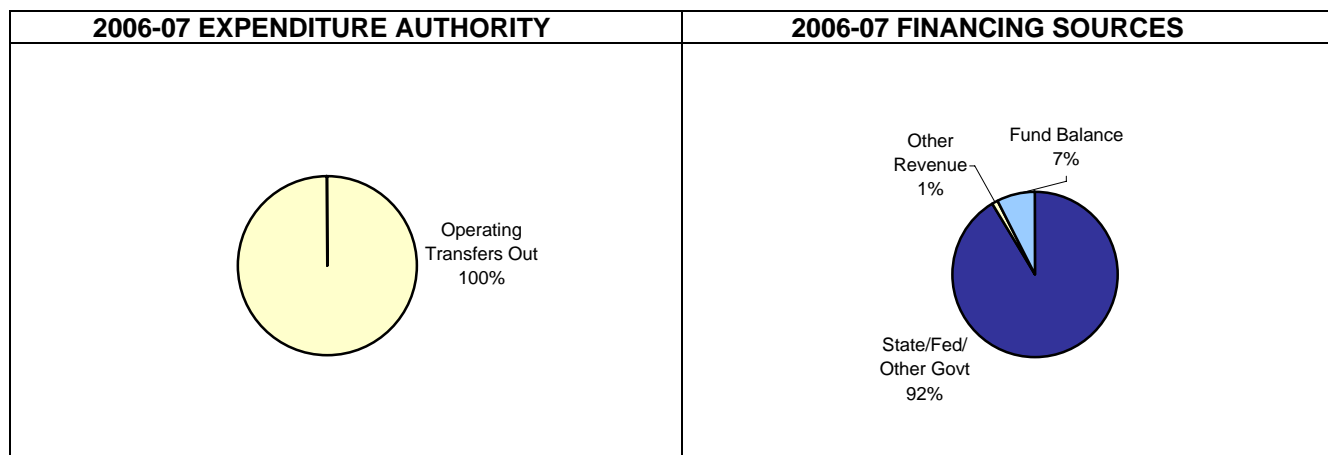


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified 2005-06 Budget	2005-06 Estimate
Appropriation	-	130,317	-	135,841	132,572
Departmental Revenue	65,318	67,145	66,995	66,700	68,862
Fund Balance				69,141	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: Federal Forrest Reserve

BUDGET UNIT: SFB CAO  
FUNCTION: General  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Operating Transfers Out	-	130,317	-	132,572	135,841	73,131	(62,710)
Total Requirements	-	130,317	-	132,572	135,841	73,131	(62,710)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	723	1,775	775	1,029	200	775	575
State, Fed or Gov't Aid	64,595	65,370	66,220	67,833	66,500	66,926	426
Other Revenue	-	-	-	-	-	-	-
Total Revenue	65,318	67,145	66,995	68,862	66,700	67,701	1,001
Fund Balance					69,141	5,430	(63,711)

In 2005-06, an operating transfer of \$132,572 was utilized to hire a Contract Registered Professional Forester to assist with the Bark Beetle mitigation in accordance with Federal Title III authorized uses.

In 2006-07, adjustments for estimated fund balance include a decrease of \$62,710 in appropriations and increase of \$1,001 in expected revenue.



## COUNTY COUNSEL

### Ronald Reitz

#### MISSION STATEMENT

To serve and protect the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

#### STRATEGIC GOALS

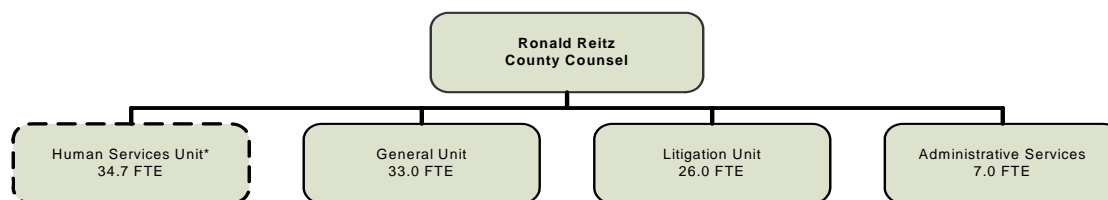
1. Provide accurate, timely and reliable document and contract review and legal advice for the Board of Supervisors, CAO, county departments and other clients in order to help these clients achieve their objectives.
2. Provide exemplary litigation services, by defending actions and decisions, and advocating positions of our clients to assist those clients in achieving their objectives.

As the Office of County Counsel is the legal arm of the county, the above goals highlight certain service areas that are County Counsel's statutory and professional responsibility. Our Office's goals and objectives are to improve the performance of these areas for the benefit of the county and its elected officials and managers.

The first goal represents working with county and other governmental clients to expedite accurate processing of our general advisory function when the County Counsel's Office is called upon to assist its clients in the performance of their obligations. Continuing to increase the efficiency of the County Counsel's Office will amount to a cost saving for the county as a whole in the administration of day-to-day business.

The second goal represents working with county and other clients to ensure the Office renders superior litigation services and tracks the effectiveness of the office by quantifying the results of litigation seeking damages and those cases where the county prevails and receives monetary awards.

#### ORGANIZATIONAL CHART



\* These positions are budgeted in the HS Budget Unit.

County Counsel is normally considered a general fund department even though over 50% of its budget is revenue based. The General Unit is supported by a combination of general fund allocation as well as various departments' providing supplemental funding, such as Sheriff, and some hourly billable clients, such as SANBAG and Omnitrans. The Litigation Unit is almost entirely supported by revenue from Risk Management on an hourly basis, however, from time to time, attorneys in this Unit are required to perform litigation legal services for traditional general fund clients. The Human Services Unit is supported by direct funding from Human Services as well as overflow legal services from the General Unit on an hourly billable client basis. Additional information is available in the following section of this budget.





## County Counsel

### DESCRIPTION OF MAJOR SERVICES

County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters. In performing its duties, the County Counsel's Office is divided into three operational units: the Litigation Unit, the Human Services Unit, and the General Unit.

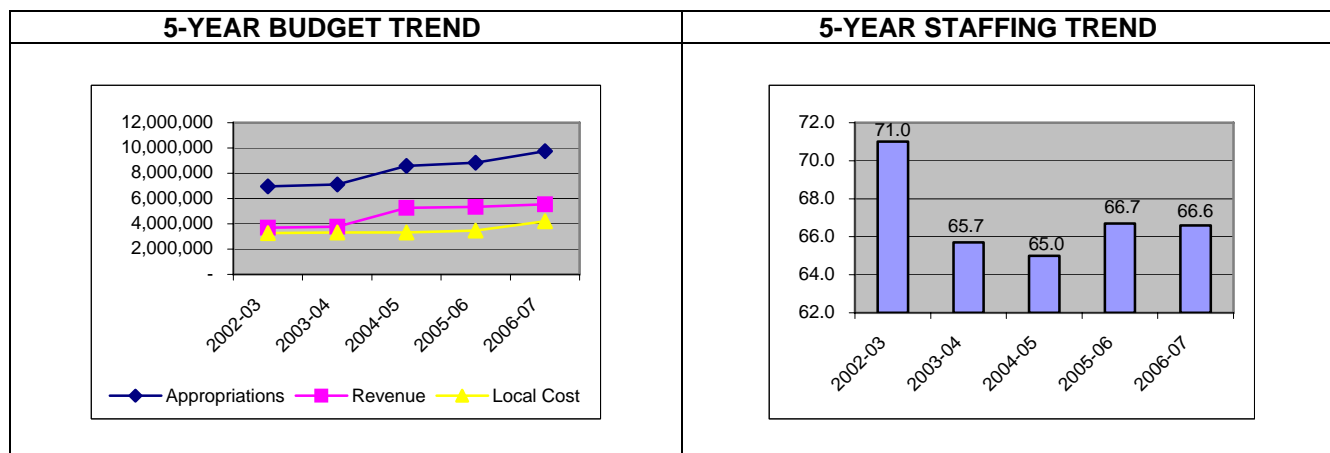
The Litigation Unit handles tort and civil rights litigation, workers' compensation and code enforcement. This Unit is revenue supported. All Litigation Unit clients are billed by the hour for services; the largest client of this Unit is Risk Management.

The Human Services Unit is revenue supported through the Human Services (HS) budget and serves the HS departments. A large portion of this Unit is dedicated to the litigation of juvenile dependency trial and appellate matters for the Department of Children's Services. All of the juvenile dependency litigation is work mandated by law. The remainder of the staff in this Unit serves as general legal counsel, including some litigation, for other HS related departments and entities, such as the Departments of Aging and Adult Services, Transitional Assistance, Preschool Services, Workforce Development Department, Child Support Services, and the IHSS Public Authority and Children and Families Commission.

The General Unit provides legal services to county departments supported by the general fund even though a substantial portion of the General Unit is revenue supported. The revenue supported General Unit attorneys are dedicated primarily to providing legal services to county departments (such as Sheriff and Human Resources) and outside governmental entities (such as SANBAG, OMNITRANS, and Special Districts) which pay for all or a significant portion of their legal services. The remaining General Unit attorneys and clerical staff are supported by the general fund. Therefore, in addition to the County Counsel, Assistant County Counsel and related clerical staff who are also general fund supported, the General Unit has only 9 general fund supported attorneys, including one Chief Deputy, plus clerical staff dedicated primarily to providing legal services to the Board of Supervisors, County Administrative Office, and the county departments and other governmental entities that do not reimburse the office for legal services rendered.



## BUDGET HISTORY



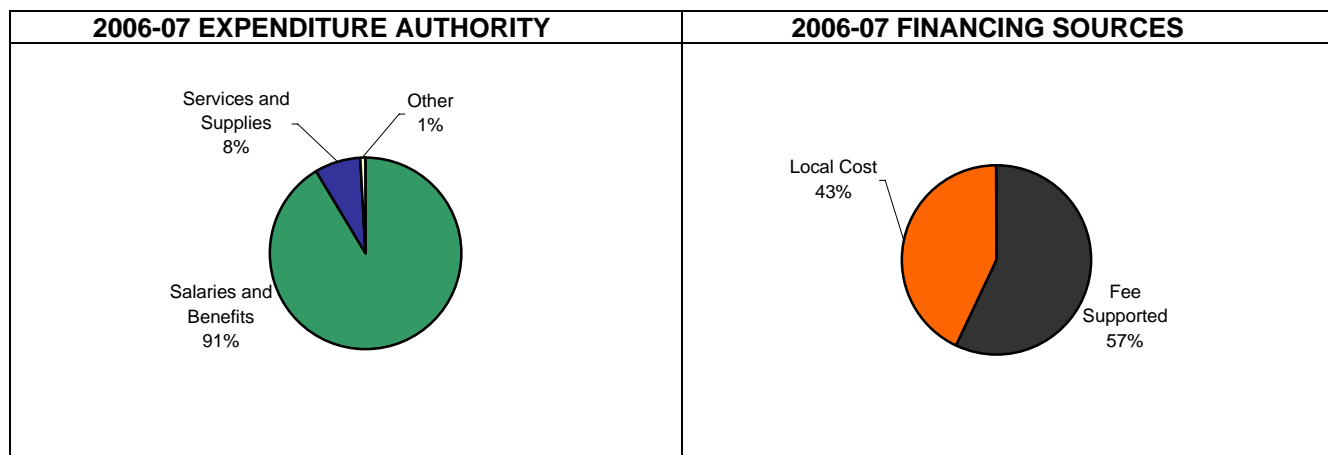
## PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified 2005-06 Budget	2005-06 Estimate
Appropriation	6,453,046	7,042,372	8,118,509	9,539,331	9,329,106
Departmental Revenue	4,250,966	4,097,031	4,911,521	5,348,111	5,141,580
Local Cost	2,202,080	2,945,341	3,206,988	4,191,220	4,187,526
Budgeted Staffing				67.0	

When reviewing the budget history you will find a large change in actuals for prior years compared to 2005-06; the significant change is due to budget reductions in 2002-03 due to the countywide spend down plan. The increases in appropriation over the past three fiscal years reflect cost of living increases, salary adjustments and inflation of operating expenses. Revenue continues to increase to effectively cover actual cost of services rendered.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: County Counsel**  
**FUND: General**

**BUDGET UNIT: AAA CCL**  
**FUNCTION: General**  
**ACTIVITY: Counsel**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Current Modified Budget	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	6,382,395	6,998,072	7,281,609	8,801,511	8,086,511	8,909,975	823,464
Services and Supplies	737,184	658,902	765,122	551,939	551,939	644,497	92,558
Central Computer	65,269	44,901	59,254	65,750	65,750	90,952	25,202
Transfers	-	-	-	80,131	80,131	90,070	9,939
Contingencies	-	-	-	40,000	40,000	-	(40,000)
Total Exp Authority	7,184,848	7,701,875	8,105,985	9,539,331	8,824,331	9,735,494	911,163
Reimbursements	(729,858)	(671,812)	-	-	-	-	-
Total Appropriation	6,454,990	7,030,063	8,105,985	9,539,331	8,824,331	9,735,494	911,163
Operating Transfers Out	(1,944)	12,309	12,524	-	-	-	-
Total Requirements	6,453,046	7,042,372	8,118,509	9,539,331	8,824,331	9,735,494	911,163
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	(145)	-	-	-	-	-	-
Current Services	4,251,111	4,097,031	4,910,634	5,348,111	5,348,111	5,533,194	185,083
Other Revenue	-	-	887	-	-	-	-
Total Revenue	4,250,966	4,097,031	4,911,521	5,348,111	5,348,111	5,533,194	185,083
Local Cost	2,202,080	2,945,341	3,206,988	4,191,220	3,476,220	4,202,300	726,080
Budgeted Staffing				67.0	66.7	66.6	(0.1)

In 2006-07, County Counsel will incur increased costs to maintain current services, such as negotiated labor agreements and retirement, but will experience decreased costs in worker's compensation. This budget unit also will incur increased costs in central computer, operating services, and supplies. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Additionally, County Counsel has increased salaries and benefits as a result of the addition of 1.0 attorney position; this position is 100% fee supported and results in no additional general fund financing. This position will be supporting several of our billable clients such as Consortium-IV, Children and Families Commission, Redevelopment Agency and Solid Waste. However, budgeted staffing reflects an overall net decrease of 0.1 due to the reduction in hours equivalent to 1.1 budgeted staffing for the extra-help Attorney positions. The revenue increase is due to additional revenue to be earned for a new attorney hired in 2005-06.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of contracts that are reviewed and revised within two-weeks of receipt		85%
Percentage of clients who ranked satisfactory or above on advice they received by attorneys which was clear, relevant and timely.		85%
Percentage of cases being litigated that resulted in resolution in favor of the County or within liability targets.		85%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<b>General Unit Attorney</b> Increase staffing by adding a general unit advisory/transactional attorney. Currently the Board's, CAO's and other general fund clients' legal needs often require general unit attorney staff to re-prioritize projects which, even now, can result in delayed responses to important but less than critical issues. An additional general unit attorney is vital to maintaining timely responses and preventing delays in handling the current and increasing legal needs of the Board, CAO and other general fund clients. On-going Additional Funding Requested: \$185,800 increase in salaries and benefits.	1.0	185,800	-	185,800	
	<i>Proposed Performance Measure: To increase general funded Attorney service hours</i>					50%
2.	<b>Computer Server Hardware</b> Upgrade computer systems hardware/platform software: County Counsel has been maintaining its current equipment/platform, but the current platform will not be able to be maintained/supported after December 2006. County Counsel is working with ISD to move forward to a more efficient Microsoft supported system. The upgrade will include "backbone" items such as a switch, router, and cabling/fiber; upgraded servers for speed, efficiency and additional storage. This upgrade includes multimedia interfaces in two conference rooms used by many departments in the building. One-time Additional Funding Requested: \$200,000 increase in equipment.	-	200,000	-	200,000	
	<i>Proposed Performance Measure: Upgrade computer systems hardware/platform software</i>					100%
<b>Total</b>		<u>1.0</u>	<u>385,800</u>	<u>-</u>	<u>385,800</u>	



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Attorney Fee</b>	-	480,000	480,000	-
The Attorney Fee increase is due to MOU and retirement increases. This fee increase puts the attorney fee in alignment with COWCAP and will recover the increased costs of the attorneys. Without this fee request, 3.25 full time equivalent general fund attorney positions will have to be vacated in order to balance to the current 2006-07 general fund financing. Increase fee from \$125 to \$135.				
<b>Paralegal Fee</b>	-	38,750	38,750	-
The Paralegal fee increase is due to salaries and benefit adjustments. This fee increase puts the paralegal fee in alignment with COWCAP and will recover the costs of the paralegal. Increase fee from \$65 to \$75.				
<b>Total</b>	-	518,750	518,750	-





# 2006-07 REVISED/NEW FEE REQUESTS PROGRAM SUMMARY

GROUP NAME: Administrative/Executive  
DEPARTMENT NAME: County Counsel  
FUND NAME : General  
BUDGET UNIT: AAA CCL  
PROGRAM: Litigation

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 9,735,494

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	3,062,500
Fee Revenue for fees not listed	2,470,694
Non Fee Revenue	-
Local Cost	4,202,300
Budgeted Sources	\$ 9,735,494

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 10,254,244

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	3,581,250
Fee Revenue for fees not listed	2,470,694
Non Fee Revenue	-
Local Cost	4,202,300
Revised Sources	\$ 10,254,244

DIFFERENCES (See Following Page for Details)
\$ 518,750

518,750
-
-
-
\$ 518,750

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	518,750
Inflationary Costs	
Other	
Total	\$ 518,750

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
County Counsel's fee increases are due to salary and benefit adjustments. The fee increases will allow recovery of all of the costs of attorney and paralegal services. Without the fee increases, a reduction of 3.25 full time equivalent general fund attorney positions will have to be vacated in order to balance to the departments 2006-07 general fund financing. Revisions to existing fees to adjust for actual cost increases include attorney fee from \$125/hr to \$135/hr and paralegal fee from \$65/hr to \$75/hr.



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** County Counsel  
**FUND NAME :** General  
**PROGRAM:** Litigation

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.028 A (a)	Attorney Fee	\$ 125.00	22,485	\$ 2,810,625	\$ 135.00	24,375	\$ 3,290,625	\$ 10.00	1,890	\$ 480,000	\$ 480,000	Current rate will not fully recover attorney MOU and retirement costs. Without this fee request 3.25 full time equivalent general fund attorney positions will have to be vacated in order to balance to the 2006-07 general fund financing.
16.028 A (b)	Paralegal Fee	\$ 65.00	3,875	\$ 251,875	\$ 75.00	3,875	\$ 290,625	\$ 10.00	-	\$ 38,750	\$ 38,750	Current rate will not fully recover paralegal costs.

## HUMAN RESOURCES

### Andrew L. Lamberto

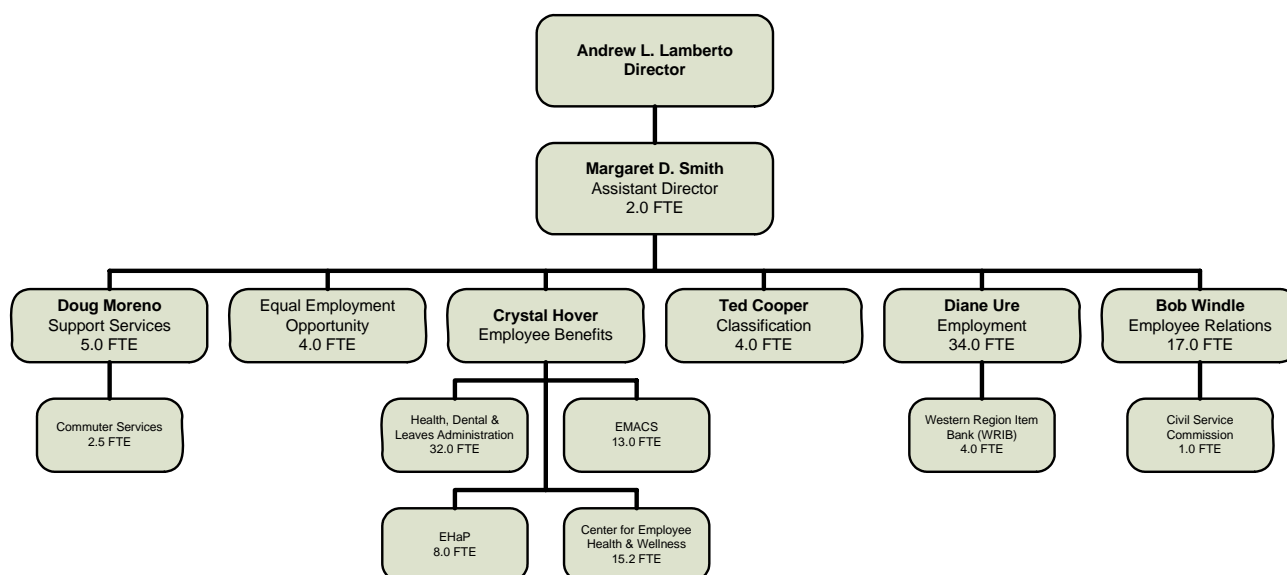
#### MISSION STATEMENT

The Human Resources Department is committed to providing effective customer service to all departments, employees and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs and services.

#### STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.
2. Increase and improve delivery of Human Resources information and services to customers; specifically users of the Western Region Item Bank (WRIB) and the Center for Employee Health and Wellness (CEHW).

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Human Resources	6,624,669	290,500	6,334,169		98.0
The Center for Employee Health and Wellness	293,180	293,180	-		15.2
Unemployment Insurance	4,000,000	-	4,000,000		-
Commuter Services	879,129	505,000		374,129	2.5
Employee Benefits and Services	2,969,837	2,410,017		559,820	33.0
<b>TOTAL</b>	<b>14,766,815</b>	<b>3,498,697</b>	<b>10,334,169</b>	<b>933,949</b>	<b>148.7</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, policy item requests and fee requests.



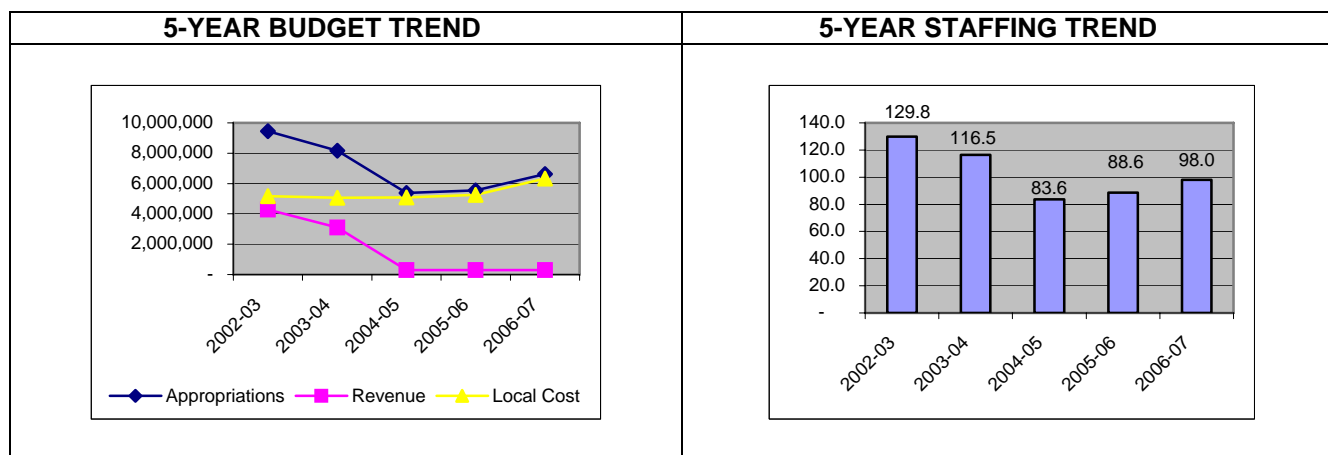


## Human Resources

### DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the County's human resources programs. This includes responsibility for recruitment, employment testing, certification of eligible candidates and management of the Western Region Item Bank; establishing and maintaining classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

### BUDGET HISTORY

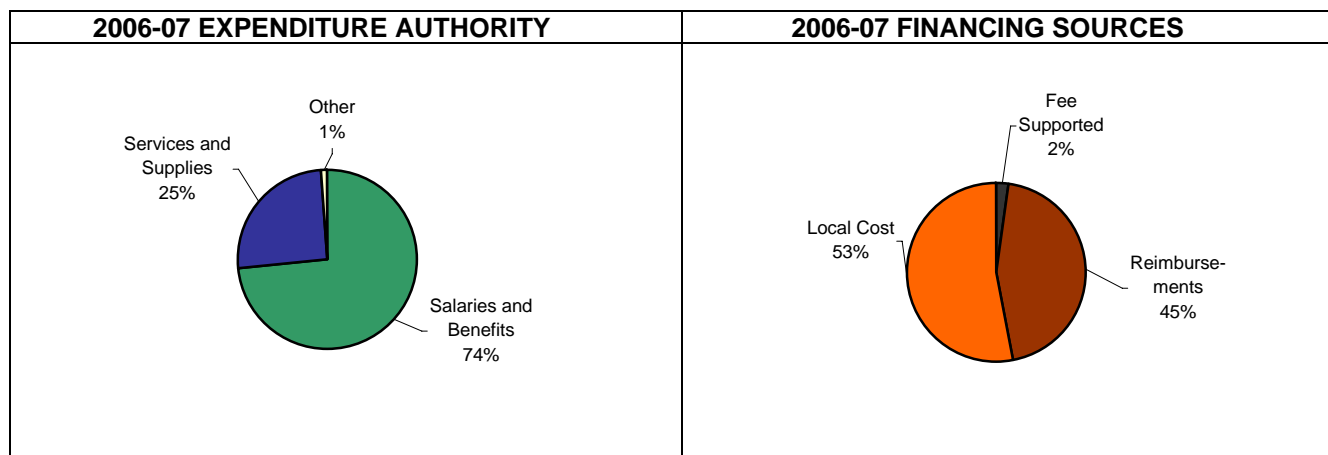


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	7,291,454	7,667,407	5,232,190	6,298,116	6,077,132
Departmental Revenue	3,041,486	2,389,911	225,313	302,500	265,595
Local Cost	4,249,968	5,277,496	5,006,877	5,995,616	5,811,537
Budgeted Staffing				90.6	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Human Resources**  
**FUND: General**

**BUDGET UNIT: AAA HRD**  
**FUNCTION: General**  
**ACTIVITY: Personnel**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	7,006,102	7,357,762	5,989,437	7,185,752	7,062,107	8,781,592	1,719,485
Services and Supplies	1,712,639	3,376,202	2,746,829	3,063,445	2,667,028	2,893,933	226,905
Central Computer	129,054	106,156	129,093	147,243	137,282	145,325	8,043
Transfers	143,201	183,608	49,975	121,792	121,792	134,077	12,285
Total Exp Authority	8,990,996	11,023,728	8,915,334	10,518,232	9,988,209	11,954,927	1,966,718
Reimbursements	(1,699,542)	(3,356,321)	(3,683,144)	(4,441,100)	(4,441,100)	(5,330,258)	(889,158)
Total Appropriation	7,291,454	7,667,407	5,232,190	6,077,132	5,547,109	6,624,669	1,077,560
<b>Departmental Revenue</b>							
Use Of Money and Prop	31	-	-	-	-	-	-
Current Services	2,656,225	292,380	(3,969,749)	265,595	262,500	250,500	(12,000)
Other Revenue	385,230	-	4,195,062	-	40,000	40,000	-
Total Revenue	3,041,486	292,380	225,313	265,595	302,500	290,500	(12,000)
Operating Transfers In	-	2,097,531	-	-	-	-	-
Total Financing Sources	3,041,486	2,389,911	225,313	265,595	302,500	290,500	(12,000)
Local Cost	4,249,968	5,277,496	5,006,877	5,811,537	5,244,609	6,334,169	1,089,560
Budgeted Staffing					88.6	98.0	9.4

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, worker's compensation, central computer, and inflationary services and supplies purchases; and will incur decreased costs in risk management. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Proposed adjustments to budgeted staffing, totaling a net increase of 9.4 positions, are detailed below:

- On, August 9, 2005, the Board approved the addition of 1.0 Assistant Director of Human Resources and on December 20, 2005, the Board approved 1.0 Supervising Office Specialist.
- The transfer-in of 5.0 out stationed positions is requested as follows:
  - 3.0 Human Resources Officer II (1.0 each from the Behavioral Health Department, the Public Health Department, and the Auditor/Controller-Recorder)
  - 2.0 Human Resources Officer I from the Arrowhead Regional Medical Center (ARMC).
 Increased costs in the Human Resources Department budget for these 5.0 positions will be completely offset by increased reimbursements from the user departments.



- The addition of 2.0 Human Resources Analyst I is requested to assist with anticipated workload increases for the Behavioral Health Department and the Department of Child Support Services. The cost of these positions will be completely offset by increased reimbursements from the user departments.
- An additional 0.5 Human Resources Analyst II is requested to assist with anticipated workload increases in the Employee Relations division. This will be partially offset by the elimination of 0.1 extra help Human Resources Officer II.

The 2006-07 services and supplies budget reflects increased expenditures for contract and advertising services related to an anticipated rise in the number of recruitments, and increased systems development charges.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase percentage of qualified applicants (i.e. those who meet the minimum requirements, current percentage is 64%)	0%	2%
Increase the number of Western Region Item Bank members (currently 164)	0%	2%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>Advertising and Marketing Plan</b> Retain the services of an outside consultant to assist with development and implementation of a marketing plan to promote the County as an employer of choice. This will enable departments to attract and retain the most highly qualified candidates. Requesting one-time funding of \$200,000.		200,000	-	200,000	
	<i>Proposed Performance Measure: Increase the percentage of qualified applicants (those who meet the minimum requirements, currently 64%)</i>					5%
2	<b>Advertising and Marketing Plan</b> The department requests additional funding to develop and implement an advertising plan to increase and improve delivery of Human Resources services and to market the benefits of Western Region Item Bank membership to outside agencies. This will result in ongoing revenue of \$1,500 per each new member annually. Requesting one-time funding of \$75,000.	-	75,000	12,000	63,000	
	<i>Proposed Performance Measure: Increase the number of Western Region Item Bank members (currently 164)</i>					5%
<b>Total</b>		-	275,000	12,000	263,000	

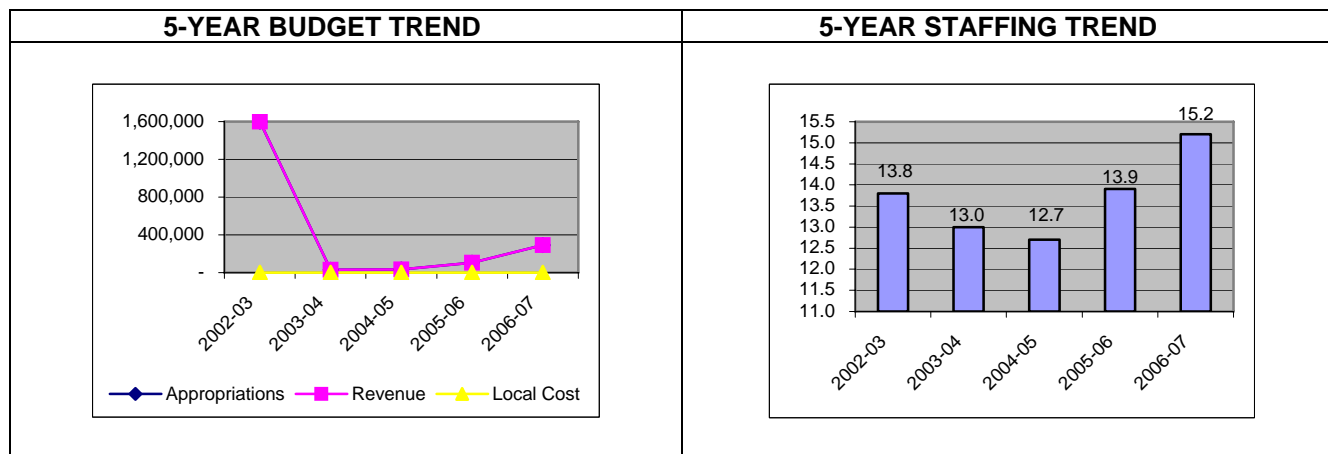


## The Center for Employee Health and Wellness

### DESCRIPTION OF MAJOR SERVICES

The Center for Employee Health and Wellness (CEHW) is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

### BUDGET HISTORY



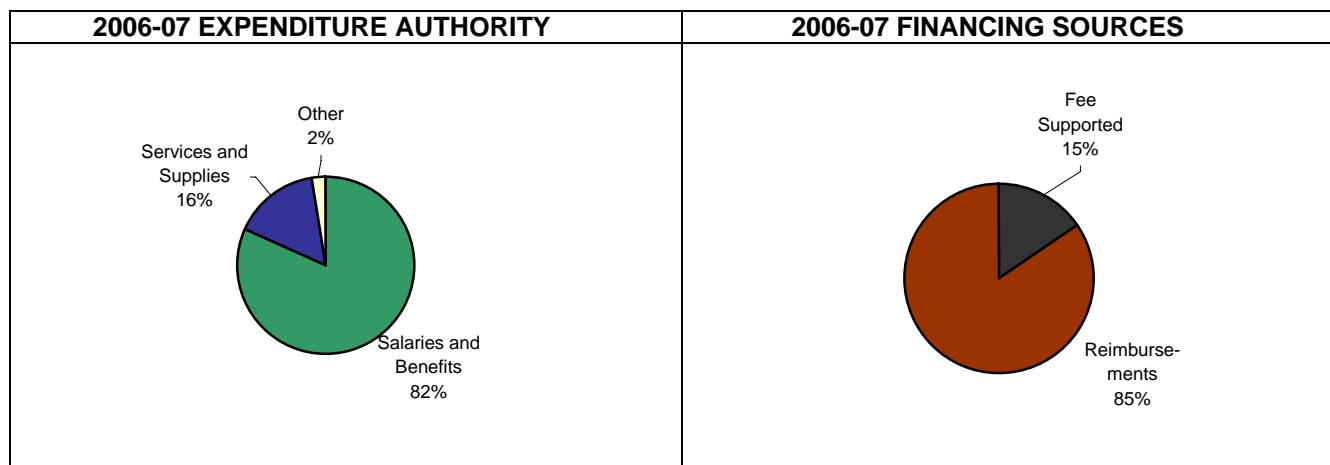
The 5-Year Budget Trend chart does not display an appropriation line because revenues and appropriations are the same amount, resulting in zero local cost.

### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	639,991	(15,337)	59,730	141,200	56,145
Departmental Revenue	784,736	37,616	74,214	141,200	100,000
Local Cost	(144,745)	(52,953)	(14,484)	-	(43,855)
Budgeted Staffing				13.9	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Employee Health and Wellness  
**FUND:** General

**BUDGET UNIT:** AAA OCH  
**FUNCTION:** General  
**ACTIVITY:** Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	823,731	852,643	996,466	1,168,215	1,215,345	1,543,899	328,554
Services and Supplies	(192,134)	151,115	271,362	244,285	245,204	288,419	43,215
Central Computer	8,394	7,249	8,020	9,085	9,085	12,642	3,557
Transfers	128,709	168,836	108,882	37,566	37,566	47,266	9,700
Total Exp Authority	768,700	1,179,843	1,384,730	1,459,151	1,507,200	1,892,226	385,026
Reimbursements	(128,709)	(1,195,180)	(1,325,000)	(1,403,006)	(1,403,000)	(1,599,046)	(196,046)
Total Appropriation	639,991	(15,337)	59,730	56,145	104,200	293,180	188,980
<b>Departmental Revenue</b>							
Current Services	54,956	37,616	74,214	100,000	104,200	293,180	188,980
Other Revenue	729,780	-	-	-	-	-	-
Total Revenue	784,736	37,616	74,214	100,000	104,200	293,180	188,980
Local Cost	(144,745)	(52,953)	(14,484)	(43,855)	-	-	-
Budgeted Staffing					13.9	15.2	1.3

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, risk management, workers' compensation, central computer, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The department requests a total increase of 1.3 budgeted staffing. The addition of 0.8 Contract Occupational Health Physician and 0.5 Licensed Vocational Nurse II are necessary to increase the accessibility of services to all county employees. This will be accomplished by opening a satellite clinic two days per week at an existing Public Health facility in the High Desert.

In addition, the department requests the reclassification of 1.0 Audiometrist and 3.0 Office Assistant III positions to 4.0 Clinic Assistants. These reclassifications will better align the job classification with the duties performed. Additionally, the reclassification of 1.0 Nurse Practitioner II to 1.0 Registered Nurse – Clinic will provide more specialized services at CEHW. These reclassifications will not result in additional cost.

The services and supplies budget and reimbursement budget are increased to reflect the ongoing agreement with the Sheriff's Department Training Academy to provide onsite first aid for Sheriff Academy participants, as well as an anticipated increase in services provided to employees of other government agencies. The revenue



budget is increased to recognize revenue from Risk Management for the provision of workplace injury/illness exams, which were not direct billed in prior years.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Reduce the number of county employees working in the High Desert area that are treated at outside facilities.	0%	5%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>Open High Desert Facility</b> This request for funding of \$637,000 will increase accessibility to services provided by CEHW to meet the needs of the county's workforce by opening a clinic in the High Desert five days per week. The impact to the budget will include an increase of 1.0 Contract Occupational Physician, 1.0 Clinic Assistant, and 1.0 Licensed Vocational Nurse II. The overall impact to salaries and benefits is estimated at \$351,000. The impact to services and supplies is estimated at \$286,000 for start up costs of opening a new center, which would include the purchase of new equipment and supplies, as well as providing for lease payments. Requesting \$21,000 in one-time funding and \$616,000 in ongoing funding. This funding will be partially offset by an estimated \$300,000 in revenue for workplace injury/illness exams.	3.0	637,000	300,000	337,000	
	<i>Proposed Performance Measure: Decrease the number of county employees not treated by the CEHW</i>					25%
<b>Total</b>		<u>3.0</u>	<u>637,000</u>	<u>300,000</u>	<u>337,000</u>	

FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Class I Physical Examination</b> Class I Physical Examinations consist of an indepth assessment by the physician including an EKG and blood pressure testing, hearing, and vision tests. The CEHW performs approximately 404 of these exams annually. The current fee for this service is \$56.00, which has not been adjusted for 8 years. An increase is needed to fully recover the cost of administering this service. The proposed fee is \$79.00 which will result in an additional \$9,292 in revenue and offset department reimbursements. This fee will mainly impact the Sheriff's Department, County Fire, and the Probation Department.	-	9,292	9,292	-
<b>Class III Physical Examination</b> Class III Physical Examinations consist of evaluating vital signs, a vision test, and an assessment by the physician. The CEHW performs approximately 1,674 of these exams annually. The current fee for this service is \$46.00, which has not been adjusted for 8 years. An increase is needed to fully recover the cost of administering this service. The proposed fee is \$64.00 which will result in an additional \$30,132 in revenue and offset department reimbursements. This fee adjustment will impact most county departments.	-	30,132	30,132	-
<b>Medical Surveillance Physical Examination</b> Medical Surveillance Physical Examinations consist of an indepth assessment by the physician including an evaluation of the history of exposure by job classification, labwork, pulmonary function testing, and an EKG. The CEHW performs approximately 100 of these exams annually. The current fee for this service is \$51.00, which has not been adjusted for 8 years. An increase is needed to fully recover the cost of administering this service. The proposed fee is \$79 which will result in an additional \$2,800 in revenue and offset department reimbursements. This fee will mainly impact the Sheriff-Coroner Department and County Fire.	-	2,800	2,800	-
<b>Total</b>	<u>-</u>	<u>42,224</u>	<u>42,224</u>	<u>-</u>





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Administrative/Executive  
DEPARTMENT NAME: Employee Health and Wellness  
FUND NAME : General  
BUDGET UNIT: AAA OCH  
PROGRAM: Center for Employee Health and Wellness

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 293,180

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 335,404

DIFFERENCES  
(See Following Page  
for Details)

\$ 42,224
42,224
-
-
-
\$ 42,224

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	104,728
Fee Revenue for fees not listed	188,452
Non Fee Revenue	-
Local Cost	-
Budgeted Sources	\$ 293,180

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	146,952
Fee Revenue for fees not listed	188,452
Non Fee Revenue	-
Local Cost	-
Revised Sources	\$ 335,404

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	42,224
Inflationary Costs	
Other	
Total	\$ 42,224

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Fees for the Employee Health and Wellness Center have not been adjusted in eight years. The current fee structure does not recover the cost of providing the service. Since original implementation of the fee schedule, there have been staffing increases, negotiated salary and benefit increases, as well as inflationary costs. The fee increases will reduce reimbursements required from departments.



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Employee Health and Wellness  
**FUND NAME :** General  
**PROGRAM:** Center for Employee Health and Wellness

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.027 K (1)	Class I Physical	\$ 56.00	404	\$ 22,624	\$ 79.00	404	\$ 31,916	\$ 23.00	-	\$ 9,292	\$ 9,292	Actual cost of providing service including 10% overhead
16.027 K (3)	Class III Physical	\$ 46.00	1,674	\$ 77,004	\$ 64.00	1,674	\$ 107,136	\$ 18.00	-	\$ 30,132	\$ 30,132	Actual cost of providing service including 10% overhead
16.027 K (6)	Medical Surveillance Physical	\$ 51.00	100	\$ 5,100	\$ 79.00	100	\$ 7,900	\$ 28.00	-	\$ 2,800	\$ 2,800	Actual cost of providing service including 10% overhead



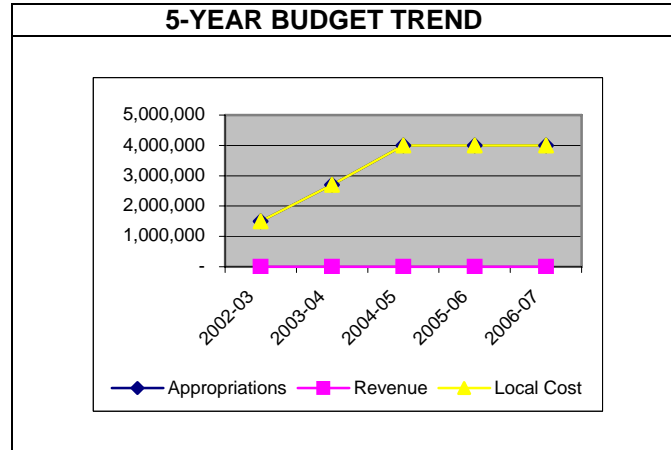
## Unemployment Insurance

### DESCRIPTION OF MAJOR SERVICES

There is a mandated program based upon an amendment to the California Unemployment Insurance Code in 1978, extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

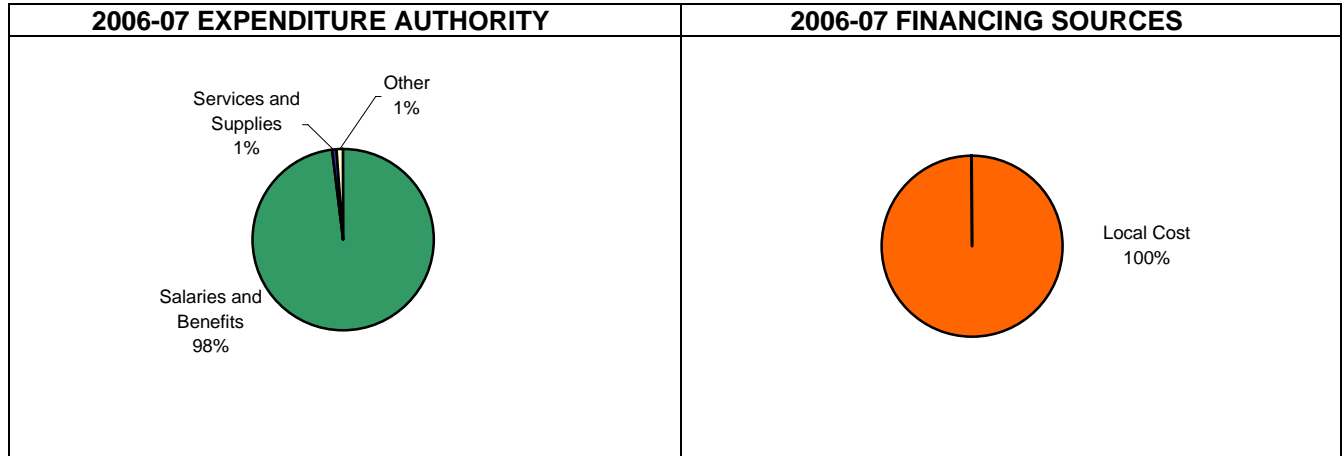


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,529,061	3,694,366	3,199,827	4,000,000	3,275,000
Departmental Revenue	-	-	-	-	-
Local Cost	2,529,061	3,694,366	3,199,827	4,000,000	3,275,000



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Unemployment Insurance  
**FUND:** General

**BUDGET UNIT:** AAA UNI  
**FUNCTION:** General  
**ACTIVITY:** Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,464,061	3,632,866	3,138,327	3,200,000	3,925,000	3,925,000	-
Services and Supplies	15,000	11,500	11,500	25,000	25,000	25,000	-
Transfers	50,000	50,000	50,000	50,000	50,000	50,000	-
Total Appropriation	2,529,061	3,694,366	3,199,827	3,275,000	4,000,000	4,000,000	-
Local Cost	2,529,061	3,694,366	3,199,827	3,275,000	4,000,000	4,000,000	-

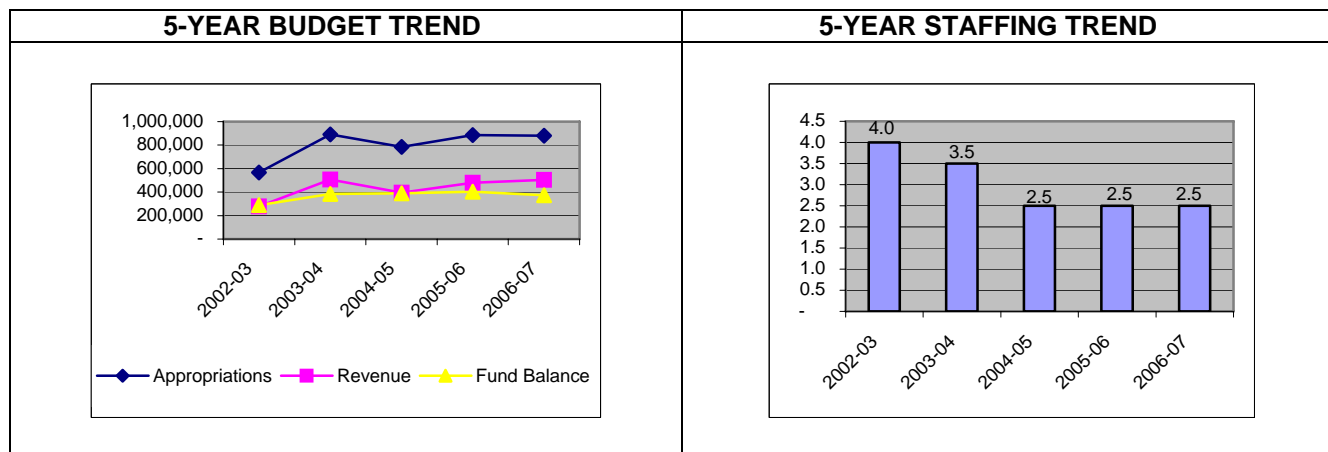


## Commuter Services

### DESCRIPTION OF MAJOR SERVICES

The Commuter Services fund was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This fund receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

### BUDGET HISTORY



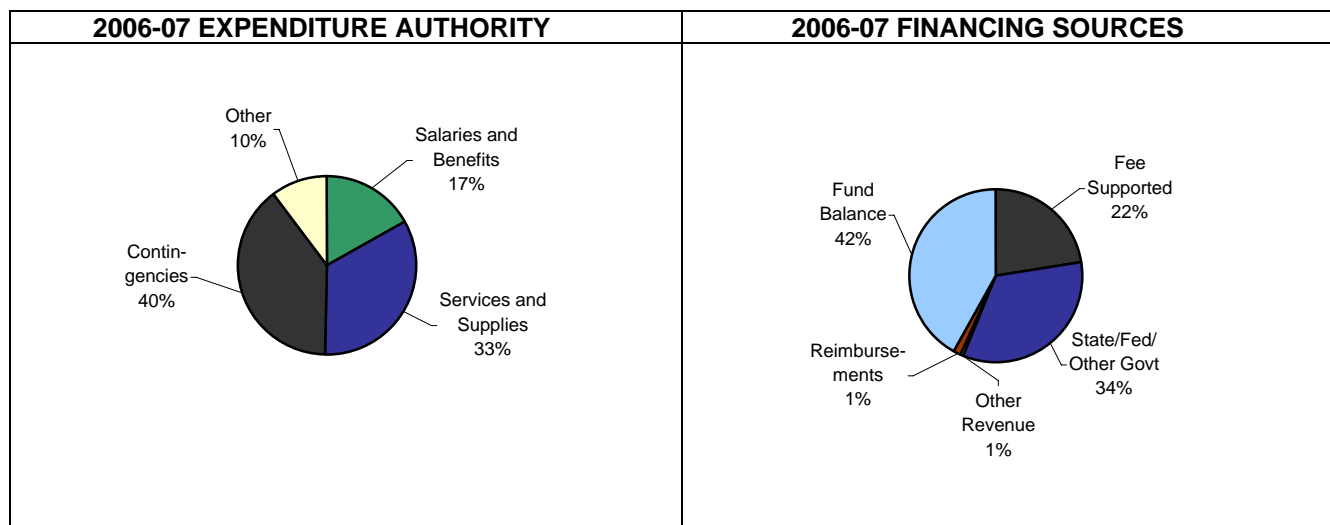
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	258,348	440,299	492,575	884,773	509,844
Departmental Revenue	352,576	445,726	506,086	480,800	480,000
Fund Balance				403,973	
Budgeted Staffing				2.5	

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Human Resources  
FUND: Commuter Services

BUDGET UNIT: SDF HRD  
FUNCTION: General  
ACTIVITY: Personnel

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	204,694	249,382	135,224	145,000	151,737	151,750	13
Services and Supplies	33,654	170,224	226,684	234,510	234,749	292,093	57,344
Central Computer	-	-	-	-	-	3,370	3,370
L/P Struct/Equip/Vehicles	-	-	-	59,828	75,000	-	(75,000)
Transfers	20,000	20,693	130,667	80,506	90,969	91,741	772
Contingencies	-	-	-	-	342,318	350,175	7,857
Total Exp Authority	258,348	440,299	492,575	519,844	894,773	889,129	(5,644)
Reimbursements	-	-	-	(10,000)	(10,000)	(10,000)	-
Total Appropriation	258,348	440,299	492,575	509,844	884,773	879,129	(5,644)
<b>Departmental Revenue</b>							
Use Of Money and Prop	13,645	6,437	6,442	5,000	5,000	5,000	-
State, Fed or Gov't Aid	213,768	380,083	310,879	300,000	300,000	300,000	-
Current Services	141,581	59,206	168,205	175,000	175,800	200,000	24,200
Other Revenue	(16,418)	-	20,560	-	-	-	-
Total Revenue	352,576	445,726	506,086	480,000	480,800	505,000	24,200
Fund Balance					403,973	374,129	(29,844)
Budgeted Staffing					2.5	2.5	-

In 2006-07, budgeted staffing remains the same, and salaries and benefits will increase due to negotiated labor agreements, and retirement costs. This is the first year this budget unit will incur central computer charges.

The increase in services and supplies reflects an anticipated advertising campaign to increase employee participation in Commuter Services programs, and an estimated increase in vanpool vehicle charges based on inflationary costs for fuel and anticipated rate adjustments. Program oversight has been transferred from the Employee Benefits and Services Division to the Support Services Section of the Human Resources Department .

These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

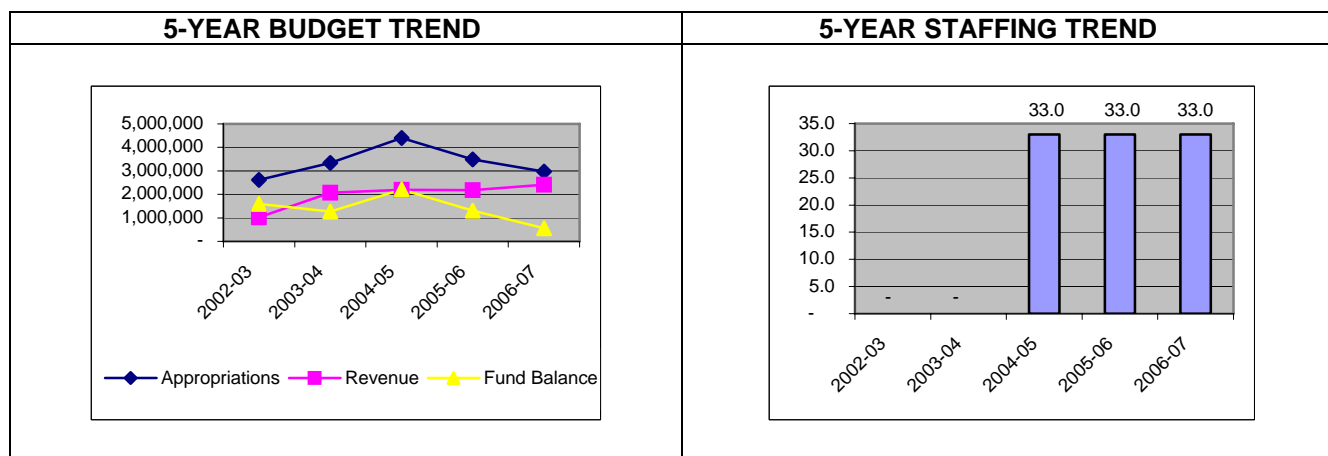


## Employee Benefits and Services

### DESCRIPTION OF MAJOR SERVICES

Employee Benefits and Services, under the direction of the Human Resources Department, administers the County's health, dental, vision, and life insurance plans as well as its integrated leave programs.

### BUDGET HISTORY



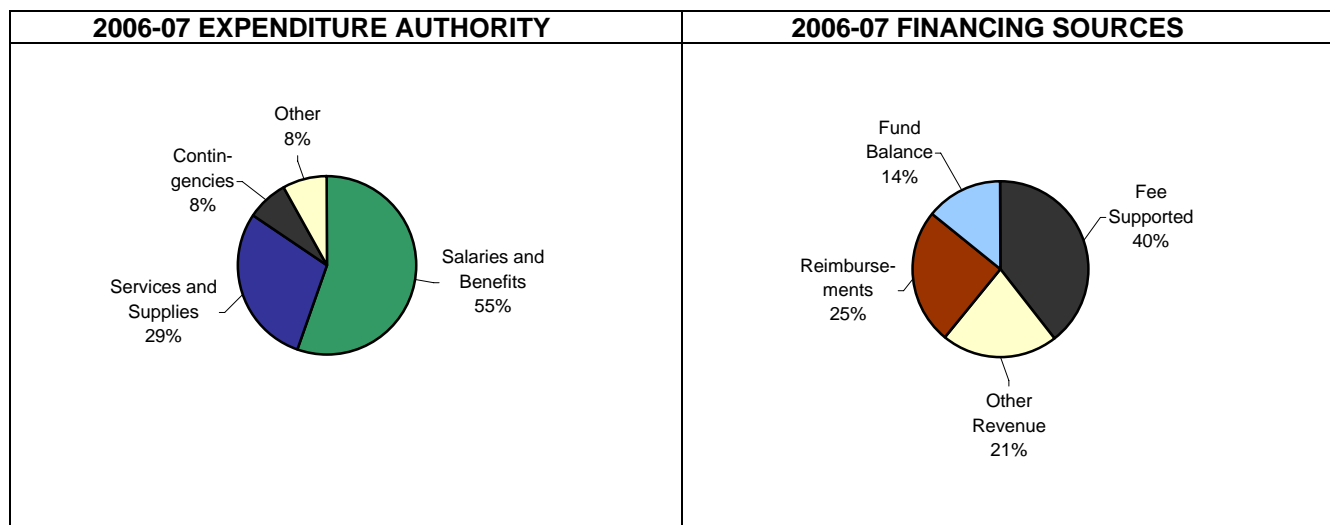
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,419,579	2,097,531	2,568,858	3,446,002	2,740,255
Departmental Revenue	2,084,771	3,039,740	1,666,070	2,183,300	1,996,700
Fund Balance				1,262,702	
Budgeted Staffing				33.0	

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Human Resources**  
**FUND: Employee Benefits and Services**

**BUDGET UNIT: SDG HRD**  
**FUNCTION: General**  
**ACTIVITY: Personnel**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	1,830,609	1,823,000	2,105,313	2,188,419	83,106
Services and Supplies	-	-	640,812	686,315	1,170,285	1,124,859	(45,426)
Central Computer	-	-	-	-	-	24,434	24,434
Transfers	2,419,579	2,097,531	182,737	280,940	280,940	313,301	32,361
Contingencies	-	-	-	-	15,137	303,824	288,687
Total Exp Authority	2,419,579	2,097,531	2,654,158	2,790,255	3,571,675	3,954,837	383,162
Reimbursements	-	-	(85,300)	(50,000)	(85,000)	(985,000)	(900,000)
Total Appropriation	2,419,579	2,097,531	2,568,858	2,740,255	3,486,675	2,969,837	(516,838)
<b>Departmental Revenue</b>							
Use Of Money and Prop	190,069	95,549	48,944	30,000	100,000	10,000	(90,000)
Current Services	1,894,702	1,200,092	1,058,970	1,561,000	1,498,300	1,565,017	66,717
Other Revenue	-	1,744,099	475,679	405,700	585,000	835,000	250,000
Other Financing Sources	-	-	82,477	-	-	-	-
Total Revenue	2,084,771	3,039,740	1,666,070	1,996,700	2,183,300	2,410,017	226,717
Fund Balance					1,303,375	559,820	(743,555)
Budgeted Staffing					33.0	33.0	-

In 2006-07, budgeted staffing levels will remain the same, the department will incur increased costs from negotiated labor agreements, retirement, workers compensation, central computer and inflationary services and supplies purchases; and will incur a decrease in risk management. Prior to 2006-07, the department has been using available fund balance to pay a portion of the cost of administering the employee benefit programs. There is insufficient fund balance to continue financing in this manner; therefore, the reimbursement budget is increased because a departmental re-charge has been implemented in 2006-07 to fund a portion of ongoing costs.



## INFORMATION SERVICES

### Stephen Hall

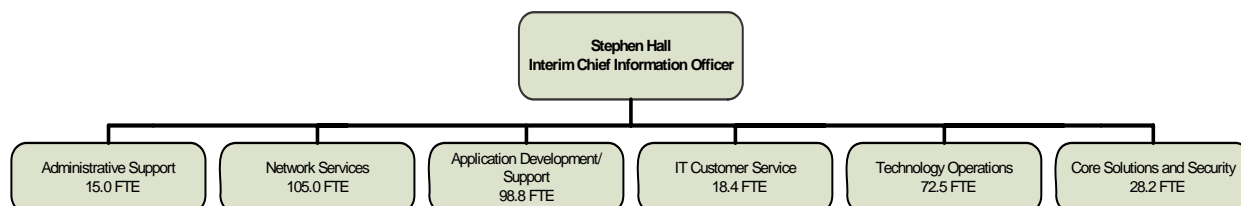
#### MISSION STATEMENT

We provide technology solutions that enable our customers to better serve the citizens of San Bernardino County, and we are committed to customer satisfaction by delivering business products and services that exceed customers' expectations.

#### STRATEGIC GOALS

1. Provide countywide services enabling departments and their applications to communicate efficiently and effectively.
2. Assist departments in identifying and implementing cost-effective business solutions
3. Deliver innovative communications solutions including design, configuration, implementation and ongoing maintenance.
4. Improve ISD's business processes to meet customers' product and service expectations and inform departments of ISD's products and services.
5. Build and sustain a robust hardware and software support infrastructure to deploy Enterprise Technology Solutions.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
Application Development	13,023,884	4,832,240	8,191,644		98.8
Computer Operations	21,465,435	22,323,795		858,360	135.1
Network Services	18,943,932	19,244,491		300,559	105.0
<b>TOTAL</b>	<b>53,433,251</b>	<b>46,400,526</b>	<b>8,191,644</b>	<b>1,158,919</b>	<b>338.9</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.

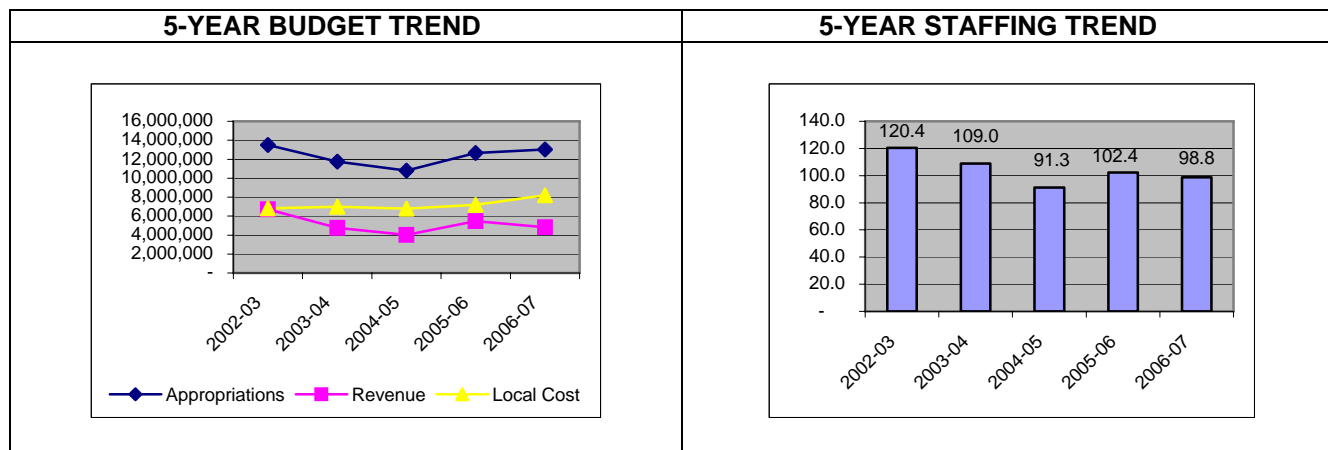


## Application Development

### DESCRIPTION OF MAJOR SERVICES

The Application Development and Support division provides support for county departments as they develop, enhance and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

### BUDGET HISTORY



### PERFORMANCE HISTORY

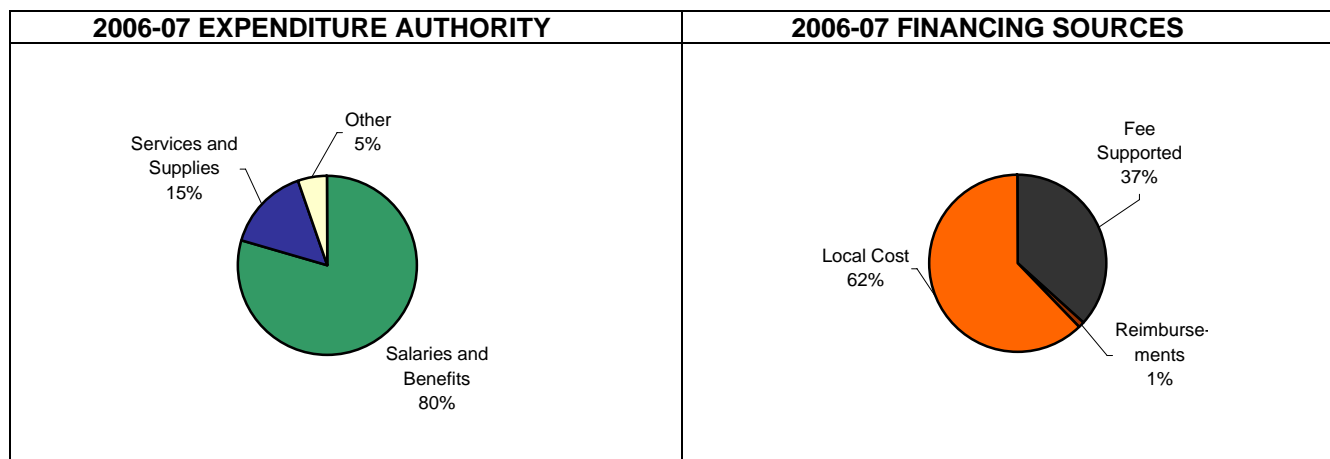
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	12,044,712	11,238,518	11,379,978	13,052,192	12,398,716
Departmental Revenue	5,695,363	4,714,095	5,097,687	5,528,644	4,663,854
Local Cost	6,349,349	6,524,423	6,282,291	7,523,548	7,734,862
Budgeted Staffing				102.4	

In 2003-04, department appropriations decreased from the prior year due to the countywide cost spend down plan. Since that time, actual expenses have increased primarily due to MOU and retirement cost increases. Revenue fluctuations represent county department service requirement changes. When department demand for services exceeds the capacity of existing staff, the department uses contract-programming services to meet peak workload periods thus avoiding large adjustments to budgeted staffing. The 2005-06 estimated local cost exceeds the modified budget due to unreimbursed support costs for the development of the new Financial Accounting System.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Information Services  
 FUND: General

BUDGET UNIT: AAA SDD  
 FUNCTION: General  
 ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,726,956	9,266,994	9,422,399	9,944,454	10,119,194	10,466,862	347,668
Services and Supplies	2,693,870	1,351,144	1,115,439	1,519,558	1,625,226	1,882,909	257,683
Central Computer	120,782	98,672	181,466	161,301	161,301	154,896	(6,405)
Other Charges	393	83	-	-	-	-	-
Equipment	6,418	-	-	117,500	109,000	-	(109,000)
L/P Struct/Equip/Vehicles	-	4,458	-	-	-	-	-
Transfers	496,293	517,167	660,674	655,903	655,892	686,470	30,578
Total Exp Authority	12,044,712	11,238,518	11,379,978	12,398,716	12,670,613	13,191,137	520,524
Reimbursements	-	-	-	-	-	(167,253)	(167,253)
Total Appropriation	12,044,712	11,238,518	11,379,978	12,398,716	12,670,613	13,023,884	353,271
Operating Transfers Out	-	-	-	-	-	-	-
Total Requirements	12,044,712	11,238,518	11,379,978	12,398,716	12,670,613	13,023,884	353,271
<b>Departmental Revenue</b>							
Current Services	5,695,363	4,714,095	5,097,687	4,663,854	5,468,678	4,832,240	(636,438)
Total Revenue	5,695,363	4,714,095	5,097,687	4,663,854	5,468,678	4,832,240	(636,438)
Local Cost	6,349,349	6,524,423	6,282,291	7,734,862	7,201,935	8,191,644	989,709
Budgeted Staffing					102.4	98.8	(3.6)

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Other significant changes to salaries and benefits include the transfer of 6.0 positions to the computer operations budget unit to provide improved cost tracking by service function. The transferred positions consist of 1.0 Systems Support Division Chief, 3.0 Systems Support Analysts, and 2.0 Programmer Analyst IIIs. Budgeted staffing was also adjusted to reflect the addition of 1.5 Programmer Analyst III positions to support the new Financial Accounting System and 1.0 Division Chief position to support health care services. Additionally, overtime was reduced by 0.1 resulting in an overall net decrease of 3.6 positions in budgeted staffing.

Services and supplies reflect an increase due to additional support services for the new Financial Accounting System and Human Services. These cost increases were partially offset by a reduction in equipment and software costs as a result of the 2005-06 Board approved policy item granting one-time funding for the Geographic Information System. Reimbursements reflect funding from health care services for the new Division Chief position. The decrease in revenue reflects current year trends and the anticipated demand for services from county departments for 2006-07.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of new technologies introduced through implementation procedures.		90%

The performance measure for this budget unit is designed to assist in identifying and implementing cost-effective business solutions. The policy item represents a new technology that will be introduced using the new procedures.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<b>Parcel Base Map</b> The parcel base map project is nearing completion. The enhanced GIS system will integrate the base map into an advanced mapping framework. The new GIS system will require the following additional software and positions to support the enhanced GIS functionality. System Support software and storage: \$154,564, 1.0 System Support Analyst: \$142,720, Application Development software: \$30,666, 2.0 Programmer Analysts: \$265,198, Annual Aerial Images: \$55,000.	3.0	648,148	-	648,148	
	Supports New Technology Performance Measure Above.					90%
<b>Total</b>		<u>3.0</u>	<u>648,148</u>	<u>-</u>	<u>648,148</u>	



## Computer Operations

### DESCRIPTION OF MAJOR SERVICES

The Computer Operations Division provides Enterprise Data Center Services and a portion of the county's communications services. The division is comprised of 4 sections: Technology Operations, IT Customer Service, Core Solutions and Security, and Wide Area Network. The division supports county departments on a 24/7 basis.

Technology Operations provides for the design, operation, maintenance and administration of the county's enterprise data center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the County.

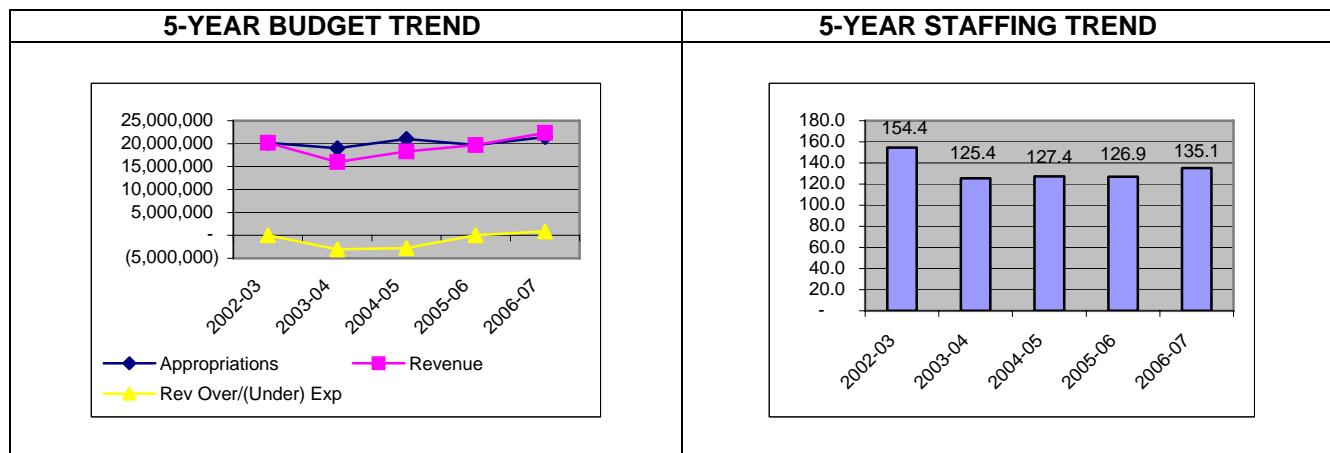
IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets, and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

Core Solutions and Security provides the county with global email, security direction, and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

The Wide Area Network (WAN) section provides the communications infrastructure for interconnecting all county departments and provides support for approximately 18,000 users.

The Computer Operations budget unit is an Internal Service Fund (ISF). ISF net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



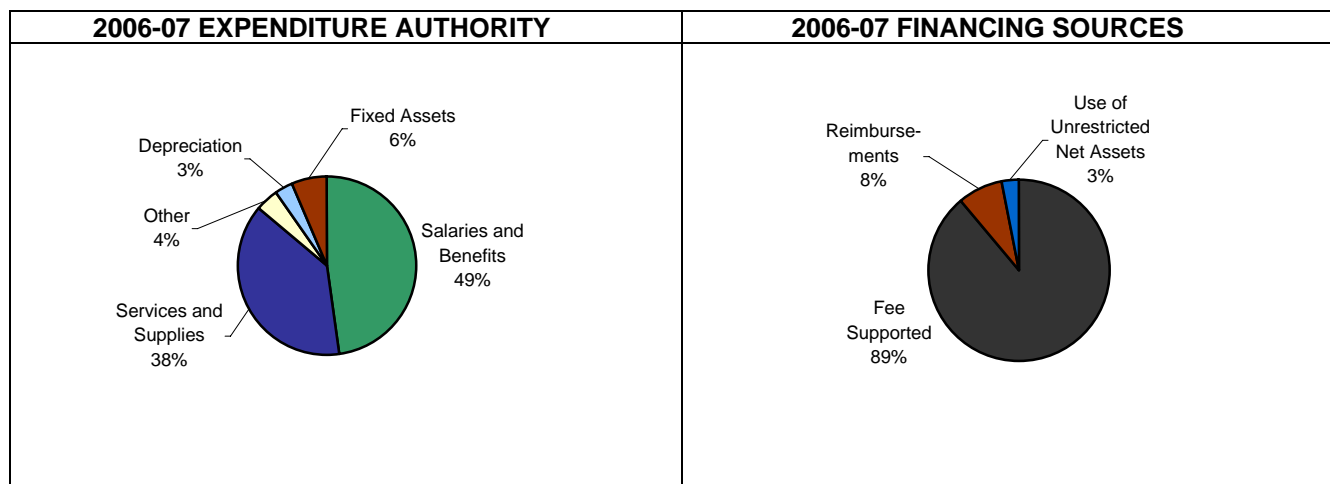
## PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	17,682,633	19,490,505	22,587,930	20,377,179	20,590,124
Departmental Revenue	20,806,164	15,591,310	18,671,682	20,377,179	19,738,646
Revenue Over/(Under) Exp	3,123,531	(3,899,195)	(3,916,248)	-	(851,478)
Budgeted Staffing				124.9	
Fixed Assets	1,030,042	413,665	1,340,486	1,448,738	1,171,491
Unrestricted Net Assets Available at Year End	9,992,929	6,159,224	2,770,201		1,395,290

Estimated appropriation for 2005-06 exceed the current modified budget primarily due to software and equipment purchases required to prepare for the 2006-07 county e-mail system upgrade. Estimated revenues reflect only current services revenue. The modified budget included both current services revenue and use of capital to fund current operations and is therefore higher than actual revenues. The estimated revenue under expenses represents the capital required to finance current year operations and was used primarily to fund the final phase of the Parcel Base Map project.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: Computer Operations

BUDGET UNIT: IAJ ALL  
FUNCTION: General  
ACTIVITY: Other

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,379,722	8,854,811	9,527,099	10,432,588	10,855,835	11,997,269	1,141,434
Services and Supplies	9,437,629	10,543,112	12,192,843	10,108,501	9,146,509	9,632,406	485,897
Other Charges	37,990	11,349	3,517	113	113	10,500	10,387
Transfers	-	661,085	669,463	971,239	971,239	1,001,684	30,445
Total Exp Authority	17,855,341	20,070,357	22,392,922	21,512,441	20,973,696	22,641,859	1,668,163
Reimbursements	(858,368)	(1,488,194)	(1,738,904)	(1,984,901)	(2,184,101)	(2,025,207)	158,894
Total Appropriation	16,996,973	18,582,163	20,654,018	19,527,540	18,789,595	20,616,652	1,827,057
Depreciation	685,660	908,342	831,094	874,584	874,584	848,783	(25,801)
Operating Transfers Out	-	-	1,102,818	188,000	-	-	-
Total Requirements	17,682,633	19,490,505	22,587,930	20,590,124	19,664,179	21,465,435	1,801,256
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	44,327	-	-	-	-
Current Services	18,078,073	15,582,972	18,294,507	19,457,313	18,515,921	22,323,795	3,807,874
Other Revenue	-	38	(121,280)	46,043	-	-	-
Other Financing Sources	-	8,300	454,128	-	1,148,258	-	(1,148,258)
Total Revenue	18,078,073	15,591,310	18,671,682	19,503,356	19,664,179	22,323,795	2,659,616
Operating Transfers In	2,728,091	-	-	235,290	-	-	-
Total Financing Sources	20,806,164	15,591,310	18,671,682	19,738,646	19,664,179	22,323,795	2,659,616
Rev Over/(Under) Exp	3,123,531	(3,899,195)	(3,916,248)	(851,478)	-	858,360	858,360
Budgeted Staffing					126.9	135.1	8.2
<b>Fixed Assets</b>							
Equipment	703,701	122,201	1,175,154	1,145,969	1,423,216	1,381,069	(42,147)
L/P Equipment	326,341	291,464	165,332	25,522	25,522	211,000	185,478
Total Fixed Assets	1,030,042	413,665	1,340,486	1,171,491	1,448,738	1,592,069	143,331

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, risk management, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

In addition to the cost increases mentioned above, the proposed budget includes significant increases (\$3.2 million) approved by the Board midyear to fund three new positions and software to upgrade the core infrastructure supporting the county's e-mail system, internet security and anti-virus solutions as well as funding for imaging backup services, server management solutions and increased licensing costs. The Board also



approved the transfer of three positions from ISD's general fund to the computer operations division to improve cost tracking by service function and the transfer of 2.0 positions from computer operations to the Auditor/Controller's office to support electronic recording as well as other software systems. Additionally, the department is also proposing the reclassification of three positions. Those positions include one Teleprocessing Specialist position to an Automated Systems Technician, as dumb terminals have been replaced with PCs due to changes in technology; one Network Services Supervisor position to a Business Applications Manager, which resulted from a departmental reorganization; and one Help Desk Tech I to a Help Desk Tech II to better align the position with the required higher-level functions performed by staff at the help desk.

Other program changes include adding two positions to the Help Desk function to provide enhanced services as requested (and funded by) various departments, transferring three positions (with corresponding funding) from the Application Development Division to Core Security and Solutions and transferring 2.1 positions to Network Services to properly assign staff to service function. In addition, one position was added to provide desktop support services to Human Services and one existing position was increased by 0.4 position to reflect full year funding. These increases were partially offset by a 0.1 reduction in overtime for a total budgeted staffing increase of 8.2 positions over the prior fiscal year.

Current services revenue reflects funding for the program changes mentioned above including the following: rate increases approved by the Board, additional revenue from departments to fund enhanced help desk services and funding from Human Services (HS) to finance replacement of router equipment at HS sites and one desk top support position.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Migrate ISD user accounts to Active Directory and offer Active Directory to other county departments.		100%
Migrate ISD customer departments in Active Directory to the latest Microsoft Exchange environment.		50%
Random product and service satisfaction surveys.		70% satisfaction rating
Decrease Windows physical servers (currently 150).		8% decrease
Eliminate viewing of password for open system applications.		100%
Increase the public viewing of documents stored on our Infrastructure.		10% increase

The performance measures were selected to emphasize protecting the county's IT infrastructure while increasing usage and customer satisfaction with ISD services.

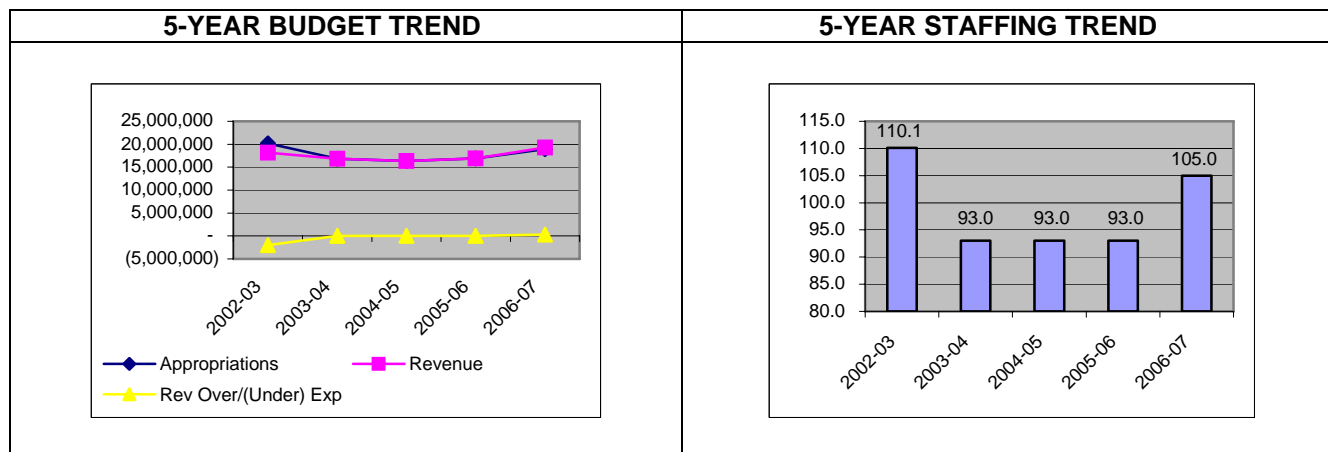


## Network Services

### DESCRIPTION OF MAJOR SERVICES

The Network Services Division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. ISD manages a countywide microwave system (64 sites) that helps provide transport capabilities for each of the individual systems listed above.

### BUDGET HISTORY



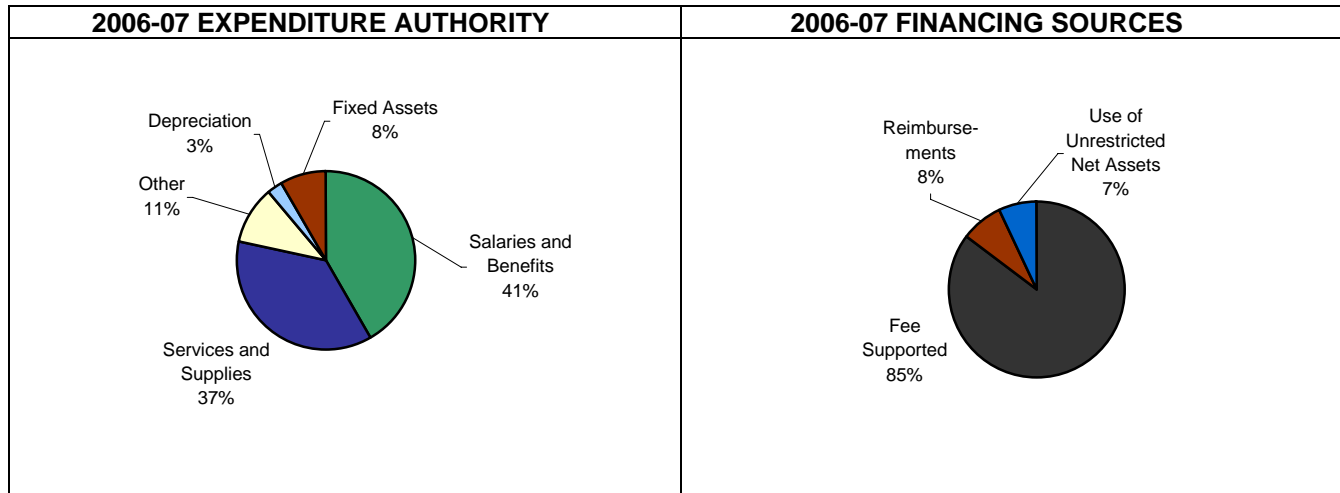
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	19,137,508	16,247,767	17,490,016	16,929,380	16,809,834
Departmental Revenue	18,180,206	17,446,734	17,077,134	16,929,380	17,846,843
Revenue Over/(Under) Exp	(957,302)	1,198,967	(412,882)	-	1,037,009
Budgeted Staffing				93.0	
Fixed Assets	1,847,824	912,288	627,582	1,855,407	1,509,918
Unrestricted Net Assets Available at Year End	1,918,051	1,784,101	4,969,242		4,071,113

In 2005-06 estimated costs are less than the modified budget primarily due to vacant position salary savings and reduced interest charges related to equipment lease purchases. Estimated revenue is expected to exceed budget due to increases in service demand for telephone, communication time/material billing for installation and maintenance services for county departments. The department will also recognize additional revenue for non-county requests for radio access, maintenance and installation services. These revenues were budgeted conservatively in 2005-06.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Information Services  
 FUND: Network Services

BUDGET UNIT: IAM ALL  
 FUNCTION: General  
 ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,345,827	6,669,020	7,497,144	7,823,422	8,257,941	9,379,449	1,121,508
Services and Supplies	10,434,492	7,256,728	7,681,519	7,464,705	7,139,543	8,238,214	1,098,671
Central Computer	9,116	38,616	49,040	55,812	55,812	67,487	11,675
Other Charges	59,218	27,371	6,043	516	6,044	-	(6,044)
Transfers	449,808	2,964,326	1,715,756	1,756,185	1,756,185	2,409,164	652,979
Total Exp Authority	17,298,461	16,956,061	16,949,502	17,100,640	17,215,525	20,094,314	2,878,789
Reimbursements	-	(2,459,489)	(1,233,251)	(1,168,026)	(1,168,026)	(1,779,653)	(611,627)
Total Appropriation	17,298,461	14,496,572	15,716,251	15,932,614	16,047,499	18,314,661	2,267,162
Depreciation	1,839,047	1,751,195	766,865	877,220	877,220	629,271	(247,949)
Operating Transfers Out	-	-	1,006,900	-	-	-	-
Total Requirements	19,137,508	16,247,767	17,490,016	16,809,834	16,924,719	18,943,932	2,019,213
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	-	1,455	-	-	-	-
Use Of Money and Prop	-	110	15	-	150	-	(150)
Current Services	18,180,206	17,446,624	17,039,043	17,783,623	16,493,813	19,244,491	2,750,678
Other Revenue	-	-	18,073	63,220	-	-	-
Other Financing Sources	-	-	18,548	-	430,756	-	(430,756)
Total Revenue	18,180,206	17,446,734	17,077,134	17,846,843	16,924,719	19,244,491	2,319,772
Rev Over/(Under) Exp	(957,302)	1,198,967	(412,882)	1,037,009	-	300,559	300,559
Budgeted Staffing					93.0	105.0	12.0
<b>Fixed Assets</b>							
Equipment	1,033,132	218,100	317,393	1,443,000	1,600,000	1,854,998	254,998
L/P Equipment	814,692	694,188	310,189	66,918	255,407	-	(255,407)
Total Fixed Assets	1,847,824	912,288	627,582	1,509,918	1,855,407	1,854,998	(409)

In 2006-07, the department will incur increased costs in negotiated labor agreements, retirement, worker's compensation, risk management, central computer, COWCAP and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

Other increases for 2006-07 include the midyear cost increases approved by the Board in March which provided for four new positions to meet existing telephone service demands, strengthen cost tracking functions, improve oversight of public safety communications and ensure 24/7 monitoring of the county's microwave network as well as increases for mandated training and licensing costs.





Salaries and benefits cost increases also include the transfer of 2.1 positions from the Computer Operations Division to the Network Services Division as a result of a review of all positions within Information Services. Additionally, three new funded positions were added to meet current service demands. The department is also proposing the reclassification of two positions. Those positions include one Telephone Services Specialist position to a Product Specialist, as product specific expertise is needed to perform the assigned duties and one Network Services Supervisor position to a Supervising Communications Technician, as the higher level supervisory position is no longer needed due to a decrease in subordinate staffing level under this position. Additionally, the department staffing increased by 2.9 positions. Of this increase, 0.2 is for a new Multimedia Coordinator position to assist the Administrative Office and Board of Supervisors with projected expansion of this area. The remaining 2.7 positions is a result of additional overtime to meet service demands.

Services and supplies expenditures reflect an increase due to anticipated motor pool vehicle rental and maintenance charge increases, and the purchase of materials and communication repair parts to meet anticipated service demand for communication system installation, electronic maintenance, and repair services.

Currently, revenues generated from phone rates are allocated to support circuits and the backbone system, as well as basic phone licensing and contract services. Beginning in 2006-07 a new budget org will be added to enable the department to better track circuit related expenses and their corresponding revenues. In further efforts to properly match expenses to appropriate revenue, the Network Services Division has transferred approximately five staff to the Network Services administrative budget org reimbursements. This org expense is allocated to all operating units and as a result increased transfers in and out by approximately \$600,000. Other minor increases in transfers include costs related to Human Resource Officer and rental/lease agreements for the various sites used by Network Services.

Revenues will increase in 2006-07 due to Board approved rate increases for monthly telephone services, 800 MHz radio access and maintenance services, and circuit usage. Other revenues for electronic maintenance of communication systems, telephone long distance, voice mail and auto attendant will increase due to service demand. The department also expects to recognize additional outside revenue as reflected in current year trends for 800 MHz radio installation services and rack space rental. Revenues for Mobile Data Consoles are projected to decrease by approximately \$240,000 due to the Sheriff's Department obtaining this service from Verizon. This loss in revenue will be offset by increases in operating revenue based on projected demand for services.

Budgeted revenue over expenditures is approximately \$300,000 for 2006-07 and will be used to finance replacement of fixed assets.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of total RED radios online. (1,200 radios)		100%

As part of the overall ISD Business Plan to deliver innovative communications solutions including design, configuration, implementation and ongoing maintenance, Network Services working with the Sheriff's Department and other law enforcement agencies plans to implement the RED Channel radio system. This system will enhance 800 MHz valley-wide radio interoperability between various law enforcement agencies. The performance measure for this goal is to bring 100% of the 1,200 radios online during 2006-07.



## RISK MANAGEMENT

### Laurie Milhiser

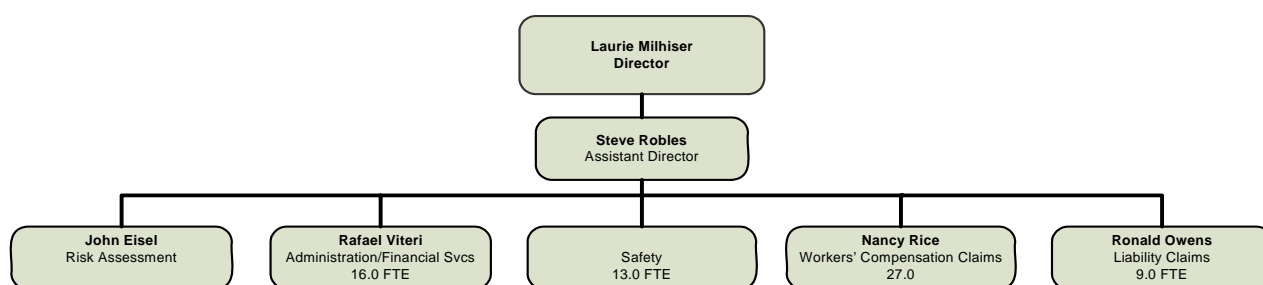
#### MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the county through a coordinated Enterprise Risk Management Program which includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

#### STRATEGIC GOALS

1. Minimize risk management costs and stabilize premiums charged to county departments.
2. Integrate Enterprise Risk Management format into county operations.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2006-07				
	Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Operations	6,320,807	6,320,807	-	71.0
Insurance Programs	60,686,873	97,127,583	36,440,710	-
<b>TOTAL</b>	<b>67,007,680</b>	<b>103,448,390</b>	<b>36,440,710</b>	<b>71.0</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.

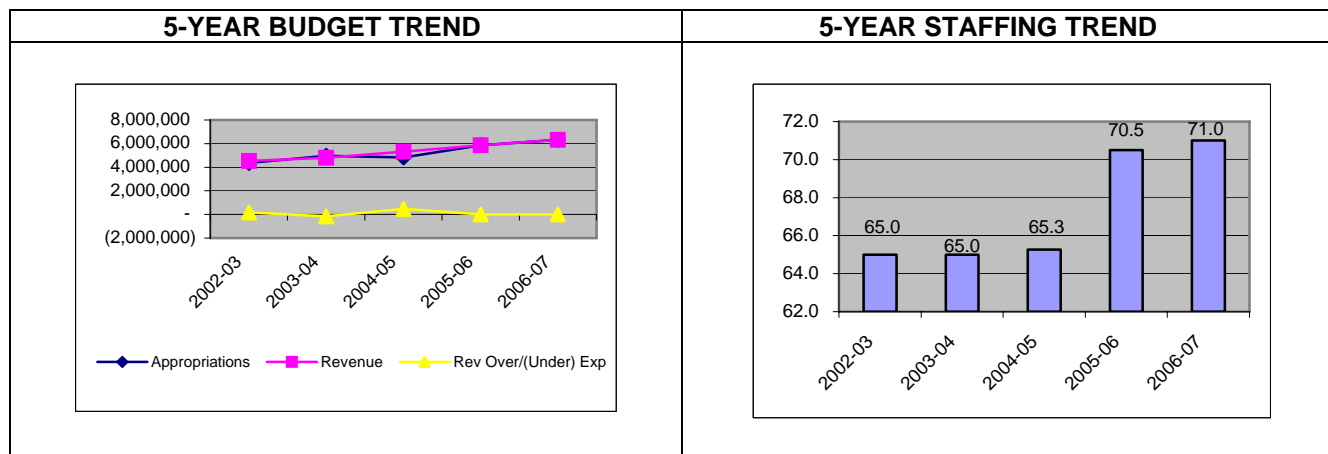


## Operations

### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All program costs are paid from insurance sub funds, and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas for the cost to pay losses and fund future liabilities for the self-insured programs, and the cost of insurance for the insured programs.

### BUDGET HISTORY

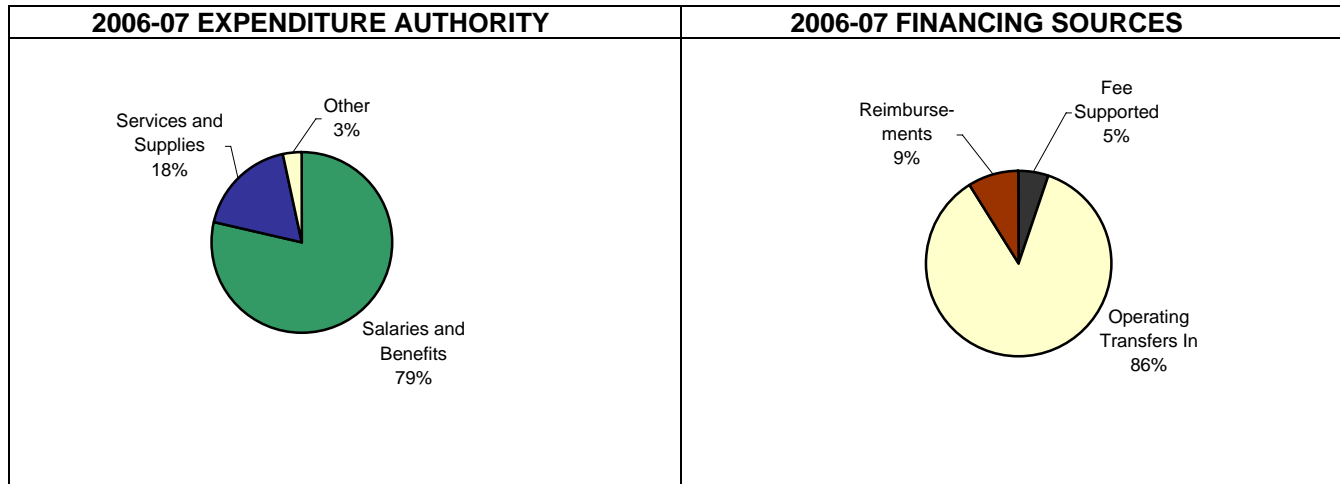


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	4,365,635	4,958,155	4,832,121	5,869,482	5,562,210
Departmental Revenue	4,532,581	4,810,196	5,309,472	5,869,482	6,145,263
Revenue Over/(Under) Exp	166,946	(147,959)	477,351	-	583,053
Budgeted Staffing				71.5	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	127,308	(99,381)	169,792		757,184



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Risk Management  
FUND: Risk Management - Operations

BUDGET UNIT: IBP RMG  
FUNCTION: General  
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,625,938	3,839,085	4,020,374	4,832,800	5,137,617	5,458,150	320,533
Services and Supplies	1,040,459	856,019	1,164,104	1,076,842	1,079,297	1,187,047	107,750
Central Computer	39,834	36,273	45,531	57,699	53,360	62,597	9,237
Other Charges	153	-	-	-	-	-	-
Transfers	118,500	143,469	161,389	169,891	169,891	32,181	(137,710)
Total Exp Authority	4,824,884	4,874,846	5,391,398	6,137,232	6,440,165	6,739,975	299,810
Reimbursements	(459,249)	(515,265)	(559,277)	(575,022)	(575,022)	(619,168)	(44,146)
Total Appropriation	4,365,635	4,359,581	4,832,121	5,562,210	5,865,143	6,120,807	255,664
Operating Transfers Out	-	598,574	-	-	-	200,000	200,000
Total Requirements	4,365,635	4,958,155	4,832,121	5,562,210	5,865,143	6,320,807	455,664
<b>Departmental Revenue</b>							
Use Of Money and Prop	64,254	49,183	58,235	93,950	55,000	95,000	40,000
State, Fed or Gov't Aid	-	1,925	721	-	-	-	-
Current Services	200,418	439,869	366,041	438,870	197,700	375,000	177,300
Other Revenue	(171)	-	-	-	-	-	-
Total Revenue	264,501	490,977	424,997	532,820	252,700	470,000	217,300
Operating Transfers In	4,268,080	4,319,219	4,884,475	5,612,443	5,612,443	5,850,807	238,364
Total Financing Sources	4,532,581	4,810,196	5,309,472	6,145,263	5,865,143	6,320,807	455,664
Rev Over/(Under) Exp	166,946	(147,959)	477,351	583,053	-	-	-
Budgeted Staffing					70.5	71.0	0.5
<b>Fixed Assets</b>							
Equipment	-	-	-	-	-	10,000	10,000
Total Fixed Assets	-	-	-	-	-	10,000	10,000

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, worker's compensation, central computer and inflationary services and supplies purchases; and will incur decreased costs in risk management liabilities. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.



The increase in salaries and benefits includes required step increases, cost of living adjustments and equity increases. It also includes the addition of 1.0 Assistant Director of Risk Management, which was approved by the Board on July 19, 2005. The decrease of 0.5 FTE corresponds with the elimination of the dual-filled Supervising Automated Systems Analyst I, due to the retirement of the previous incumbent.

Services and supplies shows an overall increase of \$107,750 based primarily on the increased COWCAP allocation and payment to the Auditor/Controller-Recorder for charges related to development of the year end financial statements.

Revenues will increase to reflect the increased costs of program administration resulting from additional staff and negotiated increases to salaries and benefits. These revenues come from the various self-insurance sub funds that are financed through Board approved premiums paid by departments, Board-Governed Special Districts, and County Service Areas.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of verified compliance with contractual insurance requirements.		80%
Reduce the cost per claim for Workers' Compensation losses to less than or equal to.	\$16,164	\$15,174
Reduce the cost per claim for General Liability losses to less than or equal to.	\$23,149	\$13,422



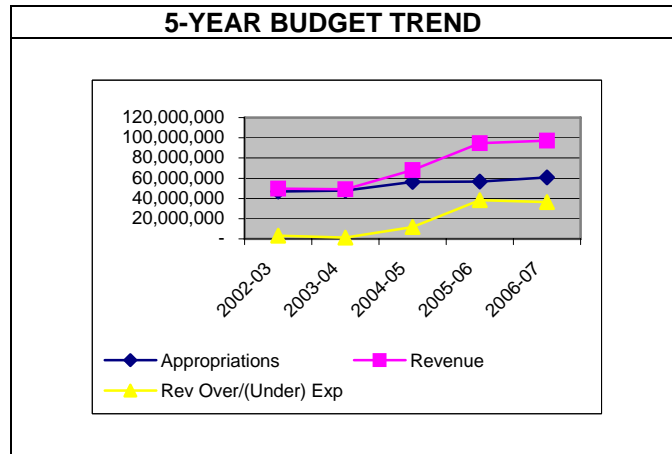
## Insurance Programs

### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All program costs are paid from internal service sub funds, which are financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each agency is billed for their specific coverage for the cost to pay losses and future liabilities under the self-insured programs, and the cost of insurance for the insured programs.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

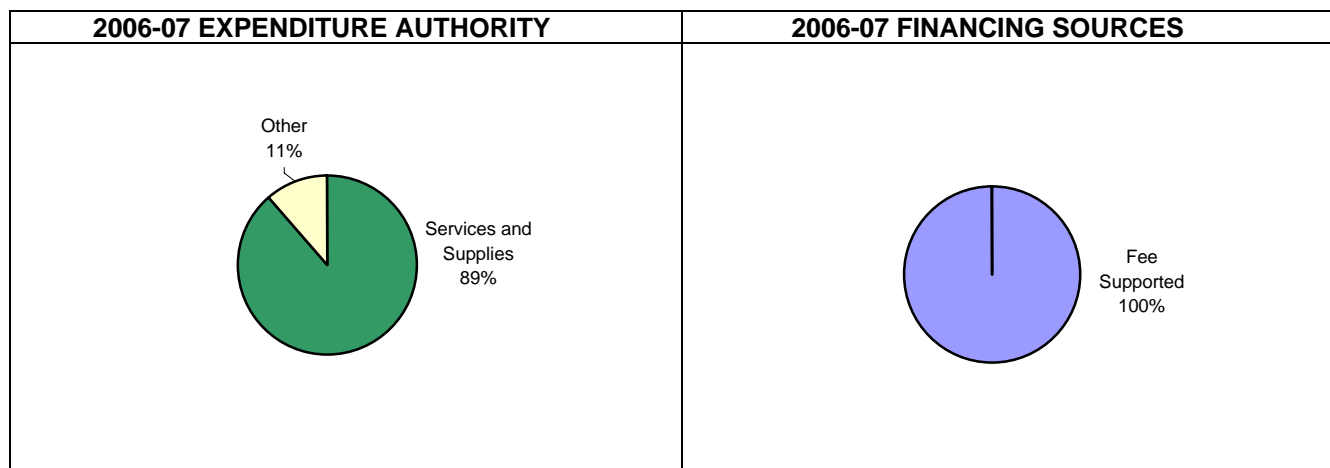


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	63,914,428	56,585,885	47,913,728	61,037,868	60,897,838
Departmental Revenue	59,968,838	50,845,461	69,026,882	99,218,000	103,200,997
Revenue Over/(Under) Exp	(3,945,590)	(5,740,424)	21,113,154	38,180,132	42,303,159
Budgeted Staffing				-	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	(45,743,854)	(52,676,264)	(31,563,110)	-	10,740,049



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Risk Management  
FUND: Risk Mgmt - Insurance Programs

BUDGET UNIT: Various RMG  
FUNCTION: General  
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	44,386,278	48,565,383	41,822,987	49,829,103	49,870,403	53,786,897	3,916,494
Other Charges	97,869	311,969	414,702	339,710	480,000	430,000	(50,000)
Transfers	459,249	515,265	558,677	575,022	575,022	619,169	44,147
Total Appropriation	44,943,396	49,392,617	42,796,366	50,743,835	50,925,425	54,836,066	3,910,641
Operating Transfers Out	18,971,032	7,193,268	5,117,362	10,154,003	5,612,443	5,850,807	238,364
Total Requirements	63,914,428	56,585,885	47,913,728	60,897,838	56,537,868	60,686,873	4,149,005
<b>Departmental Revenue</b>							
Use Of Money and Prop	30,520	223,706	296,562	373,303	-	346,083	346,083
State, Fed or Gov't Aid	-	-	24,812	-	-	-	-
Current Services	41,532,866	47,196,390	68,503,274	102,624,130	94,718,000	96,745,000	2,027,000
Other Revenue	28,976	30,444	145,028	148,390	-	36,500	36,500
Total Revenue	41,592,362	47,450,540	68,969,676	103,145,823	94,718,000	97,127,583	2,409,583
Operating Transfers In	18,376,476	3,394,921	57,206	55,174	-	-	-
Total Financing Sources	59,968,838	50,845,461	69,026,882	103,200,997	94,718,000	97,127,583	2,409,583
Rev Over/(Under) Exp	(3,945,590)	(5,740,424)	21,113,154	42,303,159	38,180,132	36,440,710	(1,739,422)

In 2006-07, total insurance premiums will increase approximately \$2,000,000 due to premium increases in the following funds: Flood Control Liability, JPA Workers' Compensation, JPA Property Insurance, JPA Auto Collision, and Road Design Liability. These increases are necessary for Risk Management to meet the goal of its Five Year Recovery Plan to fund the various self-insured sub funds at a 70% confidence level by June 30, 2008.

In 2006-07, the department will incur increased costs in all insured and self-insured funds. Claims costs are projected to increase, as well as the cost of premiums for excess insurance, based on market conditions. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.



## PURCHASING

### Jim Lindley

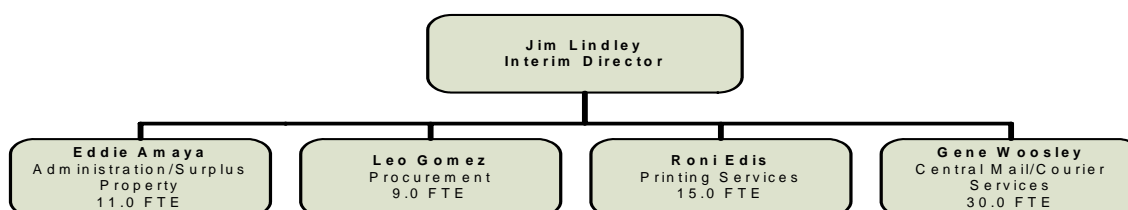
#### MISSION STATEMENT

The Purchasing Department supports San Bernardino County by seeking the best value for each dollar expended by processing public procurement in an open and competitive environment. In addition, the department provides in-house services such as printing, surplus property and storage operations, and comprehensive mail services through its three internal service programs (Printing Services, Surplus Property and Storage Operations, and Mail/Courier Services).

#### STRATEGIC GOALS

1. Initiate and conduct a countywide quarterly training program that trains county employees on specific Procurement and the Internal Service Funds policies and procedures.
2. Increase the number of Buyer II's that earn the A.P.P. or C.P.M. accreditation within the Purchasing Department.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
Purchasing	1,235,858	35,000	1,200,858		15.0
Surplus Property and Storage Operations	4,499,792	4,637,023		137,231	8.0
Mail/Courier Services	7,445,766	7,530,000		84,234	31.0
Printing Services	2,560,028	2,586,287		26,259	16.0
<b>TOTAL</b>	<b>15,741,444</b>	<b>14,788,310</b>	<b>1,200,858</b>	<b>247,724</b>	<b>70.0</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.





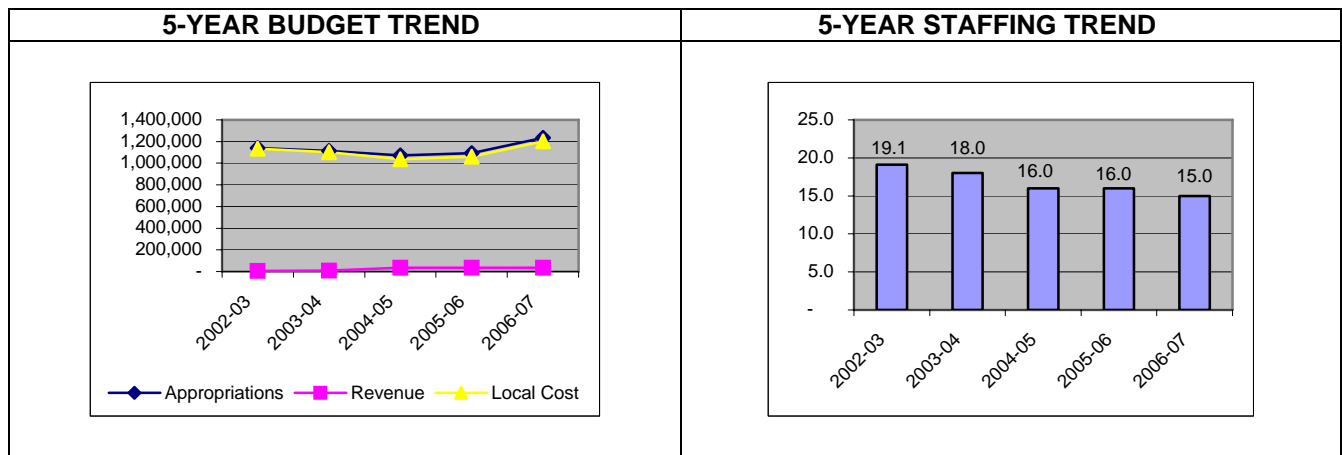
## Purchasing

### DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. In addition, it is responsible for the management of three internal service programs (Surplus Property and Storage Operations, Mail/Courier Services and Printing Services).

The Purchasing Department strives to provide service to all county departments, special districts and entities with sources for quality products with reasonable prices and timely deliveries. All willing vendors will be given the opportunity to provide pricing on their products and services in a fair, open, and competitive environment. Purchasing accomplishes this mission by treating each department, employee, and vendor with respect, integrity, and understanding. By extending this treatment to all, Purchasing fulfills the purchasing obligation of San Bernardino County.

### BUDGET HISTORY

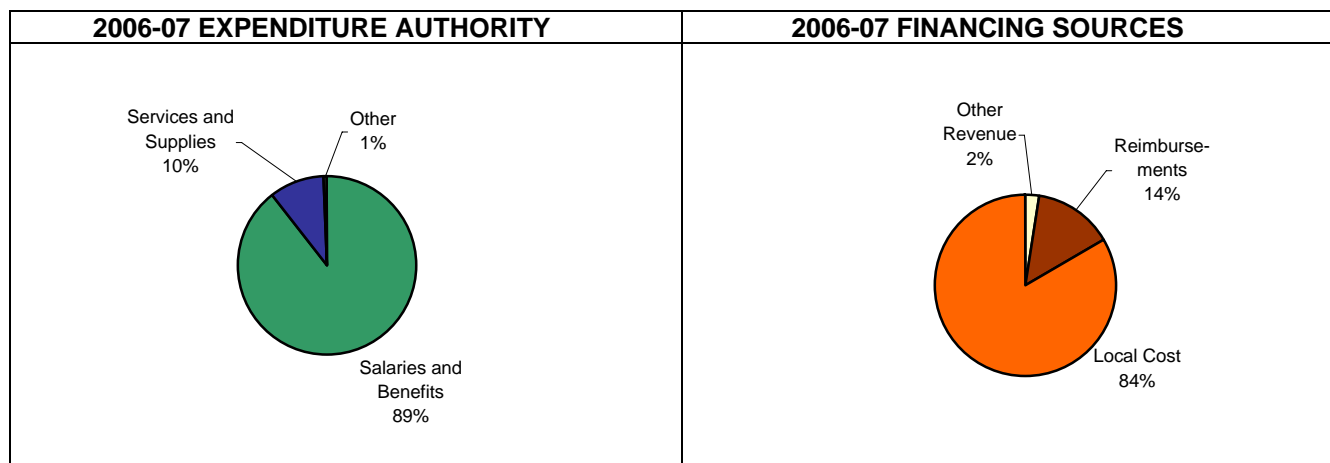


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,087,823	1,022,018	1,045,091	1,139,645	1,074,151
Departmental Revenue	5,067	36,568	38,293	35,000	37,656
Local Cost	1,082,756	985,450	1,006,798	1,104,645	1,036,495
Budgeted Staffing				16.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Purchasing  
FUND: General

BUDGET UNIT: AAA PUR  
FUNCTION: General  
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,067,803	1,184,267	1,137,450	1,154,914	1,217,285	1,290,702	73,417
Services and Supplies	197,926	22,300	91,365	75,475	77,972	121,323	43,351
Central Computer	14,926	13,420	16,683	17,368	17,368	20,762	3,394
Other Charges	1,952	997	728	420	420	104	(316)
Equipment	28,366	-	-	-	-	-	-
L/P Struct/Equip/Vehicle:	-	5,783	6,052	6,360	6,360	4,981	(1,379)
Transfers	-	3,312	3,432	3,233	3,233	4,105	872
Total Exp Authority	1,310,973	1,230,079	1,255,710	1,257,770	1,322,638	1,441,977	119,339
Reimbursements	(223,150)	(208,061)	(210,619)	(183,619)	(228,619)	(206,119)	22,500
Total Appropriation	1,087,823	1,022,018	1,045,091	1,074,151	1,094,019	1,235,858	141,839
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	195	8,043	2,249	1,182	-	-	-
Current Services	788	-	-	11	-	-	-
Other Revenue	4,084	28,500	36,035	36,442	35,000	35,000	-
Other Financing Sources	-	25	9	21	-	-	-
Total Revenue	5,067	36,568	38,293	37,656	35,000	35,000	-
Local Cost	1,082,756	985,450	1,006,798	1,036,495	1,059,019	1,200,858	141,839
Budgeted Staffing					16.0	15.0	(1.0)

In 2006-07, the department will incur increased costs in MOU, retirement, central computer, workers compensation, and inflationary services and supplies purchases; and will incur decreased costs in risk management liabilities. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations. Budgeted staffing in 2006-07 was reduced by 1.0 position due to workload. The proposed budget includes requests to reclassify two Staff Analyst II positions to Buyer III positions and a reclassification of a Buyer II position to a Buyer III position. The Buyer III positions will be responsible for the higher level buyer duties within the Purchasing Department. Also included are reclassification requests for a Secretary I position to be reclassified to an Office Specialist and a Staff Analyst II position to be reclassified to an Administrative Supervisor I. The reclassification of these two positions would more accurately reflect the duties currently being performed.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
The number of county employees who have been trained by Purchasing in specific Procurement and Internal Service Funds policies and procedures.		15% Increase (150 total)
Buyer II's that have earned the A.P.P. or C.P.M. accreditation.		10% Increase



## Surplus Property and Storage Operations

### DESCRIPTION OF MAJOR SERVICES

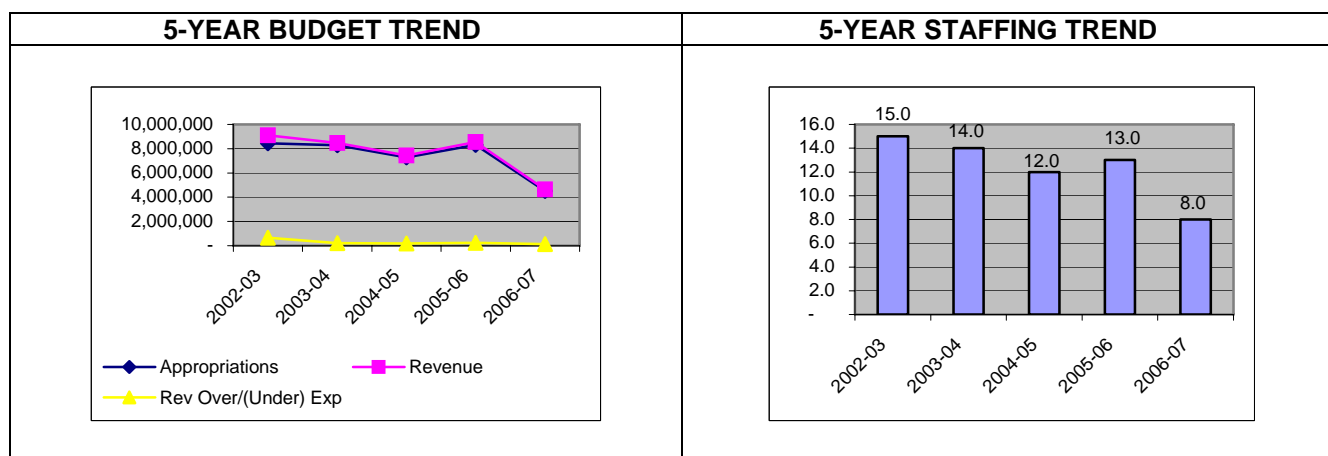
Surplus Property and Storage Operations (formerly known as Central Stores) maintains the surplus property pool, serves as a storage facility for county departments, administers the Office Depot Next Day Desktop Delivery Program, and orders, stocks, and delivers all medical forms to Arrowhead Regional Medical Center (ARMC). The division strives to accurately inventory and fairly distribute surplus property to interested county departments, community-based organizations, and the general public.

During 2006-07, Central Stores will be phased out and the county will move to a "Just In Time" procurement system.

The ARMC Forms Program started in 2004. The program consists of printing, stocking, and delivering medical forms to ARMC. ARMC saves approximately \$30,000 a month by having this function done by Surplus Property and Storage Operations. The Office Depot Next Day Desktop Delivery Program enables departments to order all their office supplies on-line through Office Depot's website, and receive delivery of their order within 24 hours (within the greater San Bernardino area). The top 300 office products used by the county departments receive special "net" pricing, which can be up to 57% off the catalog price.

The Purchasing – Surplus Property and Storage Operations budget unit is an Internal Service Fund (ISF), and as such, all operational costs are distributed to user departments through user rates. As an ISF, unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



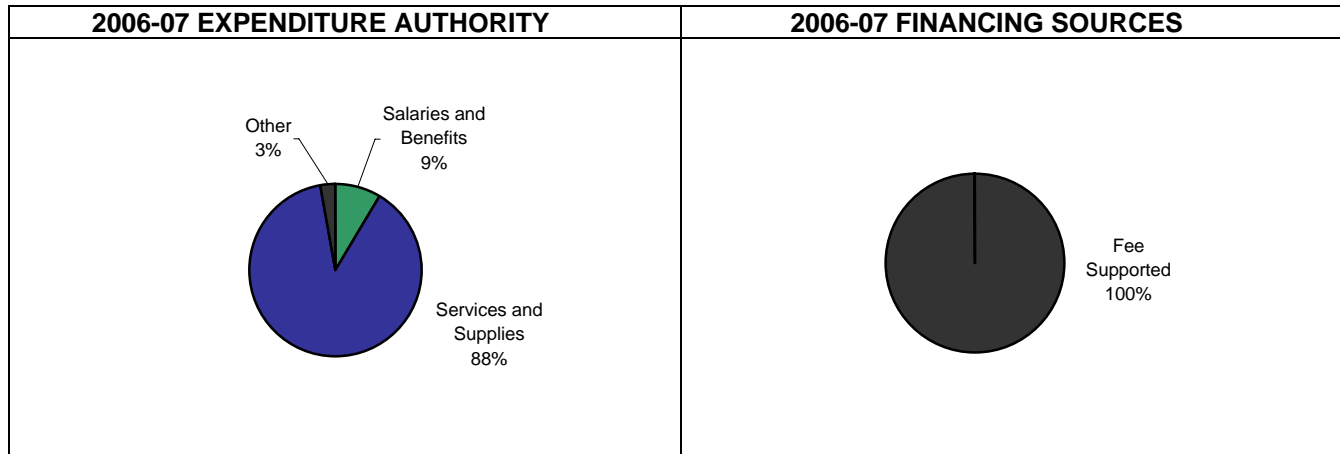
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	8,605,651	8,013,104	8,636,892	8,315,426	8,550,614
Departmental Revenue	8,549,982	7,703,050	8,929,050	8,559,198	8,856,886
Revenue Over/(Under) Exp	(55,669)	(310,054)	292,158	243,772	306,272
Budgeted Staffing				13.0	
Fixed Assets	23,174		-	10,000	5,500
Unrestricted Net Assets Available at Year End	200,663	107,208	358,204	-	658,976

Estimated revenue and expense in 2005-06 are greater than budgeted by approximately \$230,000 due to an increase in the purchase of supplies countywide.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Purchasing  
 FUND: Surplus Property and Storage Operations

BUDGET UNIT: IAV PUR  
 FUNCTION: General  
 ACTIVITY: Surplus and Storage

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	536,255	509,318	521,745	476,665	633,728	385,981	(247,747)
Services and Supplies	7,971,398	7,369,451	7,991,863	7,930,986	7,543,369	3,971,919	(3,571,450)
Central Computer	11,009	9,358	14,124	16,615	15,788	14,494	(1,294)
Transfers	86,989	124,977	109,160	121,713	121,714	123,600	1,886
Total Appropriation	8,605,651	8,013,104	8,636,892	8,545,979	8,314,599	4,495,994	(3,818,605)
Depreciation	-	-	-	4,635	4,635	4,094	(541)
Total Requirements	8,605,651	8,013,104	8,636,892	8,550,614	8,319,234	4,500,088	(3,819,146)
<b>Departmental Revenue</b>							
Current Services	8,538,695	7,703,050	8,925,285	8,856,886	8,558,371	4,637,023	(3,921,348)
Other Revenue	11,287	-	3,765	-	-	-	-
Total Revenue	8,549,982	7,703,050	8,929,050	8,856,886	8,558,371	4,637,023	(3,921,348)
Rev Over/(Under) Exp	(55,669)	(310,054)	292,158	306,272	239,137	136,935	(102,202)
Budgeted Staffing					13.0	8.0	(5.0)
<b>Fixed Assets</b>							
Equipment	23,174	-	-	5,500	10,000	-	(10,000)
Total Fixed Assets	23,174	-	-	5,500	10,000	-	(10,000)

In 2006-07, the department will incur increased costs in the MOU, retirement, and inflationary services; and will incur decreased costs in worker's compensation, risk management liabilities, services and supplies, and central computer. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

As part of the county's effort to consolidate services, reduce costs, and move to a "Just In Time" procurement system, Surplus Property and Storage Operations staffing will be reduced by 5.0 positions in 2006-07, both services and supplies and revenue will decrease significantly to reflect the staffing and program changes.



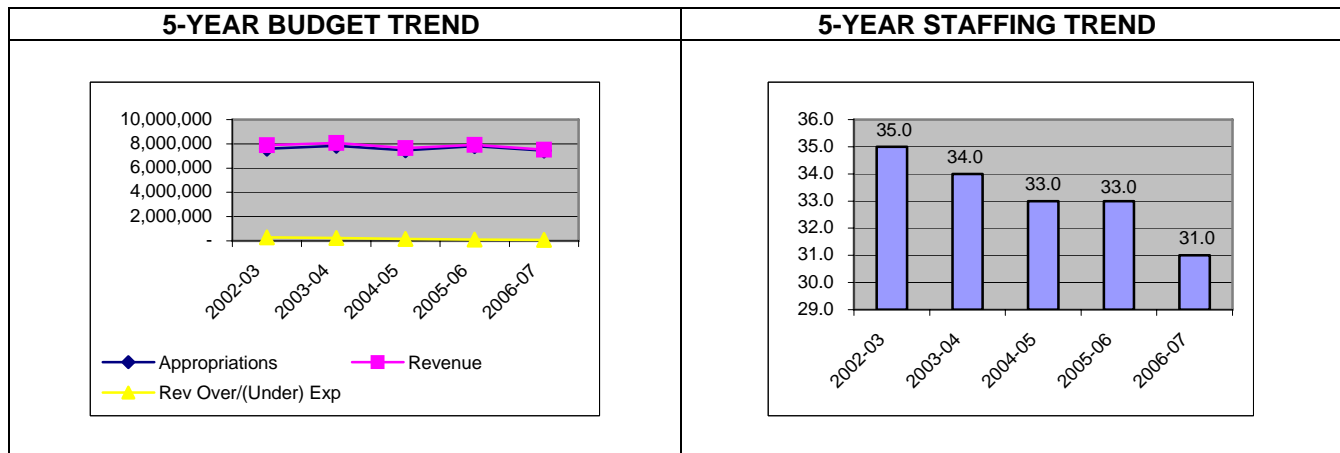
## Mail/Courier Services

### DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides interoffice, U.S. Postal, and courier service to agencies, departments, and special districts within the county. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

The Purchasing Department's Mail/Courier Services budget unit is an Internal Service Fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



### PERFORMANCE HISTORY

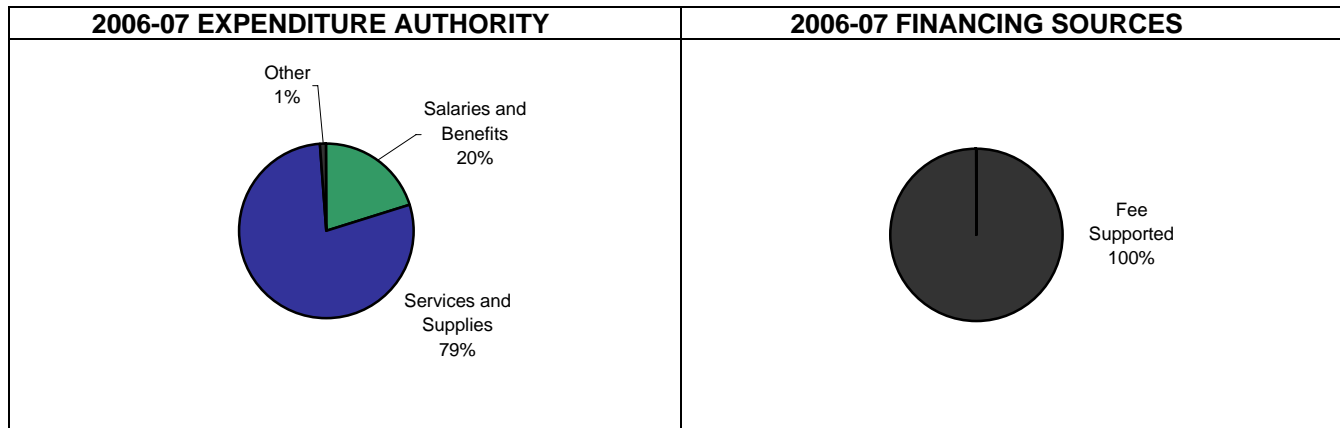
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	7,313,821	7,597,199	7,473,474	7,773,548	6,786,481
Departmental Revenue	7,419,258	8,030,748	7,902,243	7,919,079	6,953,339
Revenue Over/(Under) Exp	105,437	433,549	428,769	145,531	166,858
Budgeted Staffing				33.0	
Fixed Assets	11,248	15,734	65,803	85,259	20,220
Unrestricted Net Assets Available at Year End	538,427	927,857	1,028,818	-	1,175,456

Estimated expenditures and associated revenue in 2005-06 are below budget by approximately \$1.0 million due to the Child Support Services Department automation program and Human Services Systems CIV program outsourcing their mail services.

In 2006-07, unrestricted net assets are expected to increase by approximately \$57,000 from \$1,280,274 to \$1,337,274. Per the June 30, 2005 Report of Operations prepared by the Auditor/Controller-Recorder, the working capital requirements for this fund is \$1.25 million. During 2006-07, the rates for Mail/Courier Services will be evaluated to determine if rate adjustments will be required in 2007-08.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Purchasing  
FUND: Mail Courier Services

BUDGET UNIT: IAY PUR  
FUNCTION: General  
ACTIVITY: Mail & Courier Services

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,127,086	1,148,888	1,137,213	1,402,650	1,476,249	1,498,250	22,001
Services and Supplies	6,136,710	6,396,250	6,259,757	5,266,186	6,207,577	5,822,177	(385,400)
Central Computer	5,299	2,278	4,209	4,898	4,619	5,596	977
Other Charges	1,897	1,705	3,484	2,328	5,026	2,000	(3,026)
Transfers	42,829	48,078	68,811	79,799	79,798	82,572	2,774
Total Appropriation	7,313,821	7,597,199	7,473,474	6,755,861	7,773,269	7,410,595	(362,674)
Depreciation	-	-	-	30,620	30,620	35,171	4,551
Total Requirements	7,313,821	7,597,199	7,473,474	6,786,481	7,803,889	7,445,766	(358,123)
<b>Departmental Revenue</b>							
Current Services	7,190,264	8,030,648	7,902,243	6,953,339	7,918,800	7,530,000	(388,800)
Other Revenue	228,994	100	-	-	-	-	-
Total Revenue	7,419,258	8,030,748	7,902,243	6,953,339	7,918,800	7,530,000	(388,800)
Rev Over/(Under) Exp	105,437	433,549	428,769	166,858	114,911	84,234	(30,677)
Budgeted Staffing					33.0	31.0	(2.0)
<b>Fixed Assets</b>							
Equipment	-	-	33,657	-	62,000	7,000	(55,000)
L/P Equipment	11,248	15,734	32,146	20,220	23,259	20,000	(3,259)
Total Fixed Assets	11,248	15,734	65,803	20,220	85,259	27,000	(58,259)

In 2006-07, the department will incur increased costs in MOU, retirement, central computer, workers compensation, and inflationary services; and will incur decreased costs in risk management and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, budgeted staffing will decrease by 2.0 Mail Processor II's due to an anticipated decrease in workload due to the CIV program outsourcing their mail services. Budgeted expenditures and associated revenue have been reduced by approximately \$1.0 million due to the Child Support Services Department automation program and Human Services Systems CIV program outsourcing their mail services. This reduction has been offset by approximately \$500,000 as a result of the increased cost of postage.



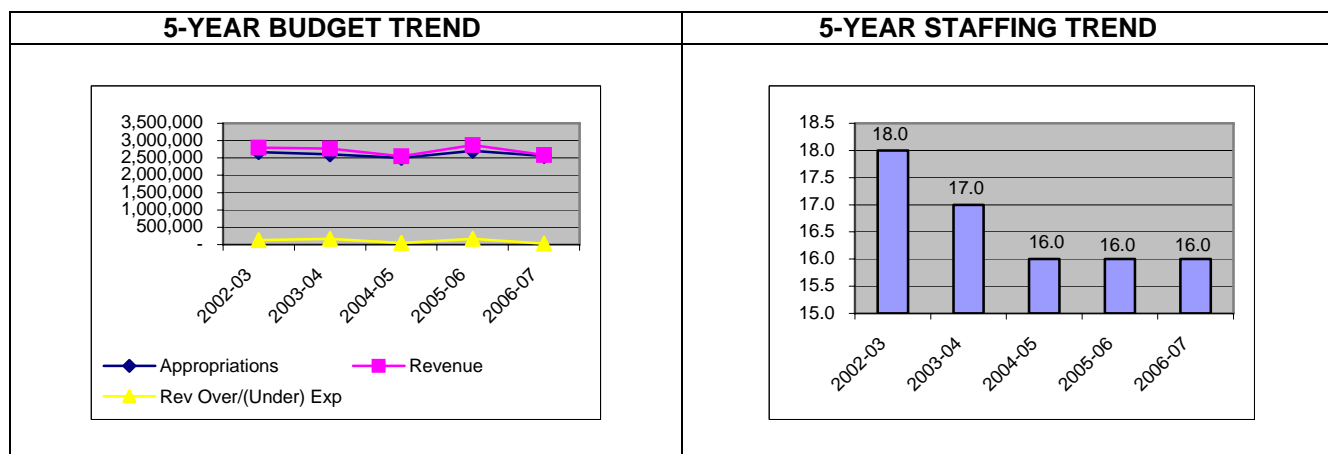
## Printing Services

### DESCRIPTION OF MAJOR SERVICES

Printing Services composes, sets, prints, collates, and binds county forms, pamphlets, and reports for county departments and special districts. The purpose of this division is to provide high quality printed materials utilizing the latest technological advances in order to serve the needs of county departments. This division strives to deliver services in a timely and most cost effective manner that is beneficial to all its customers.

The Purchasing – Printing Services Division budget unit is an Internal Service Fund (ISF). All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,535,869	2,548,386	2,552,427	2,709,622	2,535,037
Departmental Revenue	2,392,449	2,503,248	2,677,230	2,876,039	2,548,010
Revenue Over/(Under) Exp	(143,420)	(45,138)	124,803	166,417	12,973
Budgeted Staffing				16.0	
Fixed Assets	46,229	187,189	32,826	12,566	7,421
Unrestricted Net Assets Available at Year End	441,388	161,402	258,995	-	294,019

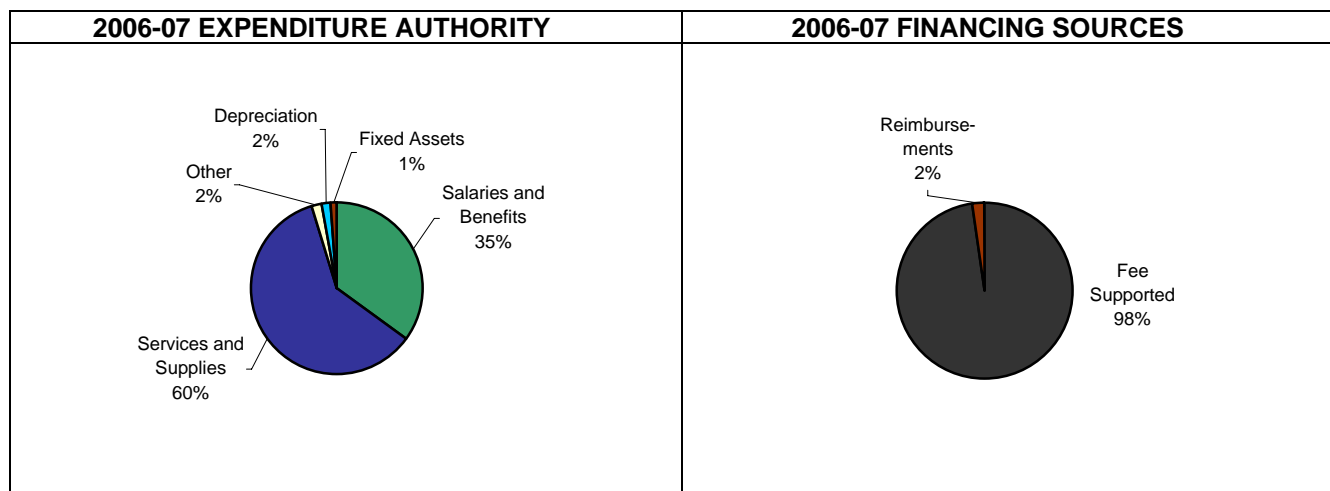
Estimated expenditures and associated revenue in 2005-06 are below budget by approximately \$180,000 and \$250,000, respectively, as a result of the ISD variable data printing project not being undertaken by Printing Services.

In 2006-07, unrestricted net assets are expected to remain stable. Per the June 30, 2005 Report of Operations prepared by the Auditor/Controller-Recorder, the working capital requirement for this fund is approximately \$423,587. During 2006-07, the rates for Printing Services will be evaluated to determine if rate adjustments will be required in 2007-08 in order to meet the department's plan of fully funding the working capital reserve by June 30, 2008.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Purchasing  
FUND: Printing Services

BUDGET UNIT: IAG PUR  
FUNCTION: General  
ACTIVITY: Printing

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	703,959	785,560	807,396	802,382	893,627	931,906	38,279
Services and Supplies	1,829,017	1,748,784	1,734,253	1,658,352	1,746,836	1,583,700	(163,136)
Central Computer	3,633	5,030	7,378	9,305	8,625	9,796	1,171
Other Charges	7,618	4,659	3,363	5,345	201	-	(201)
Transfers	34,300	52,143	52,259	52,253	52,253	53,125	872
Total Exp Authority	2,578,527	2,596,176	2,604,649	2,527,637	2,701,542	2,578,527	(123,015)
Reimbursements	(42,658)	(47,790)	(52,222)	(57,822)	(57,822)	(59,776)	(1,954)
Total Appropriation	2,535,869	2,548,386	2,552,427	2,469,815	2,643,720	2,518,751	(124,969)
Depreciation	-	-	-	65,222	65,222	41,277	(23,945)
Total Requirements	2,535,869	2,548,386	2,552,427	2,535,037	2,708,942	2,560,028	(148,914)
<b>Departmental Revenue</b>							
Current Services	2,385,669	2,503,178	2,676,235	2,548,010	2,875,359	2,586,287	(289,072)
Other Revenue	6,780	70	995	-	-	-	-
Total Revenue	2,392,449	2,503,248	2,677,230	2,548,010	2,875,359	2,586,287	(289,072)
Rev Over/(Under) Exp	(143,420)	(45,138)	124,803	12,973	166,417	26,259	(140,158)
Budgeted Staffing					16.0	16.0	-
<b>Fixed Assets</b>							
Improvement to Structures	-	-	-	-	-	25,000	25,000
Equipment	1,008	139,010	-	-	-	7,500	7,500
L/P Equipment	45,221	48,179	32,826	7,421	12,566	-	(12,566)
Total Fixed Assets	46,229	187,189	32,826	7,421	12,566	32,500	19,934

In 2006-07, the department will incur increased costs in MOU, retirement, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.



## ARROWHEAD REGIONAL MEDICAL CENTER

### June Griffith-Collison

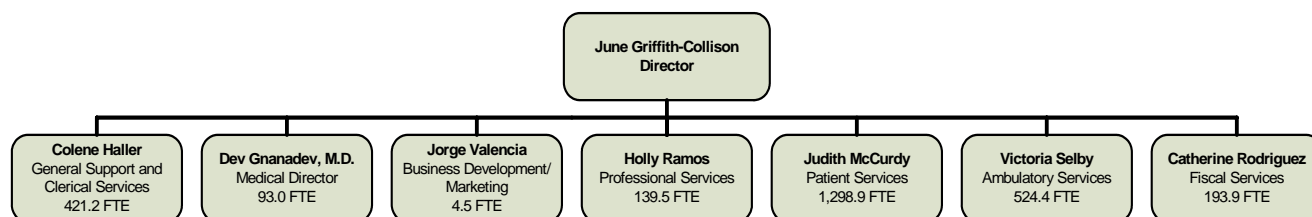
#### MISSION STATEMENT

The San Bernardino County "Arrowhead Regional Medical Center" (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education

#### STRATEGIC GOALS

1. Increase outpatient and emergency room visits.
2. Increase admissions in acute care services.
3. Enhance reimbursement and other revenue streams.
4. Explore additional cost containment opportunities and strategies.
5. Continue maintaining and improving the information technology infrastructure and proceed with installation and implementation of additional Meditech System modules.
6. Continue improving Customer Satisfaction Survey results

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Arrowhead Regional Medical Center	351,867,051	348,892,401		(2,974,650)	2,683.4
Tobacco Tax Funds	2,553,577	3,472,320	918,743		
<b>TOTAL</b>	<b>354,420,628</b>	<b>352,364,721</b>	<b>918,743</b>	<b>(2,974,650)</b>	<b>2,683.4</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.



## Arrowhead Regional Medical Center

### DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state of the art, acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omnitrans bus hub make ARMC convenient to county residents.

The Hospital and Behavioral health facilities are comprised of 373 (90 Behavioral Health and 283 Hospital) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms and 8 trauma rooms. In 2005, an Emergency Department remodel added a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard medi-vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

The Medical Center remains one of the most technologically advanced health care institutions in the entire country. It is also seismically sound, capable of withstanding an 8.3 magnitude earthquake and is designed to remain self sufficient and functional for a minimum of 72 hours.

**Inpatient Care:** Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus. ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

Inpatient Service lines include:

- Inland Counties Regional Burn Center, which provides total burn care to patients of all ages and serves San Bernardino, Riverside, Inyo and Mono Counties.
- Medical Intensive Care (MICU), Surgical Intensive Care (SICU) – providing critical care for medical and surgical patients requiring continuous monitoring, assessment and treatment.
- Neonatal Intensive Care Unit (NICU) providing critical care for newborn premature/fragile infants.
- Maternal Child Services – labor / delivery / maternity and postpartum.
- Newborn Nursery providing full services for newborn infants.
- Operative Services provides surgical, invasive and peri-operative for all surgical procedures excluding cardiac. It is comprised of 15 OR suites, a three room Specialty Procedure Lab, Pre-Op Holding Area, Post Anesthesia Care Unit (PACU), Ambulatory Surgery Care (ASC), Pre-Op Clinic, Pain Clinic and three Obstetrical / Gynecological Operating Rooms.
- Pediatrics – providing assessment, observation and treatment of pediatric patients.
- Medical Surgical Services – Geriatrics, Orthopedics, telemetry patients requiring assessment, observation and treatment.
- Specialty Services – offered to patients who have special needs such as Dialysis, Cancer, Transplant (kidney) and Wound care – Patient evaluation follow-up, diagnostic planning, treatment and case management.
- Behavioral Health – Adult inpatient psychiatric treatment services which include evaluation, assessment and treatment by interdisciplinary teams of psychiatrists, nurses, psychiatric technicians, clinical therapists and occupational therapist. Program offers medication administration, individual and group therapy and family education.

**Outpatient Services:** Outpatient Care is an integral part of our multifaceted health care delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually without the Emergency Room volume.



Outpatient Service lines include:

- Emergency Medicine – ARMC is a busy Level II Trauma Center offering acute, emergent and urgent treatment of patients. Visits are currently in excess of 90,000 annually.
- Primary care – three outlying family health centers offering comprehensive primary medical care for children and adults. These are community clinics that provide preventive, obstetrical and gynecological care, family planning services, well child visits, immunizations, health education and referral to specialty services – Fontana Family Health Center, McKee Family Health Center and Westside Family Health Center.
- Specialty Clinics (10) including:
  - \* Infusion Therapy – provide therapeutic and supportive care to adult oncology patients and their families, chemotherapy, blood products, IV hydration and antibiotics.
  - \* Internal Medicine with subspecialties of cardiology, allergy, nephrology, endocrinology, gastroenterology, hematology, neurology and rheumatology.
  - \* Surgery clinic with subspecialties of general surgery, wound care, burn care, urology, oral surgery/dental, ENT/audiology, neurosurgery, ophthalmology, pre-operative evaluation and post operative care.
  - \* Women's Health offering comprehensive pregnancy services from preconception counseling to postpartum care including high risk maternal / child care.
  - \* Orthopedic clinic providing services for diagnosis and treatment of diseases and abnormalities of the musculoskeletal system with emphasis on upper extremity, joint reconstruction, trauma and spine.
  - \* Pediatric clinic – a variety of comprehensive services to children 0 – 18 years of age, well child visits, immunizations, high risk follow-up, sick child walk-in visits as well as pediatric specialty services of cystic fibrosis, neurology, nephrology, endocrinology, asthma, diabetes, genetics, allergy, cardiology and hematology.
  - \* Family Elder Care serving primarily elderly adults and frail elderly, their support systems/caregivers and families, offers consultative services for seniors, geriatric evaluation and management.
  - \* Rehabilitation Clinic – conducts evaluations for State Disability, Rehabilitation/Treatment of amputees, spinal cord injuries and strokes. Referrals are to Physical Therapy, Speech, Occupational Therapy and Prosthetics.

**Ancillary / Support & Specialized Services Include:**

- Medical Imaging Department (Radiology) utilizes a digitized imaging and archiving system which replaces x-ray film. Radiologists can remotely access and read images for expedited diagnostic interpretation. The Medical Imaging Department also performs Bone Densometry, Mammography, CT scanning, MRI, Ultrasound, Nuclear Medicine and Radiation Oncology.
- Neurodiagnostics offers both inpatient and outpatient diagnostic studies. Tests performed include electroencephalograms (EEG), Continuous EEG, Electromyogram (EMG), Nerve Conduction studies and transcranial dopplers.
- The Clinical Laboratory is responsible for inpatient and outpatient diagnostic services which include chemistry, hematology, coagulation, urinalysis, bacteriology, cytology, virology, mycology, serology, TB, blood transfusions, autopsy and surgical pathology. Approximately 1.4 million tests are performed annually in this 24 hour service.
- Pharmacy provides comprehensive inpatient and outpatient pharmaceutical services. The outpatient Pharmacy operates an automated prescription filling system called Optifill II. The patient submits the prescription and it is entered into the computer and reviewed by a pharmacist. Once accepted, a label is printed, the computer initiates filling the bottle and caps the prescription. Quality assurance is completed prior to presenting to the patient.
- Rehabilitation Services includes Physical Therapy, Occupational Therapy and Speech Therapy. The department evaluates and treats patients with neuromuscular, musculoskeletal, sensorimotor, cardiovascular, pulmonary disorders and language dysfunction. The goal is to restore the patient's functional activities of daily living to the highest possible level.
- Respiratory Care offers a thorough practice of routine, prophylactic and intensive respiratory care modalities including gas and aerosol therapy, conventional mechanical ventilation, high frequency oscillatory ventilation, airway management, CPR, blood gas acquisition and analysis, non invasive monitoring and placement of percutaneous tracheotomies.

- Home Health includes rehabilitative care, IV therapy and wound care extended to patient's home to complete the continuum of care.
- Health Information Library offers catalog of CD ROM, journals and computers with internet access for health care research and up to date information.
- Wound care and hyperbaric medicine is directed specifically toward the healing of chronic wounds. Services include diagnostic testing / sharp debridement, casting and strapping for compression therapy and patient education. Hyperbaric Oxygen Therapy (HBO) is offered to patients with specific types of difficult to treat wounds that are known to respond to HBO per UHMS guidelines.

Revenue resources for ARMC are comprised of the following:

SB 1100 California's Medi-Cal Hospital/Uninsured Care Demonstration Project Act, Medicare, AB 915, tobacco tax funds, current services, miscellaneous revenue, and Health Realignment. Summary information regarding key components of this budget unit appears below. The "Rev Over/(Under) Exp" amount shown above reflects the enterprise fund's depreciation requirement, and is not a shortfall to the budget. Equipment depreciation expense of approximately \$5.5 million is included as an operating expense; because funding is not required to offset this amount, a corresponding amount of revenue is not budgeted.

During fiscal year 2005-06 ARMC's revenue projections were based on Disproportionate Share (DSH) Funding comprised of monies from SB 1255, SB 855 and CMAC negotiated per diem rates. For fiscal year 2006-07, this funding mechanism is replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. This new system is designed to fund the public and private safety net hospitals for care provided to Medi-Cal and uninsured patients. The project is described by a Medicaid (Medi-Cal in California) waiver negotiated by the Schwarzenegger Administration and the federal government last year. California's legislature passed the law (SB1100) putting it into place in Sept 2005. The five-year waiver covers the period from July 1, 2005 to June 30, 2010. It replaces a 15-year old system that governed hospital payments through a different set of mechanisms that will no longer be used.

The old DSH program was established to provide supplemental Medi-Cal payments to certain hospitals that provide services to disproportionate members of Medi-Cal and other low-income patients. The programs assisted safety net hospitals in meeting the uncompensated costs associated with providing medical services to uninsured and underinsured patients. The programs were mechanisms for distributing federal health care funds. The programs required the county to transfer general fund dollars (reflected Health Care Costs (HCC) budget unit) to the state. Through a matching process, the county received back its initial contribution. The level of the county's contribution was set during the year by the state. Budgets from the prior year could not fully reflect the amount of federal health dollars received via DSH programs until the county was notified of the matching amounts during the course of the current fiscal year.

The old DSH program was comprised of the following elements:

- The SB 855 program, which provided supplemental payments to hospitals that serve a disproportionate number of low-income individuals. Public entities were required to transfer funds to the State Department of Health Services by an intergovernmental transfer. These funds were matched with the federal funds and redistributed as supplemental payments to all eligible hospitals including non-public hospitals. A hospital could receive DSH payments if its Medi-Cal utilization rate exceeded an established threshold or it used a minimum percentage of its revenues to provide health care to Medi-Cal and uninsured patients.
- SB 1255 program supplemented eligible hospitals that were licensed to provide emergency medical services and contracted with California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program. Intergovernmental transfers were also made. These funds were combined with matching federal funds and redistributed by CMAC as supplemental payments to hospitals demonstrating a need for additional funds. CMAC ultimately determined the amount received by each participating hospital.
- The GME program is part of the SB 1255 program and provided supplemental payments to DSH hospitals that were also teaching facilities. Payments were determined solely by CMAC and the amount could vary



from year to year. Similar to other SB 1255 revenues, the amount actually received was determined by the state during the course of the fiscal year.

- The new hospital financing waiver under SB 1100, however, is comprised of the following elements which are to be financed by Certified Public Expenditures (CPE) and matched against federal Medicaid dollars:
  - \* The Medi-Cal Fee for Service, which is projected to grow if county spending increases. This is considered to be the federal payments made to public hospitals for services delivered to Medi-Cal patients. The federal payment rate represents approximately one half the costs borne by the hospital. Public hospital fee for service payments fluctuate based on numbers of Medi-Cal patients served which are counted towards the calculation of baseline funding (2004-05 levels). The estimated value of the State's budget is \$770 million annually. The Medical Fee for Service accounts for 14.18% of ARMC's net revenue.
  - \* The Disproportionate Share Hospital Funds is the Federal payments made to public hospitals to account for a portion of the uncompensated care delivered to the uninsured, including undocumented immigrants. Funds also can be applied to make up for shortfalls in Medi-Cal psychiatric and Medi-Cal managed care payments and the cost of care delivered. The estimated value of the State's budget is \$1 billion annually and is frozen throughout the waiver period. The Disproportionate Share Hospital Funds accounts for 14.56% of ARMC's net revenue.
  - \* The Safety Net Care Pool Funds (SNCP) is the Federal payments made to public hospitals and public clinics for uncompensated care delivered to uninsured patients and for certain designated non-hospital costs, such as drugs and supplies for the uninsured. Both public and private safety net hospital will access the pool to achieve baseline funding (2004-05 levels) and for stabilization funds. The funding is frozen throughout the waiver period. The estimated value of the State's budget is \$586 million per year for years 1 and 2 (2005-2007), \$766 million per year for years 3, 4, and 5 (2007-2010), reflecting an additional \$180 million per year and is contingent on a coverage program. IEHP is requesting from State to pilot this coverage program recommending ARMC and Riverside Regional Medical Center to collaborate in the demonstration project. The projection in this pilot program accounts for 0.58% in ARMC's net revenue, which is excluded in the SNCP Fund. The Safety Net Care Pool Funds accounts for 9.42% of ARMC's net revenue.

Centers for Medicare and Medicaid Services (CMS) approved California's Medicaid State Plan Amendment (SPA) implementing the provisions of AB 915 (Welfare and Institutions Code Section 14105.96, Statutes of 2002). AB 915 provides public hospitals with a Medicaid supplemental payment for unreimbursed Medi-Cal hospital outpatient fee-for-service expenses. This measure was implemented retroactively from July 1, 2002 and became effective in the 2003-04 year and each fiscal year, thereafter. The supplemental Medi-Cal payment is based on each hospital's certified public expenditures (CPE), which are matched with federal Medicaid payments. ARMC's claim for reimbursement is limited to the federal share of the unreimbursed Medi-Cal expenses that are certified. AB 915 revenue accounts for 2.04% of ARMC's net revenue.

Medi-Cal Managed Care is a program that is administered by Inland Empire Health Plan (IEHP) that covers medical costs for low-income patients under an HMO type structure and it accounts for 2.96% of ARMC's net revenue.

Tobacco Tax funds are allocated by the state to partially reimbursed hospitals for uncompensated medical care and they account for 0.42% of ARMC's net revenue.

In November 1998, Proposition 10 was passed by California voters and became the Children and Families Act of 1998 (Act). This act provided for additional taxes on tobacco products, which created a revenue stream directed towards promoting, supporting and improving the early development of children from the prenatal stage to five years of age. The Act established the local Children and Families Commission for San Bernardino County, which is responsible for implementation and coordination of a countywide system to provide child and family support services, including healthcare and education. ARMC is currently administering the First 5 Dental Program (Program) grant. ARMC took over this program in October 2004. First 5 Dental Program accounts for 0.35% of ARMC's net revenue.

During 2005-06, Section 1011 of the Medicare Modernization Act of 2003 Program, a federal reimbursement for emergency health services provided to Undocumented/Uninsured immigrants was implemented. Congress has mandated the Secretary of Health and Human Services directly pay hospitals, physicians and ambulance

providers for their unreimbursed costs of providing services required by section 1867 of the Social Security Act (EMTALA) and related hospital inpatient, outpatient and ambulance services furnished to undocumented aliens. Section 1011 accounts for 0.39% of ARMC's net revenue.

MediCal outpatient revenue accounts for 3.17% of ARMC's net revenue. This is the traditional fee for service payments for treating outpatient care for MediCal patients.

Medicare is a federal insurance program for people over the age of 65 and it accounts for 10.90% of ARMC's net revenue.

The current services revenue category is comprised of:

- Insurance Revenue from third party insurance carriers paying on behalf of patients primarily receiving services from ARMC's trauma center. This revenue accounts for 18.83% of ARMC's net revenue.
- A contract with Department of Behavioral Health, for provision of services to mentally ill inpatients, accounts for 5.54% of ARMC's net revenue.
- Self-pay revenue consists of payments from patients who do not qualify for any reimbursement program and are responsible for their own bills; it accounts for 3.99% of ARMC's net revenue.

Other revenue is primarily cafeteria sales, reimbursements from contracted physicians for office space, and payment from Riverside Regional County Medical Center (RRCMC) for services provided by ARMC's medical residents assigned to RRCMC. This revenue accounts for 1.28% of ARMC's net revenue.

Health Realignment is a portion of the vehicle license fees and sales tax collected by the state and distributed to counties to cover the cost of indigent health care. It accounts for 11.23% of ARMC's net revenue.

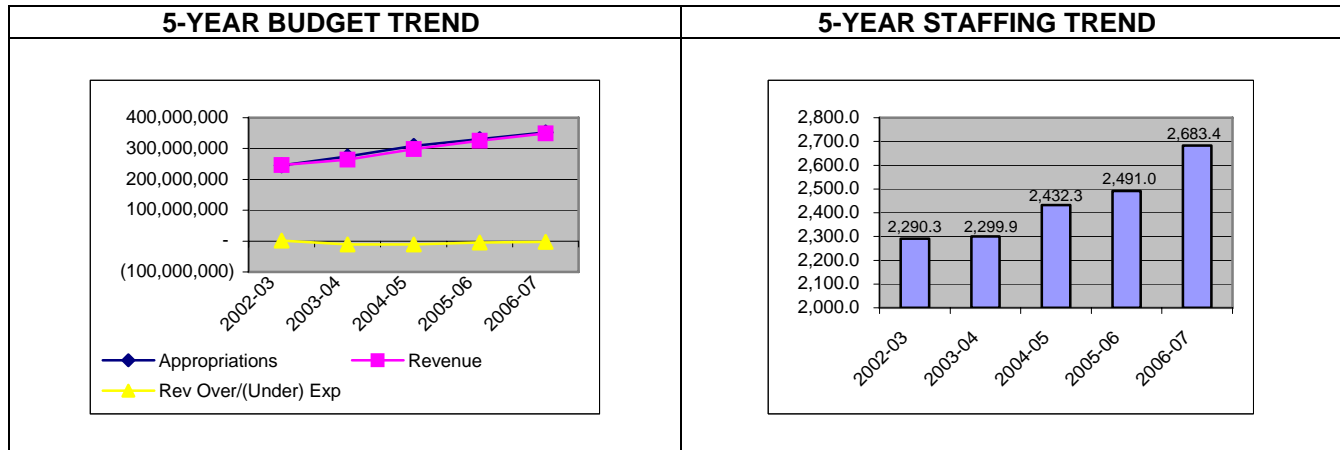
Average Daily Census – ARMC's Average Daily Census (ADC) declined by (3.86) or 1.42% in 2005-06. The decrease is due to fewer admissions from the Burn Care Unit by (3.20) due to reduction in insurance admissions resulting from discontinued contracts with the insurance carriers, and Intensive Care Units by (15.2), offset by increase in Obstetrics due to volume growth in deliveries and Medical/Surgical Units. The 2006-07 budget was increased to reflect the number of deliveries and Emergency Room (ER) expansion into the waiting room.

Average Daily Census – Department of Behavioral Health's (DBH) ADC declined by (1.34) or 2.40% due to limited funding and additional staffing needed. The 2006-07 budget reflects additional staffing to capture patients being transferred to other facilities and to reduce the number of patients being treated in DBH's ER triage. This conversion will bring budget 2006-07 in line with budget 2005-06.

Emergency Room Visits: ER visits declined by (7,399) or 7.57% due to the nurse staffing ratios adversely affecting the services. Despite fewer staff hours, patients seen exceeded the prior year. Growth is expected when the ER expansion into the waiting room is completed. This expansion will bring the 2006-07 budget in line with the 2005-06 budget, improve patient flow, thus reducing the patients' wait time, and decrease the 20-50 patients per day that leave the facility without being seen by a physician.

Outpatients Visits: Outpatient visits dropped by (4,670) or 1.91% due to the decrease of outpatient providers allocated in the Family Health Centers (FHC). The FHCs are down by three providers as compared to 2004-2005. There have been difficulty recruiting providers due to competitive markets; however, it is anticipated that one provider will be replaced during the fiscal year 2005-06 and the Patient Visit Redesign program will help neutralize the volume for 2006-07.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	249,993,243	285,852,123	307,053,857	331,632,572	333,220,376
Departmental Revenue	257,161,998	280,930,688	303,214,159	327,318,853	328,962,565
Revenue Over/(Under) Exp	7,168,755	(4,921,435)	(3,839,698)	(4,313,719)	(4,257,811)
Budgeted Staffing				-	
Fixed Assets	843,329	1,640,973	1,314,030	-	1,541,221
Unrestricted Net Assets Available at Year End	-	-	-	-	

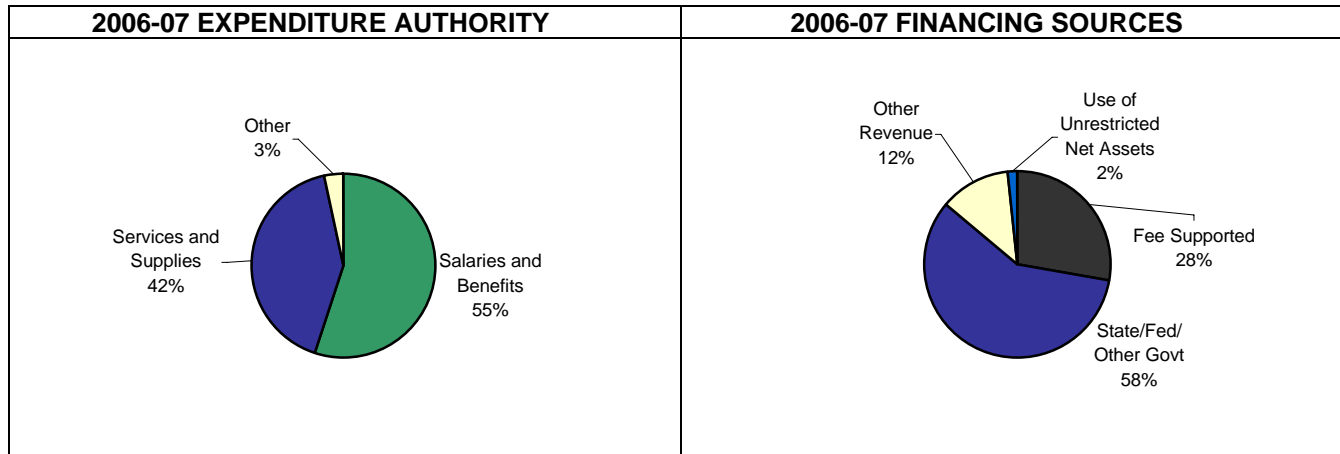
Appropriation in 2005-06 is estimated to be over budget by a total of \$1.6 million due primarily to increase in overtime usage to comply with staffing ratios and increase in temporary help and nursing registry used to fill vacant positions.

These costs increases will be funded by the projected increase in state revenue from the SB 1100 California's Medi-Cal Hospital/Uninsured Care Demonstration Project Act in 2005-06.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Medical Center  
 FUND: Arrowhead Regional Medical Center

BUDGET UNIT: EAD MCR  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	124,266,268	139,529,219	154,101,291	173,218,666	171,574,667	190,163,232	18,588,565
Services and Supplies	115,001,468	122,188,037	130,590,559	141,288,459	139,750,026	144,020,461	4,270,435
Central Computer	893,981	587,180	773,607	921,655	845,868	1,075,193	229,325
Other Charges	648,866	955,137	1,092,531	1,095,339	1,032,528	1,120,937	88,409
Transfers	211,931	900,656	905,863	974,489	974,489	1,149,440	174,951
Total Appropriation	241,022,514	264,160,229	287,463,851	317,498,608	314,177,578	337,529,263	23,351,685
Depreciation	-	11,012,812	6,049,319	5,846,768	6,216,532	5,525,288	(691,244)
Operating Transfers Out	8,970,729	10,679,082	13,540,687	9,875,000	9,700,000	8,812,500	(887,500)
Total Requirements	249,993,243	285,852,123	307,053,857	333,220,376	330,094,110	351,867,051	21,772,941
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	-	683	-	-	-	-
State, Fed or Gov't Aid	155,346,591	177,573,365	192,662,185	190,200,717	193,412,762	206,320,263	12,907,501
Current Services	68,349,655	83,621,062	84,747,673	95,275,693	90,524,432	98,916,441	8,392,009
Other Revenue	3,277,016	3,252,661	6,174,868	4,402,693	4,473,197	4,473,197	-
Total Revenue	226,973,262	264,447,088	283,585,409	289,879,103	288,410,391	309,709,901	21,299,510
Operating Transfers In	30,188,736	16,483,600	19,628,750	39,083,462	37,370,000	39,182,500	1,812,500
Total Financing Sources	257,161,998	280,930,688	303,214,159	328,962,565	325,780,391	348,892,401	23,112,010
Rev Over/(Under) Exp	7,168,755	(4,921,435)	(3,839,698)	(4,257,811)	(4,313,719)	(2,974,650)	1,339,069
Budgeted Staffing					2,491.0	2,683.4	192.4
<b>Fixed Assets</b>							
Equipment	521,238	1,201,198	961,224	1,000,000	1,000,000	1,000,000	-
L/P Equipment	322,091	439,775	352,806	541,221	902,813	1,550,638	647,825
Total Fixed Assets	843,329	1,640,973	1,314,030	1,541,221	1,902,813	2,550,638	647,825

Based on the projected inpatient census and outpatient activity, expenses are expected to increase in 2006-07 by \$21.7 million, or 7.0% from the 2005-06 budget. The increases are described below.

Salaries and benefits will increase by approximately \$18.6 million. Of this amount, \$5.87 million is due to anticipated increases due to labor negotiations, retirement costs, and workers' compensation rate increases.

The net change in budgeted staffing is an additional 192.4 positions to comply with required staffing ratio in nursing care services, convert contracted services or contracted employees to full-time employees and other operational considerations for performance improvement. The following units were affected:



- Nursing Services will increase by 114.65 positions to adjust staffing ratio due to regulatory mandate at Medical/Surgical Units from Nurse to Patient ratio of 1:6 to 1:5 and Telemetry from 1:5 to 1:4 or less and the inclusion of language stipulating "at all times".
- Ancillary Services will increase by 19.57 positions to convert contracted staffing in Rehabilitation Departments, Neuro Diagnostic Imaging, increase in surgical technicians to expand operating hours and open two additional operating rooms from 7 to 9 due to increase in case loads, and to reduce cancellations of many elective surgical cases, increase in Laboratory positions to provide additional assistance in Hematology, Urinalysis, Chemistry and Pathology due to volume growth and as a action plan to correct a sentinel event attributed to workload submitted to DHS.
- Support Services will increase by 58.10 positions of which 20 positions will be added in Security Department based on a Security Assessment by the Sheriff's Department and reinforced by the Grand Jury report. The additional staffing is needed to activate the metal detectors that have been installed at all points of entry at the Medical Center. Office staff positions were increased by 18.6 to provide additional support in the Call Center due to increase in volume, Patient Accounting to implement co pay collections and Section 1011 Program and for better denial management of patients receivables. Other clerical and professional positions were added from the following departments: Information Systems, Human Resources, Medical Records and Utilization Review.

For 2006-07, ARMC is requesting the reclassification of two vacant Secretary I positions to Education Specialists for the Family Medicine program. The reclassification of these positions will allow for the hiring of individuals with the educational background necessary to support the unit in a cost effective manner.

Services and supplies are budgeted to increase by \$4.27 million primarily due to increase in volume and inflationary factors and other changes in patient services. This increase is related to several changes with the most significant explained below:

- Decrease in Minor Equipment of (\$0.63) million is due to the completed purchases of lap tops and computers in FY 2005-06 for Information Technology infrastructure enhancements. These enhancements include the deployment of a phased-in wireless network that will provide mobility and clinical staff easier access to patient's medical information for better efficiency and patient care.
- Increase in Computer Software by \$1.09 million due to anticipated additional modules in Meditech, replacement of Home Health software and to update the single sign-on access in Radiology and Emergency Department by securing a unique sign on to comply with HIPAA imposed by using personalized identification cards by the users.
- Increase in Physician Fees to care for Medically indigent Adults by \$0.25 million due to increase in heart cases referred to Loma Linda University and increase in visits in Emergency Room and Public Health Clinics.
- Decrease in insurance by \$0.28 million primarily from fire insurance costs.
- Increase in Medical Supplies and pharmaceuticals and food by \$1.3 million due to increases in patient activity and projected inflationary cost.
- Increase in County Wide Cost Allocation Plan (COWCAP) of \$0.3 million.
- Increase in professional services of \$0.51 million for the following contracts: Pharmaceutical Services due to CPI increase, Neuro diagnostic services, outside Radiation Therapy services due to volume.
- Increase in building and equipment maintenance costs of \$0.37 million due to aging equipment and expiring warranties.
- Increase in equipment rental of \$1.26 million to upgrade and replace aging computer server as a part of the disaster recovery plan to implement CPOE and PCS.

Capital Leases & Interest increased by \$0.73 million due to the acquisition of new equipment to replace obsolete and aging equipment in Diagnostic Imaging Department such as the Picture Archiving System and MRI.

Transfers out to other departments decreased by \$0.88 million due to change in plans of converting Behavioral Health Unit beds into Medical Surgical beds in FY 2005-06 by \$1.07 million. The additional beds planned during

FY 2005-06 will be incorporated to the 6<sup>th</sup> Floor Conversion Plan at the Main Tower Building. The new plans for FY 2006-07 include \$0.4 million for the Terrazzo Flooring Repair-Project Phase 1 and \$0.4 increase for the Parking Lot Expansion Project.

Based on the projected inpatient census, outpatient activity, and anticipated rate increases, revenues are expected to increase by \$27.0 million in the 2006-07 budget.

The state aid and federal revenue category is projected to increase by \$27.7 million. This will result from following:

- SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project of \$133.140 million. This new State Funding is comprised of Fee for Service of \$49.463 million, Safety Net Care Pool Fund of \$32.880 million, DSH Fund of \$50.797 million, as compared to the old Medicaid System of \$125.468 million. The old State Funding was comprised of SB 855 of \$30.673 million, SB 1255 and GME of \$40.243 million and Fee for Service of \$54.551 million. The increase in the new State funding is estimated to be \$6.324 million or 5.04%.
- AB 915 Program is projected to decrease by \$6.6 million. For budget 2005-06, the allotment is estimated to be \$13.8 million based on the actual claim filed for 2003-04 and an additional adjustment to reflect increased costs in 2005-06. The unreimbursed Medi-Cal expenses claimed for 2004-05 were \$13.414 million. This Medi-Cal supplemental payment is limited to the federal share only or approximately 50% (\$6.707 million) of the claimable amount.
- Section 1011 Undocumented/Uninsured Program increase of \$1.361 million. During 2005-06, the eligibility process is implemented to qualify patients for Section 1011 of the Medicare Modernization Act of 2003. This program helps reimburse hospitals for otherwise unreimbursed costs for providing emergency services to undocumented immigrants.
- Medicare revenue is projected to increase by \$6.727 million due to increased discharge and an increase in the Federal Diagnosis Related Group payment rate and the geographic reclassification of San Bernardino County to Los Angeles for Wage Index.
- MediCal Managed Care Capitation Payment from IEHP will increase by \$0.233 million due to increase in marketing targeted to increase the number of memberships from IFMG and La Salle IPA Groups. In addition, a subsidy of \$1.200 million from IEHP is projected in FY 2006-07. This allotment is being donated by IEHP to implement a Circle of Excellence Program and Pain Management in collaboration with Riverside County Medical Center. Further, \$2.682 million additional revenue is projected for the Pilot Program being proposed by IEHP with the State to participate in the Managed Care Coverage program for Seniors and Persons with Disabilities as a part of SB 1100 –Medicaid Refinancing Program under the Safety Net Care Pool Fund of \$180 million for each year. The projection is based on 5% of the half of the available funding prorated to start on January, 2007.
- Distressed Hospital Funding increase of \$0.587 million. This is a new funding stream included in SB 1100 – Medicaid Refinancing Program under the Safety Net Care Pool Fund of \$23.5 million to be allocated between the Private and Public Hospitals to help finance the hospitals. Three criterias are to be met for qualification; (1) to serve a "substantial volume" of Medi-Cal patients, (2) be a "critical component" of the Medi-Cal program's health care delivery system and (3) to demonstrate a "significant financial hardship" that may impair the hospitals ability to continue its range of services for the program. The letter of interest to participate in the distribution was submitted in March, 2006. The projection is based on 5% of the half of the available fund. The rate used is the historical average distribution rate received by ARMC from total disproportionate share funding among the public hospitals.

The current services revenue category will increase by \$8.39 million. This will result from the following:

- Increase in insurance revenue of \$3.8 million due to a 7% rate increase partially and anticipated rate increase from contracted insurance of 10%. Decrease in DBH payment of \$0.616 million due to estimated capped payment of \$19.326 million. Increase in transfers from Jail and Sheriff Department to reimburse the Medical Center for pharmaceutical costs of \$2.680 million, increase in private pay of \$2.5 million due to better control in registration process and denial management.

Operating transfers in is expected to increase by \$0.27 million. Of this amount, \$0.41 million is a one-time allocation to fund the construction of the Parking Lot Expansion, \$0.40 million for the Terrazzo Flooring Repair Project Phase, offset by a decrease in additional allocation made during FY 2005-06 in Health Realignment funds to partially offset the increased costs related to compliance in staffing ratios of \$0.538 million.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase in number of deliveries.		10%
Improvement in patient satisfaction scores.		5%
Increase in Medi-Cal eligibility from Emergency Room visits.		10%
Increase room turn around time.		30%
Redesign Patient visit by implementing nurse protocols to decrease Emergency Room patients leaving without being seen.		50%
Streamline error identification/monitor statistics to include in performance evaluation criteria.		<5%
Decrease reagent costs with combined purchasing and increased volume.		5%



## Tobacco Tax Funds

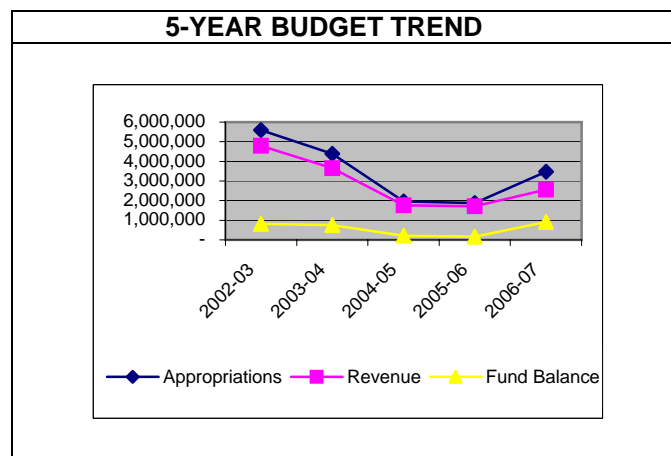
### DESCRIPTION OF MAJOR SERVICES

In November 1988, California voters approved the California Tobacco Health Protection Act of 1988, also known as Prop 99. This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

The Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in 1989-1990 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals and physicians, as required by the State.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

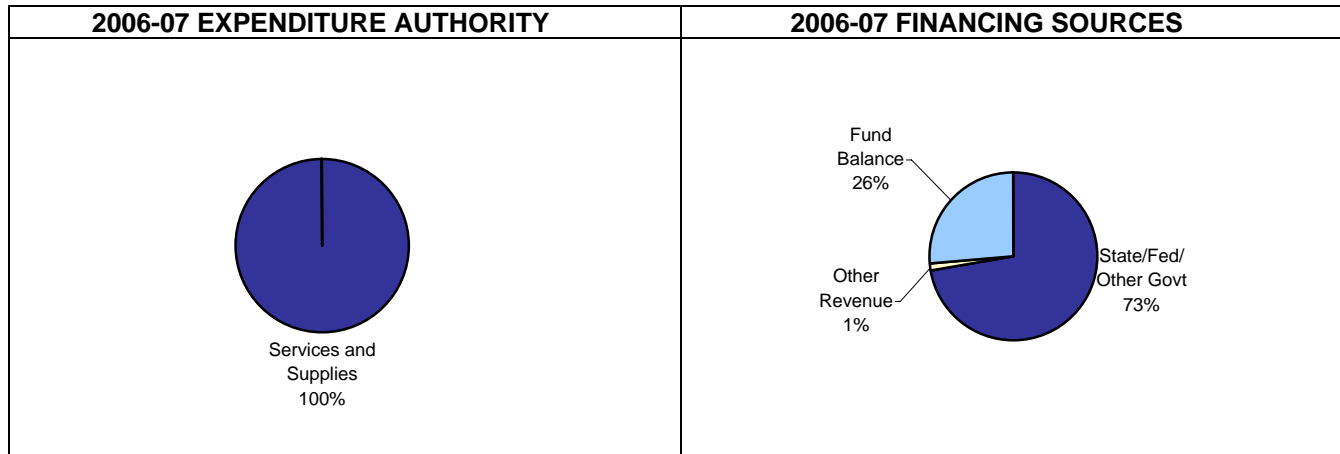


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	3,673,891	2,412,872	1,531,718	2,385,051	1,303,983
Departmental Revenue	3,606,658	1,742,002	1,483,549	2,223,385	2,061,060
Fund Balance				161,666	

Appropriations in this budget unit consist primarily of service and supplies expense which is for physician and hospital expense for the care of indigents. Estimated appropriation is less than modified budget as less than budgeted physician and hospital expenses were expended in 2005-06. Estimated revenue is less than modified budget as timing of payments may delay recognition of revenue until 2006-07.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Arrowhead Regional Medical Center  
FUND: Tobacco Tax Funds

BUDGET UNIT: MCR Various  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	3,673,891	2,412,872	1,531,718	1,302,118	1,871,026	3,472,320	1,601,294
Total Appropriation	3,673,891	2,412,872	1,531,718	1,302,118	1,871,026	3,472,320	1,601,294
Operating Transfers Out	-	-	-	1,865	-	-	-
Total Requirements	3,673,891	2,412,872	1,531,718	1,303,983	1,871,026	3,472,320	1,601,294
<b>Departmental Revenue</b>							
Use Of Money and Prop	50,456	14,584	4,796	19,989	13,400	45,000	31,600
State, Fed or Gov't Aid	3,556,202	1,727,418	1,478,753	2,041,071	1,695,960	2,508,577	812,617
Total Revenue	3,606,658	1,742,002	1,483,549	2,061,060	1,709,360	2,553,577	844,217
Fund Balance					161,666	918,743	757,077

Service and supplies are increasing to allow for additional reimbursements for physician and hospital costs. Use of money and property is increasing due to increased interest income resulting from additional state aid. State Aid is increasing due to additional Prop 99 funding as projected by the state.



## BEHAVIORAL HEALTH

### Allan Rawland

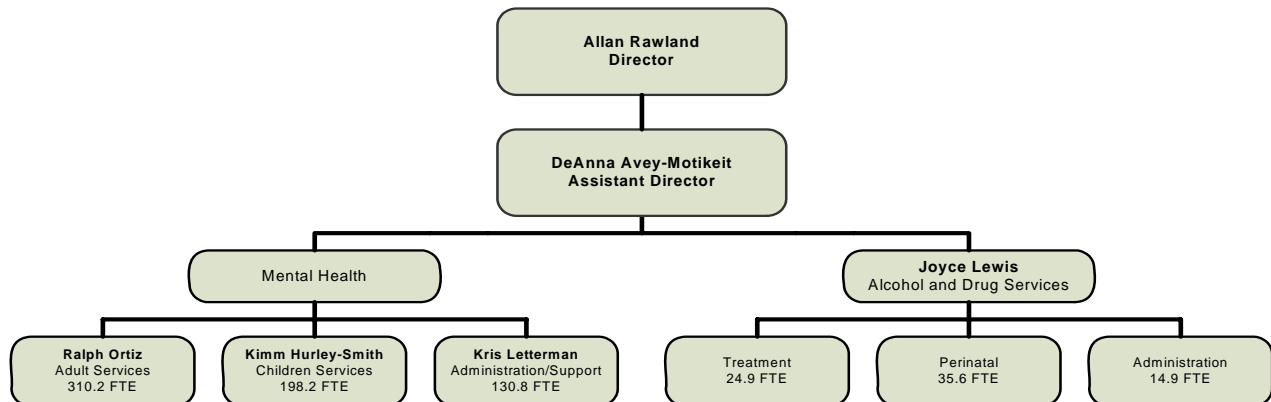
#### MISSION STATEMENT

The Department of Behavioral Health will help individuals living with the problems of mental illness and substance abuse find solutions to challenges they face so that they may function well within their families and the community. The Department of Behavioral Health staff will be sensitive to and respectful of all clients, their families, culture and languages. The Department of Behavioral Health will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The Department of Behavioral Health will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The Department of Behavioral Health will provide a pleasant environment for clients in which to receive services.

#### STRATEGIC GOALS

1. Increase access to behavioral health services for individuals that are unserved or who are receiving a limited level of services.
2. Increase "customer service" education and cultural competency training for all county and contract staff that promotes the mission of the county and the department.
3. Increase access to community behavioral health services for adolescents with mental illness who are involved in the juvenile justice system.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Behavioral Health	164,822,242	162,979,489	1,842,753		644.2
Alcohol and Drugs Services	19,782,871	19,633,413	149,458		76.4
Mental Health Services Act	27,955,338	27,900,880		54,458	-
Driving Under the Influence Programs	275,795	90,000		185,795	-
State Block Grant Carryover Program	5,268,065	1,300,000		3,968,065	-
Court Alcohol and Drug Program	1,082,490	415,000		667,490	-
Proposition 36	6,317,110	5,907,501		409,609	-
<b>TOTAL</b>	<b>225,503,911</b>	<b>218,226,283</b>	<b>1,992,211</b>	<b>5,285,417</b>	<b>720.6</b>

Detailed information for each budget unit is provided, along with a description of services provided, budget unit history and applicable performance measures.





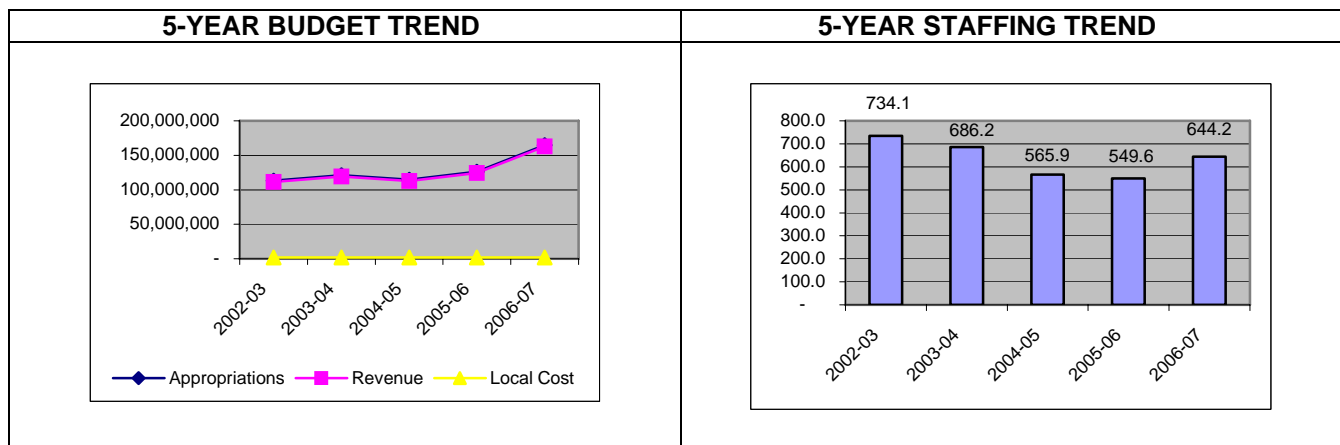
## Behavioral Health

### DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health (DBH) is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating seriously mentally ill adults and seriously disordered children and their families. Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services, and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

The Mental Health Services Act of 2005 (MHSA), passed by the California voters in November 2004, has given San Bernardino County and DBH the opportunity to build a "system of care and treatment" that will efficiently and effectively serve all clients, especially to ensure access to behavioral health services for populations and individuals that are unserved or who are receiving a limited level of services from the present programs due to the lack of adequate funding and/or the various restrictions on the use of those funds. The particular populations include individuals who are homeless and/or incarcerated in jails or juvenile halls, who are in out-of-home and out-of-county placements, isolated in their homes, failing in school, or in other institutional care facilities. These populations also include individuals and families who are from racial and ethnic communities who are not adequately served by the behavioral health system.

### BUDGET HISTORY



### PERFORMANCE HISTORY

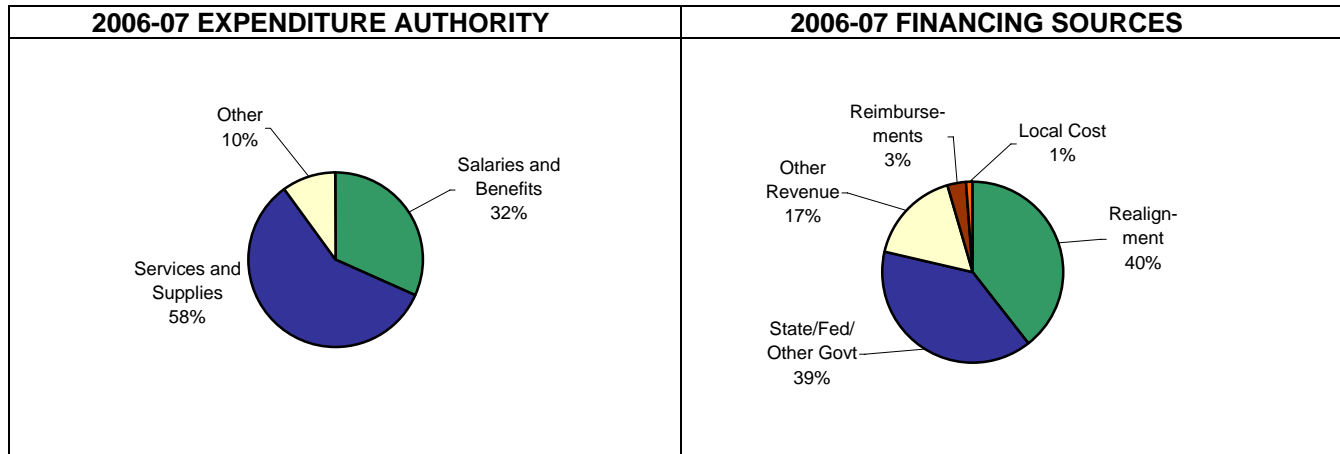
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	117,341,111	117,902,648	111,570,782	126,375,041	120,032,799
Departmental Revenue	115,498,359	116,059,895	109,020,466	124,532,288	118,190,046
Local Cost	1,842,752	1,842,753	2,550,316	1,842,753	1,842,753
Budgeted Staffing				549.6	

Estimated expenditures for 2005-06 are less than modified budget primarily due to 1) salary savings resulting from staff turnover and delays in filling positions, 2) contracted services less than estimated, and 3) unexpended budget due to delays in selecting and implementing a new IT system.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Behavioral Health  
FUND: General

BUDGET UNIT: AAA MLH  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	41,805,578	42,328,702	38,684,994	43,008,974	45,162,142	54,051,968	8,889,826
Services and Supplies	64,896,741	62,786,823	60,247,931	65,788,294	70,038,970	98,865,273	28,826,303
Central Computer	550,342	407,902	523,431	480,343	480,343	640,543	160,200
Other Charges	4,301,849	5,148,542	4,799,719	4,185,018	4,169,169	4,282,033	112,864
Equipment	-	-	-	60,000	60,000	80,800	20,800
Vehicles	-	-	-	-	-	590,000	590,000
Transfers	1,838,745	4,511,462	4,609,161	4,915,398	4,872,460	5,619,797	747,337
Total Exp Authority	113,393,255	115,183,431	108,865,236	118,438,027	124,783,084	164,130,414	39,347,330
Reimbursements	(4,091,776)	(3,998,290)	(4,477,326)	(4,765,140)	(5,008,596)	(5,668,925)	(660,329)
Total Appropriation	109,301,479	111,185,141	104,387,910	113,672,887	119,774,488	158,461,489	38,687,001
Operating Transfers Out	8,039,632	6,717,507	7,182,872	6,359,912	6,592,753	6,360,753	(232,000)
Total Requirements	117,341,111	117,902,648	111,570,782	120,032,799	126,367,241	164,822,242	38,455,001
<b>Departmental Revenue</b>							
Realignment	65,503,740	62,416,095	41,823,063	55,534,560	62,490,106	67,252,313	4,762,207
State, Fed or Gov't Aid	48,156,692	52,669,737	65,324,545	60,821,070	60,396,954	66,494,882	6,097,928
Current Services	294,391	306,141	200,403	208,843	262,870	190,156	(72,714)
Other Revenue	1,543,536	645,202	1,645,422	1,142,827	1,374,558	1,141,258	(233,300)
Other Financing Sources	-	22,720	27,033	-	-	-	-
Total Revenue	115,498,359	116,059,895	109,020,466	117,707,300	124,524,488	135,078,609	10,554,121
Operating Transfers In	-	-	-	482,746	-	27,900,880	27,900,880
Total Financing Sources	115,498,359	116,059,895	109,020,466	118,190,046	124,524,488	162,979,489	38,455,001
Local Cost	1,842,752	1,842,753	2,550,316	1,842,753	1,842,753	1,842,753	-
Budgeted Staffing					549.6	644.2	94.6

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

The proposed budget includes a \$30.6 million increase to implement Mental Health Service Act (MHSA) funded programs. New and expanded services include a child/family support system, children's crisis response teams, one-stop integrated service centers for transitional-age youth, a consumer-operated peer-support and clubhouse expansion program, a forensic integrated mental health services program, and an assertive community treatment team for high users of hospital and jail services. Ongoing costs total \$20.1 million, and include salaries & benefits in the amount of \$5.2 million for 76 new positions, \$2.3 million in services and supplies, and \$12.6 million in contracted services. One-time costs total \$10.5 million and include IT upgrades, training, furniture and equipment, vehicles, tenant improvements to structures, and housing assistance start-up costs.



The proposed budget includes an additional increase in staffing in the amount of \$1.9 million. Some of the new staffing will provide increased mental health services to the County's Juvenile Hall population. These costs account for salaries and benefits in the amount of \$2.2 million for 24 new positions. Staffing is also included to increase program and administrative support staff, not associated with the Mental Health Services Act, to improve service delivery, monitor contracts and programs more efficiently, enhance the audit division, and restore Alcohol and Drug support staff levels to maximize the use of funding and avoid audit disallowances. These costs account for salaries and benefits in the amount of \$1.1 million for a net of 28 new positions. The cost increase associated with the addition of new positions is offset by \$1.4 million in budgeted salary savings anticipated due to staff turnover.

The budget also includes a net increase in services and supplies in the amount of \$3 million. Of the increase, \$1.3 million is associated with the increased mental health services to the County's Juvenile Hall population; \$1.5 million consists of one-time costs associated with the Juvenile Hall population, moving administrative staff to other facilities, and beginning implementation costs for a new IT system. The budget also includes a net \$250,000 increase in contracted services due to the anticipated opening of a new Crisis Stabilization Unit/Psychiatric Health (CSU/PHF) Facility in the high desert region. The CSU/PHF is expected to provide a lower cost alternative to hospital placements by significantly decreasing the number of clients currently receiving services at area hospitals.

The proposed budget reflects a decrease of \$255,000 in State Hospital costs due to the department's commitment to reduce higher levels of care to clients, while providing them with lower-level intensive alternatives. In keeping with this objective, Interim Assistance costs are expected to increase by approximately \$354,000. These costs are an essential component of successfully transitioning clients to Board and Care facilities, thus reducing costs associated with higher level of care facilities. This is consistent with the department performance measures.

Mental Health programs are funded with a combination of federal, state, and realignment dollars. The proposed budget contains an increase in realignment usage of \$4.7 million. The increase is needed to fund the increases discussed above (with the exception of MHSA programs, which are 100% funded with State funds). MHSA funds cannot be used to fund existing costs in programs and services, but may only be used for new and expanded programs.

The need for additional realignment to fund ongoing program costs is growing. The department is actively exploring and implementing strategies to reduce its ongoing need for Realignment while maximizing federal and state revenues in future years. Some of these strategies include reducing usage of state and other hospital admissions by providing more wraparound services, crisis stabilization services, case management, triage, and increasing program and contractor monitoring to ensure state and federal billing for services is maximized.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Decrease number of institutional admissions (currently 7,756).		10%
Decrease number of institutional bed days (currently 63,203).		10%
% of employees completing training program.		25%
% of transitioning Juvenile Hall youth in wraparound services.		25%

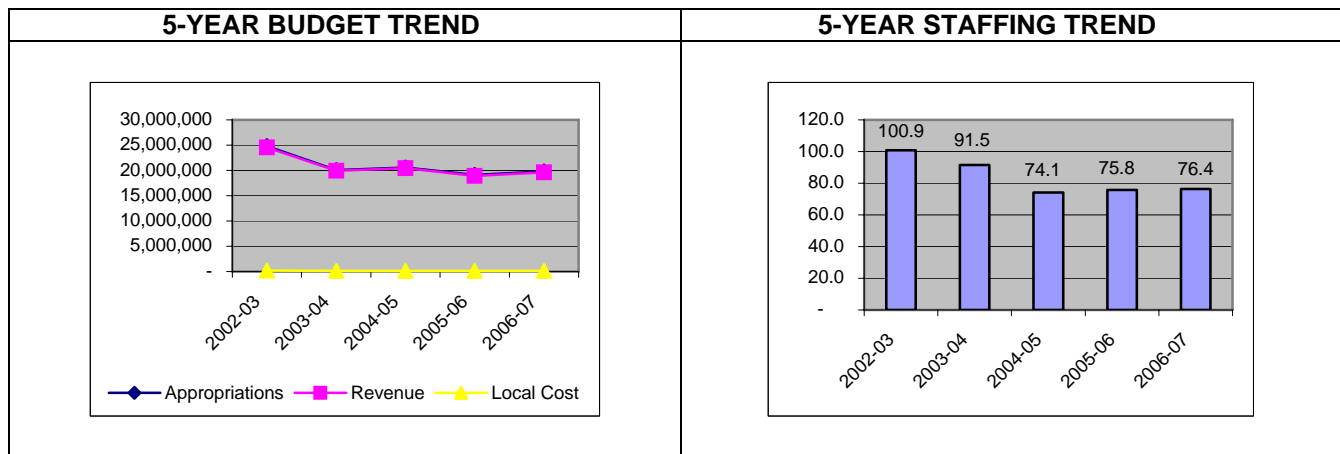


## Alcohol and Drug Services

### DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health's Alcohol and Drug Services program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by 6 county operated clinics and approximately 30 contractors. Program Services include outpatient, residential, prevention, methadone, and case management services.

### BUDGET HISTORY



### PERFORMANCE HISTORY

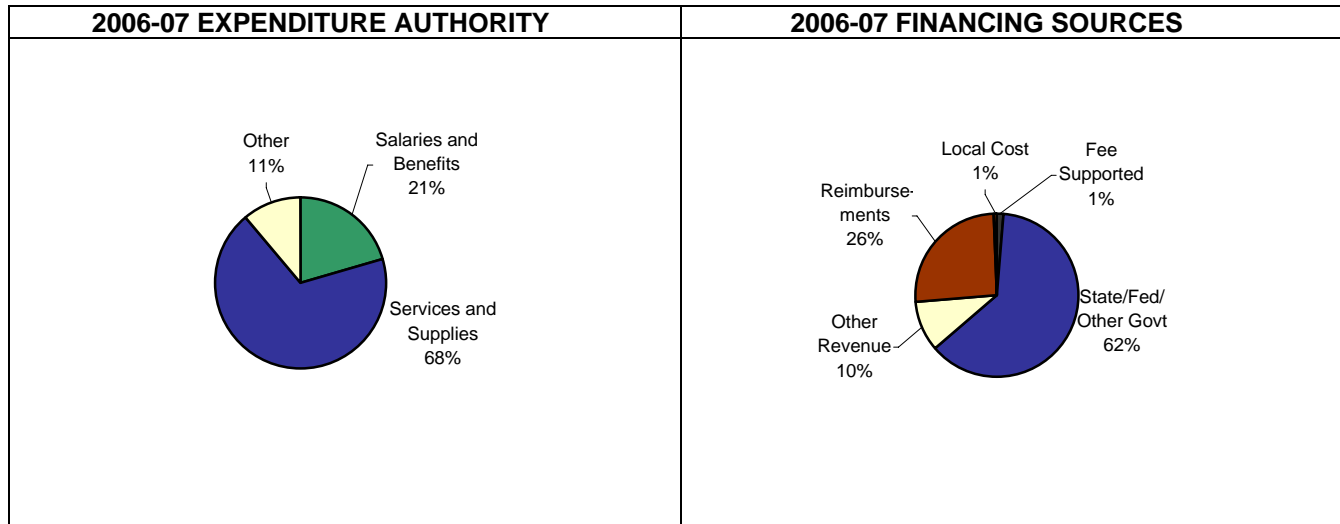
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	20,637,876	19,218,436	19,050,106	19,104,240	17,294,890
Departmental Revenue	20,433,134	19,068,977	18,900,649	18,954,782	17,145,432
Local Cost	204,742	149,459	149,457	149,458	149,458

Estimated expenditures for 2005-06 are less than budget primarily due to:

1. Salary savings resulting from staff turnover and delays in filling positions.
2. Contracted services less than estimated.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Alcohol and Drug Services  
FUND: General

BUDGET UNIT: AAA ADS  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,195,721	4,228,395	3,835,104	4,421,561	5,339,685	5,492,505	152,820
Services and Supplies	19,157,205	18,394,226	18,997,932	17,507,834	19,010,822	18,250,405	(760,417)
Transfers	862,676	1,412,775	1,838,454	2,025,580	1,867,371	2,945,499	1,078,128
Total Exp Authority	24,215,602	24,035,396	24,671,490	23,954,975	26,217,878	26,688,409	470,531
Reimbursements	(3,608,502)	(4,816,960)	(5,621,384)	(6,660,085)	(7,113,638)	(6,905,538)	208,100
Total Appropriation	20,607,100	19,218,436	19,050,106	17,294,890	19,104,240	19,782,871	678,631
<b>Departmental Revenue</b>							
Taxes	304	-	-	-	-	-	-
State, Fed or Gov't Aid	16,027,622	15,549,375	16,136,772	15,454,978	16,088,335	16,611,640	523,305
Current Services	218,452	354,411	399,153	386,986	388,753	353,000	(35,753)
Other Revenue	151,333	107,690	44,923	51,908	49,800	53,725	3,925
Total Revenue	16,397,711	16,011,476	16,580,848	15,893,872	16,526,888	17,018,365	491,477
Operating Transfers In	4,035,423	3,057,501	2,319,801	1,251,560	2,427,894	2,615,048	187,154
Total Financing Sources	20,433,134	19,068,977	18,900,649	17,145,432	18,954,782	19,633,413	678,631
Local Cost	173,966	149,459	149,457	149,458	149,458	149,458	-
Budgeted Staffing					75.8	76.4	0.6

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The proposed budget includes the addition of new positions to manage the contract provider network, monitor and provide technical assistance for contract and county providers, provide administrative support, and provide services in the Partnership for Healthy Babies and Perinatal programs. These costs account for salaries and benefits in the amount of \$393,000 for a net of 8.4 new positions, which are offset by the vacancy factor. The cost increase associated with the addition of new positions is offset by \$462,000 in budgeted salary savings anticipated due to staff turnover.

The proposed budget also includes a net decrease in the amount of \$1.1 million in services and supplies due to anticipated savings in residential contracts, an accounting change which moved Public Health services from contracted services to inter-departmental transfers, and a decrease in COWCAP charges.



The budget includes an increase in transfers in the amount of \$1 million due to the accounting change mentioned above, which moved Public Health services to inter-departmental transfers, an increase in lease costs, and an increase in administrative support costs provided by mental health staff.

Reimbursements are decreased by \$200,000 due to a change in CalWORKs reimbursements from Human Services.

Additional costs in the proposed budget will be funded with expected increases in Drug Medi-Cal revenue, a one-time increase in drug court funding, and unspent Block Grant rollover funds from 2005-06.



## Mental Health Services Act

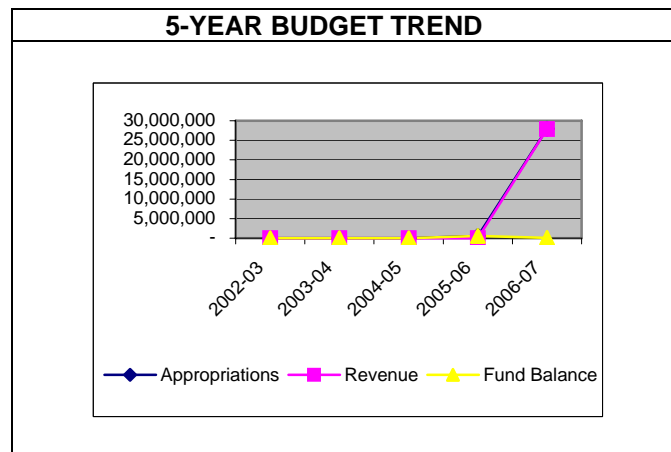
### DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is "to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness...to insure that all funds are expended in the most cost effective manner...and to ensure accountability to taxpayers and to the public".

This special revenue fund was established in 2005-06. Initial planning funds received from the state were deposited into the fund, and are transferred to the Mental Health budget (MLH) as needed to cover staffing and other costs during the ongoing planning process. In 2006-07, after state approval of the department's three-year plan, Department of Behavioral Health anticipates receipt of one-time and ongoing state funds of \$27.9 million. The funds will be deposited into the special revenue fund and will be transferred to MLH as needed to fund new and expanded programs outlined in the three-year plan.

There is no staffing associated with this budget unit. This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of Behavioral Health (MLH).

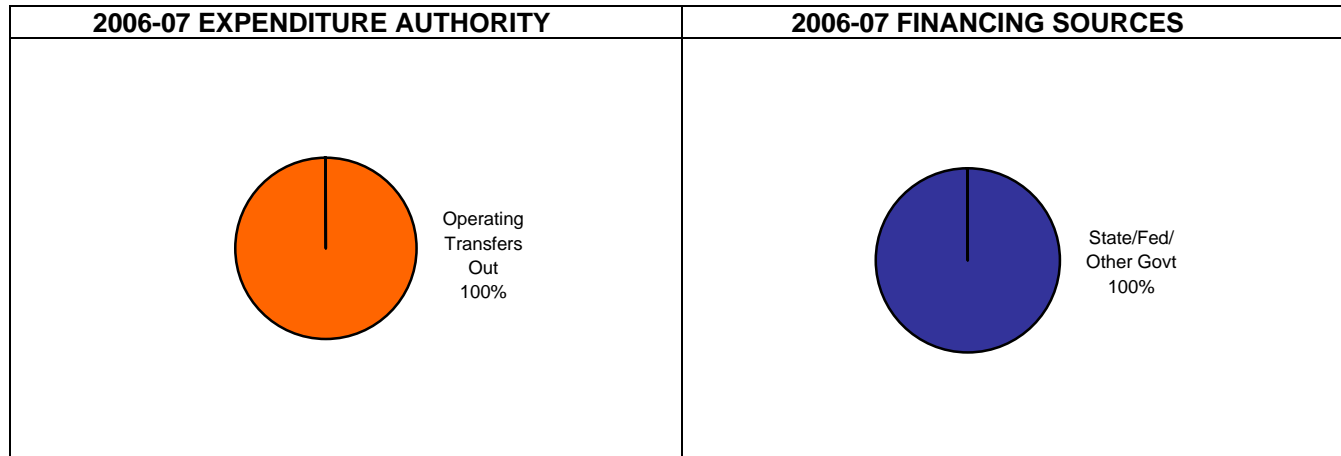
### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	20,767	1,804,515	482,746
Departmental Revenue	-	-	557,971	1,267,311	-
Fund Balance	-	-	-	537,204	-

## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Behavioral Health  
FUND: MHSA Prop 63

BUDGET UNIT: RCT MLH  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	537,204	54,458	(482,746)
Total Appropriation	-	-	-	-	537,204	54,458	(482,746)
Operating Transfers Out	-	-	20,767	482,746	-	27,900,880	27,900,880
Total Requirements	-	-	20,767	482,746	537,204	27,955,338	27,418,134
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	225	-	-	-	-
State, Fed or Gov't Aid	-	-	-	-	-	27,900,880	27,900,880
Other Revenue	-	-	557,746	-	-	-	-
Total Revenue	-	-	557,971	-	-	27,900,880	27,900,880
Fund Balance					537,204	54,458	(482,746)



## Driving Under The Influence Programs

### DESCRIPTION OF MAJOR SERVICES

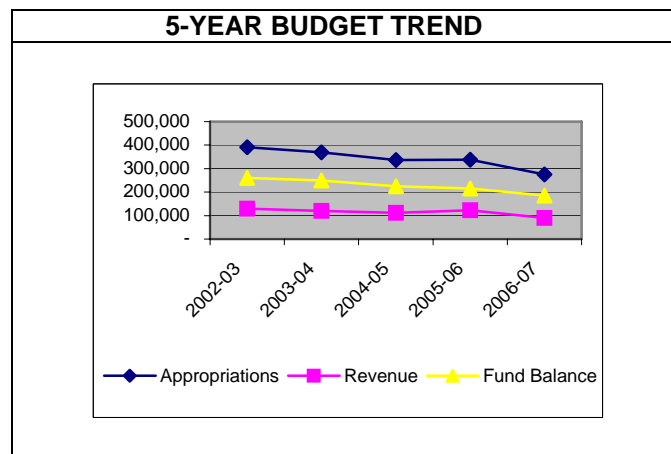
As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to Alcohol and Drug Services (ADS) as needed to meet the costs of ADS staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit ADS.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

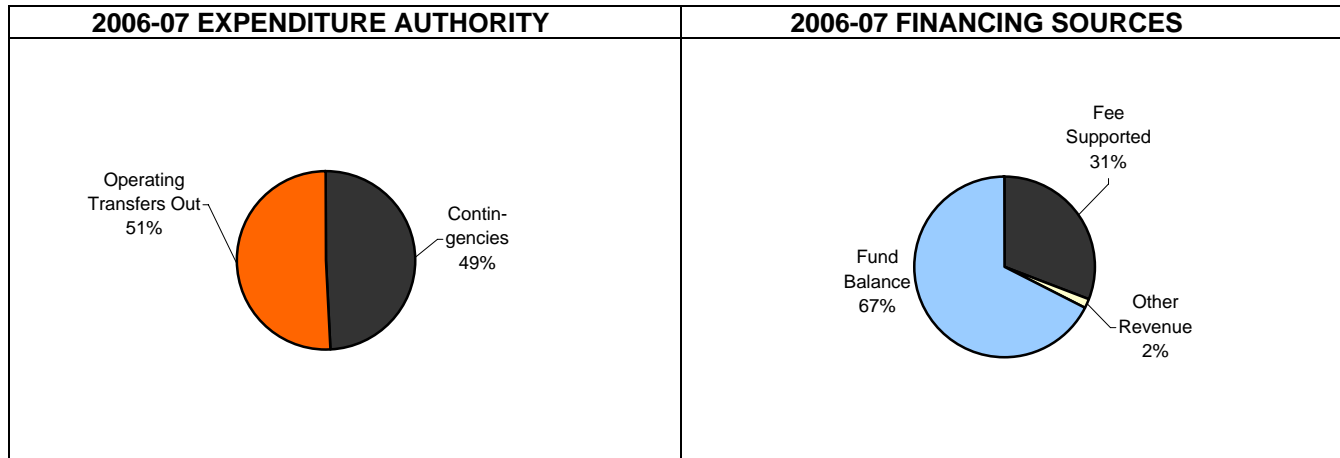
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	130,000	130,000	130,000	337,672	130,000
Departmental Revenue	118,749	105,743	114,685	122,713	100,836
Fund Balance				214,959	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Behavioral Health  
 FUND: Driving Under the Influence Programs

BUDGET UNIT: SDC MLH  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Transfers	130,000	-	-	-	-	-	-
Contingencies	-	-	-	-	207,672	135,277	(72,395)
Total Appropriation	130,000	-	-	-	207,672	135,277	(72,395)
Operating Transfers Out	-	130,000	130,000	130,000	130,000	140,518	10,518
Total Requirements	130,000	130,000	130,000	130,000	337,672	275,795	(61,877)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	7,683	4,487	4,171	8,476	4,463	5,000	537
Current Services	111,066	101,256	110,514	92,360	118,250	85,000	(33,250)
Total Revenue	118,749	105,743	114,685	100,836	122,713	90,000	(32,713)
Fund Balance					214,959	185,795	(29,164)



## State Block Grant Carryover Program

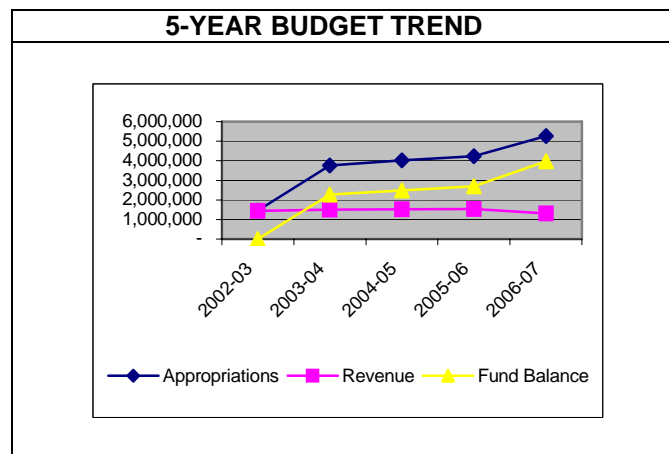
### DESCRIPTION OF MAJOR SERVICES

Alcohol and Drug Services (ADS) utilizes this Special Revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

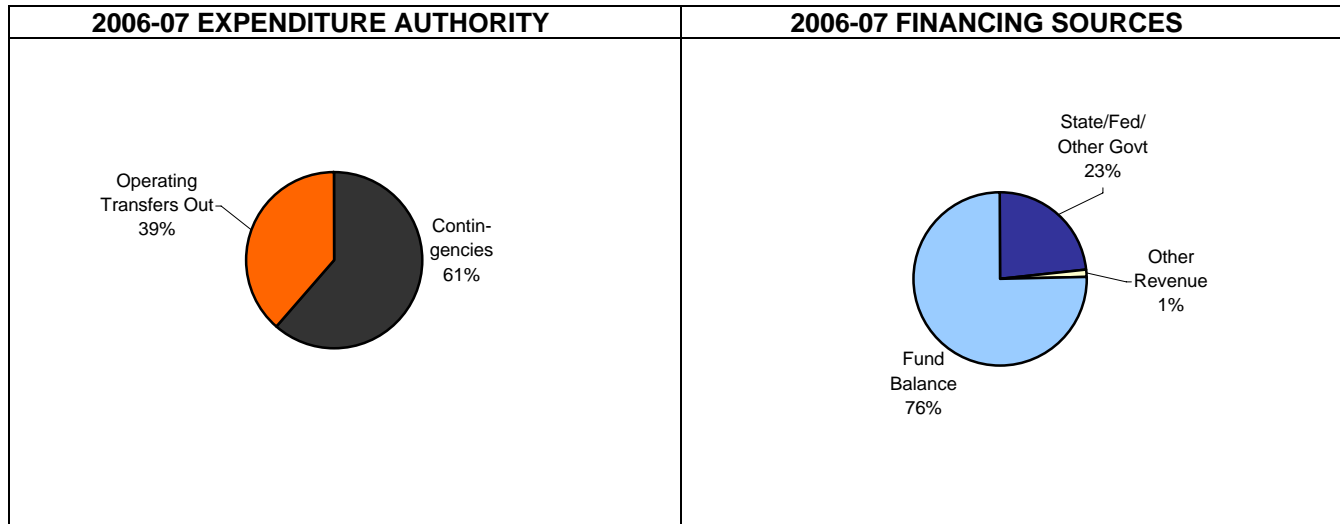


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	2,277,501	1,789,801	4,228,844	721,560
Departmental Revenue	2,263,064	999,631	1,986,801	1,539,219	2,000,000
Fund Balance				2,689,625	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Behavioral Health  
**FUND:** State Block Grants Carryover Program

**BUDGET UNIT:** SDH MLH  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	2,330,950	3,230,535	899,585
Total Appropriation	-	-	-	-	2,330,950	3,230,535	899,585
Operating Transfers Out	-	2,277,501	1,789,801	721,560	1,897,894	2,037,530	139,636
Total Requirements	-	2,277,501	1,789,801	721,560	4,228,844	5,268,065	1,039,221
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	695	16,948	41,134	72,454	19,219	75,000	55,781
State, Fed or Gov't Aid	2,262,369	982,683	1,945,667	1,927,546	1,520,000	1,225,000	(295,000)
Total Revenue	2,263,064	999,631	1,986,801	2,000,000	1,539,219	1,300,000	(239,219)
Fund Balance					2,689,625	3,968,065	1,278,440



## Court Alcohol and Drug Program

### DESCRIPTION OF MAJOR SERVICES

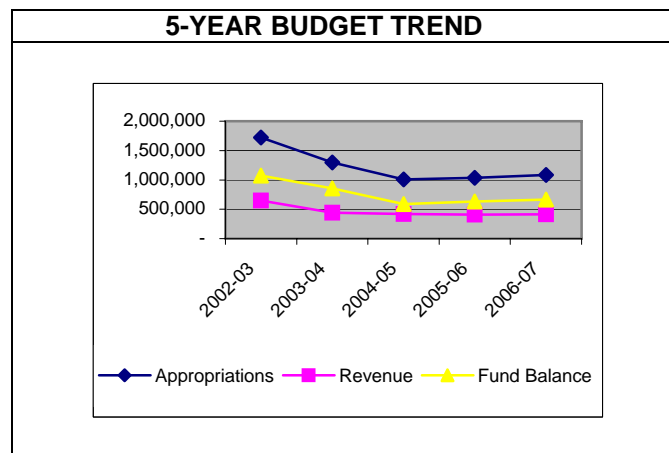
The special revenue fund consists of three revenue sources:

- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went in effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed \$100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went in effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed \$50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this fund for later distribution to Alcohol and Drug Services.

There is no staffing associated with this budget unit. At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of ADS. The revenue transferred to ADS funds alcohol abuse prevention, education, and treatment in schools and the community.

### BUDGET HISTORY



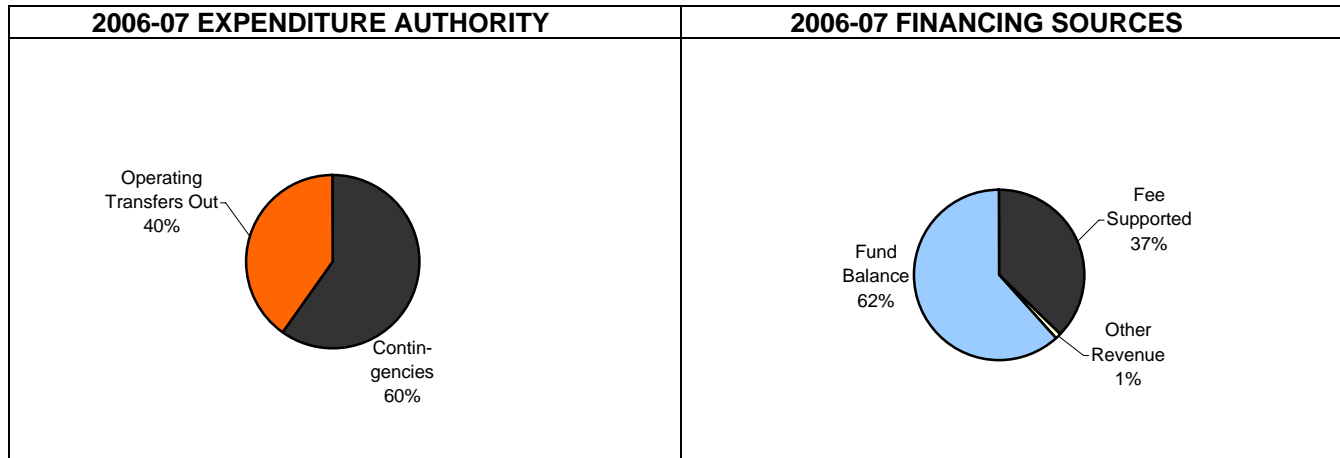
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	650,000	650,000	400,000	1,037,578	400,000
Departmental Revenue	431,110	385,125	439,099	407,687	437,599
Fund Balance				629,891	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Behavioral Health  
**FUND:** Court Alcohol & Drug Program

**BUDGET UNIT:** SDI MLH  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Transfers	650,000	-	-	-	-	-	-
Contingencies	-	-	-	-	637,578	645,490	7,912
Total Exp Authority	650,000	-	-	-	637,578	645,490	7,912
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	650,000	-	-	-	637,578	645,490	7,912
Operating Transfers Out	-	650,000	400,000	400,000	400,000	437,000	37,000
Total Requirements	650,000	650,000	400,000	400,000	1,037,578	1,082,490	44,912
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	399,454	370,569	418,534	411,699	396,000	403,000	7,000
Use Of Money and Prop	30,830	13,782	16,036	25,900	11,687	12,000	313
Other Revenue	826	774	4,529	-	-	-	-
Total Revenue	431,110	385,125	439,099	437,599	407,687	415,000	7,313
Fund Balance					629,891	667,490	37,599



## Proposition 36

### MISSION STATEMENT

The Mission of Proposition 36 is to provide nonviolent drug offenders with proven and effective treatment strategies rather than incarceration through a collaborative effort of stakeholders.

### DESCRIPTION OF MAJOR SERVICES

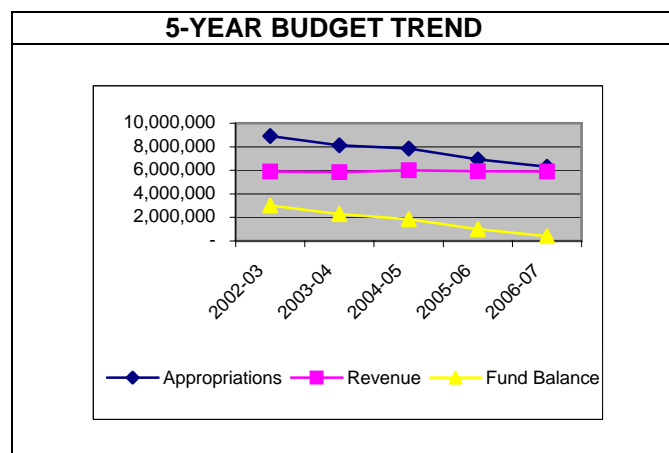
In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. On February 6, 2001, the Board of Supervisors designated Human Services as the county lead agency for implementation of the Act and established a local interest earning special revenue fund for funds received from the state for this program. On April 18, 2006, the Board of Supervisors approved a change in the lead agency from Human Services to the Department of Behavioral Health (DBH), as most Prop 36 funds are utilized by Alcohol and Drug Services, which functions within DBH.

This special revenue fund does not directly spend funds or provides services; it is used only to account for disposition of the funds received from the state. Funds are transferred to the department of Alcohol and Drug Services and Probation who provide the treatment and oversight of the parolees.

Proposition 36 was intended as a 5 year demonstration project for the period of July 1, 2001 through June 30, 2006. Revenue of \$2.77 million was allocated to the county for the period of January 1, 2001 through June 30, 2001 as start up funds. During the planning for implementation a decision was made that the anticipated annual allocation would not keep pace with expenditures. Therefore, the \$2.77 million was deposited in the Proposition 36 special revenue fund to finance treatment and probation costs that exceeded the annual allocation. A portion of the reserve has been used annually to finance costs that have exceeded the annual allocation. Although Prop 36 was intended to sunset on June 30, 2006, the Governor has included funding in the state's 2006-07 proposed budget to continue Prop 36 activities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



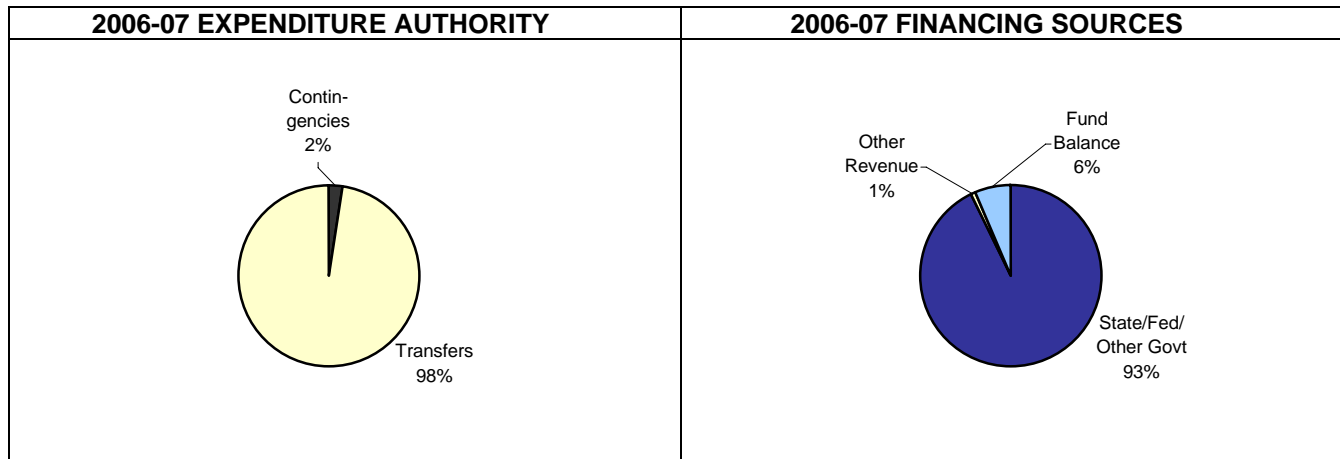
**PERFORMANCE HISTORY**

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	6,625,029	6,214,085	6,792,989	6,920,756	6,516,147
Departmental Revenue	5,901,930	5,787,236	5,959,084	5,910,405	5,915,405
Fund Balance				1,010,351	

Estimated appropriation for 2005-06 is less than modified budgeted due to less than budgeted transfers for salaries and benefits and services and supplies. Estimated revenue is higher than modified budgeted due to a slight increase in state aid.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Human Services  
FUND: Proposition 36

BUDGET UNIT: RHD MLH  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Transfers	2,591,826	6,214,085	6,792,989	6,516,147	6,888,196	6,164,567	(723,629)
Contingencies	-	-	-	-	32,560	152,543	119,983
Total Appropriation	2,591,826	6,214,085	6,792,989	6,516,147	6,920,756	6,317,110	(603,646)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	182,503	114,515	101,600	55,000	50,000	50,000	-
State, Fed or Gov't Aid	5,719,427	5,672,721	5,857,261	5,860,405	5,860,405	5,857,501	(2,904)
Other Revenue	-	-	223	-	-	-	-
Total Revenue	5,901,930	5,787,236	5,959,084	5,915,405	5,910,405	5,907,501	(2,904)
Fund Balance					1,010,351	409,609	(600,742)

Transfers for salaries and benefits and services and supplies are decreasing in 2006-07 due to decreases in staffing for drug programs and decreased contract costs for programs. Contingencies are increased as a result of the decrease in transfers. State aid is increased to reflect the state's preliminary allocation report. Fund balance is decreased as a result of expenditures outpacing revenues in 2005-06.





## PUBLIC HEALTH James A. Felten

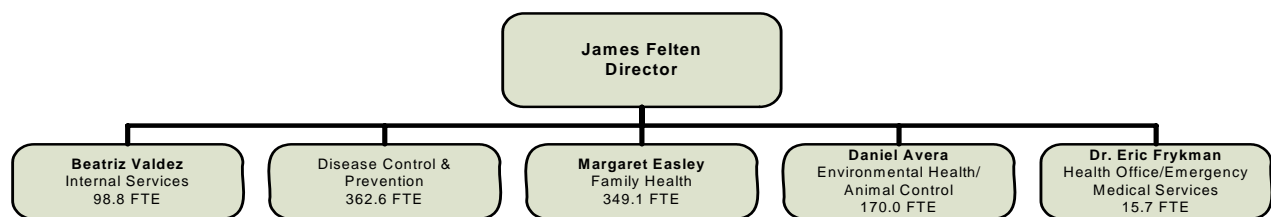
### MISSION STATEMENT

To promote and improve the health, safety, well being, and quality of life of San Bernardino County residents and visitors.

### STRATEGIC GOALS

1. Prevent disease and disability, and promote healthy lifestyles.
2. Promote and ensure a healthful environment

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Public Health	78,441,771	77,151,492	1,290,279		829.8
California Children's Services	17,604,866	14,251,621	3,353,245		171.4
Indigent Ambulance	472,501		472,501		
Bio-Terrorism Preparedness	2,981,467	2,807,953		173,514	
Vital Statistics State Fees	483,169	153,000		330,169	
Ambulance Performance Based Fines	602,500	302,500		300,000	
Vector Control Assessments	3,846,899	1,758,000		2,088,899	
<b>TOTAL</b>	<b>104,433,173</b>	<b>96,424,566</b>	<b>5,116,025</b>	<b>2,892,582</b>	<b>1,001.2</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, policy item requests and fee requests.



## Public Health

### DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty different programs, many of which are mandated by the State Health and Safety Code. Funding comes from state and federal grants, local fees, charges for services, tax revenue, and a small amount of county general fund for Animal Care & Control related expenses. Many programmatic changes occurred during the year including: the elimination of the Adolescent Sibling Pregnancy Prevention Programs (ASPPP) as of March 1, 2006, the implementation of the Screening, Assessment, Referral, and Treatment (SART) program, the implementation of a new underage drinking and prevention program; the termination of Rancho Cucamonga contract for Animal Care and Control services, as the city will now operate its own shelter, to name a few. Some of our ongoing key service delivery functions are described below.

#### Communicable Disease Control and Prevention

Disease control services relate to the surveillance and prevention of illness and disease such as tuberculosis, HIV/AIDS, reproductive health, immunizations, and tobacco use and prevention and education services.

#### Bio-Terrorism Response and Emergency Medical Services

As a result of a federal initiative, the department has developed a Comprehensive Bio-Terrorism Preparedness and Response plan. This program enhances the county's capacity to respond quickly to emergencies in case of a natural disaster or a bio-terrorism act.

#### Maternal and Child Health

Services focus on the prevention of disease or disability to maximize the potential of an individual or family unit and promote healthy outcomes in high-risk populations. Clinical programs providing diagnosis, treatment, and education focus on prenatal care and child health.

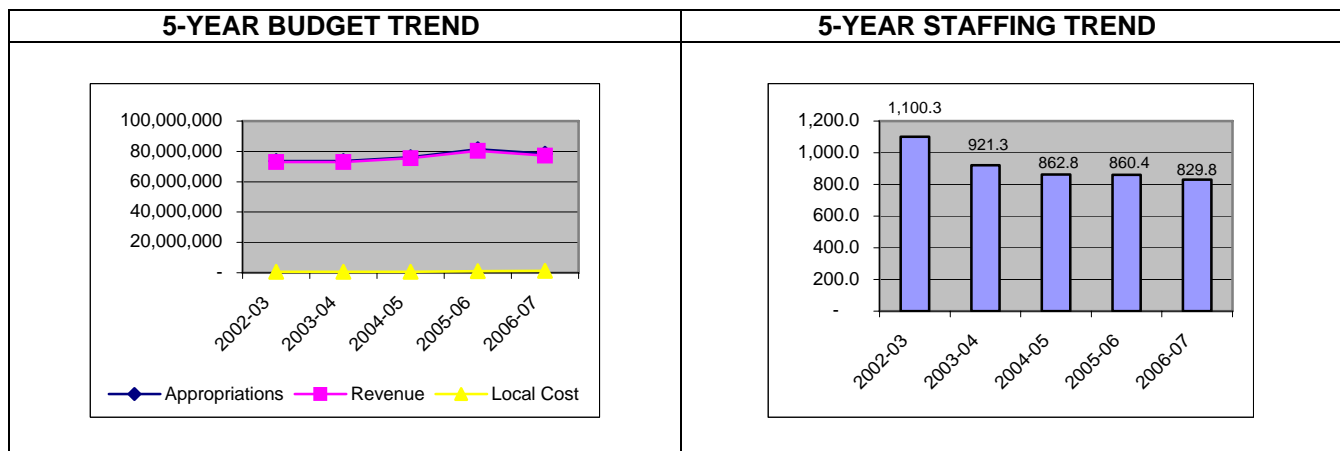
#### Environmental Health Services

The purpose of environmental health services is to prevent, eliminate, or reduce hazards that could adversely affect health, safety, and quality of life through an integrated and comprehensive array of programs such as Food Protection, Recreational Health, Regulatory Water activities, and Vector Control.

#### The Animal Care and Control Program

Services protect the public from rabies through mass vaccination of the County pet dog population, stray animal abatement (through enforcement of the leash law), wild life rabies surveillance, quarantine of biting animals, laboratory examination of animals for rabies, and public education. In addition, the program investigates animal complaints and provides safe sheltering care, return, adoption, or as a last resort, the humane euthanasia of unwanted animals.

### BUDGET HISTORY



## PERFORMANCE HISTORY

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	69,945,977	73,652,517	75,412,592	85,859,307	81,128,864
Departmental Revenue	69,436,828	72,978,701	74,356,914	84,709,306	79,978,863
Local Cost	509,149	673,816	1,055,678	1,150,001	1,150,001
Budgeted Staffing				869.4	

Year-end estimates for 2005-06 are largely on target with very little variance to modified budget. Salaries and benefits are anticipated to be under budget due to significant staff vacancies. Services and supplies and reimbursements are estimated to be higher than modified budget.

Services and supplies estimated increases are related to one-time expenditures from the Bio-Terrorism and Preparedness Program. This program received approval to spend carryover funds from prior years. Funds will be used to run disaster preparedness table top exercises and a functional exercise along with purchasing satellite communication phones, supplies for the receipt of the Strategic National Stockpile, earthquake and natural disaster preparedness kits for all Department clinics and training for Department staff in National Incident Management Systems (NIMS), Incident Command Systems (ICS), Response/Recovery and Crisis Communication.

Reimbursements are expected to come in significantly higher than modified budget primarily due to an increase in administrative expenses paid by California Children Services. Realignment was decreased as a result of this increase in reimbursements.

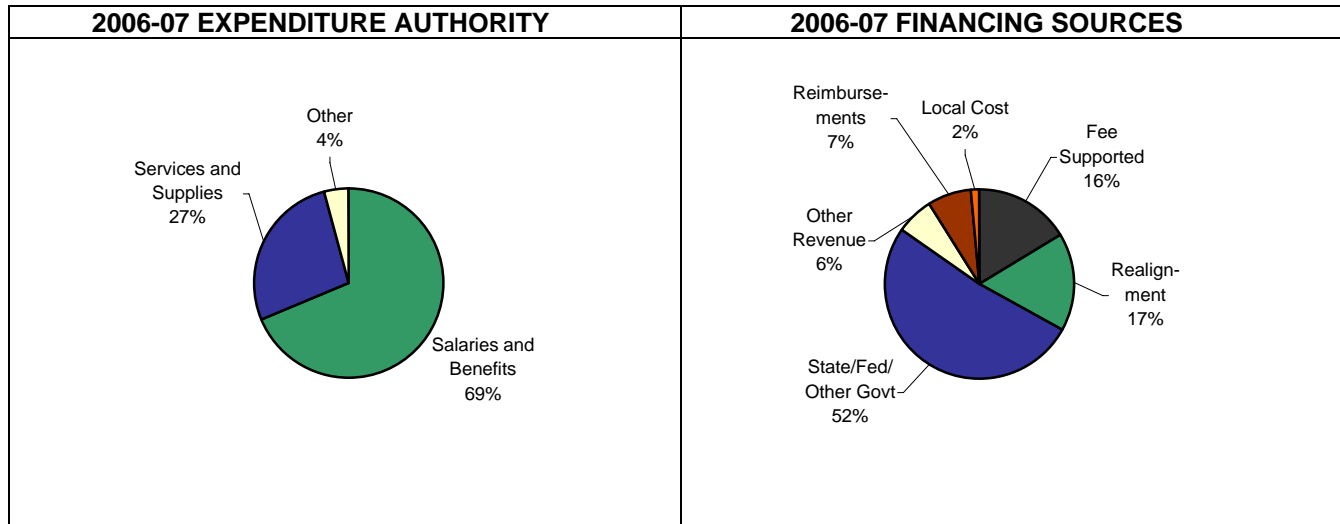
Total estimated revenues are also generally in line with modified budget except for a few areas.

State and federal revenue is under budget due to the following changes: 1) the "Eliminating Disparities" grant for Maternal Health did not materialize for a total of \$750,000; 2) the Adolescent, Family and Life program anticipates a funding reduction of \$721,300 due to the elimination of the Siblings component and a decreased in matching from the state government; 3) the Lead program is anticipating a reduction in its Housing Urban and Development (HUD) Lead grant of \$390,984; 4) Targeted Case Management revenue is expected to be \$692,237 lower than budgeted due to a reduction in the state's approved fee and a lower than anticipated number of clients; and 5) Reproductive Health estimates its Family Planning Access Care Treatment funding (FPACT) to be \$802,008 lower than budgeted as a result of lower than anticipated clients. The department also anticipates other miscellaneous decreases in revenue in the amount of \$515,039.

Operating transfers in are estimated to come in significantly higher than modified budget as a result of the Board's mid-year action to accept a Homeland Security grant for Inland Counties Emergency Medical Agency (ICEMA) to purchase an Emergency Medical System to be implemented countywide.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Public Health  
 FUND: General

BUDGET UNIT: AAA PHL  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	49,822,614	52,125,021	51,607,535	55,620,535	58,689,243	58,156,823	(532,420)
Services and Supplies	24,237,968	21,811,683	23,260,343	25,451,172	23,140,638	22,380,240	(760,398)
Central Computer	463,669	430,079	543,087	617,030	571,074	592,400	21,326
Other Charges	-	-	-	467,505	-	-	-
Equipment	238,069	138,938	328,385	502,496	389,295	143,500	(245,795)
Vehicles	-	2,199	426,972	325,234	20,149	13,000	(7,149)
Transfers	2,397,127	2,973,539	2,767,539	3,193,769	3,255,272	3,427,439	172,167
Total Exp Authority	77,159,447	77,481,459	78,933,861	86,177,741	86,065,671	84,713,402	(1,352,269)
Reimbursements	(7,999,464)	(3,828,942)	(3,784,019)	(5,516,382)	(4,574,610)	(6,271,631)	(1,697,021)
Total Appropriation	69,159,983	73,652,517	75,149,842	80,661,359	81,491,061	78,441,771	(3,049,290)
Operating Transfers Out	785,994	-	262,750	467,505	-	-	-
Total Requirements	69,945,977	73,652,517	75,412,592	81,128,864	81,491,061	78,441,771	(3,049,290)
<b>Departmental Revenue</b>							
Taxes	98,328	108,716	100,970	101,948	122,000	122,000	-
Licenses and Permits	6,010,784	6,076,999	6,559,107	6,607,401	6,437,133	6,568,520	131,387
Fines and Forfeitures	283,022	580,016	418,248	400,500	267,700	400,500	132,800
Realignment	13,908,689	13,740,368	12,973,918	13,951,495	14,995,159	14,164,292	(830,867)
State, Fed or Gov't Aid	38,479,789	41,385,319	41,432,930	43,735,653	45,307,901	43,570,626	(1,737,275)
Current Services	8,834,468	7,120,382	7,906,027	7,863,251	7,905,474	6,891,065	(1,014,409)
Other Revenue	122,004	259,769	204,450	113,608	108,016	406,600	298,584
Other Financing Sources	-	193	-	-	-	-	-
Total Revenue	67,737,084	69,271,762	69,595,650	72,773,856	75,143,383	72,123,603	(3,019,780)
Operating Transfers In	1,699,744	3,706,939	4,761,264	7,205,007	5,211,596	5,027,889	(183,707)
Total Financing Sources	69,436,828	72,978,701	74,356,914	79,978,863	80,354,979	77,151,492	(3,203,487)
Local Cost	509,149	673,816	1,055,678	1,150,001	1,136,082	1,290,279	154,197
Budgeted Staffing					860.4	829.8	(30.6)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.



Program changes for 2006-07 include the following:

Appropriation is decreasing by \$3,049,290 and includes the following changes:

- For several years, salary and benefit costs have increased at a significant rate as a result of increases in workers compensation, retirement, and anticipated salary increases. Departmental revenues, which are primarily state and federal grants have been unable to keep pace with the rapid increases in the costs over the last few years. The department has monitored staffing levels diligently over the last four years and has fortunately not had to seek Board of Supervisors approval to implement the layoff plans that were developed during the previous budgets. The department will once again transfer staff between programs to ensure that staffing is allocated appropriately to available funding streams and work diligently with other departments to transfer staff in an effort to avoid layoffs. In addition, the department is requesting reclassification of three clerical positions; one Clerk III to Fiscal Specialist, one Supervising Office Assistant to Office Specialist, and one Fiscal Assistant to Fiscal Specialist. The result of all these changes is a total decrease in salaries and benefits costs of \$532,420 and a net reduction in budgeted staffing of 30.6. The total cost increases related to salary and benefits is \$2,965,643. In order to fund these cost increases, the department had to reduce staffing.
- Services and supplies are decreasing by \$760,398. This decrease is related to professional service contracts as a result of two grants ending this year: 1) the HUD lead grant and the Office of Traffic Safety grant. In addition, a reduction in professional services was also made to correct the budget for Title I (Ryan White Care Act) program.
- Equipment and vehicle purchases are decreasing to eliminate one-time expenditures from the Bio-Terrorism program. Additionally, some programs are electing to purchase replacement equipment that has been delayed during the previous years. To that end, the budget also requests two photocopiers and three server replacements.
- Transfers out to other departments are increasing by \$172,167 with lease cost increases being more than offset by reduced payments to the Human Services Group (HS) for audit support and legislative analysis. Furthermore, the cost for the Human Resources Officer assigned to the department is now reflected in transfers instead of salaries and benefits.
- Reimbursements from other departments are increasing by \$1,697,021 as a result of increases due to previously reflected revenue in current services, an expansion of the Child Health RxforKids program, new nursing services to the Probation department, and an increase in administrative costs and program support provided to California Children Services (CCS). This increase was partially offset by a decrease in reimbursements from Human Services due to the elimination of nursing services to CalWorks recipients.

Departmental revenue is increasing by \$3,203,487 and includes the following changes:

- Licenses and Permits revenue is increasing by \$131,387 due to an increase in environmental health permits revenue partially offset by a decrease in animal control license revenues to reflect the termination of the Rancho Cucamonga contract.
- Fines and forfeitures are increasing by \$132,800 to reflect the current trend of fines collected by the Superior Court for criminal offenses. These funds are used to support ICEMA.
- Realignment is decreasing by \$830,867 due to the additional funds reimbursed by California Children Services.
- State funding is increasing by \$255,452 primarily due to increases in the Women, Infant, and Children funding, SB 90 revenue, and Child Health funding, partially offset by a decrease in Reproductive Health funding and the Adolescent, Family, Life funding.
- Federal funding is decreasing by \$1,992,727 primarily as a result of the elimination of Targeted Case Management services; the reduction in the HUD Lead grant; and the elimination of "Eliminating Disparities" grant that never materialized.
- Current services/other revenue are decreasing by a net of \$715,825 primarily as the result of a reclassification of revenues from current services to other revenue or to reimbursements due to GASB 34 and to better track grant funds provided by other than the state and federal government. Also, current services decreased due to the termination of the contract with the Rancho Cucamonga city for Animal Care and Control services.



- Operating transfers in are decreasing by \$183,707 primarily due to the elimination of one-time funding from the Homeland Security grant that is transfer from the Office of Emergency Services.

The net local cost increase for the department is \$154,197. The Animal Care and Control (ACC) program received an increase of \$242,197 to pay for salary and benefit cost increases. This amount was partially offset by the elimination of the one-time local cost of \$88,000, which funded West Nile Virus preventive and educational services.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
The number of pregnant women who are provided appropriate screening, education and treatment referral services regarding perinatal substance abuse.		25%
Increase by 4% the immunization status for children 24 months of age with 4DTP, 3 Polio, and 1 MMR, (based on the Kindergarten Retrospective Assessment Survey).		84%
The number of complete breast cancer screening services to uninsured, low-income women over the age of 40 years.		5%
Increase the number of restaurant inspections conducted.		2%
Increase the number of restaurant food handlers receiving training and issued certificates.		3%
Decrease the number of animal impounds (strays).		2%
Decrease the number of water sources where mosquitoes breed.		5%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>Increase ACC Staff</b> Increase professional staff by 1.0 Public Health Veterinarian and 1.0 Registered Veterinary Technician for the shelter division of ACC. These positions are needed for medical treatment of injured/sick animals or adopted animals needing spay/neuter surgery (Food & Agricultural Code).	2.0	177,000	-	177,000	
	<i>Proposed Performance Measure: Improve medical care provided for animals under the care of Animal Care and Control (ACC) as well as improve services provided to the public.</i>					
2	<b>Construct New ACC Facility</b> Construct a new facility to relocate field service staff to the Devore Animal Shelter per the Capital Improvement Program Request and A & E budget estimate. Include a veterinary clinic that will allow for injured/sick animals at the shelter to be treated immediately and adopted animals to be altered onsite. This will improve customer service provided to the public by ACC and utilize resources (both monetary and operational) more efficiently.	-	3,550,000	-	3,550,000	
	<i>Proposed Performance Measure: Improve customer service provided to the public by ACC and utilize resources (both monetary and operational) more efficiently.</i>					
<b>Total</b>		<b>2.0</b>	<b>3,727,000</b>	<b>-</b>	<b>3,727,000</b>	



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Delete the Department of Justice Background Check Fee</b>	-	-	-	-
ICEMA requesting to delete 16.0213A(a)(5), the Department of Justice (DOJ) Background Check Fee, which is a \$32 fee for DOJ background checks. Currently, the Sheriff's Department is performing the fingerprinting and directly collecting a fee for that service.				
<b>National Registry Examination Fee</b>	-	7,200	7,200	-
ICEMA would like to be designated as a location for Emergency Medical Technicians (EMT-I's) to take the National Registry Examination by adding Section 16.0213A(a)(4)(D)(V). The examination will be provided by an Office Assistant III and the fee will offset the costs of time and materials needed to provide the examination.				
<b>Preventive Veterinary Services (PVS)</b>	-	4,570	4,570	-
Permit fees have not been increased for at least 13 years and the cost for providing these services have significantly increased. The department has reduced it's services and supplies budgetary appropriations significantly in order to afford personnel and increased service costs. If these fees are increased, it will increase the program's services and supplies appropriations.				
<b>PVS - Renewal Application Late Fee</b>	-	300	300	-
Preventive Veterinary Services is requesting to add a renewal application late fee for pet shops and grooming parlors to offset increased costs of providing these services. The department has reduced it's services and supplies budgetary appropriations significantly in order to afford personnel and increased service costs. If this fee is approved, it will increase the program's services and supplies appropriations.				
<b>PVS - Renewal Application Late Fee</b>	-	300	300	-
Preventive Veterinary Services is requesting to add a renewal application late fee for kennels, catteries, menageries, and exotic animals to offset increased costs of providing these services. The department has reduced its services and supplies budgetary appropriations significantly in order to afford personnel and increased service costs. If this fee is approved, it will increase the program's services and supplies appropriations.				
<b>Environmental Health - Fee Increases</b>	-	559,026	559,026	-
Environmental Health is requesting a 10% increase to the majority of their fees to restore 5 filled positions that are slated for deletion due to the increased costs of salaries and benefits that the program has experienced during this year and the upcoming year. It will also restore some services and supplies that were eliminated to maintain as many positions as possible. This program did not requested a fee increase for the current year.				
<b>Environmental Health - Language Changes, Fee Deletions and Professional Services</b>	-	-	-	-
Environmental Health is requesting some language changes to its fees for clarification purposes only and deletion of fees that are no longer used or regulated by Environmental Health. In addition, Environmental Health is requesting to consolidate several fees that relate to providing professional services into one fee. The hourly rate is currently \$90 and is not changing.				
<b>Total</b>	-	571,396	571,396	-





# 2006-07 REVISED/NEW FEE REQUESTS PROGRAM SUMMARY

GROUP NAME: Administrative/Executive  
DEPARTMENT NAME: Public Health  
FUND NAME : General  
BUDGET UNIT: AAA PHL  
PROGRAM: Environmental Health

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 10,572,877

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	5,059,945
Fee Revenue for fees not listed	1,754,347
Non Fee Revenue	3,758,585
Local Cost	-
Budgeted Sources	\$ 10,572,877

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 11,131,903

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	5,618,971
Fee Revenue for fees not listed	1,754,347
Non Fee Revenue	3,758,585
Local Cost	-
Revised Sources	\$ 11,131,903

DIFFERENCES (See Following Page for Details)	
	\$ 559,026
	559,026
	-
	-
	-
	\$ 559,026

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	402,700
Inflationary Costs	
Other	156,326
Total	\$ 559,026

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Increase in fees is necessary to cover MOU Salary/Benefit and overhead cost increases. If fee changes are not adopted, current rates will be used and revenues will be insufficient to cover increased costs of providing services and five filled positions will be eliminated. Impacts of eliminating the positions is shown on the following page.





**2006-07 REVISED/NEW FEE REQUESTS  
SUMMARY OF JUSTIFICATION AND BUDGETARY IMPACT**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**BUDGET UNIT:** AAA PHL  
**PROGRAM:** Environmental Health

**Summary of Justification for Fee Requests(s) and the Budgetary Impact to Program if Fee(s) are approved:**

Environmental Health Specialist III's (EHS III) handle special projects, inspections of specialized or challenging permitted facilities, complicated plan checks, developing program improvements, developing reports for/and monitoring of program objectives, monitoring staff development, temporary supervision of staff, and attending multi agency meetings. Loss of this position would result in a reduced level of performance in the above areas as workload would remain unchanged and be spread among fewer EHS III's

State mandates (CURFFL Section 113915) require that plans be reviewed within 20 days or they are automatically considered approved. Currently, EHS meets this mandatory 20 day turnaround with four full time staff. If fee increases are not adopted, one EHS II position in the Plan Check program will be eliminated resulting in approximately 171 plan reviews and 296 construction inspection reviews that will not be completed in a timely manner. Reduction in the number of inspections and automatic approval of plans without EHS review will put the public at risk. Plan check fees have not been increased in approximately 15 years.

The Health and Safety Code requires inspections of temporary food facilities to protect the health of the public. As a result of a change in the Memorandum of Understanding (MOU), Environmental Health Specialists performing duties on weekends (outside of their standard 40 hour work schedule) are entitled to be paid at 1 1/2 times their normal hourly rate. If increases in the Temporary Food Facility fees are not approved, approximately 320 After Hour Food Facility inspections, at community events, will not be completed.

Camps in the County that were formerly open on a seasonal basis are now open year round necessitating additional inspections and added inspection time. Increases in fees are required to cover the additional staff costs due to recent changes in the MOU. If camp fees are not increased, 37 inspections in this area will not be completed.

Elimination of 1.0 EHS I position will result in 736 inspections that will not be completed per year. This is a total of 411 facilities that will not receive the required inspections. These numbers do not include the number of complaints, rescore inspections, follow-up inspections, consultations, or other miscellaneous services provided by this staff on an annual basis.

Elimination of 1.0 Office Assistant III will hamper the regional office's ability to remain open to the public for lunch and would require the coverage of the public counter and other clerical duties, such as database entering/updating and processing of permit information, by professional staff at a much higher rate of pay, resulting in a reduced number of inspections and complaint investigations performed.

Certification of food workers is required by County ordinance. Increases to fees are necessary to offset the costs for the development and printing of training materials and supplies to improve the food worker certification and training program. Fees for this service have not been increased since the original date of adoption.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (a)(1)	Duplication/public review of records: certification stamp (certification of subpoenaed records), per page	\$ 0.22	-	\$ -	\$ -	-	\$ -	\$ (0.22)	-	\$ -	\$ 559,026	Delete. Division will use County standard as identified in County Code Title 1, Division 6, Chapter 2, Section 16.027B.
16.0213B (a)(4)(B)	Permit Inspection Fee	\$ 25.00	-	\$ -	\$ -	-	\$ -	\$ (25.00)	-	\$ -	\$ -	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (a)(5)(A)	Hearing Fees Permit Suspension or Revocation	\$ 130.00	-	\$ -	\$ -	-	\$ -	\$ (130.00)	-	\$ -	\$ -	See Above
16.0213B (a)(5)(B)	Hearing Fees Abatement Appeal Hearings	\$ 130.00	-	\$ -	\$ -	-	\$ -	\$ (130.00)	-	\$ -	\$ -	See Above
16.0213B (a)(5)(C).	Hearing Fees Billing Appeal Hearings	\$ 130.00	-	\$ -	\$ -	-	\$ -	\$ (130.00)	-	\$ -	\$ -	See Above
16.0213B (a)(5)(D)	Hearing Fees Administrative Hearings	\$ 130.00	-	\$ -	\$ -	-	\$ -	\$ (130.00)	-	\$ -	\$ -	See Above
16.0213B (a)(6)(D)	Laboratory Analysis Other Analysis	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	See Above
16.0213B (a)(7)	Environmental Health Education / Training / Support Services	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	See Above



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (a)(8)	Professional Service Fee (includes all previously listed hourly rate fees)	\$ 90.00	-	\$ -	\$ 90.00	-	\$ -	\$ -	-	\$ -	-	No change in fee. Language change for clarification only. All previously listed hourly rate fees are being incorporated into this one fee category at the rate of \$90 per hour.
16.0213B (a)(8)(A)	Special Inspection Rate	\$ 90.00		\$ -			\$ -	\$ (90.00)	-	\$ -	-	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (a)(8)(B)	Special Review / Consultation	\$ 90.00		\$ -			\$ -	\$ (90.00)	-	\$ -	-	See Above
16.0213B (a)(8)(C).	Sanitary Survey	\$ 90.00		\$ -			\$ -	\$ (90.00)	-	\$ -	-	See Above
16.0213B (a)(8)(D)	Compliance / Reinspection Fee	\$ 90.00		\$ -			\$ -	\$ (90.00)	-	\$ -	-	See Above
16.0213B (a)(8)(E)	Expert Witness Fee	\$ 90.00		\$ -			\$ -	\$ (90.00)	-	\$ -	-	See Above
16.0213B (b)(1)(A)	Public Eating Place 0 - 24 seats	\$ 300.00	1,242	\$ 372,600	\$ 330.00	1,242	\$ 409,860	\$ 30.00	-	\$ 37,260	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(1)(B)	Public Eating Place 25 - 59 seats	\$ 435.00	1,189	\$ 517,215	\$ 479.00	1,189	\$ 569,531	\$ 44.00	-	\$ 52,316	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(1)©	Public Eating Place 60 - 99 seats	\$ 561.00	624	\$ 350,064	\$ 617.00	624	\$ 385,008	\$ 56.00	-	\$ 34,944	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(1)(D)	Public Eating Place 100 - 149 seats	\$ 692.00	231	\$ 159,852	\$ 761.00	231	\$ 175,791	\$ 69.00	-	\$ 15,939	\$ -	See Above
16.0213B (b)(1)(E)	Public Eating Place 150 - and up seats	\$ 754.00	305	\$ 229,970	\$ 829.00	305	\$ 252,845	\$ 75.00	-	\$ 22,875	\$ -	See Above
16.0213B (b)(3)(A)(I)	Mini Markets 0 - 499 sq ft	\$ 382.00	12	\$ 4,584	\$ 420.00	12	\$ 5,040	\$ 38.00	-	\$ 456	\$ -	See Above
16.0213B (b)(3)(A)(II)	Mini Markets 500 - 1,499 sq ft	\$ 528.00	79	\$ 41,712	\$ 581.00	79	\$ 45,899	\$ 53.00	-	\$ 4,187	\$ -	See Above
16.0213B (b)(3)(A)(III)	Mini Markets 1,500 - 2,499 sq ft	\$ 674.00	144	\$ 97,056	\$ 741.00	144	\$ 106,704	\$ 67.00	-	\$ 9,648	\$ -	See Above
16.0213B (b)(3)(A)(IV)	Mini Markets 2,500 - 3,499 sq ft	\$ 888.00	98	\$ 87,024	\$ 977.00	98	\$ 95,746	\$ 89.00	-	\$ 8,722	\$ -	See Above
16.0213B (b)(3)(A)(V)	Mini Markets 3,500 sq ft and up	\$ 1,035.00	20	\$ 20,700	\$ 1,139.00	20	\$ 22,780	\$ 104.00	-	\$ 2,080	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
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**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(4)(A)(I)	Food Handling Place 0 - 499 sq ft	\$ 267.00	339	\$ 90,513	\$ 294.00	339	\$ 99,666	\$ 27.00	-	\$ 9,153	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(4)(A)(II)	Food Handling Place 500 - 1,499 sq ft	\$ 414.00	484	\$ 200,376	\$ 455.00	484	\$ 220,220	\$ 41.00	-	\$ 19,844	\$ -	See Above
16.0213B (b)(4)(A)(III)	Food Handling Place 1,500 - 2,499 sq ft	\$ 560.00	373	\$ 208,880	\$ 616.00	373	\$ 229,768	\$ 56.00	-	\$ 20,888	\$ -	See Above
16.0213B (b)(4)(A)(IV)	Food Handling Place 2,500 - 3,499 sq ft	\$ 773.00	89	\$ 68,797	\$ 850.00	89	\$ 75,650	\$ 77.00	-	\$ 6,853	\$ -	See Above
16.0213B (b)(4)(A)(V)	Food Handling Place 3,500 - 19,999 sq ft	\$ 921.00	87	\$ 80,127	\$ 1,013.00	87	\$ 88,131	\$ 92.00	-	\$ 8,004	\$ -	See Above
16.0213B (b)(4)(A)(VI)	Food Handling Place 20,000 - 39,999 sq ft	\$ 1,055.00	74	\$ 78,070	\$ 1,161.00	74	\$ 85,914	\$ 106.00	-	\$ 7,844	\$ -	See Above
16.0213B (b)(4)(A)(VII)	Food Handling Place 40,000 sq ft and up	\$ 1,200.00	47	\$ 56,400	\$ 1,320.00	47	\$ 62,040	\$ 120.00	-	\$ 5,640	\$ -	See Above
16.0213B (b)(4)(B)(I)	Food Processor / Wholesale 0 - 1,499 sq ft	\$ 365.00	63	\$ 22,995	\$ 402.00	63	\$ 25,326	\$ 37.00	-	\$ 2,331	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
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**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(4)(B)(II)	Food Processor / Wholesale 1,500 - 3,499 sq ft	\$ 505.00	15	\$ 7,575	\$ 556.00	15	\$ 8,340	\$ 51.00	-	\$ 765	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(4)(B)(III)	Food Processor / Wholesale 3,500 - 9,999 sq ft	\$ 813.00	24	\$ 19,512	\$ 894.00	24	\$ 21,456	\$ 81.00	-	\$ 1,944	\$ -	See Above
16.0213B (b)(4)(B)(IV)	Food Processor / Wholesale 10,000 - 49,999 sq ft	\$ 1,243.00	26	\$ 32,318	\$ 1,367.00	26	\$ 35,542	\$ 124.00	-	\$ 3,224	\$ -	See Above
16.0213B (b)(4)(B)(V)	Food Processor / Wholesale 50,000 - 99,999 sq ft	\$ 1,454.00	4	\$ 5,816	\$ 1,599.00	4	\$ 6,396	\$ 145.00	-	\$ 580	\$ -	See Above
16.0213B (b)(4)(B)(VI)	Food Processor / Wholesale 100,000 - 199,999 sq ft	\$ 1,696.00	6	\$ 10,176	\$ 1,866.00	6	\$ 11,196	\$ 170.00	-	\$ 1,020	\$ -	See Above
16.0213B (b)(4)(B)(VII)	Food Processor / Wholesale 200,000 sq ft and up	\$ 1,998.00	3	\$ 5,994	\$ 2,198.00	3	\$ 6,594	\$ 200.00	-	\$ 600	\$ -	See Above
16.0213B (b)(4)(C)(I)	Food Distributors / Wholesale 0 - 1,499 sq ft	\$ 287.00	40	\$ 11,480	\$ 316.00	40	\$ 12,640	\$ 29.00	-	\$ 1,160	\$ -	See Above
16.0213B (b)(4)(C)(II)	Food Distributors / Wholesale 1,500 - 3,499 sq ft	\$ 465.00	19	\$ 8,835	\$ 512.00	19	\$ 9,728	\$ 47.00	-	\$ 893	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(4)(C)(III)	Food Distributors / Wholesale 3,500 - 9,999 sq ft	\$ 593.00	20	\$ 11,860	\$ 652.00	20	\$ 13,040	\$ 59.00	-	\$ 1,180	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(4)(C)(IV)	Food Distributors / Wholesale 10,000 - 49,999 sq ft	\$ 934.00	26	\$ 24,284	\$ 1,027.00	26	\$ 26,702	\$ 93.00	-	\$ 2,418	\$ -	See Above
16.0213B (b)(4)(C)(V)	Food Distributors / Wholesale 50,000 - 99,999 sq ft	\$ 1,117.00	16	\$ 17,872	\$ 1,229.00	16	\$ 19,664	\$ 112.00	-	\$ 1,792	\$ -	See Above
16.0213B (b)(4)(C)(VI)	Food Distributors / Wholesale 100,000 sq ft and up	\$ 1,255.00	33	\$ 41,415	\$ 1,381.00	33	\$ 45,573	\$ 126.00	-	\$ 4,158	\$ -	See Above
16.0213B (b)(4)(D)(I)	Food Salvager / Wholesale 0 - 3,499 sq ft	\$ 509.00	4	\$ 2,036	\$ 560.00	4	\$ 2,240	\$ 51.00	-	\$ 204	\$ -	See Above
16.0213B (b)(4)(D)(II)	Food Salvager / Wholesale 3,500 - 49,999 sq ft	\$ 1,071.00	3	\$ 3,213	\$ 1,178.00	3	\$ 3,534	\$ 107.00	-	\$ 321	\$ -	See Above
16.0213B (b)(4)(D)(III)	Food Salvager / Wholesale 50,000 sq ft and up	\$ 1,220.00	-	\$ -	\$ 1,342.00	-	\$ -	\$ 122.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (b)(4)(E)	Satellite Food Distribution	\$ 210.00	8	\$ 1,680	\$ 230.00	8	\$ 1,840	\$ 20.00	-	\$ 160	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(5)	Mobile Food Facility	\$ 145.00	546	\$ 79,170	\$ 160.00	546	\$ 87,360	\$ 15.00	-	\$ 8,190	\$ -	As a result of a change in the MOU, Environmental Health Specialists performing duties on weekends (outside of their standard 40 hour work schedule) are entitled to be paid at 1 1/2 times their normal hourly rate. The Health and Safety Code requires inspections of this type of facilities to protect the health of the public. If increases in the Temporary Food Facility fees are not approved, approximately 320 After Hour Food Facility inspections at community events will not be completed.
16.0213B (b)(7)	Vending Machine (each)	\$ 37.00	31	\$ 1,147	\$ 41.00	31	\$ 1,271	\$ 4.00	-	\$ 124	\$ -	
16.0213B (b)(8)(A)(I)(i)	Temporary Food Facility Packaged Food Handling 1 - day event	\$ 27.00	75	\$ 2,025	\$ 30.00	75	\$ 2,250	\$ 3.00	-	\$ 225	\$ -	See Above
16.0213B (b)(8)(A)(I)(ii)	Temporary Food Facility Packaged Food Handling 2 - 3 day event	\$ 44.00	104	\$ 4,576	\$ 48.00	104	\$ 4,992	\$ 4.00	-	\$ 416	\$ -	See Above
16.0213B (b)(8)(A)(I) (iii)	Temporary Food Facility Packaged Food Handling 4 - 5 day event	\$ 66.00	11	\$ 726	\$ 73.00	11	\$ 803	\$ 7.00	-	\$ 77	\$ -	See Above
16.0213B (b)(8)(A)(I) (iv)	Temporary Food Facility Packaged Food Handling 6 - 10 day event	\$ 138.00	2	\$ 276	\$ 152.00	2	\$ 304	\$ 14.00	-	\$ 28	\$ -	See Above
16.0213B (b)(8)(A)(I) (v)	Temporary Food Facility Packaged Food Handling Annual Permit	\$ 221.00	27	\$ 5,967	\$ 243.00	27	\$ 6,561	\$ 22.00	-	\$ 594	\$ -	See Above
16.0213B (b)(8)(A)(II) (i)	Temporary Food Facility Food Preparation 1 - day event	\$ 56.00	308	\$ 17,248	\$ 62.00	308	\$ 19,096	\$ 6.00	-	\$ 1,848	\$ -	See Above





# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(8)(A)(II) (ii)	Temporary Food Facility Food Preparation 2 - 3 day event	\$ 102.00	182	\$ 18,564	\$ 112.00	182	\$ 20,384	\$ 10.00	-	\$ 1,820	\$ -	As a result of a change in the MOU, Environmental Health Specialists performing duties on weekends (outside of their standard 40 hour work schedule) are entitled to be paid at 1 1/2 times their normal hourly rate. The Health and Safety Code requires
16.0213B (b)(8)(A)(II) (iii)	Temporary Food Facility Food Preparation 4 5 day event	\$ 132.00	62	\$ 8,184	\$ 145.00	62	\$ 8,990	\$ 13.00	-	\$ 806	\$ -	inspections of this type of facilities to protect the health of the public. If increases in the Temporary Food Facility fees are not approved, approximately 320 After Hour Food Facility inspections at community events will not be completed.
16.0213B (b)(8)(A)(II) (iv)	Temporary Food Facility Food Preparation 6 - 10 day event	\$ 276.00	5	\$ 1,380	\$ 304.00	5	\$ 1,520	\$ 28.00	-	\$ 140	\$ -	See Above
16.0213B (b)(8)(A)(II) (v)	Temporary Food Facility Food Preparation Annual Permit	\$ 386.00	96	\$ 37,056	\$ 425.00	96	\$ 40,800	\$ 39.00	-	\$ 3,744	\$ -	See Above
16.0213B (b)(8)(A)(II) NOTE	If inspection ..... less than 48 hours prior to event	\$ 40.00	46	\$ 1,840	\$ 44.00	46	\$ 2,024	\$ 4.00	-	\$ 184	\$ -	See Above
16.0213B (b)(8)(B)	Event Organizer	\$ 110.00	34	\$ 3,740	\$ 121.00	34	\$ 4,114	\$ 11.00	-	\$ 374	\$ -	See Above
16.0213B (b)(8)(C)(I)	Temporary Food Facility Packaged Food Handling	\$ 273.00	29	\$ 7,917	\$ 300.00	29	\$ 8,700	\$ 27.00	-	\$ 783	\$ -	See Above
16.0213B (b)(8)(C)(II)	Temporary Food Facility Food Preparation	\$ 364.00	65	\$ 23,660	\$ 400.00	65	\$ 26,000	\$ 36.00	-	\$ 2,340	\$ -	See Above



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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(9)	Certified Farmer's Market	\$ 425.00	3	\$ 1,275	\$ 468.00	3	\$ 1,404	\$ 43.00	-	\$ 129	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(10)(A)	Food Carts Prepackaged Food	\$ 62.00	152	\$ 9,424	\$ 68.00	152	\$ 10,336	\$ 6.00	-	\$ 912	\$ -	See Above
16.0213B (b)(10)(B)	Food Carts Food Preparation	\$ 260.00	77	\$ 20,020	\$ 286.00	77	\$ 22,022	\$ 26.00	-	\$ 2,002	\$ -	See Above
16.0213B (b)(12)	Food Worker Certificate	\$ 6.00	14,035	\$ 84,210	\$ 8.00	14,035	\$ 112,280	\$ 2.00	-	\$ 28,070	\$ -	Increase to fees is necessary to offset costs for development and printing of training materials and supplies to improve the food worker certification and training program. Certification of food workers is required by County ordinance.
16.0213B (b)(13)	Food Worker Training	\$ 9.00	80	\$ 720	\$ 10.00	80	\$ 800	\$ 1.00	-	\$ 80	\$ -	See Above
16.0213B (b)(14)(A)	Soft Serve First Machine on Premises	\$ 262.00	539	\$ 141,218	\$ 288.00	539	\$ 155,232	\$ 26.00	-	\$ 14,014	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(14)(B)	Soft Serve Each Additional Machine on Premises	\$ 52.00	102	\$ 5,304	\$ 57.00	102	\$ 5,814	\$ 5.00	-	\$ 510	\$ -	See Above
16.0213B (b)(15)(A)	Swimming Pools Public Swimming Pool	\$ 233.00	2,108	\$ 491,164	\$ 256.00	2,108	\$ 539,648	\$ 23.00	-	\$ 48,484	\$ -	See Above



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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(15)(B)	Swimming Pools Public Waterslide	\$ 294.00	11	\$ 3,234	\$ 323.00	11	\$ 3,553	\$ 29.00	-	\$ 319	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (b)(15)(C).	Swimming Pools Natural / artificial Bathing Place and Swimming Lagoon	\$ 294.00	20	\$ 5,880	\$ 323.00	20	\$ 6,460	\$ 29.00	-	\$ 580	\$ -	See Above
16.0213B (b)(16)(A)(I)	Plan Check Public Eating Places 0 - 499 sq ft	\$ 480.00	130	\$ 62,400	\$ 528.00	130	\$ 68,640	\$ 48.00	-	\$ 6,240	\$ -	Increase in fees is necessary to cover MOU and overhead cost increases. If fee changes are not adopted, revenues will be insufficient to cover cost of providing services. State mandates (CURFFL Section 113915) require that plans be reviewed within 20 days or they are automatically considered approved. Currently, EHS meets this mandatory 20 day turnaround with four full time staff. If fee increases are not approved, one position in the Plan Check program will be eliminated resulting in approx 171 plan reviews and 296 construction inspection reviews not completed in a timely manner. Reduction in the number of inspections and automatic approval of plans without EHS review will put the public at risk.
16.0213B (b)(16)(A)(II)	Plan Check Public Eating Places 500 - 1,499 sq ft	\$ 531.00	53	\$ 28,143	\$ 844.00	53	\$ 44,732	\$ 313.00	-	\$ 16,589	\$ -	
16.0213B (b)(16)(A)(III)	Plan Check Public Eating Places 1,500 - 2,499 sq ft	\$ 673.00	28	\$ 18,844	\$ 1,055.00	28	\$ 29,540	\$ 382.00	-	\$ 10,696	\$ -	
16.0213B (b)(16)(A)(IV)	Plan Check Public Eating Places 2,500 - 5,999 sq ft	\$ 824.00	9	\$ 7,416	\$ 1,213.00	9	\$ 10,917	\$ 389.00	-	\$ 3,501	\$ -	See Above
16.0213B (b)(16)(A)(V)	Plan Check Public Eating Places 6,000 sq ft and up	\$ 1,030.00	22	\$ 22,660	\$ 1,308.00	22	\$ 28,776	\$ 278.00	-	\$ 6,116	\$ -	See Above
16.0213B (b)(16)(B)(I)	Plan Check Food Handling Places 0 - 499 sq ft	\$ 410.00	19	\$ 7,790	\$ 451.00	19	\$ 8,569	\$ 41.00	-	\$ 779	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(16)(B)(II)	Plan Check Food Handling Places 500 - 1,499 sq ft	\$ 531.00	37	\$ 19,647	\$ 584.00	37	\$ 21,608	\$ 53.00	-	\$ 1,961	\$ -	Increase in fees is necessary to cover MOU and overhead cost increases. If fee changes are not adopted, revenues will be insufficient to cover cost of providing services. State mandates (CURFFL Section 113915) require that plans be reviewed within 20 days or they are automatically considered approved. Currently, EHS meets this mandatory 20 day turnaround with four full time staff. If fee increases are not approved, one position in the Plan Check program will be eliminated resulting in approx 171 plan reviews and 296 construction inspection reviews not completed in a timely manner. Reduction in the number of inspections and automatic approval of plans without EHS review will put the public at risk.
16.0213B (b)(16)(B)(III)	Plan Check Food Handling Places 1,500 - 2,499 sq ft	\$ 673.00	16	\$ 10,768	\$ 740.00	16	\$ 11,840	\$ 67.00	-	\$ 1,072	\$ -	See Above
16.0213B (b)(16)(B)(IV)	Plan Check Food Handling Places 2,500 - 3,499 sq ft	\$ 792.00	11	\$ 8,712	\$ 871.00	11	\$ 9,581	\$ 79.00	-	\$ 869	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (b)(16)(B)(V)	Plan Check Food Handling Places 3,500 - 19,999 sq ft	\$ 916.00	11	\$ 10,076	\$ 1,008.00	11	\$ 11,088	\$ 92.00	-	\$ 1,012	\$ -	Increase in fees is necessary to cover MOU and overhead cost increases. If fee changes are not adopted, revenues will be insufficient to cover cost of providing services. State mandates (CURFFL Section 113915) require that plans be reviewed within 20 days or they are automatically considered approved. See explanation at top of page for further details.
16.0213B (b)(16)(B)(VI)	Plan Check Food Handling Places 20,000 - 39,999 sq ft	\$ 1,008.00	-	\$ -	\$ 1,109.00	-	\$ -	\$ 101.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (b)(16)(B)(VII)	Plan Check Food Handling Places 40,000 sq ft and up	\$ 1,129.00	9	\$ 10,161	\$ 1,242.00	9	\$ 11,178	\$ 113.00	-	\$ 1,017	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (b)(16)(F)(I)	Plan Check Food Distributor / Wholesale 0 - 1,499 sq ft	\$ 484.00	2	\$ 968	\$ 532.00	2	\$ 1,064	\$ 48.00	-	\$ 96	\$ -	
16.0213B (b)(16)(F)(II)	Plan Check Food Distributor / Wholesale 1,500 - 3,499 sq ft	\$ 726.00	-	\$ -	\$ 799.00	-	\$ -	\$ 73.00	-	\$ -	\$ -	



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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(16)(F)(III)	Plan Check Food Distributor / Wholesale 3,500 sq ft and up	\$ 925.00	3	\$ 2,775	\$ 1,018.00	3	\$ 3,054	\$ 93.00	-	\$ 279	\$ -	Increase in fees is necessary to cover MOU and overhead cost increases. If fee changes are not adopted, revenues will be insufficient to cover cost of providing services. State mandates (CURFFL Section 113915) require that plans be reviewed
16.0213B (b)(16)(G)(I)	Plan Check Food Processor 0 - 1,499 sq ft	\$ 504.00	1	\$ 504	\$ 554.00	1	\$ 554	\$ 50.00	-	\$ 50	\$ -	within 20 days or they are automatically considered approved. Currently, EHS meets this mandatory 20 day turnaround with four full time staff. If fee increases are not approved, one position in the Plan Check program will be eliminated resulting in
16.0213B (b)(16)(G)(II)	Plan Check Food Processor 1,500 - 3,499 sq ft	\$ 755.00	1	\$ 755	\$ 831.00	1	\$ 831	\$ 76.00	-	\$ 76	\$ -	approx 171 plan reviews and 296 construction inspection reviews not completed in a timely manner. Reduction in the number of inspections and automatic approval of plans without EHS review will put
16.0213B (b)(16)(G)(III)	Plan Check Food Processor 3,500 - 9,999 sq ft	\$ 1,010.00	2	\$ 2,020	\$ 1,111.00	2	\$ 2,222	\$ 101.00	-	\$ 202	\$ -	the public at risk.
16.0213B (b)(16)(G)(IV)	Plan Check Food Processor 10,000 - 49,999 sq ft	\$ 1,140.00	2	\$ 2,280	\$ 1,254.00	2	\$ 2,508	\$ 114.00	-	\$ 228	\$ -	See Above
16.0213B (b)(16)(G)(V)	Plan Check Food Processor 50,000 - 99,999 sq ft	\$ 1,219.00	-	\$ -	\$ 1,341.00	-	\$ -	\$ 122.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (b)(16)(G)(VI)	Plan Check Food Processor 100,000 - 199,000 sq ft	\$ 1,317.00	-	\$ -	\$ 1,449.00	-	\$ -	\$ 132.00	-	\$ -	\$ -	See Above
16.0213B (b)(16)(G)(VII)	Plan Check Food Processor 200,000 - 299,000 sq ft	\$ 1,435.00	-	\$ -	\$ 1,579.00	-	\$ -	\$ 144.00	-	\$ -	\$ -	See Above



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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(16)(G) (VIII)	Plan Check Food Processor 300,000 sq ft and up	\$ 1,553.00	-	\$ -	\$ 1,708.00	-	\$ -	\$ 155.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (b)(16)(H)	Plan Check Satellite Food Distribution Facility	\$ 422.00	-	\$ -	\$ 464.00	-	\$ -	\$ 42.00	-	\$ -	\$ -	- See Above
16.0213B (b)(16)(J)	Plan Check Food Carts	\$ 170.00	17	\$ 2,890	\$ 187.00	17	\$ 3,179	\$ 17.00	-	\$ 289	\$ -	- Increase in fees is necessary to cover MOU and overhead cost increases. If fee changes are not adopted, revenues will be insufficient to cover cost of providing services. State mandates (CURFFL Section 113915) require that plans be reviewed within 20 days or they are automatically considered approved. Currently, EHS meets this mandatory 20 day turnaround with four full time staff. If fee increases are not approved, one position in the Plan Check program will be eliminated resulting in approx 171 plan reviews and 296 construction inspection reviews not completed in a timely manner. Reduction in the number of inspections and automatic approval of plans without EHS review will put the public at risk.
16.0213B (b)(16)(K)(I)	Plan Check Swimming Pools 0 - 999 sq ft	\$ 590.00	53	\$ 31,270	\$ 649.00	53	\$ 34,397	\$ 59.00	-	\$ 3,127	\$ -	-
16.0213B (b)(16)(K)(II)	Plan Check Swimming Pools 1,000 sq ft and up and Special Use	\$ 812.00	16	\$ 12,992	\$ 893.00	16	\$ 14,288	\$ 81.00	-	\$ 1,296	\$ -	-
16.0213B (b)(16)(K)(III)	Plan Check Water slides and Swimming Lagoons	\$ 888.00	-	\$ -	\$ 977.00	-	\$ -	\$ 89.00	-	\$ -	\$ -	- See Above
16.0213B (b)(16)(K)(IV)	Plan Check Public Pool Structural Remodel	\$ 295.00	-	\$ -	\$ 325.00	-	\$ -	\$ 30.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (b)(16)(K)(V)	Plan Check Public Pool Resurfacing	\$ 406.00	-	\$ -	\$ 447.00	-	\$ -	\$ 41.00	-	\$ -	\$ -	- See Above



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FEE SUMMARY**

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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (b)(16)(L)	Plan Check Second Reinspection	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	-	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (b)(17)	Re-Score Inspection	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	-	See Above
16.0213B (c)(1)(B)	Milk Store	\$ 121.00	22	\$ 2,662	\$ 133.00	22	\$ 2,926	\$ 12.00	-	\$ 264	-	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (c)(1)(C).	Milk Distributor	\$ 202.00	14	\$ 2,828	\$ 222.00	14	\$ 3,108	\$ 20.00	-	\$ 280	-	See Above
16.0213B (d)(3)	Reinspections of equestrian establishments and commercial poultry operations	\$ 90.00		\$ -			\$ -	\$ (90.00)	-	\$ -	-	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (d)(4)	Mosquito Control Services	\$ 90.00		\$ -			\$ -	\$ (90.00)	-	\$ -	-	See Above
16.0213B (e)(1)(A)(I)(i)	Hospitals 1 - 99 beds	\$ 624.00	10	\$ 6,240	\$ 687.00	10	\$ 6,870	\$ 63.00	-	\$ 630	-	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (e)(1)(A)(I)(ii)	Hospitals 100 - 199 beds	\$ 895.00	9	\$ 8,055	\$ 985.00	9	\$ 8,865	\$ 90.00	-	\$ 810	-	See Above



**2006-07 REVISED/NEW FEE REQUESTS  
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16.0213B (e)(1)(A)(I)(iii)	Hospitals 200 - 250 beds	\$ 1,040.00	-	\$ -	\$ 1,144.00	-	\$ -	\$ 104.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (e)(1)(A)(I)(iv)	Hospitals 251 or more beds	\$ 1,456.00	6	\$ 8,736	\$ 1,602.00	6	\$ 9,612	\$ 146.00	-	\$ 876	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (e)(1)(A)(I)(v)	Hospitals w/onsite 1 - 99 beds	\$ 300.00	1	\$ 300	\$ 330.00	1	\$ 330	\$ 30.00	-	\$ 30	\$ -	- See Above
16.0213B (e)(1)(A)(I)(vi)	Hospitals w/onsite 100 - 250 beds	\$ 500.00	1	\$ 500	\$ 550.00	1	\$ 550	\$ 50.00	-	\$ 50	\$ -	- See Above
16.0213B (e)(1)(A) (I)(vii)	Hospitals w/onsite 251 or more beds	\$ 1,000.00	1	\$ 1,000	\$ 1,100.00	1	\$ 1,100	\$ 100.00	-	\$ 100	\$ -	- See Above
16.0213B (e)(1)(A)(II)(i)	Skilled Nursing Facilities 1 - 99 beds	\$ 286.00	1	\$ 286	\$ 315.00	1	\$ 315	\$ 29.00	-	\$ 29	\$ -	- See Above
16.0213B (e)(1)(A)(II)(ii)	Skilled Nursing Facilities 100 - 199 beds	\$ 364.00	2	\$ 728	\$ 400.00	2	\$ 800	\$ 36.00	-	\$ 72	\$ -	- See Above
16.0213B (e)(1)(A) (II)(iii)	Skilled Nursing Facilities 200 or more beds	\$ 450.00	2	\$ 900	\$ 495.00	2	\$ 990	\$ 45.00	-	\$ 90	\$ -	- See Above





**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (e)(1)(A) (II)(iv)	Skilled Nursing Facilities w/onsite 1 or more beds	\$ 300.00	-	\$ -	\$ 330.00	-	\$ -	\$ 30.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (e)(1)(A)(IV)	Dialysis Clinics	\$ 208.00	15	\$ 3,120	\$ 229.00	15	\$ 3,435	\$ 21.00	-	\$ 315	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (e)(1)(A)(V)	Surgical Clinics	\$ 208.00	3	\$ 624	\$ 229.00	3	\$ 687	\$ 21.00	-	\$ 63	\$ -	- See Above
16.0213B (e)(1)(A)(VI)	Community Clinics	\$ 208.00	5	\$ 1,040	\$ 229.00	5	\$ 1,145	\$ 21.00	-	\$ 105	\$ -	- See Above
16.0213B (e)(1)(A)(VII)	Psychiatric Hospitals	\$ 312.00	3	\$ 936	\$ 343.00	3	\$ 1,029	\$ 31.00	-	\$ 93	\$ -	- See Above
16.0213B (e)(1)(A)(VIII)	Blood Banks	\$ 260.00	3	\$ 780	\$ 286.00	3	\$ 858	\$ 26.00	-	\$ 78	\$ -	- See Above
16.0213B (e)(1)(A)(IX)	Laboratories	\$ 364.00	9	\$ 3,276	\$ 400.00	9	\$ 3,600	\$ 36.00	-	\$ 324	\$ -	- See Above
16.0213B (e)(1)(A)(X)	Family Planning OPS Clinics	\$ 364.00	3	\$ 1,092	\$ 400.00	3	\$ 1,200	\$ 36.00	-	\$ 108	\$ -	- See Above



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16.0213B (e)(1)(A)(XI)	Health Care Services Planning Facility	\$ 350.00	1	\$ 350	\$ 385.00	1	\$ 385	\$ 35.00	-	\$ 35	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (e)(1)(A)(XII)	Veterinary Clinics / Hospitals	\$ 200.00	-	\$ -	\$ 220.00	-	\$ -	\$ 20.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (e)(1)(A)(XIII)	Large Quantity Generator Medical Office	\$ 200.00	3	\$ 600	\$ 220.00	3	\$ 660	\$ 20.00	-	\$ 60	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (e)(1)(A)(XIV)	Annual Permit Transfer Station	\$ 500.00	-	\$ -	\$ 550.00	-	\$ -	\$ 50.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (e)(1)(A)(XV)	Large Quantity generators.....	\$ 300.00	3	\$ 900	\$ 330.00	3	\$ 990	\$ 30.00	-	\$ 90	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (e)(1)(B)(I)	Waste Treatment Onsite	\$ 104.00	2	\$ 208	\$ 114.00	2	\$ 228	\$ 10.00	-	\$ 20	\$ -	See Above
16.0213B (e)(1)(B)(II)(i)	Common Storage Facility 1 - 10 generators	\$ 104.00	6	\$ 624	\$ 114.00	6	\$ 684	\$ 10.00	-	\$ 60	\$ -	See Above
16.0213B (e)(1)(B)(II)(ii)	Common Storage Facility 11 - 50 generators	\$ 260.00	2	\$ 520	\$ 286.00	2	\$ 572	\$ 26.00	-	\$ 52	\$ -	See Above



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16.0213B (f)(1)	Environmental Enforcement Fees	\$ 52.00	-	\$ -	\$ -	-	\$ -	\$ (52.00)	-	\$ -	\$ -	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (g)(1)(A)	Land Use Fees Minor event.....	\$ 133.00	1	\$ 133	\$ 146.00	1	\$ 146	\$ 13.00	-	\$ 13	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (g)(1)(B)	Land Use Fees Major event.....	\$ 852.00	-	\$ -	\$ 937.00	-	\$ -	\$ 85.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (g)(2)	Acoustical Review	\$ 90.00	-	\$ -	\$ 180.00	-	\$ -	\$ 90.00	-	\$ -	\$ -	See Above
16.0213B (g)(3)	Real Estate Letter	\$ 47.00	4	\$ 188	\$ 52.00	4	\$ 208	\$ 5.00	-	\$ 20	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (g)(4)(A)	Request for Water Service Clearance Subdivisions	\$ 313.00	-	\$ -	\$ 344.00	-	\$ -	\$ 31.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (g)(4)(B)	Request for Water Service Clearance Conditional Use Approvals	\$ 126.00	-	\$ -	\$ 139.00	-	\$ -	\$ 13.00	-	\$ -	\$ -	See Above
16.0213B (g)(4)(C).	Request for Water Service Clearance Minor Subdivisions	\$ 52.00	-	\$ -	\$ 57.00	-	\$ -	\$ 5.00	-	\$ -	\$ -	See Above



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16.0213B (g)(5)	General Plan Amendment (minor/major)	\$ 163.00	-	\$ -	\$ 179.00	-	\$ -	\$ 16.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (g)(6)	Specific Plans Fee	\$ 503.00	-	\$ -	\$ 553.00	-	\$ -	\$ 50.00	-	\$ -	\$ -	- See Above
16.0213B (g)(7)	Planned Development Preliminary 0 - 20 acres	\$ 565.00	6	\$ 3,390	\$ 622.00	6	\$ 3,732	\$ 57.00	-	\$ 342	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (g)(8)	Design Site Approval Fee	\$ 565.00	-	\$ -	\$ 622.00	-	\$ -	\$ 57.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (g)(9)(A)	Conditional use review.....	\$ 803.00	-	\$ -	\$ 883.00	-	\$ -	\$ 80.00	-	\$ -	\$ -	- See Above
16.0213B (g)(9)(B)	Other conditional use permits.....	\$ 335.00	94	\$ 31,490	\$ 369.00	94	\$ 34,686	\$ 34.00	-	\$ 3,196	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (g)(9)(C)	Interim operation of land.....	\$ 294.00	-	\$ -	\$ 323.00	-	\$ -	\$ 29.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (g)(10)	Department review of land.....	\$ 323.00	4	\$ 1,292	\$ 355.00	4	\$ 1,420	\$ 32.00	-	\$ 128	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.



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16.0213B (g)(11)	Findings of conformance...	\$ 304.00	-	\$ -	\$ 334.00	-	\$ -	\$ 30.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (g)(12)	Major variance	\$ 373.00	9	\$ 3,357	\$ 410.00	9	\$ 3,690	\$ 37.00	-	\$ 333	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (g)(13)	Minor variance	\$ 174.00	-	\$ -	\$ 191.00	-	\$ -	\$ 17.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (g)(14)	Tentative Tract Review	\$ 686.00	50	\$ 34,300	\$ 755.00	50	\$ 37,750	\$ 69.00	-	\$ 3,450	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (g)(15)	Minor Subdivision / Tentative Parcel Map	\$ 188.00	309	\$ 58,092	\$ 207.00	309	\$ 63,963	\$ 19.00	-	\$ 5,871	\$ -	- See Above
16.0213B (g)(17)	Land Use Review	\$ 64.00	52	\$ 3,328	\$ 70.00	52	\$ 3,640	\$ 6.00	-	\$ 312	\$ -	- See Above
16.0213B (h)(1)(A)(I)	Well Construction: Agricultural...	\$ 212.00	495	\$ 104,940	\$ 233.00	495	\$ 115,335	\$ 21.00	-	\$ 10,395	\$ -	- See Above
16.0213B (h)(1)(A)(II)	Well Construction: Community Water Supply Well	\$ 448.00	-	\$ -	\$ 493.00	-	\$ -	\$ 45.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.



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16.0213B (h)(1)(A)(III)	Well Construction: Industrial, air- conditioning, injection	\$ 376.00	-	\$ -	\$ 414.00	-	\$ -	\$ 38.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(1)(A)(IV)	Well Construction: Observation	\$ 212.00	-	\$ -	\$ 233.00	-	\$ -	\$ 21.00	-	\$ -	\$ -	- See Above
16.0213B (h)(1)(B)	Well Reconstruction	\$ 212.00	8	\$ 1,696	\$ 233.00	8	\$ 1,864	\$ 21.00	-	\$ 168	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(1)(C).	Pre-approval Fee	\$ 73.00	19	\$ 1,387	\$ 80.00	19	\$ 1,520	\$ 7.00	-	\$ 133	\$ -	- See Above
16.0213B (h)(1)(D)	Well Permit APN Research Fee	\$ 78.00	-	\$ -	\$ 86.00	-	\$ -	\$ 8.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(2)(A)	State Small System	\$ 249.00	47	\$ 11,703	\$ 274.00	47	\$ 12,878	\$ 25.00	-	\$ 1,175	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(2)(B)(I)	Food / Lodging Establishments	\$ 249.00	81	\$ 20,169	\$ 274.00	81	\$ 22,194	\$ 25.00	-	\$ 2,025	\$ -	- See Above
16.0213B (h)(2)(B)(II)	Organized Camps / RV Parks	\$ 376.00	88	\$ 33,088	\$ 414.00	88	\$ 36,432	\$ 38.00	-	\$ 3,344	\$ -	- See Above



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16.0213B (h)(2)(B)(III)	Industrial	\$ 498.00	40	\$ 19,920	\$ 548.00	40	\$ 21,920	\$ 50.00	-	\$ 2,000	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(2)(C).	Community System	\$ 806.00	73	\$ 58,838	\$ 887.00	73	\$ 64,751	\$ 81.00	-	\$ 5,913	\$ -	See Above
16.0213B (h)(2)(D)(I)	Hourly Charges New Permit Applications	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (h)(2)(D)(II)	Hourly Charges Ownership Change Applications	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	See Above
16.0213B (h)(2)(D)(III)	Hourly Charges Permit Amendments	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	See Above
16.0213B (h)(2)(D)(IV)	Hourly Charges Enforcement Actions	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	See Above
16.0213B (h)(2)(D)(V)	Hourly Charges Requests for Variances / Exemptions / Waivers	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	See Above
16.0213B (h)(3)	Well Driller Registration	\$ 37.00	86	\$ 3,182	\$ 41.00	86	\$ 3,526	\$ 4.00	-	\$ 344	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.



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16.0213B (h)(4)(A)	Backflow Prevention Device Tester Certification: Competency Examination	\$ 90.00	67	\$ 6,030	\$ 99.00	67	\$ 6,633	\$ 9.00	-	\$ 603	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(4)(B)	Backflow Prevention Device Tester Certification: General Certification	\$ 40.00	-	\$ -	\$ 44.00	-	\$ -	\$ 4.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(4)(C).	Backflow Prevention Device Tester Certification: Certification List	\$ 10.00	49	\$ 490	\$ 11.00	49	\$ 539	\$ 1.00	-	\$ 49	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(4)(D)	Backflow Prevention Device Tester Certification: Backflow Assembly Registration	\$ 10.00	-	\$ -	\$ 11.00	-	\$ -	\$ 1.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(5)(A)	Liquid Waste Hauling and Disposal: Each Vehicle	\$ 279.00	106	\$ 29,574	\$ 307.00	106	\$ 32,542	\$ 28.00	-	\$ 2,968	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(5)(B)	Liquid Waste Hauling and Disposal: Application Review	\$ 208.00	8	\$ 1,664	\$ 360.00	8	\$ 2,880	\$ 152.00	-	\$ 1,216	\$ -	See Above
16.0213B (h)(5)(C).	Liquid Waste Hauling and Disposal: Supplemental Inspection Fee	\$ 70.00	-	\$ -	\$ 77.00	-	\$ -	\$ 7.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(6)	Ambient Groundwater Data Review...	\$ 52.00	-	\$ -	\$ -	-	\$ -	\$ (52.00)	-	\$ -	\$ -	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).





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16.0213B (h)(7)	Domestic Water Hauler Permit	\$ 400.00	-	\$ -	\$ 440.00	-	\$ -	\$ 40.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(10)(A)	Sewage Holding Tank Operating Permit	\$ 116.00	513	\$ 59,508	\$ 128.00	513	\$ 65,664	\$ 12.00	-	\$ 6,156	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(10)(B)	Sewage Holding Tank Construction Permit	\$ 70.00	32	\$ 2,240	\$ 90.00	32	\$ 2,880	\$ 20.00	-	\$ 640	\$ -	- See Above
16.0213B (h)(10)(D)	Alternative System Operating Permit	\$ 95.00	5	\$ 475	\$ 105.00	5	\$ 525	\$ 10.00	-	\$ 50	\$ -	- See Above
16.0213B (h)(11)(A)(I)	Lot Plan & Soil Review	\$ 164.00	94	\$ 15,416	\$ 180.00	94	\$ 16,920	\$ 16.00	-	\$ 1,504	\$ -	- See Above
16.0213B (h)(11)(A)(II)	Single Family Dwelling Percolation Test Report Review	\$ 145.00	135	\$ 19,575	\$ 180.00	135	\$ 24,300	\$ 35.00	-	\$ 4,725	\$ -	- See Above
16.0213B (h)(11)(A)(III)	Commercial Development Percolation Test Report Review	\$ 249.00	58	\$ 14,442	\$ 270.00	58	\$ 15,660	\$ 21.00	-	\$ 1,218	\$ -	- See Above
16.0213B (h)(11)(A) (IV)(i)	Minor Subdivision	\$ 249.00	143	\$ 35,607	\$ 274.00	143	\$ 39,182	\$ 25.00	-	\$ 3,575	\$ -	- See Above



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**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (h)(11)(A) (IV)(ii)	Tract (build out)	\$ 205.00	-	\$ -	\$ 226.00	-	\$ -	\$ 21.00	-	\$ -	-	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(11)(A) (IV)(iii)	Tract (lot sales)	\$ 205.00	-	\$ -	\$ 226.00	-	\$ -	\$ 21.00	-	\$ -	-	- See Above
16.0213B (h)(11)(A)(V)	Alternative / Experimental Sewage Disposal System Review	\$ 205.00	-	\$ -	\$ 180.00	-	\$ -	\$ (25.00)	-	\$ -	-	- Fee adjustment to base fee on hourly rate with minimum of two hours.
16.0213B (h)(11)(A)(VII)	Sewage Sludge	\$ 490.00	-	\$ -	\$ 539.00	-	\$ -	\$ 49.00	-	\$ -	-	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(11)(A) (VIII)(i)	FHA and VA Approvals: Tract Maps	\$ 40.00	-	\$ -	\$ 44.00	-	\$ -	\$ 4.00	-	\$ -	-	- See Above
16.0213B (h)(11)(A) (VIII)(ii)	FHA and VA Approvals: Sewage Approval Plans	\$ 20.00	-	\$ -	\$ 22.00	-	\$ -	\$ 2.00	-	\$ -	-	- See Above
16.0213B (h)(11)(A) (VIII)(iii)	FHA and VA Approvals: Sewage Approval Forms	\$ 24.00	20	\$ 480	\$ 26.00	20	\$ 520	\$ 2.00	-	\$ 40	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(11)(B)(I)	Plan Checking Review	\$ 90.00	-	\$ -			\$ -	\$ (90.00)	-	\$ -	-	- Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (h)(11)(B)(I) and (II)	Field Inspection	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (h)(11)(B)(III)	Well Certification Letter	\$ 165.00	15	\$ 2,475	\$ 182.00	15	\$ 2,730	\$ 17.00	-	\$ 255	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (h)(11)(B)(IV)	FHA / VA Letter on Water System	\$ 110.00	-	\$ -	\$ 121.00	-	\$ -	\$ 11.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (h)(12)(A)	Designated Maintenance Areas: Individual System Permit Fees	\$ 45.00	190	\$ 8,550	\$ 50.00	190	\$ 9,500	\$ 5.00	-	\$ 950	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (i)(1)(A)	Organized Camps Small (less than 100 camp capacity)	\$ 252.00	17	\$ 4,284	\$ 277.00	17	\$ 4,709	\$ 25.00	-	\$ 425	\$ -	- County camps are now open year round necessitating additional inspections. Increase in fees is required to cover the additional staff costs. If camp fees are not increased, 37 inspections will not be completed.
16.0213B (i)(1)(B)	Organized Camps Medium (100 - 249 camp capacity)	\$ 378.00	32	\$ 12,096	\$ 416.00	32	\$ 13,312	\$ 38.00	-	\$ 1,216	\$ -	See Above
16.0213B (i)(1)(C).	Organized Camps Medium (250 or more camp capacity)	\$ 516.00	29	\$ 14,964	\$ 568.00	29	\$ 16,472	\$ 52.00	-	\$ 1,508	\$ -	See Above
16.0213B (i)(2)	Massage Clinics	\$ 125.00	103	\$ 12,875	\$ 138.00	103	\$ 14,214	\$ 13.00	-	\$ 1,339	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (i)(3)(A)(I)	Annual Surveillance Inspection: 2 - 99 sites	\$ 97.00	193	\$ 18,721	\$ 107.00	193	\$ 20,651	\$ 10.00	-	\$ 1,930	\$ -	No actual fee increase. Category 16.0213B (i)(3)(B) Annual Permit now combined with this category.
16.0213B (i)(3)(A)(II)	Annual Surveillance Inspection: 100 - 249 sites	\$ 164.00	63	\$ 10,332	\$ 180.00	63	\$ 11,340	\$ 16.00	-	\$ 1,008	\$ -	See Above
16.0213B (i)(3)(A)(III)	Annual Surveillance Inspection: 250 plus sites	\$ 213.00	12	\$ 2,556	\$ 234.00	12	\$ 2,808	\$ 21.00	-	\$ 252	\$ -	See Above
16.0213B (i)(3)(A) (NOTE)	These are in addition.....	\$ -	-	\$ -	\$ -	-	\$ -	\$ -	-	\$ -	\$ -	Note added for clarification. Division will use State standard as identified in California Health and Safety Code & Mobile Home Parks Act, Division 1, chapter 2, Title 25.
16.0213B (i)(3)(B)	Annual Permit State Fee	\$ 30.00	-	\$ -	\$ -	-	\$ -	\$ (30.00)	-	\$ -	\$ -	Delete. Category not used. No actual fee decrease. Category combined with 16.0213B (i)(3)(A)(I), (II), and (III) Annual Inspection.
16.0213B (i)(3)(C)(I), (II), (III), (IV), (V), and (VI)	Number of Lots or Camping Parties State Fee	\$ 40.00	-	\$ -	\$ -	-	\$ -	\$ (40.00)	-	\$ -	\$ -	Delete. Division will use State standard as identified in California Health and Safety Code & Mobile Home Parks Act, Division 1, chapter 2, Title 25. This is a State fee and will be charged in accordance with the State code indicated.
16.0213B (i)(3)(D)	DEHS Administrative Fee	\$ 102.00	268	\$ 27,336	\$ 112.00	268	\$ 30,016	\$ 10.00	-	\$ 2,680	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (i)(4)	Temporary Trailer Park State Fee	\$ 28.00	-	\$ -	\$ -	-	\$ -	\$ (28.00)	-	\$ -	\$ -	Delete. Division will use State standard as identified in California Health and Safety Code & Mobile Home Parks Act, Division 1, chapter 2, Title 25. This is a State fee and will be charged in accordance with the State code indicated.



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (i)(6)(A)	Housing Inspection for USFS Lease Transfers: Initial	\$ 104.00	-	\$ -	\$ 114.00	-	\$ -	\$ 10.00	-	\$ -	\$ -	- There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (i)(6)(B)	Housing Inspection for USFS Lease Transfers: Reinspection	\$ 78.00	-	\$ -	\$ 86.00	-	\$ -	\$ 8.00	-	\$ -	\$ -	- See Above
16.0213B (i)(8)(A)(I)	Apartment, Hotel, Motel and Rental Dwelling: Annual Health Permit	\$ 134.00	1,220	\$ 163,480	\$ 147.00	1,220	\$ 179,340	\$ 13.00	-	\$ 15,860	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (i)(8)(B)(I)	Apartment, Hotel, Motel and Rental Dwelling: Certificate of Use Transfer or Change of Ownership	\$ 55.00	212	\$ 11,660	\$ 60.00	212	\$ 12,720	\$ 5.00	-	\$ 1,060	\$ -	- See Above
16.0213B (i)(9)	Mobile Home and Recreational Parks: Transfer or Change of Ownership	\$ 52.00	16	\$ 832	\$ 60.00	16	\$ 960	\$ 8.00	-	\$ 128	\$ -	- Delete. No longer regulated by EHS.
16.0213B (i)(10)	Housing Program Special Enforcement / Detention Facilities / Private School Facilities	\$ 116.00	10	\$ 1,160	\$ 180.00	10	\$ 1,800	\$ 64.00	-	\$ 640	\$ -	- Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (j)(1)(A)(I)	Refuse Collection and Hauling: Application Review	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	- Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (j)(1)(A)(II)	Refuse Collection and Hauling: Exception Application Review	\$ 90.00	-	\$ -	\$ -	-	\$ -	\$ (90.00)	-	\$ -	\$ -	- See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (j)(1)(A)(III)	Refuse Collection and Hauling: Vehicles	\$ 130.00	40	\$ 5,200	\$ 143.00	40	\$ 5,720	\$ 13.00	-	\$ 520	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (j)(1)(A)(IV)	Refuse Collection and Hauling; Roll- off Refuse Bins	\$ 26.00	28	\$ 728	\$ 29.00	28	\$ 812	\$ 3.00	-	\$ 84	\$ -	See Above
16.0213B (j)(1)(A)(V)	Supplemental Inspection Fee	\$ 52.00	-	\$ -	\$ -	-	\$ -	\$ (52.00)	-	\$ -	\$ -	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (j)(1)(B)(I)	Class A Vehicle Temporary Permit Application Review	\$ 208.00	-	\$ -	\$ -	-	\$ -	\$ (208.00)	-	\$ -	\$ -	Delete. No longer regulated by EHS.
16.0213B (j)(1)(B)(II)(i)	Class A Vehicle Temporary Permit 1 - 25 services (Jan to Jun)	\$ 39.00	-	\$ -	\$ -	-	\$ -	\$ (39.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B)(II)(ii)	Class A Vehicle Temporary Permit 1 - 25 services (Jul to Dec)	\$ 13.00	-	\$ -	\$ -	-	\$ -	\$ (13.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B)(II)(iii)	Class A Vehicle Temporary Permit 26 - 100 services (Jan to Jun)	\$ 75.00	-	\$ -	\$ -	-	\$ -	\$ (75.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B)(II)(iv)	Class A Vehicle Temporary Permit 26 - 100 services (Jul to Dec)	\$ 25.00	-	\$ -	\$ -	-	\$ -	\$ (25.00)	-	\$ -	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
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**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (j)(1)(B)(II)(v)	Class A Vehicle Temporary Permit 101 - 300 services (Jan to Jun)	\$ 270.00	-	\$ -			\$ -	\$ (270.00)	-	\$ -	\$ -	Delete. No longer regulated by EHS.
16.0213B (j)(1)(B)(II)(vi)	Class A Vehicle Temporary Permit 101 - 300 services (Jul to Dec)	\$ 90.00	-	\$ -			\$ -	\$ (90.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (II)(vii)	Class A Vehicle Temporary Permit 301 - 500 services (Jan to Jun)	\$ 387.00	-	\$ -			\$ -	\$ (387.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (II)(viii)	Class A Vehicle Temporary Permit 301 - 500 services (Jul to Dec)	\$ 129.00	-	\$ -			\$ -	\$ (129.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (II)(ix)	Class A Vehicle Temporary Permit Over 500 services (Jan to Jun)	\$ 621.00	-	\$ -			\$ -	\$ (621.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (II)(x)	Class A Vehicle Temporary Permit Over 500 services (Jul to Dec)	\$ 207.00	-	\$ -			\$ -	\$ (207.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (II)(x)NOTE	A separate permit is required for each collection area served.	\$ -	-	\$ -			\$ -	\$ -	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (III)(i)	Class A Vehicle Temporary Permit 1 - 25 services (Jan to Jun)	\$ 39.00	-	\$ -			\$ -	\$ (39.00)	-	\$ -	\$ -	See Above



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (j)(1)(B)(III)(ii)	Class A Vehicle Temporary Permit 1 - 25 services (Jul to Dec)	\$ 13.00	-	\$ -			\$ -	\$ (13.00)	-	\$ -	\$ -	Delete. No longer regulated by EHS.
16.0213B (j)(1)(B) (III)(iii)	Class A Vehicle Temporary Permit 26 - 100 services (Jan to Jun)	\$ 39.00	-	\$ -			\$ -	\$ (39.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (III)(iv)	Class A Vehicle Temporary Permit 26 - 100 services (Jul to Dec)	\$ 13.00	-	\$ -			\$ -	\$ (13.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B)(III)(v)	Class A Vehicle Temporary Permit 101 - 300 services (Jan to Jun)	\$ 153.00	-	\$ -			\$ -	\$ (153.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (III)(vi)	Class A Vehicle Temporary Permit 101 - 300 services (Jul to Dec)	\$ 51.00	-	\$ -			\$ -	\$ (51.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (III)(vii)	Class A Vehicle Temporary Permit 301 - 500 services (Jan to Jun)	\$ 241.00	-	\$ -			\$ -	\$ (241.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (III)(viii)	Class A Vehicle Temporary Permit 301 - 500 services (Jul to Dec)	\$ 80.00	-	\$ -			\$ -	\$ (80.00)	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B) (III)(ix)	Class A Vehicle Temporary Permit Over 500 services (Jan to Jun)	\$ 416.00	-	\$ -			\$ -	\$ (416.00)	-	\$ -	\$ -	See Above





# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (j)(1)(B) (III)(x)	Class A Vehicle Temporary Permit Over 500 services (Jul to Dec)	\$ 139.00	-	\$ -			\$ -	\$ (139.00)	-	\$ -	\$ -	Delete. No longer regulated by EHS.
16.0213B (j)(1)(B) (III)(x)NOTE	A separate permit is required for each collection area served.			\$ -			\$ -	\$ -	-	\$ -	\$ -	See Above
16.0213B (j)(1)(B)(IV)	Appeal to the Board of Supervisors	\$ 282.00	-	\$ -			\$ -	\$ (282.00)	-	\$ -	\$ -	See Above
16.0213B (j)(2)(A)(I)	Full or Standardized Permit Tier	\$ 2,080.00	2	\$ 4,160	\$ 2,250.00	2	\$ 4,500	\$ 170.00	-	\$ 340	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (j)(2)(A)(II)	Standardized Permit Tier for Non- Hazardous Petroleum Contaminated Soil	\$ 2,080.00	-	\$ -	\$ 2,250.00	-	\$ -	\$ 170.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (j)(2)(A)(III)	Registration Permit Tier	\$ 1,560.00	1	\$ 1,560	\$ 1,800.00	1	\$ 1,800	\$ 240.00	-	\$ 240	\$ -	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (j)(2)(A)(IV)	Notification Permit Tier	\$ 260.00	8	\$ 2,080	\$ 270.00	8	\$ 2,160	\$ 10.00	-	\$ 80	\$ -	See Above
16.0213B (j)(2)(A)(V)	Notification Permit Tier for Non- Hazardous Petroleum Contaminated Soil	\$ 520.00	-	\$ -	\$ 540.00	-	\$ -	\$ 20.00	-	\$ -	\$ -	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Environmental Health

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0213B (j)(2)(A) (VI)	Request for Exemption	\$ 1,560.00	1	\$ 1,560	\$ 1,800.00	1	\$ 1,800	\$ 240.00	-	\$ 240	-	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (j)(2)(A) (VII)	Special Evaluation Projects	\$ 1,040.00	-	\$ -	\$ 1,080.00	-	\$ -	\$ 40.00	-	\$ -	-	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (j)(2)(A) (VIII)(i)	Site Closure Plan: Final	\$ 5,200.00	-	\$ -	\$ 5,850.00	-	\$ -	\$ 650.00	-	\$ -	-	See Above
16.0213B (j)(2)(A) (VIII)(ii)	Site Closure Plan: Preliminary	\$ 1,040.00	-	\$ -	\$ 1,080.00	-	\$ -	\$ 40.00	-	\$ -	-	See Above
16.0213B (j)(2)(A)(IX)	Preparation of Permit Review Reports	\$ 1,040.00	1	\$ 1,040	\$ 1,080.00	1	\$ 1,080	\$ 40.00	-	\$ 40	-	Increase in fees to cover MOU increases. If fee change is not adopted: revenues will be insufficient to cover costs of providing services; positions will be reduced; required inspections eliminated; and service delivery will be delayed.
16.0213B (j)(2)(A)(X)	Facilities / Operations Permit Amendments	\$ 1,560.00	-	\$ -	\$ 1,800.00	-	\$ -	\$ 240.00	-	\$ -	-	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.
16.0213B (j)(2)(B)(XII)	Special regulatory inspections and Enforcement Actions	\$ 90.00	-	\$ -	-	-	\$ -	\$ (90.00)	-	\$ -	-	Delete. This category is not used. Incorporated into Professional Service Fee at the rate of \$90 per hour (see 16.0213B (a)(8)).
16.0213B (e)(1)(B) (II) (iii)	Common Storage Facility 51 and up generators	\$ 520.00	-	\$ -	\$ 572.00	-	\$ -	\$ 52.00	-	\$ -	-	There are currently no units in this fee category. It has been an active fee category in past years and is expected to be so in future years. It is necessary to increase it at this time to keep it aligned with other fees in this section.



2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Administrative/Executive  
DEPARTMENT NAME: Public Health  
FUND NAME : General Fund  
BUDGET UNIT: AAA PHL  
PROGRAM: ICEMA

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	<u>\$1,528,239</u>

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	<u>\$ 1,535,439</u>

DIFFERENCES  
(See Following Page  
for Details)

\$ 7,200

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	-
Fee Revenue for fees not listed	149,997
Non Fee Revenue	1,378,242
Local Cost	-
Budgeted Sources	<u>\$ 1,528,239</u>

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	7,200
Fee Revenue for fees not listed	149,997
Non Fee Revenue	1,378,242
Local Cost	-
Revised Sources	<u>\$ 1,535,439</u>

7,200
-
-
-
<u>\$ 7,200</u>

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	
Inflationary Costs	
Other	\$7,200
Total	<u>\$ 7,200</u>

Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved: See Attached.
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**2006-07 REVISED/NEW FEE REQUESTS  
SUMMARY OF JUSTIFICATION AND BUDGETARY IMPACT**

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General Fund  
**BUDGET UNIT:** AAA PHL  
**PROGRAM:** ICEMA

**Summary of Justification for Fee Requests(s) and the Budgetary Impact to Program if Fee(s) are approved:**

ICEMA would like to be designated as a location for Emergency Medical Technicians (EMT-I's) to take the National Registry Examination by adding Section 16.0213A(a)(4)(D)(V), the National Registry Examination Fee. The most common administrative fee being assessed is \$30, which is the fee ICEMA is requesting to charge. ICEMA would like to delete 16.0213A(a)(5)(C), the Department of Justice (DOJ) Background Check Fee, which is a \$32 fee for a Department of Justice Background Check that has been conducted by the Sheriff Department and never by ICEMA.

Approval of the National Registry Fee will allow ICEMA to administer the national examination to certify EMTs. This examination will be provided by an Office Assistant III. The fee will offset the costs of time and materials needed to provide the examination. The Department is requesting an increase in Services and Supplies. Even though the majority of the costs associated with this service will be in Salaries and Benefits, the Department is requesting an increase in Services and Supplies that were reduced to afford personnel costs. In the future, it is anticipated that the national exam will be computerized and it may be necessary for ICEMA to purchase several computers. An additional fee increase may be requested in the future to be able to purchase the computers.

The Department of Justice background fee was to offset the cost associated with the fingerprinting and background check. Currently, the Sheriff's Department is performing the fingerprinting and collecting a fee for that service directly. Therefore, the Department is requesting to eliminate this fee.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General Fund  
**PROGRAM:** ICEMA

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
Ordinance 3860, Section 16.0213A (a)(4)(D)(V)	EMS Certification Fees/National Registry Examination	\$ -	-	\$ -	\$ 30.00	240	\$ 7,200	\$ 30.00	240	\$ 7,200	\$ 7,200	\$7,200 will be added to Services and Supplies to pay for non-inventoriable equipment, office expense, postage, and printing services.
Ordinance 16.0213A (a) (5)(C)	EMS Temporary Special Events/ Department of Justice Background Check	\$ 32.00	-	\$ -			\$ -	\$ (32.00)	-	\$ -	\$ -	The Department added this fee last year since the Board on December 21, 2004 authorized ICEMA to access summary critical history information from the Department of Justice (DOJ) through the Live Scan fingerprint service prior to initial certification of EMT-I's. The Department of Justice fee for fingerprinting is \$32 per person. The Sheriff Department is currently processing the fingerprinting and is collecting the fee directly. No expenses or revenues are currently incurred by ICEMA. Therefore, the Department requests to delete this fee from the County Ordinance.



2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Administrative/Executive  
DEPARTMENT NAME: Public Health  
FUND NAME : General  
BUDGET UNIT: AAA PHL  
PROGRAM: Preventive Veterinary Services

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	<u>\$359,965</u>

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	43,320
Fee Revenue for fees not listed	6,847
Non Fee Revenue	309,798
Local Cost	-
Budgeted Sources	<u>\$ 359,965</u>

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	<u>\$ 365,135</u>

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	48,490
Fee Revenue for fees not listed	6,847
Non Fee Revenue	309,798
Local Cost	-
Revised Sources	<u>\$ 365,135</u>

DIFFERENCES (See Following Page for Details)	
\$	<u>5,170</u>
	5,170
	-
	-
	-
\$	<u>5,170</u>

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	
Inflationary Costs	5,170
Other	
Total	<u>\$ 5,170</u>

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Permit fees have not been increased for at least 13 years and the cost for providing these services have significantly increased. Salaries and benefits of employees have increased as well as travel costs (motor pool, gas). The Department has reduced its services and supplies budgetary appropriations significantly in order to offset personnel and increased services costs. If these fees are increased, it will increase the program's services and supplies appropriations.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Preventive Veterinary Services

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
Ordinance 3860, Section 16.0213A (b)(4)(A)	Kennel License/ 5 - 10 dogs	\$135	13	\$ 1,755	\$ 150.00	13	\$ 1,950	\$ 15.00	-	\$ 195	\$ 5,170	Fee have not been increased for 13 years. Cost of providing services has increased significantly, primarily for personnel costs. The increased fee revenue will restore supplies that have been cut in order to afford personnel costs.
Ordinance 3860, Section 16.0213A (b)(4)(B)	Kennel License/ 11- 15 dogs	\$140	65	\$ 9,100	\$ 155.00	65	\$ 10,075	\$ 15.00	-	\$ 975	\$ -	See Above
Ordinance 3860, Section 16.0213A (b)(4)(C)	Kennel License/ 16 20 dogs	\$ 145.00	13	\$ 1,885	\$ 160.00	13	\$ 2,080	\$ 15.00	-	\$ 195	\$ -	See Above
Ordinance 3860, Section 16.0213A (b)(4)(D)	Kennel License/ 21 30 dogs	\$ 155.00	8	\$ 1,240	\$ 170.00	8	\$ 1,360	\$ 15.00	-	\$ 120	\$ -	See Above
Ordinance 3860, Section 16.0213A (b)(4)(E)	Kennel License/ 31 40 dogs	\$ 165.00	5	\$ 825	\$ 180.00	5	\$ 900	\$ 15.00	-	\$ 75	\$ -	See Above
Ordinance 3860, Section 16.0213A (b)(4)(F)	Kennel License/ 41 60 dogs	\$ 175.00	6	\$ 1,050	\$ 190.00	6	\$ 1,140	\$ 15.00	-	\$ 90	\$ -	See Above
Ordinance 3860, Section 16.0213A (b)(4)(G)	Kennel License/ 61- 80 dogs	\$ 185.00	1	\$ 185	\$ 205.00	1	\$ 205	\$ 20.00	-	\$ 20	\$ -	See Above
Ordinance 3860, Section 16.0213A (b)(4)(H)	Kennel License/ 81 100	\$ 195.00	4	\$ 780	\$ 215.00	4	\$ 860	\$ 20.00	-	\$ 80	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Preventive Veterinary Services

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
Ordinance 3860, Section 16.0213 A(b)(4)(I)	Kennel License/ 101 - 150 dogs	\$ 225.00	6	\$ 1,350	\$ 250.00	6	\$ 1,500	\$ 25.00	-	\$ 150	\$ -	Fee have not been increased for 13 years. Cost of providing services has increased significantly, primarily for personnel costs. The increased fee revenue will restore supplies that have been cut in order to afford personnel costs.
Ordinance 3860, Section 16.0213 A(b)(4)(J)	Kennel License/ For each successive range of 50 dogs, add	\$ 50.00	3	\$ 150	\$ 55.00	3	\$ 165	\$ 5.00	-	\$ 15	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(5)(A)	Cattery License/ 5 10 cats	\$ 125.00	8	\$ 1,000	\$ 140.00	8	\$ 1,120	\$ 15.00	-	\$ 120	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(5)(B)	Cattery License/ 11 20 cats	\$ 135.00	9	\$ 1,215	\$ 150.00	9	\$ 1,350	\$ 15.00	-	\$ 135	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(5)(C)	Cattery License/ 21 30 cats	\$ 145.00	3	\$ 435	\$ 160.00	3	\$ 480	\$ 15.00	-	\$ 45	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(5)(D)	Cattery License/ 31 40 cats	\$ 155.00	2	\$ 310	\$ 170.00	2	\$ 340	\$ 15.00	-	\$ 30	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(5)(E)	Cattery License/ 41 50 cats	\$ 165.00	2	\$ 330	\$ 180.00	2	\$ 360	\$ 15.00	-	\$ 30	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(5)(F)	Cattery License/ For each successive range of 10 cats, add	\$ 35.00	-	\$ -	\$ 40.00	-	\$ -	\$ 5.00	-	\$ -	\$ -	See Above





# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Preventive Veterinary Services

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
Ordinance 3860, Section 16.0213 A(b)(6)(A)	Calf growers permit fees/ 10 - 2,500 calves	\$ 330.00	5	\$ 1,650	\$ 365.00	5	\$ 1,825	\$ 35.00	-	\$ 175	\$ -	Fee have not been increased for 13 years. Cost of providing services has increased significantly, primarily for personnel costs. The increased fee revenue will restore supplies that have been cut in order to afford personnel costs.
Ordinance 3860, Section 16.0213 A(b)(6)(B)	Calf growers permit fees/ 2,501 - 5,000 calves	\$ 385.00	1	\$ 385	\$ 425.00	1	\$ 425	\$ 40.00	-	\$ 40	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(6)(C)	Calf growers permit fees/ 5,001 - 10,000 calves	\$ 435.00	-	\$ -	\$ 480.00	-	\$ -	\$ 45.00	-	\$ -	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(6)(D)	Calf growers permit fees/ 10,001 calves or more	\$ 585.00	2	\$ 1,170	\$ 645.00	2	\$ 1,290	\$ 60.00	-	\$ 120	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(7)	Privately owned wild, exotic or nondomestic animals permit fee	\$ 135.00	3	\$ 405	\$ 150.00	3	\$ 450	\$ 15.00	-	\$ 45	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(8)	Game bird farm permit fee	\$ 170.00	-	\$ -	\$ 190.00	-	\$ -	\$ 20.00	-	\$ -	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(9)	Pet grooming parlor fee	\$ 130.00	52	\$ 6,760	\$ 145.00	52	\$ 7,540	\$ 15.00	-	\$ 780	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(10)	Pet shop permit fee	\$ 150.00	26	\$ 3,900	\$ 165.00	26	\$ 4,290	\$ 15.00	-	\$ 390	\$ -	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Preventive Veterinary Services

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
Ordinance 3860, Section 16.0213 A(b)(11)	Petting zoo permit fee	\$ 100.00	3	\$ 300	\$ 110.00	3	\$ 330	\$ 10.00	-	\$ 30	-	Fee have not been increased for 13 years. Cost of providing services has increased significantly, primarily for personnel costs. The increased fee revenue will restore supplies that have been cut in order to afford personnel costs.
Ordinance 3860, Section 16.0213 A(b)(12)	Public aquarium permit fee	\$ 75.00	-	\$ -	\$ 85.00	-	\$ -	\$ 10.00	-	\$ -	-	See Above
Ordinance 3860, Section 16.0213 A(b)(13)	Animal menagerie permit fee	\$ 205.00	10	\$ 2,050	\$ 225.00	10	\$ 2,250	\$ 20.00	-	\$ 200	-	See Above
Ordinance 3860, Section 16.0213 A(b)(14)	Wild animal breeding or boarding permit fee	\$ 150.00	-	\$ -	\$ 165.00	-	\$ -	\$ 15.00	-	\$ -	-	See Above
Ordinance 3860, Section 16.0213 A(b)(15)	Miscellaneous animal auction/swap meet permit fee	\$ 100.00	36	\$ 3,600	\$ 110.00	36	\$ 3,960	\$ 10.00	-	\$ 360	-	See Above
Ordinance 3860, Section 16.0213 A(b)(16)	Application fee for permit to operate an educational (student) animal project	\$ 15.00	-	\$ -	\$ 17.00	-	\$ -	\$ 2.00	-	\$ -	-	See Above
Ordinance 3860, Section 16.0213 A(b)(17)(A)	Hog ranch permit fee/ Less than 5,000 hogs	\$ 330.00	3	\$ 990	\$ 365.00	3	\$ 1,095	\$ 35.00	-	\$ 105	-	See Above
Ordinance 3860, Section 16.0213 A(b)(17)(B)	Hog ranch permit fee/ 5,001 to 10,000 hogs	\$ 500.00	1	\$ 500	\$ 550.00	1	\$ 550	\$ 50.00	-	\$ 50	-	See Above



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Administrative/Executive  
**DEPARTMENT NAME:** Public Health  
**FUND NAME :** General  
**PROGRAM:** Preventive Veterinary Services

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
Ordinance 3860, Section 16.0213 A(b)(17)(C)	Hog ranch permit fee/ Over 10,000 hogs	\$ 750.00		\$ -	\$ 825.00		\$ -	\$ 75.00	-	\$ -	\$ -	Fee have not been increased for 13 years. Cost of providing services has increased significantly, primarily for personnel costs. The increased fee revenue will restore supplies that have been cut in order to afford personnel costs.
Ordinance 3860, Section 16.0213 A(b)(18)	Application fee - kennels, caterries, menageries, exotic animals	\$ 150.00		\$ -	\$ 165.00		\$ -	\$ 15.00	-	\$ -	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(19)	Renewal application late fee - kennels, caterries, exotic animals			\$ -	\$ 100.00	3	\$ 300	\$ 100.00	3	\$ 300	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(20)	Application fee - pet shops, grooming parlors	\$ 75.00		\$ -	\$ 85.00		\$ -	\$ 10.00	-	\$ -	\$ -	See Above
Ordinance 3860, Section 16.0213 A(b)(21)	Renewal application late fee - pet shops, grooming parlors			\$ -	\$ 100.00	3	\$ 300	\$ 100.00	3	\$ 300	\$ -	See Above

## California Children's Services

### DESCRIPTION OF MAJOR SERVICES

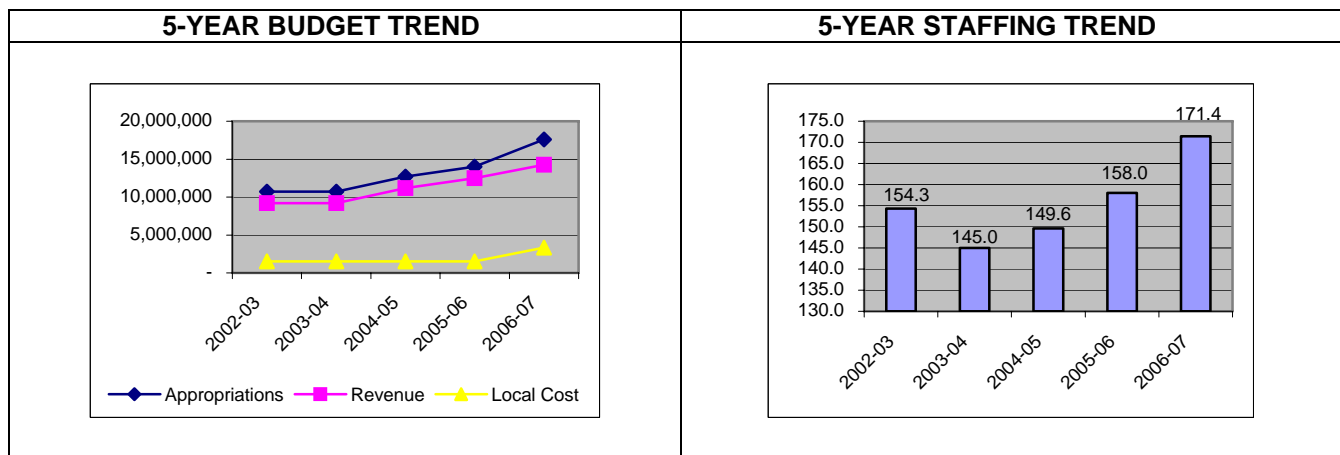
California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

The revenue breakdown among federal, state, realignment, and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. **Administrative Component** – Case management activities which include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Administrative funding is based on staffing standards and caseload mix of CCS clients. In other words, it depends on which federal, state, or county program in which the children are enrolled.
  - Medi-Cal accounts for approximately 80%. Federal and state funds reimburse CCS for 100% of the costs.
  - Healthy Families accounts for approximately 11%. This federal and state program reimburses CCS for 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%).
  - CCS or Non-Medi-Cal caseload accounts for approximately 9%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).
2. **Medical Therapy Component** – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management.

The state reimburses the county 50% of the costs incurred by this program. The remaining 50% is equally funded by Social Services Realignment and general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 80% of the caseload in the medical therapy component is Medi-Cal eligible.

### BUDGET HISTORY



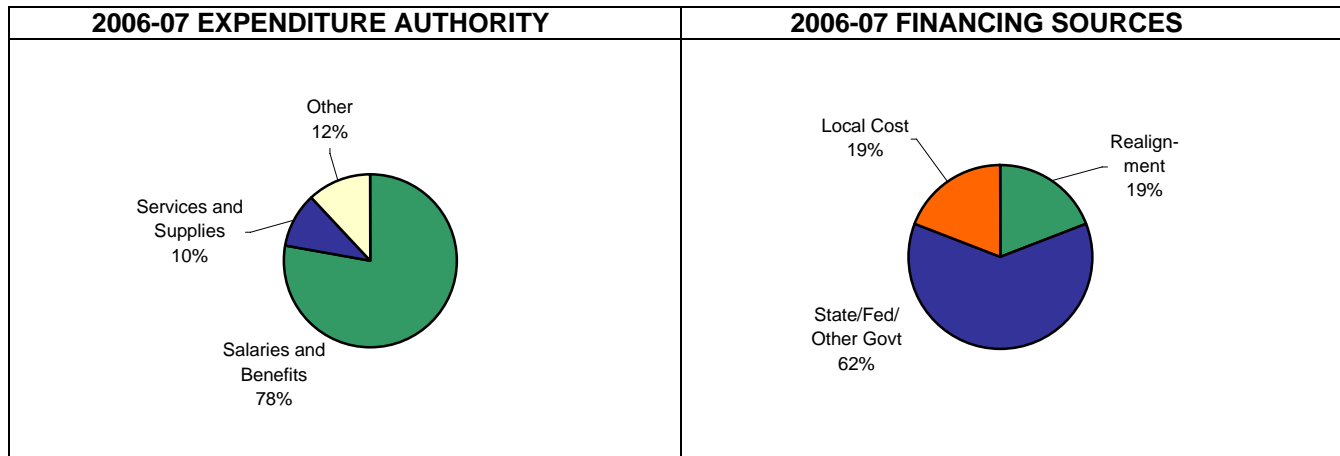
**PERFORMANCE HISTORY**

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	8,076,824	10,044,604	11,041,819	15,621,604	13,670,233
Departmental Revenue	6,638,257	8,567,764	9,118,390	12,477,188	10,639,301
Local Cost	1,438,567	1,476,840	1,923,429	3,144,416	3,030,932
Budgeted Staffing				158.0	

Estimated appropriation for 2005-06 is less than modified budget primarily due to vacant positions which have been difficult to fill. Departmental revenue is also less than modified budget due to reduced claims to the state coupled with a change in the cost sharing percentages for Medi-Cal clients from 50/50 to 75% state and 25% county.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** California Children's Services  
**FUND:** General

**BUDGET UNIT:** AAA CCS  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,507,610	7,886,944	9,091,788	10,433,745	11,758,789	13,683,759	1,924,970
Services and Supplies	1,413,741	1,649,577	1,335,375	1,350,645	1,563,274	1,695,815	132,541
Central Computer	-	-	-	-	-	128,066	128,066
Equipment	-	-	-	7,004	10,000	-	(10,000)
Transfers	155,473	508,083	614,656	1,878,839	676,791	2,097,226	1,420,435
<b>Total Appropriation</b>	<b>8,076,824</b>	<b>10,044,604</b>	<b>11,041,819</b>	<b>13,670,233</b>	<b>14,008,854</b>	<b>17,604,866</b>	<b>3,596,012</b>
<b>Departmental Revenue</b>							
Realignment	1,438,041	1,476,840	1,923,419	3,030,931	1,538,041	3,353,245	1,815,204
State, Fed or Gov't Aid	5,172,702	7,047,123	7,098,263	7,575,356	10,898,272	10,868,142	(30,130)
Current Services	27,414	26,136	25,979	32,814	31,400	30,034	(1,366)
Other Revenue	100	17,665	70,729	200	3,100	200	(2,900)
<b>Total Revenue</b>	<b>6,638,257</b>	<b>8,567,764</b>	<b>9,118,390</b>	<b>10,639,301</b>	<b>12,470,813</b>	<b>14,251,621</b>	<b>1,780,808</b>
Local Cost	1,438,567	1,476,840	1,923,429	3,030,932	1,538,041	3,353,245	1,815,204
Budgeted Staffing					158.0	171.4	13.4

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

The proposed budget contains significant increases in Social Services Realignment and general fund support to fund Administrative Expenses that were inappropriately paid by the Department of Public Health budget in previous years, increased costs in providing mandated treatment, and a change in the revenue sharing for Medi-Cal clients from 50/50 to 75% state/25% county. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by general fund support. The Board approved the increase in general fund support of \$1.6 million in November 2005. A comparable amount in Social Services Realignment is needed to fund these mandated services.

Staffing is increased 13.4 positions. The department added 1.0 new position in the therapy unit and 11.8 positions in the administrative unit (these 11.8 positions are approximately 93% funded by state and federal revenue). In addition, budgeted staffing also increased by 0.6 position to reflect the full-year staffing for some positions that were budgeted for only a portion of the year in 2005-06. These positions are needed to comply with mandated staffing requirements imposed by the state.



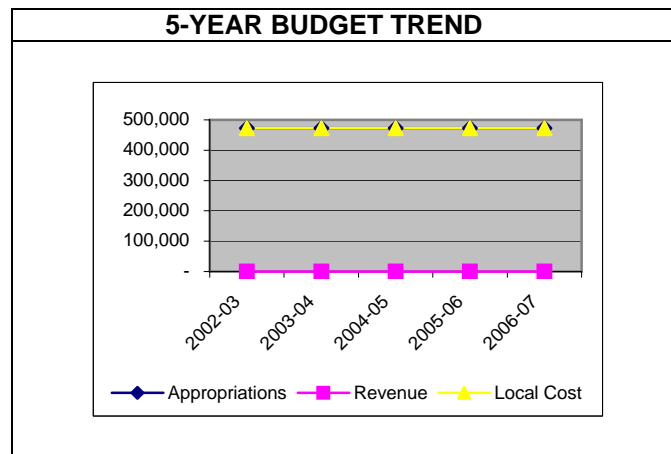
## Indigent Ambulance

### DESCRIPTION OF MAJOR SERVICES

This budget provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriations, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriations in this budget unit are maintained at a constant level.

There is no staffing associated with this budget unit.

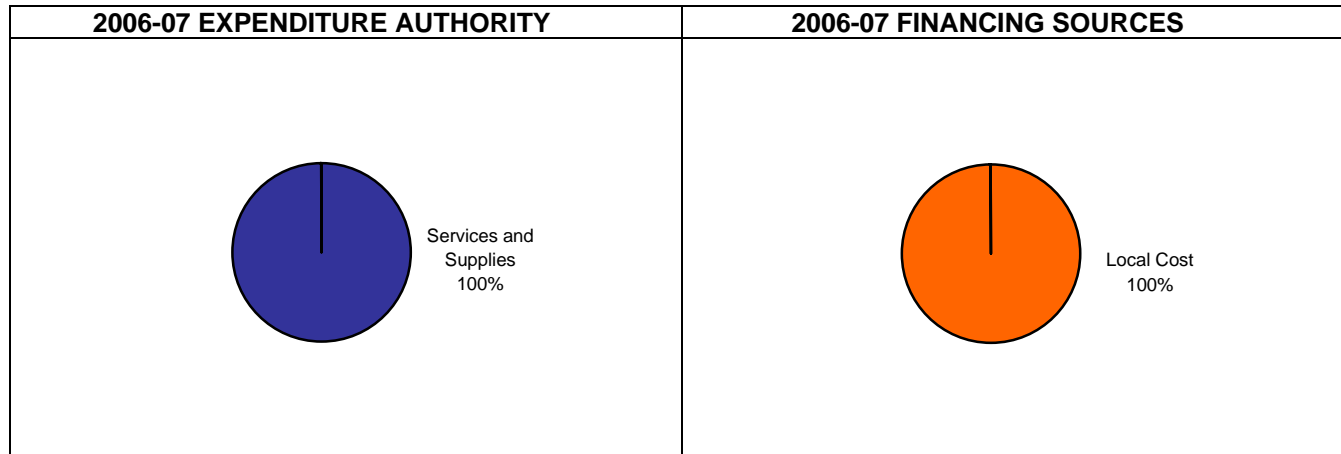
### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	472,501	472,425	472,501	472,501	472,501
Departmental Revenue	-	-	-	-	-
Local Cost	472,501	472,425	472,501	472,501	472,501

## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: General

BUDGET UNIT: AAA EMC  
FUNCTION: Health and Sanitation  
ACTIVITY: Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	472,501	472,425	472,501	472,501	472,501	472,501	-
Total Appropriation	472,501	472,425	472,501	472,501	472,501	472,501	-
Local Cost	472,501	472,425	472,501	472,501	472,501	472,501	-





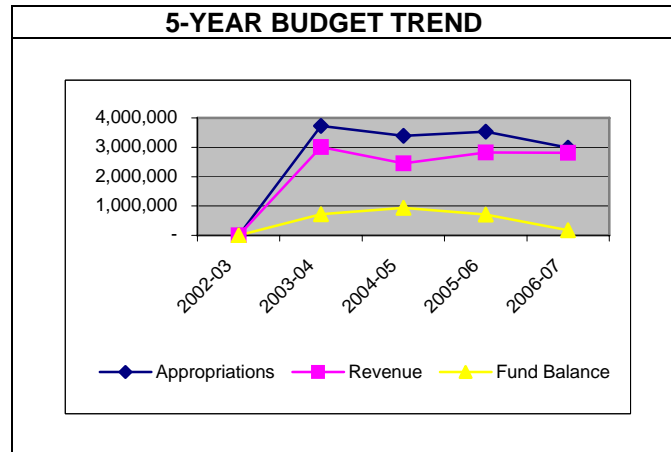
## Bio-Terrorism Preparedness

### DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received into this budget and transferred out as needed to Public Health to reimburse for actual bio-terrorism preparedness related expenditures. This is a financing budget unit only; no actual expenditures or activities are conducted via this budget unit.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



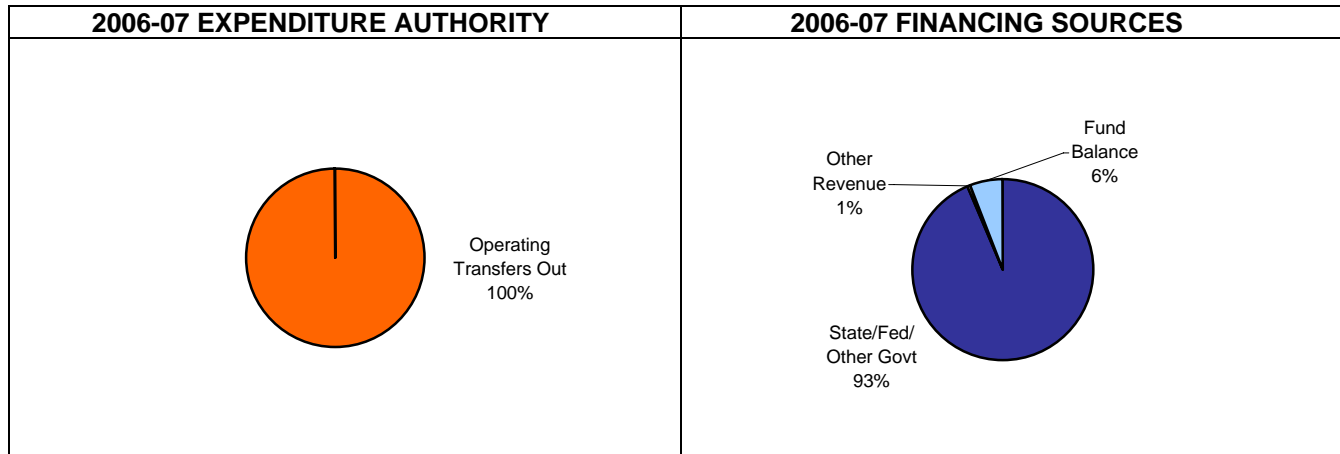
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	275,000	2,049,513	2,465,631	3,526,729	3,284,597
Departmental Revenue	989,839	2,271,952	2,233,531	2,821,551	2,752,933
Fund Balance				705,178	

In 2005-06, operating transfers are lower than modified budget as the department anticipates spending some of the carryover funds in 2006-07.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	730,178	-	(730,178)
Total Appropriation	-	-	-	-	730,178	-	(730,178)
Operating Transfers Out	275,000	2,049,513	2,465,631	3,284,597	2,796,551	2,981,467	184,916
Total Requirements	275,000	2,049,513	2,465,631	3,284,597	3,526,729	2,981,467	(545,262)
<b>Departmental Revenue</b>							
Use Of Money and Prop	14,415	23,310	29,924	35,000	25,000	15,000	(10,000)
State, Fed or Gov't Aid	975,424	2,248,642	2,203,607	2,717,933	2,796,551	2,792,953	(3,598)
Total Revenue	989,839	2,271,952	2,233,531	2,752,933	2,821,551	2,807,953	(13,598)
Fund Balance					705,178	173,514	(531,664)

The department received approval from the state to spend carryover funds from previous years in the period August 31, 2005 through August 30, 2006.

In 2006-07, operating transfers out reflect a small increase as a result of spending some of the carryover funds in July and August 2006. These funds will be used to purchase a disaster recover system that will backup Public Health data and restore it immediately after a disaster. No contingencies were budgeted in 2006-07 as the department anticipates spending its fund balance in this year.



## Vital Statistics State Fees

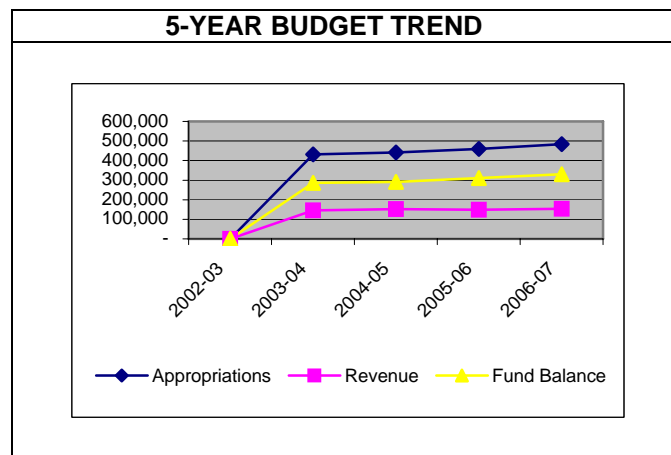
### DESCRIPTION OF MAJOR SERVICES

This fund holds fees set by the state and collected from purchasers of birth and death certificates. Funds are transferred to Public Health to fund Vital Statistics expenditures. Per Health and Safety Code 103625 all applicants for birth or death certificates shall pay an additional \$3 to be collected by the county and disbursed as follows:

1. 45% of the fee shall be distributed to the State Registrar, and
2. The remaining 55% shall be deposited into the Vital and Health Statistics fund for the purpose of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
  - a) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems.
  - b) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis, as appropriate.
  - c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are necessary for the daily operation of vital records systems.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



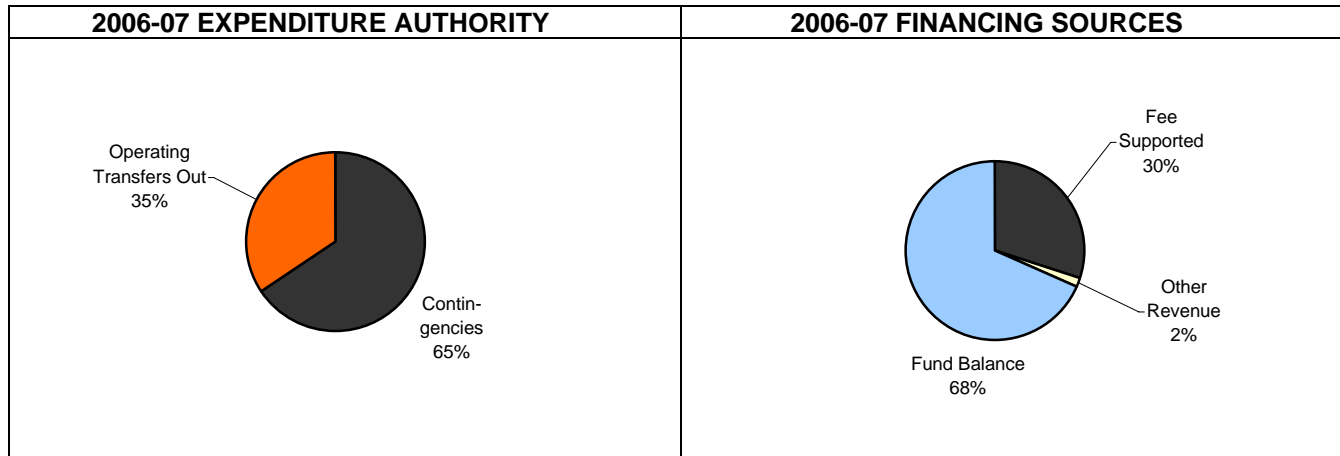
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	142,909	143,688	127,782	459,669	135,000
Departmental Revenue	146,511	148,184	148,297	151,300	153,800
Fund Balance				308,369	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than modified budget. The amount not expended is carried over to the subsequent year's budget. Operating transfers out are lower than modified budget as a result of the non-purchase of systems and software to scan and digitally store vital statistics data. It is not anticipated that those expenditures will occur in the 2005-06 year as the program is still researching the best method of implementation.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Public Health  
**FUND:** Vital Statistics State Fees

**BUDGET UNIT:** SCI PHL  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	294,669	316,169	21,500
Total Appropriation	-	-	-	-	294,669	316,169	21,500
Operating Transfers Out	142,909	143,688	127,782	135,000	165,000	167,000	2,000
Total Requirements	142,909	143,688	127,782	135,000	459,669	483,169	23,500
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	8,543	6,094	6,361	8,800	6,300	8,000	1,700
Current Services	137,968	142,090	141,936	145,000	142,000	145,000	3,000
Total Revenue	146,511	148,184	148,297	153,800	148,300	153,000	4,700
Total Financing Sources	146,511	148,184	148,297	153,800	148,300	153,000	4,700
Fund Balance					311,369	330,169	18,800

In 2006-07, the department is proposing a slight increase in transfers out to fund costs associated with providing Vital Statistics services. Also, a minor increase in revenue from interest and current charges to clients is anticipated based on current trend.



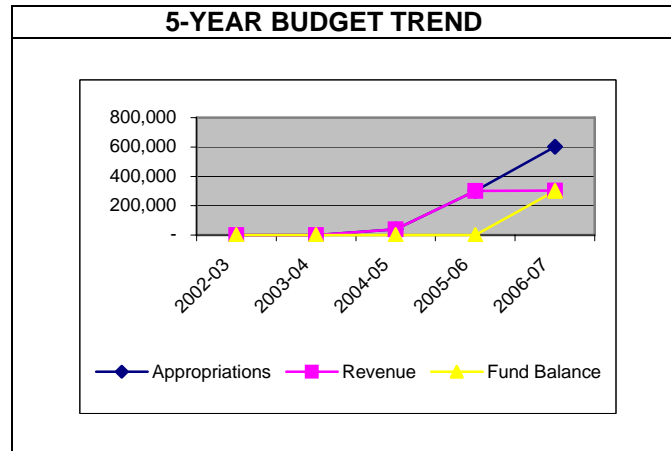
## Ambulance Performance Based Fines

### DESCRIPTION OF MAJOR SERVICES

This fund is set up to collect revenue (fines) associated with ambulance companies' failure to meet contractual response time standards. All appropriations in this fund are budgeted as contingencies, which will require the department to return to the Board of Supervisors before expending any of these funds. Per the terms of the contracts, these funds are earmarked for enhancements to the Emergency Medical System.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

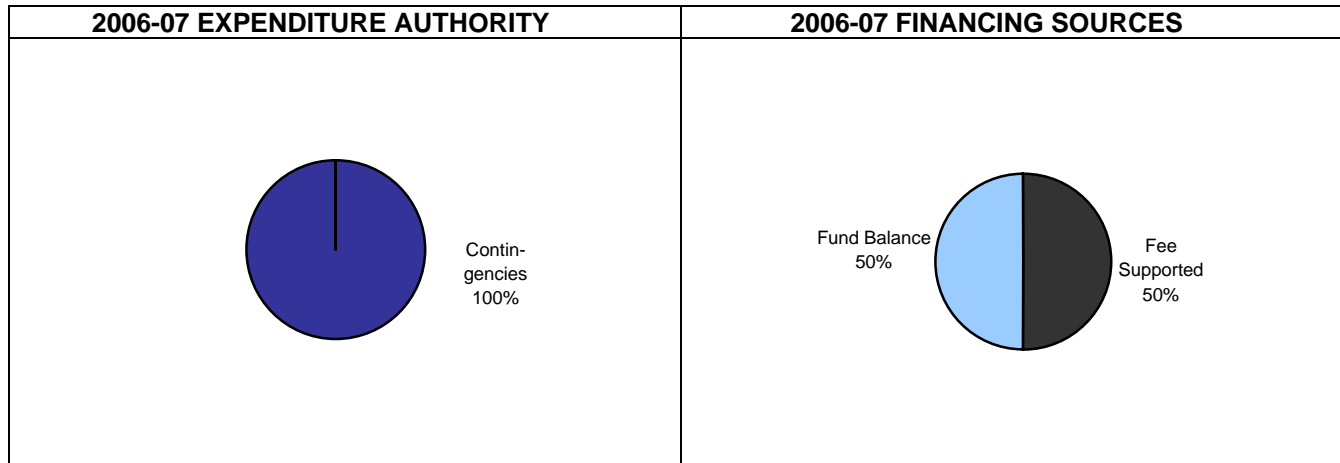


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	300,000	-
Departmental Revenue	-	-	-	300,000	300,000
Fund Balance	-	-	-	-	-

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. In 2005-06, the department budgeted all of its fund balance in contingencies and is not anticipating any expenses this year. Revenue of approximately \$300,000 is expected to be collected on an annual basis.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: Ambulance Performance Based Fines

BUDGET UNIT: SDS PHL  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	300,000	602,500	302,500
Total Appropriation	-	-	-	-	300,000	602,500	302,500
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	-	-	-	298,400	300,000	300,000	-
Use Of Money and Prop	-	-	-	1,600	-	2,500	2,500
Total Revenue	-	-	-	300,000	300,000	302,500	2,500
Fund Balance					-	300,000	300,000

The department is currently preparing a proposal on how to utilize these funds and plans to bring this proposal to the Board in 2006-07.



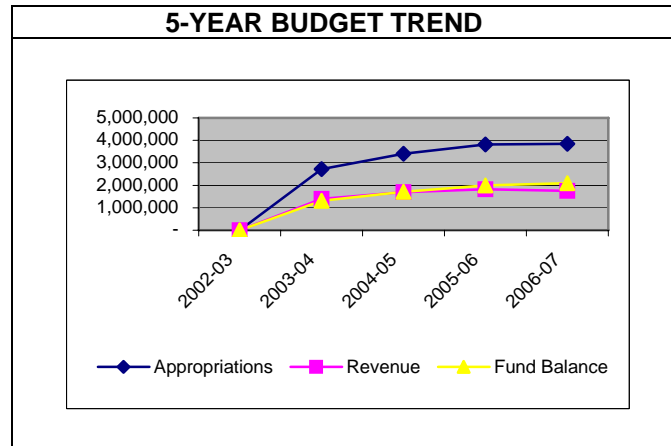
## Vector Control Assessments

### DESCRIPTION OF MAJOR SERVICES

This fund receives all tax assessments for Vector Control. Revenue collected here is received via the property tax roll and is dedicated for Vector Control purposes. Transfers out from this budget finance activities in the Vector Control program, which is a component of the Public Health budget.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

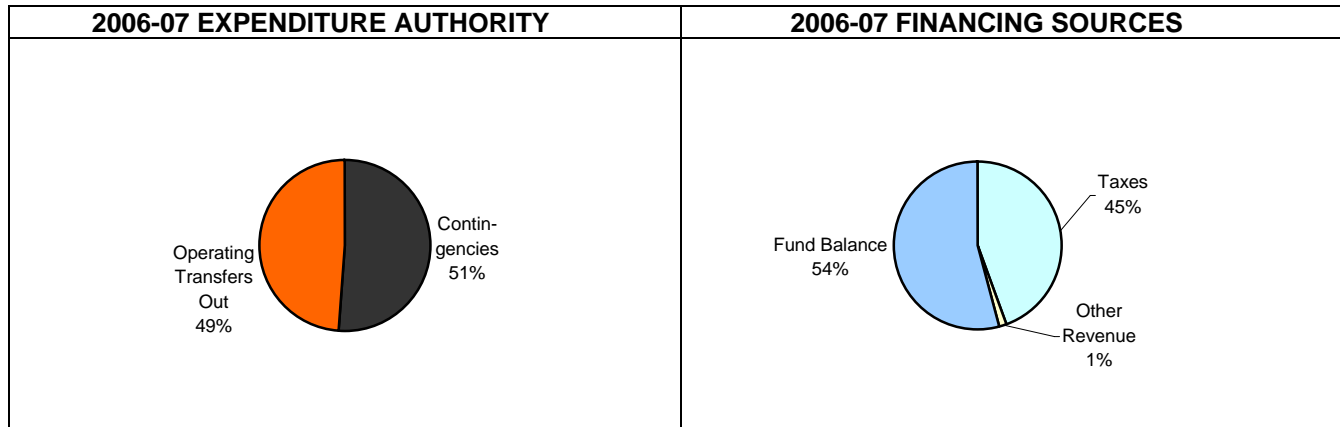


	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,340,000	1,287,000	1,461,237	3,816,573	1,612,000
Departmental Revenue	1,532,835	1,679,166	1,744,041	1,824,900	1,709,226
Fund Balance				1,991,673	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Public Health  
**FUND:** Vector Control Assessments

**BUDGET UNIT:** SNR PHL  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Health

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	1,864,148	1,967,477	103,329
Total Appropriation	-	-	-	-	1,864,148	1,967,477	103,329
Operating Transfers Out	1,340,000	1,287,000	1,461,237	1,612,000	1,952,425	1,879,422	(73,003)
Total Requirements	1,340,000	1,287,000	1,461,237	1,612,000	3,816,573	3,846,899	30,326
<b>Departmental Revenue</b>							
Taxes	1,500,210	1,647,967	1,705,525	1,655,692	1,791,000	1,713,000	(78,000)
Use Of Money and Prop	32,625	31,199	38,516	53,534	33,900	45,000	11,100
Total Revenue	1,532,835	1,679,166	1,744,041	1,709,226	1,824,900	1,758,000	(66,900)
Fund Balance					1,991,673	2,088,899	97,226

Revenue changes in this budget reflect development and subdivision activities within the county. As the number of parcels are added or improved, revenue increases. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Offsetting this are annexations or incorporations of cities. The department is proposing a slight reduction in revenue to reflect current year trend. Also, the department is proposing a small decrease in transfers out due to an anticipated revenue decrease from contracts.





## LOCAL AGENCY FORMATION COMMISSION

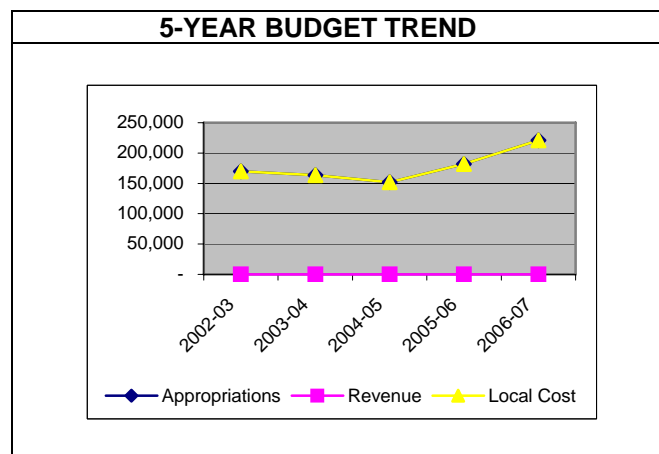
### DESCRIPTION OF MAJOR SERVICES

The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility for the discouragement of urban sprawl and the encouragement of orderly formation and development of local agencies within San Bernardino County. In meeting these responsibilities the Commission 1) regulates proposed boundary changes for cities and special districts; 2) determines the spheres of influence for local agencies and conducts related municipal service reviews; 3) regulates the formation and dissolution of cities and special districts; and 4) reviews contracts for the provision of services outside the boundaries of cities and special districts. LAFCO also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.

Costs in this budget represent the county's legally mandated contribution to LAFCO; which is one-third of the operating cost that is not reimbursed by fees and other revenue.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

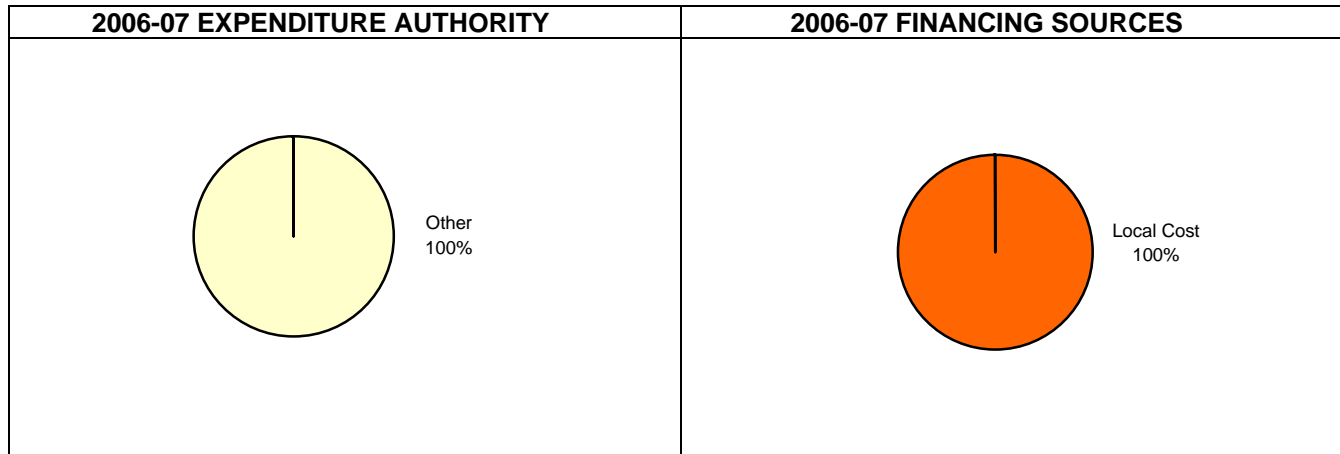


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified 2005-06 Budget	2005-06 Estimate
Appropriation	170,000	163,333	152,000	182,000	181,667
Departmental Revenue	-	-	-	-	-
Local Cost	170,000	163,333	152,000	182,000	181,667



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Local Agency Formation Commiission  
FUND: General

BUDGET UNIT: AAA LAF  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	170,000	163,333	152,000	181,667	182,000	221,000	39,000
Total Appropriation	170,000	163,333	152,000	181,667	182,000	221,000	39,000
Local Cost	170,000	163,333	152,000	181,667	182,000	221,000	39,000

In 2006-07, LAFCO estimates a significant increase in net operating cost due to increased costs in one-time relocation cost of \$26,000, and on-going cost of \$13,000, mandating a total of \$39,000 in additional county general fund financing.



## COUNTY SCHOOLS

### Herb Fischer

#### DESCRIPTION OF MAJOR SERVICES

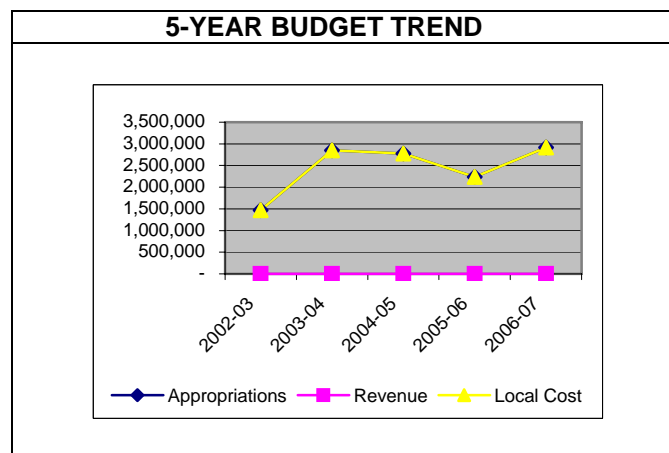
This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and School Claims. The County Administrative Office is currently working with the County Superintendent's office on a proposal to change the status of the Superintendent from a dependent Office of Education to an independent Office of Education. Implementation of this plan will require legislation to change the way county financial support affects State revenue coming to the Superintendent's Office. Both the legislation and the proposal to change the status of the Superintendent will return to the Board of Supervisors for their approval.

The Superintendent of Schools is the elected chief school administrative officer of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs, and provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to over 400,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include alternative education, special education, and curriculum and instruction. As a fiscally dependent County Office of Education, this budget supports administrative housing, maintenance, and other contracted support.

The School Claims Division was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools, and is jointly responsible to those elected officials. These services include warrant production, control, and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

There is no staffing associated with this budget unit.

#### BUDGET HISTORY



#### PERFORMANCE HISTORY

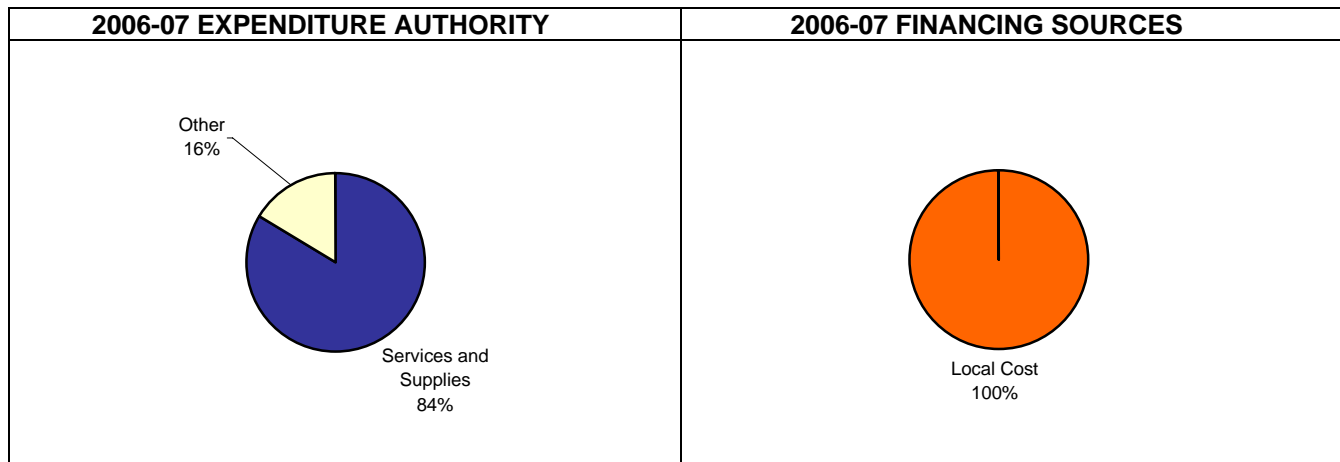
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,468,789	2,696,813	2,750,753	2,235,087	2,671,268
Departmental Revenue	-	-	-	-	-
Local Cost	1,468,789	2,696,813	2,750,753	2,235,087	2,671,268

During 2002-03, the county's obligation to fund schools was recorded in several county budget units. Beginning with 2003-04, this budget unit includes all associated costs such as housing, maintenance, utilities, and communications. Budgeted 2005-06 appropriation was significantly reduced to reflect the county's position on its contractual obligations for operating expenses, telephone expense, and utilities. Funding is restored to previous



levels for expenditures in 2005-06 estimate pending continuing contract negotiations with the Superintendent of Schools.

### ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** County Schools  
**FUND:** General

**BUDGET UNIT:** AAA SCL  
**FUNCTION:** Education  
**ACTIVITY:** School Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	1,468,789	2,395,990	2,446,372	2,344,905	2,010,087	2,443,131	433,044
Transfers	-	300,823	304,381	326,363	225,000	475,000	250,000
Total Appropriation	1,468,789	2,696,813	2,750,753	2,671,268	2,235,087	2,918,131	683,044
Local Cost	1,468,789	2,696,813	2,750,753	2,671,268	2,235,087	2,918,131	683,044

In 2006-07, appropriations for this budget are restored to previous levels and increased for inflators provided for in the various contracts. Additionally, Transfers is increased to reflect rising utility costs. These costs are reflected in the Change From 2005-06 Final Budget column.



**ECONOMIC DEVELOPMENT  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
ECONOMIC DEVELOPMENT SUMMARY	196			
ECONOMIC DEVELOPMENT	197	2,688,606	-	2,688,606
TOTAL GENERAL FUND		<u>2,688,606</u>	<u>-</u>	<u>2,688,606</u>

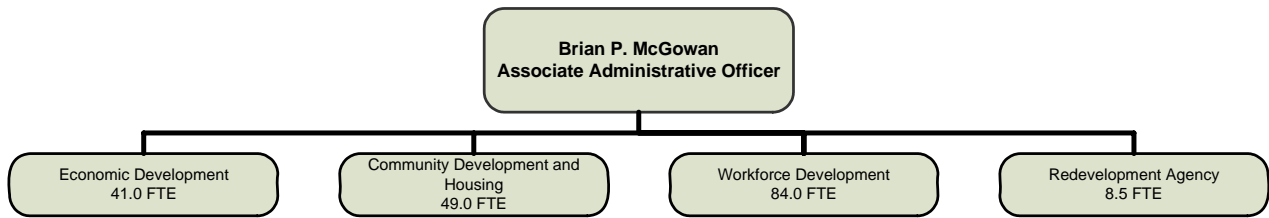
<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
COMMUNITY DEVELOPMENT AND HOUSING	207	50,731,809	36,088,254	14,643,555
WORKFORCE DEVELOPMENT	211	13,116,429	13,116,429	-
TOTAL SPECIAL REVENUE FUNDS		<u>63,848,238</u>	<u>49,204,683</u>	<u>14,643,555</u>



## ECONOMIC DEVELOPMENT AGENCY

### Brian P. McGowan

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Economic Development	2,688,606	-	2,688,606		42.0
Total General Fund	2,688,606	-	2,688,606		42.0
<b>Special Revenue Funds</b>					
Community Development and Housing	50,731,809	36,088,254		14,643,555	49.0
Workforce Development	13,116,429	13,116,429		-	84.0
Total Special Revenue Funds	63,848,238	49,204,683		14,643,555	133.0
<b>Other Agencies</b>					
Economic Community Development Corp	18,603	12,700		5,903	-
County Industrial Development Authority	47,970	1,300		46,670	-
<b>Redevelopment</b>					
Speedway Project Area	61,537,960	9,703,950		51,834,010	8.5
Cedar Glen Project Area	9,870,863	119,000		9,751,863	-
VVEDA Project Area	899,051	138,000		761,051	-
Mission Joint Project Area	94,038	42,765		51,273	-
Bloomington Proposed Project Area	90,181	5,000		85,181	-
Cajon Proposed Project Area	154,942	5,000		149,942	-
Total Other Agencies	72,713,608	10,027,715		62,685,893	8.5
Total - All Funds	139,250,452	59,232,398	2,688,606	77,329,448	183.5

The Economic Development Agency consists of Administration and the Economic Development function as well as 3 departments (Community Development and Housing, Redevelopment Agency, and Workforce Development). The Redevelopment Agency budget is presented in the "Other Agency" section of the budget book.

**NOTE:** The Redevelopment Agency budget is presented in the 'Other Agency' section of the budget book.



## ECONOMIC DEVELOPMENT

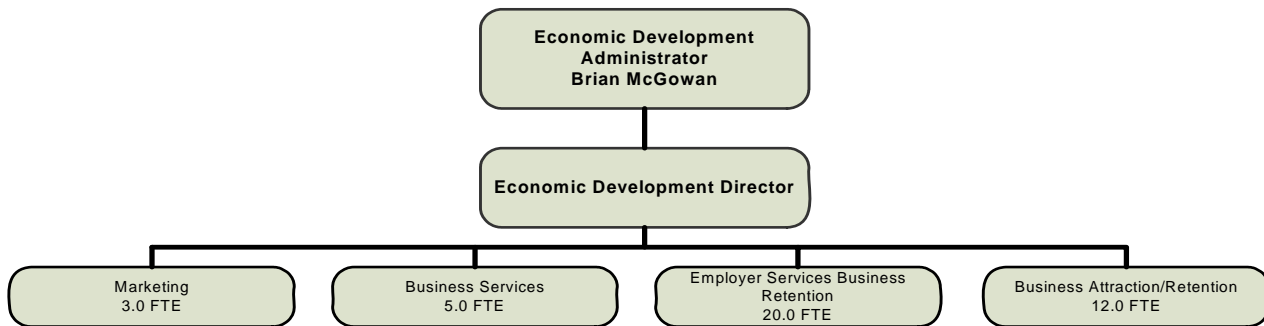
### MISSION STATEMENT

The mission of the Economic Development Department is to maximize the standards of living of the county's residents, provide economic opportunities to the county's businesses, foster a competitive environment, and position the county as a highly competitive region for business opportunity.

### STRATEGIC GOALS

1. Retain businesses currently located in the county.
2. Attract new business and investment in the county.

### ORGANIZATIONAL CHART

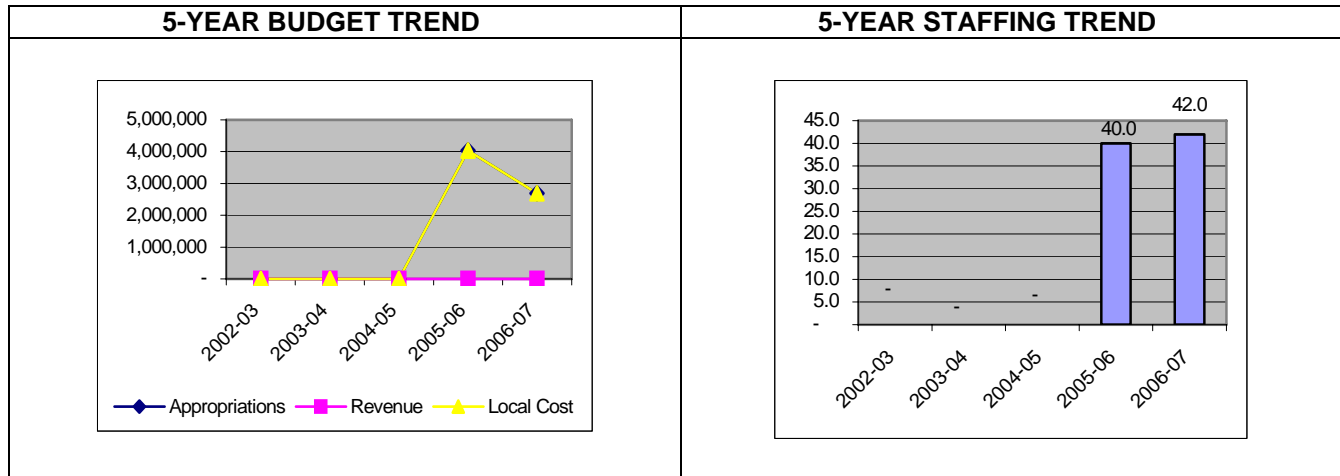


## Economic Development

### DESCRIPTION OF MAJOR SERVICES

The department's major goals are to develop and implement a countywide economic development strategy that will maximize the standard of living for the county's residents, provide economic opportunities to the county's businesses, foster a competitive environment, and position the county as a highly competitive region for business opportunities. The department will focus on demand-driven programs in economic development, which includes business attraction, retention, and expansion; marketing; small business and job development; and city-county collaboration.

### BUDGET HISTORY



### PERFORMANCE HISTORY

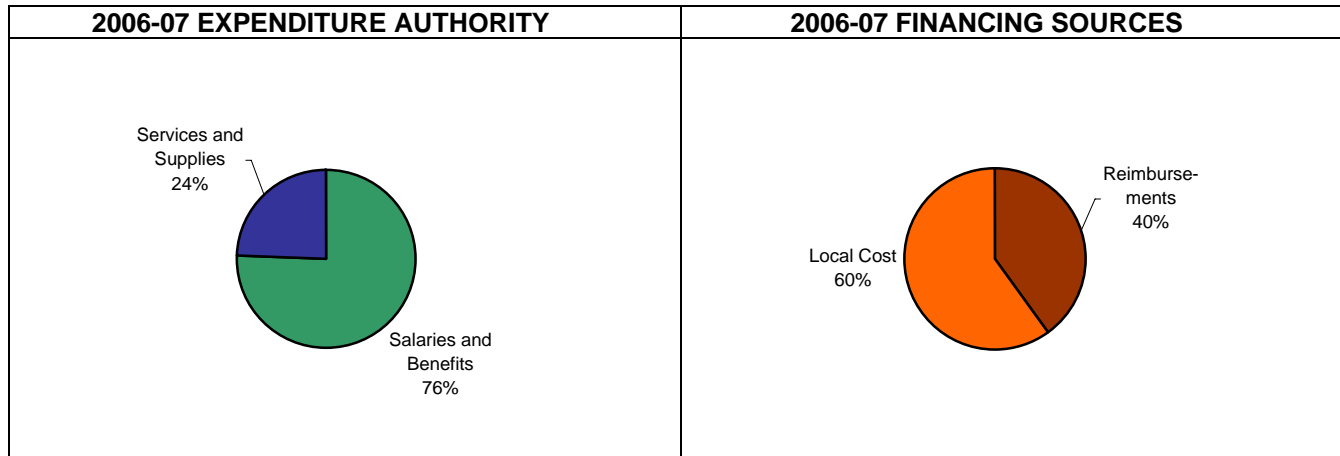
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	4,052,760	2,896,784
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	4,052,760	2,896,784
Budgeted Staffing				39.0	

The Economic Development Agency was formed as a result of the May 3, 2005 (Item #90) Board action approving the organizational structure. At that time, Economic Development had budgeted staff of 40.0 with appropriations of \$4,039,579. On February 14, 2006 (Item #76) a mid-year organizational cleanup adjusted the budgeted staff to 39.0. When Economic Development was formed, the Board appropriated \$1.6 million in one-time funding to jump start the new economic development programs. Due to delays in hiring the Economic Development Administrator, approximately \$1.2 million in said one-time funding was not expended. Additionally, during 2005-06 staffing was re-evaluated and 4 information systems positions have been transferred to the 2006-07 Economic Development budget.





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Economic Development**  
**DEPARTMENT: Economic Development**  
**FUND: General**

**BUDGET UNIT: AAA EDF**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	-	1,952,705	3,207,946	3,258,133	50,187
Services and Supplies	-	-	-	2,192,327	3,775,690	1,022,842	(2,752,848)
Central Computer	-	-	-	13,000	2,161	24,961	22,800
Equipment	-	-	-	17,000	-	-	-
Transfers	-	-	-	73,752	23,121	177,581	154,460
Total Exp Authority	-	-	-	4,248,784	7,008,918	4,483,517	(2,525,401)
Reimbursements	-	-	-	(1,352,000)	(2,969,339)	(1,794,911)	1,174,428
Total Appropriation	-	-	-	2,896,784	4,039,579	2,688,606	(1,350,973)
Local Cost	-	-	-	2,896,784	4,039,579	2,688,606	(1,350,973)
Budgeted Staffing					40.0	42.0	2.0

In 2006-07, the department will incur increased costs, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

The most significant changes in the proposed budget is the decrease in amounts for services and supplies and reimbursements. Reimbursements saw a significant decrease (from \$2,969,339 to \$1,794,911) due to reimbursements for administrative costs being over estimated in 2005-06. This also resulted in a significant decrease in anticipated services and supplies expenditures for 2006-07. Services and supplies also decreased due to the elimination of one-time funding of \$1,645,000 received in 2005-06.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Respond to business requests for assistance within 24 hours		100%
Streamline and shorten cycles for financial technical assistance and procurement assistance reducing time for final approval		50% reduction
Develop relationships and networks with businesses to identify their hiring needs and work with the Workforce Development Department and the Transitional Assistance Department to place their clients into those positions within 30 days of posting the job order		for 50% of job orders
Increase inquiries by business about locating in the County		50% increase
Increase exports from County-based businesses and foreign investment in the County		50% increase

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<p><b>Advertising/International Trade/Business Services/CRMS</b></p> <p>Request to rollover one time funds received by Economic Development Agency (EDA) in 2005-06 to jump start the expanded economic development program in the County. However, due to the short time the newly reorganized Agency had to operate in 2005-06, along with the lengthy recruitment for the Agency Administrator, projects that were funded in the 2005-06 budget were delayed. This Policy Item will allow the Agency at the direction of new Administrator to move forward with an expanded economic development plan for the Agency. The following items are included in this Policy Item:</p> <ul style="list-style-type: none"> <li>*Increase Advertising by \$400,000</li> <li>*Increase Prof Services \$268,500</li> <li>*Increase Special Department Expense (EDA Website Design/Business Resource Center {BRC}/Customer Resource Management Software {CRMS}) \$450,000</li> </ul> <p>The County needs to provide economic opportunities to the County's businesses, foster a competitive environment, and position the County as a highly competitive region for business opportunities. This will be accomplished by an increase in its name recognition among high-power site selectors for high technology, manufacturing, and logistic organizations. This can be only accomplished through an increase in advertising, an updated website that assists businesses to locate crucial County information, and staff that has the capabilities to track and act on leads generated via advertising, trade shows, and website inquiries. An increase in professional services will assist the EDA in developing economic reports and preparing Federal/State program applications.</p> <p>Once the expanded economic development program is up and running the agency will determine what the ongoing costs will be. These ongoing costs will be brought to the board for consideration in the future with an outline of the costs and benefits.</p>	-	1,118,500	-	1,118,500	
<p><i>Proposed Performance Measure: Lead follow-up within 30 days after trade show.</i></p> <p><i>Utilization of CRMS by EDA staff.</i></p>						50%
						100%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
2	<p><b>GIS Technician II</b></p> <p>This position will be utilized by both EDA and LAFCO on a 50% flat cost basis. Effective economic development strategies depend on answering many questions that are basically geographic in nature - for example:</p> <ul style="list-style-type: none"> <li>* what is the spatial pattern of businesses and households within a community?</li> <li>* where are the best sites for a proposed industrial park?</li> <li>* which retail sectors are under-represented within a community?</li> <li>* where are the business clusters?</li> <li>* where do most of an area's workforce reside?</li> </ul> <p>While EDA can answer these types of questions, there is no dedicated staff person to assist in the development of necessary reports and maps to be used for business attraction and retention, workforce and small business development, and marketing. The GIS Tech will create and update a variety of GIS databases in support of business attraction and retention, workforce and small business development, identification of business clusters, and marketing. Additionally, the position will research and compile source materials from various resources including databases, recorded maps, records of survey, aerial photos and topographic maps for reports, grant preparation, public requests, business attraction presentation, and trade shows.</p> <p>The position will also support LAFCO in its missions to encourage orderly growth, to promote logical and orderly service boundaries for cities and special districts, to discourage premature conversion of prime agricultural lands to urban uses, and to promote efficient and effective service delivery for cities and special districts through research, mapping development, database compilation, and report preparation. At the time the Agency Business Plan was developed, it was determined that this position could not be fully funded within the current funding levels. With LAFCO's funding, the duties of this position become affordable for both agencies. Additionally, this position supports the Agency's Business Plan in all areas of marketing, economic development, small business development, and job development.</p>	1.0	65,184	32,592	32,592	
<p><i>Proposed Performance Measure: Reduce the use of GIMS mapping</i></p>						50%
3	<p><b>Accountant II</b></p> <p>The Economic Development Agency was organized in 2005/06 and currently has no accounting staff. This request is to add an Accountant II to act as a financial consultant to management. This position will perform complex professional accounting duties which require the preparation and interpretation of financial statements and reports; establish new accounting procedures and controls for the Agency's Departments; and analyze and advise management on a variety of fiscal matters. Duties will also include: preparing/verifying a variety of complex accounting, statistical and narrative statements and reports requiring extensive analysis and interpretation of data; gathering, analyzing and evaluating diverse accounting data; developing trends, forecasts, and projections; based on analyses, making recommendations on the fiscal operation of a department.</p> <p>This an ongoing funding request.</p>	1.0	83,350	-	83,350	
<p><i>Proposed Performance Measure: Monitor EDA financials on a daily basis.</i></p>						80%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
4	<p><b>Funds for Enterprise Zone EIRs</b></p> <p>The State Department of Housing and Community Development (HCD) released a call for applications for new Enterprise Zone designations in March 2006. Economic Development is actively working with the 1st District and the 5th District to prepare applications for three separate County areas applying for Enterprise Zone status, one of which is currently an Enterprise Zone that is expiring in October 2006. Once an application is approved by HCD, an EIR will be required. Applications are expected to be approved by HCD in October 2006. The requested funds in this policy item will only be used for EIR(s) if Enterprise Zone designation is granted within the County. If an Enterprise Zone designation is obtained, this will further support the Agency's Business Plan goals of business retention, business attraction and investment in the County as well as small business development, job development, economic development, and City-County collaboration. There are many benefits of an Enterprise Zone designation to the County, such as hiring credits and incentives to businesses.</p> <p>This is a one time funding request and if an Enterprise Zone is not established within the County of San Bernardino these funds will be returned to the General Fund.</p>	-	500,000	-	500,000	
Proposed Performance Measure: Success in obtaining one Enterprise Zone designation						100%
5	<p><b>Office Assistant III</b></p> <p>This position would be responsible for inputting and updating job orders on the JESD.com website, performing research, and making decisions regarding the JESD.com website. With over 1,400 job orders received monthly, one Office Assistant III is required for this workload. Additionally this position will act as liaison between employers and Business Resource Specialists, as well as the community. Without this position, job orders will be delayed in appearing on the JESD.com website and therefore will result in delays in WDD and TAD clients obtaining work. This item supports the Agency's Business Plan goal of business retention through job development and small business development. This position will be partially funded through reimbursements as determined through the on-going time study with the Departments of the Agency: ED, WDD, TAD and RDA.</p> <p>This is an ongoing funding request.</p>	1.0	51,266	-	51,266	
Proposed Performance Measure: Input monthly job orders						90%
6	<p><b>High Desert Business Resource Center</b></p> <p>The Economic Development Agency is working with the 1st District to resolve issues with significant overcrowding of the High Desert Business Resource Center. Its current location is significantly inadequate to serve the business communities in the High Desert, as well as, others who travel to utilize its comprehensive resources. An adequate location for the High Desert BRC is needed to serve the businesses in the High Desert, as well as other business that may utilize the services at this center. The High Desert BRC will serve the businesses in the High Desert and Mountain communities, as well as other locations, that need business assistance for expansion, relocation, business development, information regarding County services, etc. As the growth and development grows within the High Desert, the need for adequate space becomes urgent to address the needs of businesses.</p> <p>One-time funding is requested in the amount of \$150,000 for tenant improvements, the establishment of a resource library, furniture, and public and staff computers.</p> <p>On-going funding is requested in the amount of \$150,000 for rent and utilities, library updates, services and supplies, and information systems management.</p>	-	300,000	-	300,000	
Proposed Performance Measure: Operation of the new High Desert Business Resource Center						100%
<b>Total</b>		<b>3.0</b>	<b>2,118,300</b>	<b>32,592</b>	<b>2,085,708</b>	



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Enterprise Zone Vouchering Program - Processing Fee</b>	-	2,000	2,000	-
<p>The County offers its support as a vouchering agent to several Local Agency Military Base Reuse Areas (LAMBRA) and Enterprise Zones (EZ). The processing of one (1) voucher is estimated to take approximately 30 minutes. Therefore, the EDA is requesting a new administrative fee of \$10.00 from each LAMBRA/EZ business for each voucher it processes. EDA currently vouchers for the Agua Mansa Enterprise Zone of which the County is a participating governmental agency and therefore does not charge a fee to its Zone businesses. However, since the County is not currently a participating governmental agency in any other LAMBRA/EZ, it is felt that a nominal charge will assist in off-setting the cost of staff time spent processing vouchers. Prior to commencement of collecting this voucher fee, agreement(s) will be brought before the Board of Supervisors identifying the County's and the LAMBRA's/EZ's roles in the vouchering process and requesting approval for County staff to assist the LAMBRA's/EZ's voucher qualified employees.</p> <p>If the fee is approved, the estimated annual revenue is \$2,000. There is no guarantee that the County will do any vouchering. Each LAMBRA/EZ may decide to process all vouchers itself and then the County would receive no revenue.</p>				
<b>Total</b>	-	2,000	2,000	-





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Economic Development  
DEPARTMENT NAME: Economic Development Agency  
FUND NAME : General  
BUDGET UNIT: AAA EDF  
PROGRAM: Voucher Processing

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 2,688,606

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	-
Fee Revenue for fees not listed	-
Non Fee Revenue	-
Local Cost	2,688,606
Budgeted Sources	\$ 2,688,606

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 2,690,606

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	2,000
Fee Revenue for fees not listed	-
Non Fee Revenue	-
Local Cost	2,688,606
Revised Sources	\$ 2,690,606

DIFFERENCES (See Following Page for Details)	
\$	2,000
	2,000
	-
	-
	-
\$	2,000

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	2,000
Inflationary Costs	
Other	
Total	\$ 2,000

Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:
See Attached.



**2006-07 REVISED/NEW FEE REQUESTS  
SUMMARY OF JUSTIFICATION AND BUDGETARY IMPACT**

**GROUP NAME:** Economic Development  
**DEPARTMENT NAME:** Economic Development Agency  
**FUND NAME :** General  
**BUDGET UNIT:** AAA EDF  
**PROGRAM:** Voucher Processing

**Summary of Justification for Fee Requests(s) and the Budgetary Impact to Program if Fee(s) are approved:**

The County offers its support as a vouchering agent to several Local Agency Military Base Reuse Areas (LAMBRA) and Enterprise Zones (EZ). The processing of one (1) voucher is estimated to take approximately 30 minutes. Therefore, the EDA is requesting a new administrative fee of \$10.00 from each LAMBRA/EZ business for each voucher it processes. EDA currently vouchers for the Agua Mansa Enterprise Zone of which the County is a participating governmental agency and therefore does not charge a fee to its Zone businesses. However, since the County is not currently a participating governmental agency in any other LAMBRA/EZ, it is felt that a nominal charge will assist in off-setting the cost of staff time spent processing vouchers. Prior to commencement of collecting this voucher fee, agreement(s) will be brought before the Board of Supervisors identifying the County's and the LAMBRA's/EZ's roles in the vouchering process and requesting approval for County staff to assist the LAMBRA's/EZ's voucher qualified employees.

If the fee is approved, the estimated annual revenue is \$2,000. There is no guarantee that the County will do any vouchering. Each LAMBRA/EZ may decide to process all vouchers itself and then the County would receive no revenue.



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Economic Development  
**DEPARTMENT NAME:** Economic Development Agency  
**FUND NAME :** General  
**PROGRAM:** Voucher Processing

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
	Local Agency Military Base Reuse Areas and Enterprise Zone Vouchering Program -	\$ -	-	\$ -	\$ 10.00	200	\$ 2,000	\$ 10.00	200	\$ 2,000	\$ 2,000	The EDA is requesting a new fee of \$10.00 to assist in processing voucher from Local Agency Military Base Reuse Areas and Enterprise Zones. If approved EDA services and supplies will be increased by approx. \$2,000.



## COMMUNITY DEVELOPMENT AND HOUSING

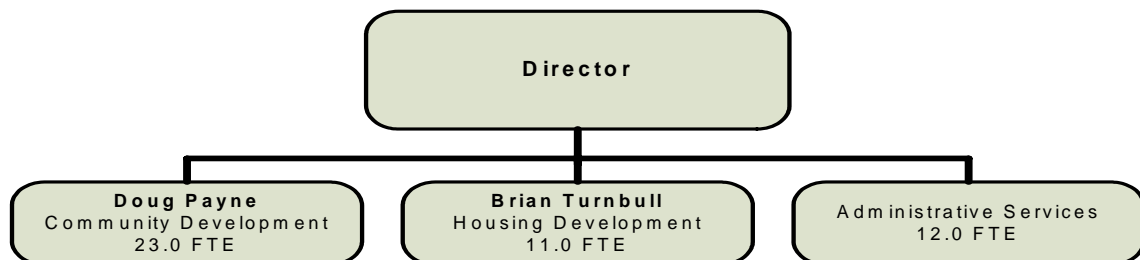
### MISSION STATEMENT

The Community Development and Housing Department works to improve the quality of life for residents of the county through identifying, obtaining and administrating local, state, federal and private funding sources available for community development and housing programs.

### STRATEGIC GOALS

1. Process the HUD-required documents that permit the county to qualify as an urban county under the CDBG, HOME and ESG programs.
2. Develop and coordinate the Consolidated Plan process for obtaining the HOME Investment Partnerships Act (HOME), the Emergency Shelter Grant (ESG) and the Community Development Block Grant (CDBG) entitlement formula grants.
3. Oversees the implementation of new and continuing CDBG, HOME and ESG projects approved in the annual Action Plan and amendments.
4. Prepare an annual performance report covering the Consolidated Plan Grant Programs for submittal to the Department of Housing and Urban Development (HUD).

### ORGANIZATIONAL CHART

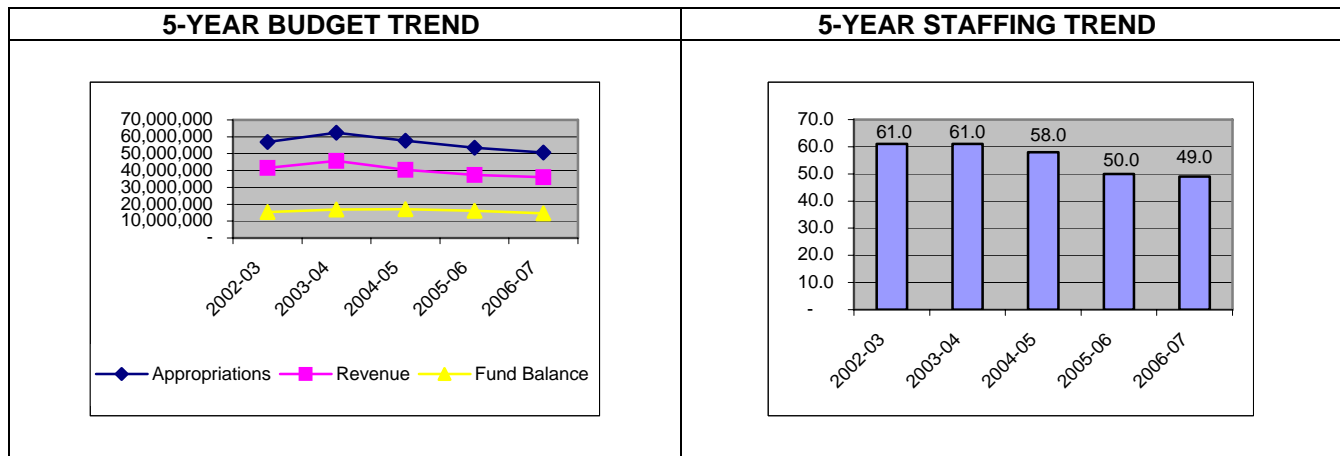


## Community Development and Housing

### DESCRIPTION OF MAJOR SERVICES

The Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), the Home Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI) and the Economic Development Initiative Program (EDI) Grant. In addition, the department received and is administering a United States Department of Agriculture Forest Service grant for Southern California Drought Assistance. The CDBG grant has been reduced by 10% this budget year reducing the funds available for Block Grant assistance.

### BUDGET HISTORY



### PERFORMANCE HISTORY

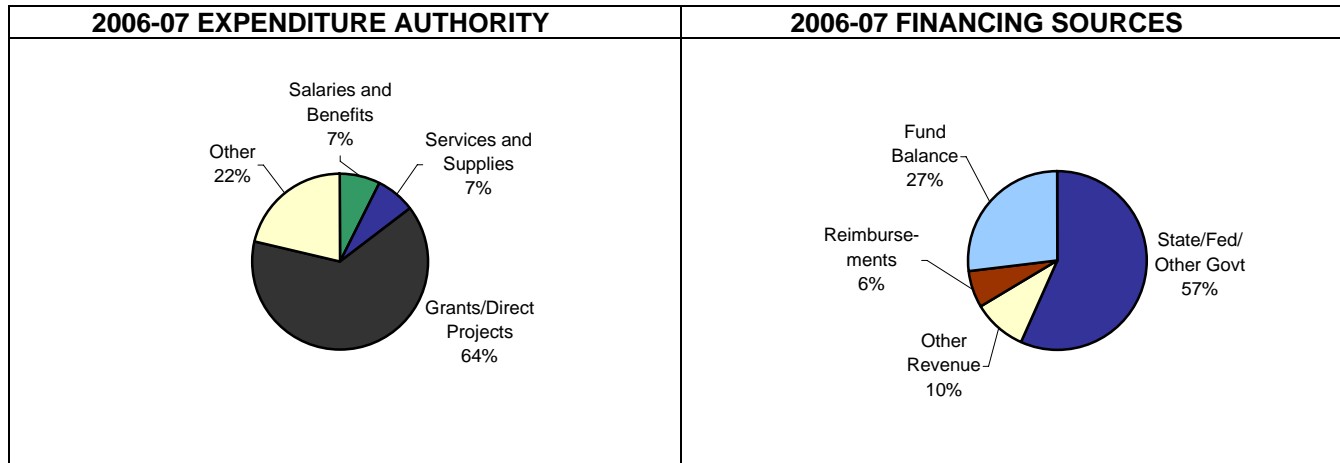
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	23,714,740	20,028,295	24,335,828	53,454,506	25,030,528
Departmental Revenue	25,026,053	20,274,741	22,338,993	37,334,194	23,508,301
Fund Balance	(1,311,313)	(246,446)	1,996,835	16,120,312	1,522,227
Budgeted Staffing				50.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2005-06 have been carried over to the subsequent year's budget.

The usage of grant funds over the years and the lack of new grants reflect the gradual reduction in the budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Economic Development  
**DEPARTMENT:** Community Development and Housing  
**FUND:** Community Development and Housing

**BUDGET UNIT:** CDH Consolidated  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,270,192	3,551,394	3,780,253	3,652,210	3,828,423	4,058,175	229,752
Services and Supplies	1,197,528	1,621,860	1,408,385	1,497,129	3,473,451	3,908,124	434,673
Grants/Direct Projects	16,155,866	11,707,770	15,561,680	17,160,636	40,004,432	34,556,506	(5,447,926)
Central Computer	51,123	34,249	45,171	54,180	54,180	59,593	5,413
Transfers	4,642,619	4,454,809	5,187,319	5,013,107	7,910,410	10,373,404	2,462,994
Total Exp Authority	25,317,328	21,370,082	25,982,808	27,377,262	55,270,896	52,955,802	(2,315,094)
Reimbursements	(2,202,751)	(2,291,133)	(3,080,866)	(3,474,347)	(3,770,920)	(3,523,993)	246,927
Total Appropriation	23,114,577	19,078,949	22,901,942	23,902,915	51,499,976	49,431,809	(2,068,167)
Operating Transfers Out	600,163	949,346	1,433,886	1,127,613	2,000,000	1,300,000	(700,000)
Total Requirements	23,714,740	20,028,295	24,335,828	25,030,528	53,499,976	50,731,809	(2,768,167)
<b>Departmental Revenue</b>							
Taxes	16,583	31,038	88,320	35,000	40,000	29,500	(10,500)
Fines and Forfeitures	2,357	6,897	4,060	3,300	6,000	3,300	(2,700)
Use Of Money and Prop	776,499	646,167	688,908	645,200	763,400	650,878	(112,522)
State, Fed or Gov't Aid	17,326,715	13,907,410	16,545,488	18,568,949	31,713,794	30,722,519	(991,275)
Other Revenue	6,903,899	5,682,429	5,012,217	4,249,852	4,811,000	4,682,057	(128,943)
Other Financing Sources	-	800	-	6,000	-	-	-
Total Revenue	25,026,053	20,274,741	22,338,993	23,508,301	37,334,194	36,088,254	(1,245,940)
Fund Balance					16,165,782	14,643,555	(1,522,227)
Budgeted Staffing					50.0	49.0	(1.0)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

Even though the department will receive a new \$3,091,270 grant for Cedar Glen water and road improvements, the proposed budget contains significant reductions in Grants/Direct Projects due to a 10% (\$889,830) reduction in our CDBG Grant and the final receipt of entitlement funds from other federal grants. The Business Loan and Section 108 programs are not receiving any more federal funds due to the complete receipt of grant funds. The current business loan programs are using the return on current loans for future loans. The Bark Beetle Grant is winding down and will be exhausted this fiscal year.



The grant program expenditures budgeted for projects in 2006-07 are as follows: the HOME program (\$8,000,000), the Neighborhood Initiative program (\$7,915,000), Emergency Shelter program (\$388,000), and Consolidated Block Grant program (\$14,659,375) for 2006-07.

The department reduced its budgeted staff by one and discontinued the reimbursement of three employees assigned to another department due to the overall reduction of grant funds. The proposed budget includes requests to reclassify a Fiscal Specialist position to a Supervising Fiscal Specialist position and an ECD Specialist II position to an ECD Program Manager. The reclassification of these two positions would more accurately reflect the current duties and the supervisorial responsibilities performed by these two positions.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of Emergency Shelter Grant (ESG) "Cold Weather Shelter Program" contracts with non-profit homeless service providers executed within 30 days of completion of RFP.	40%	75%
Percentage of Community Development Block Grant (CDBG) project Environmental Review Records (ERR) approved by HUD within 90 days of project approval.	60%	80%



## WORKFORCE DEVELOPMENT

### Barbara Halsey

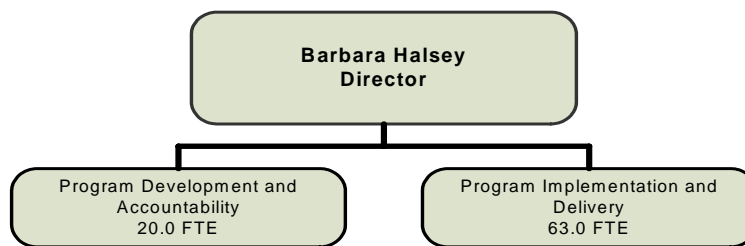
#### MISSION STATEMENT

Workforce Development Department provides comprehensive employment, training, and support services in accordance with the Department of Labor (DOL) Workforce Investment Act (WIA) that respond to the needs of job seekers, businesses, and communities within the County of San Bernardino.

#### STRATEGIC GOALS

1. Increase number of customers provided universal services.
2. Meet or exceed all WIA enrollment and performance standards.

#### ORGANIZATIONAL CHART



## Workforce Development

### DESCRIPTION OF MAJOR SERVICES

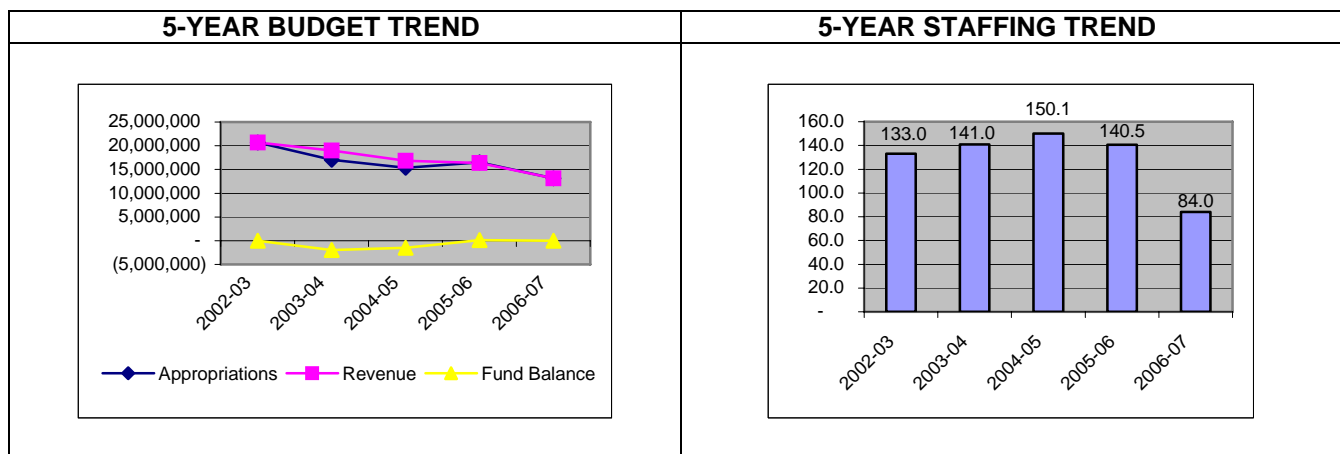
The Workforce Development Department provides a marginal employment service to job seekers, incumbent workers, entrepreneurs and employers. The department is responsible for administering and operating programs under the Department of Labor's Workforce Investment Act. Funding for programs is allocated at the federal level and comes to the county from the State Employment Development Department/Workforce Investment Division. Through this funding stream, services are delivered to job seekers and businesses throughout the county via the department's Employment Resource Centers. These offices are called the Workforce Investment Employment and Business Resource Centers and are strategically placed in three of the county's economic regions. The west end office is located in Rancho Cucamonga, the east valley office is located in San Bernardino, and the high desert office is located in Hesperia. The department will implement full electronic access to the system with its phase-in of the web-based Workforce Investment Network (WIN) site.

The primary customers served by the department are businesses and job seekers. The department has adopted "Our Job is Your Future" as its motto, and holds the following vision in the performance of its work: We are a nationally recognized, award winning workforce system that successfully serves job seekers, businesses, and the community to ensure economic growth and vitality.

The department supports the county's mission through the provision of services to businesses and job seekers. Committed to operating a demand driven service delivery system, the department has developed a reputation for excellence in serving the workforce needs of businesses. Understanding that increased employment opportunities enhance the quality of life for residents, the department strives to ensure that the needs of local businesses are met by providing them with a skilled workforce. It connects with economic development professionals and organizations in order to understand the growing job base that new businesses bring to the county and to assist in attracting new business by offering training and hiring incentives as funding allows. The department works to meet the on-going needs of existing businesses as they face the challenge of maintaining a qualified workforce. In order to accomplish the task of workforce development, the department links educational providers to business communities with the goal of assuring training developed and delivered is demand driven producing the workforce needed by businesses today and in the future.

The Workforce Investment Board oversees the programs offered through the department. This Board is comprised of private business representatives and public sector partners who have been appointed by the County Board of Supervisors.

### BUDGET HISTORY



## PERFORMANCE HISTORY

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	18,478,494	14,140,555	12,860,640	16,483,455	13,691,947
Departmental Revenue	16,437,316	14,450,588	13,484,794	16,372,440	13,580,932
Fund Balance				111,015	
Budgeted Staffing				140.5	

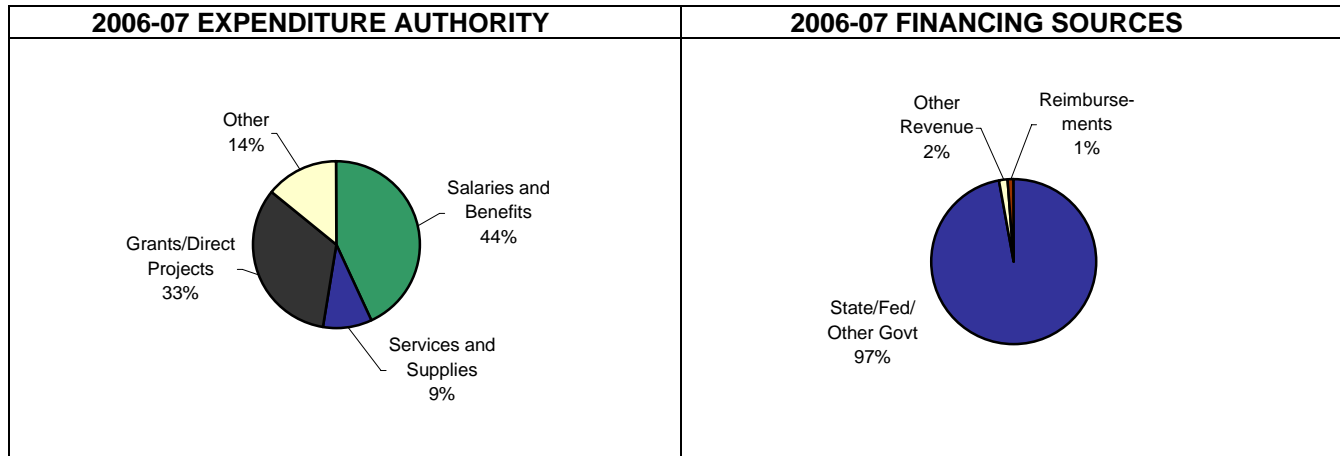
The budget trend for the Workforce Development Department has experienced more than a 20% decrease since 2002-03. The decline in revenues is a reflection of two distinct impacts. First, specialty grants such as Welfare-to-Work, National Emergency, and Nurse's Workforce Initiative grants are multi-year funded and have expired during this period. Secondly, the WIA formulary funds such as Adult, Dislocated Worker, and Youth grants have experienced declining allocations from DOL to the State of California.

Staffing trends are a direct reflection of changes in grant programs.

Actual expenditures vary from the budget due to the requirement that total allocations must be budgeted in the year allocated and actual revenues received are for reimbursement of actual expenses incurred.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Economic Development  
**DEPARTMENT:** Workforce Development Dept  
**FUND:** Workforce Development

**BUDGET UNIT:** SAC JOB  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,847,086	7,388,602	7,515,569	6,980,914	8,309,383	5,732,270	(2,577,113)
Services and Supplies	1,710,537	1,092,097	1,285,974	1,103,234	995,014	1,127,287	132,273
Central Computer	79,873	99,385	104,199	106,780	106,780	111,841	5,061
Grants/Direct Projects	10,192,351	8,413,237	4,105,869	4,591,138	6,376,509	4,417,444	(1,959,065)
Equipment	19,705	-	50,000	-	20,000	-	(20,000)
Transfers	1,743,348	1,931,358	1,680,788	1,528,702	2,745,224	1,887,187	(858,037)
Total Exp Authority	18,592,900	18,924,679	14,742,399	14,310,768	18,552,910	13,276,029	(5,276,881)
Reimbursements	-	(4,784,124)	(1,881,759)	(618,821)	(2,069,455)	(159,600)	1,909,855
Total Appropriation	18,592,900	14,140,555	12,860,640	13,691,947	16,483,455	13,116,429	(3,367,026)
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	219,815	188,971	212,879	204,400	213,400	9,000
State, Fed or Gov't Aid	16,437,316	14,229,748	13,293,760	13,368,053	16,168,040	12,903,029	(3,265,011)
Current Services	-	970	-	-	-	-	-
Other Revenue	-	55	2,063	-	-	-	-
Total Revenue	16,437,316	14,450,588	13,484,794	13,580,932	16,372,440	13,116,429	(3,256,011)
Fund Balance					111,015	-	(111,015)
Budgeted Staffing					140.5	84.0	(56.5)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Significant changes in this budget reflect the impacts of specialty grants expiring at the end of 2005-06 and the anticipated 10% cut in Workforce Investment Act (WIA) grant allocations.

The decrease in budgeted staffing of 56.5 positions is due to the completion of the National Emergency Grant Short-Term Employment program (27.5), termination of the Memorandum of Understanding (MOU) with the Transitional Assistance Department (TAD) program (14.5), the defunding of positions in anticipation of WIA funding reductions (7.0), the transfer of positions to the Economic Development Agency (4.0) to centralized Information Technology services and miscellaneous staffing changes (3.5).





PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase the number of customers using Universal services at the Employment Resource Centers.		5%
Enroll Adults - Entered Employment.		73%
Enroll Adults - Retained Employment.		60%
Enroll Dislocated Workers - Entered Employment.		80%
Enroll Dislocated Workers - Retained Employment.		70%
Enroll Older Youth - Entered Employment.		63%
Enroll Older Youth - Retained Employment.		48%
Enroll Younger Youth - Attainment of skill related training certificates.		76%
Enroll Younger Youth - Attain High School Diploma or obtain GED.		55%
Enroll Younger Youth - Remain in School or Retain Employment.		50%



**FISCAL GROUP  
SUMMARY**

<b>GENERAL FUND</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
ASSESSOR SUMMARY	218			
ASSESSOR	219	15,013,659	820,000	14,193,659
AUDITOR/CONTROLLER-RECORDER SUMMARY	229			
AUDITOR/CONTROLLER-RECORDER	231	18,105,671	5,543,522	12,562,149
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR SUMMARY	247			
TREASURER-TAX COLLECTOR				
PUBLIC ADMINISTRATOR	248	19,856,362	13,020,462	6,835,900
TOTAL GENERAL FUND		<u>52,975,692</u>	<u>19,383,984</u>	<u>33,591,708</u>
<b>SPECIAL REVENUE FUNDS</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Fund Balance</b>
ASSESSOR:				
STATE/COUNTY PROPERTY				
TAX ADMINISTRATION PROGRAM	227	2,441,446	2,255,295	186,151
AUDITOR/CONTROLLER-RECORDER:				
MICROGRAPHICS	238	-	-	-
SYSTEMS DEVELOPMENT	240	21,312,695	6,500,000	14,812,695
VITAL RECORDS	243	294,074	142,000	152,074
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR:				
REDEMPTION MAINTENANCE	252	219,159	62,679	156,480
UNIFIED PROPERTY TAX SYSTEM	254	131,786	131,786	-
TOTAL SPECIAL REVENUE FUNDS		<u>24,399,160</u>	<u>9,091,760</u>	<u>15,307,400</u>
<b>INTERNAL SERVICES FUND</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Revenue Over (Under) Exp</b>
AUDITOR/CONTROLLER-RECORDER:				
RECORDS MANAGEMENT	245	-	-	-
TOTAL INTERNAL SERVICE FUNDS		<u>-</u>	<u>-</u>	<u>-</u>



## ASSESSOR Donald E. Williamson

### MISSION STATEMENT

The mission of the Office of the Assessor is to perform the state mandated function to:

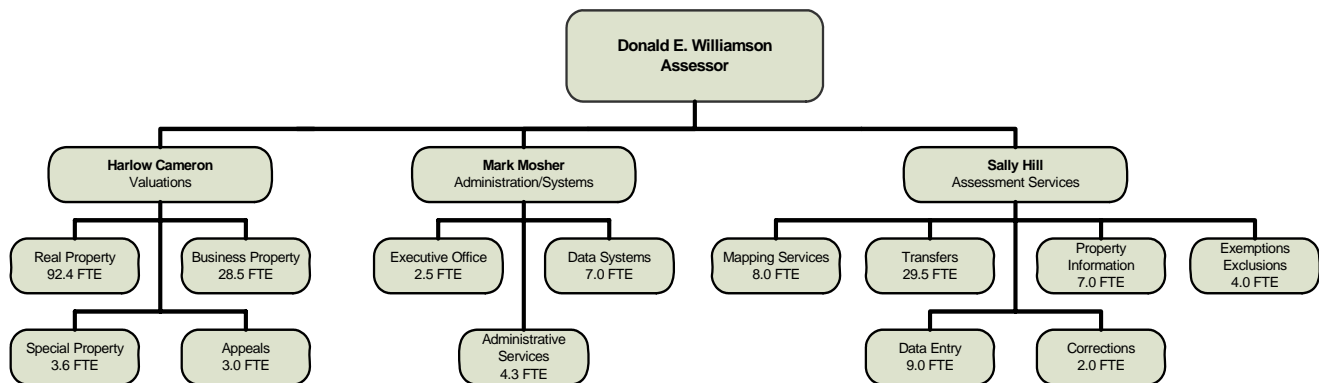
- Locate, describe, and identify ownership of all property within the county
- Establish a taxable value for all property subject to taxation
- List all taxable value on the assessment roll
- Apply all legal exemptions

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government.

### STRATEGIC GOALS

1. Increase public service by making property information more accessible and easier to understand.
2. Enhance operational efficiency and productivity by utilizing new technology, policies and procedures.
3. Assure quality control standardization.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Assessor	15,013,659	820,000	14,193,659		176.5
State/County Propert Tax Administration Program	2,441,446	2,255,295		186,151	28.3
<b>TOTAL</b>	<b>17,455,105</b>	<b>3,075,295</b>	<b>14,193,659</b>	<b>186,151</b>	<b>204.8</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, policy item requests and fee requests.

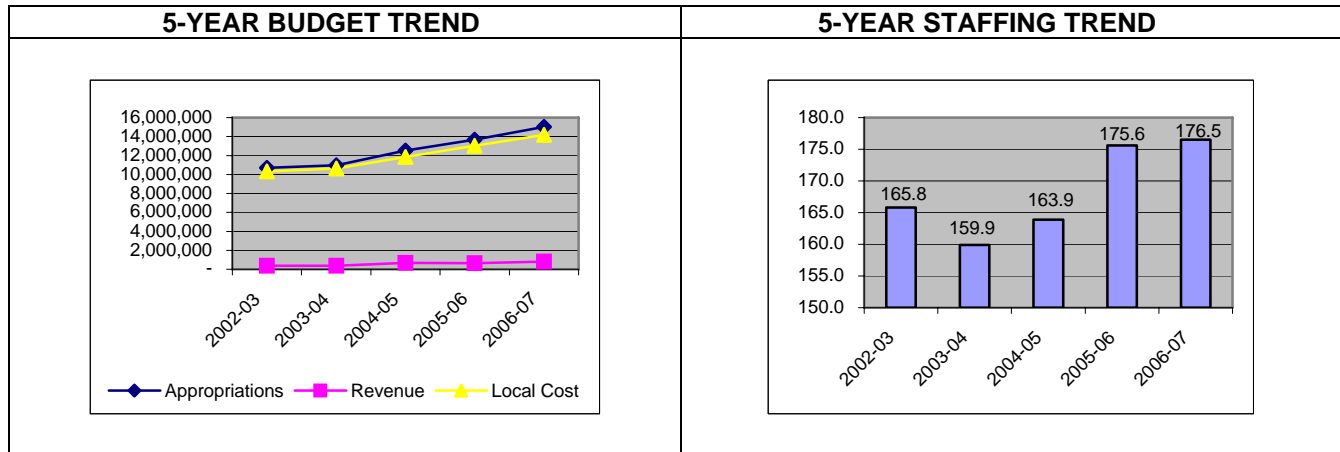


## Assessor

### DESCRIPTION OF MAJOR SERVICES

Under California law, the Assessor establishes a value for all property including residential, commercial, business and personal. The Assessor maintains current records on approximately 675,000 parcels of real property, 43,000 business property accounts and 33,000 other assessments including boats, aircraft, and manufactured home accessories. The Assessor also administers 17 different types of property tax exemptions including homeowner, veteran, disabled veteran, church, religious, and welfare exemptions.

### BUDGET HISTORY



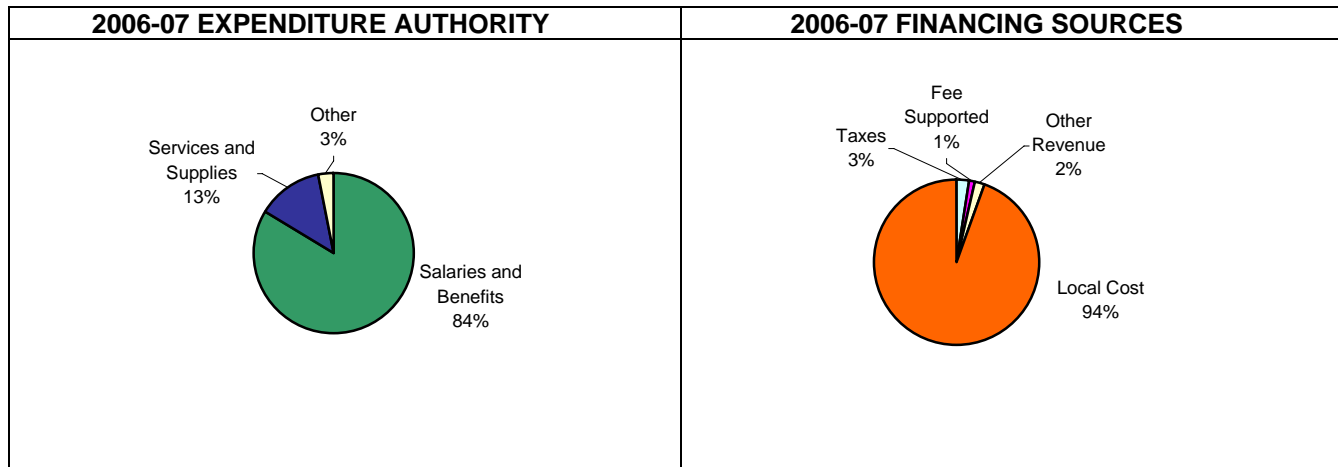
The Assessor's business is primarily affected by the changes in the real estate market. In San Bernardino, there have been a significant number of sales. In order to keep up with the growth, the Assessor's office has increased staff to maintain the growing workload. This is reflected in the staffing trend shown above. As with the staffing, the overall budget has correspondingly increased to meet the growth. The California Revenue and Taxation code requires several correspondences in order to properly inform the homeowners of any change in property status as well as requests for information. The required correspondence and their associated processing have increased the Assessor's overall budget.

### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	10,617,333	11,060,121	13,421,216	14,815,149	14,811,765
Departmental Revenue	463,745	504,768	849,595	647,500	949,909
Local Cost	10,153,588	10,555,353	12,571,621	14,167,649	13,861,856
Budgeted Staffing				175.6	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal  
DEPARTMENT: Assessor  
FUND: General

BUDGET UNIT: AAA ASR  
FUNCTION: General  
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,785,588	9,471,812	10,411,631	11,848,095	11,658,169	12,543,588	885,419
Services and Supplies	641,443	674,808	1,942,430	1,719,363	855,452	1,072,738	217,286
Central Computer	763,446	648,697	734,722	906,845	866,895	929,546	62,651
Equipment	-	-	31,685	-	-	-	-
Transfers	426,856	287,943	300,748	285,462	285,462	377,430	91,968
Total Appropriation	10,617,333	11,083,260	13,421,216	14,759,765	13,665,978	14,923,302	1,257,324
Operating Transfers Out	-	(23,139)	-	52,000	-	90,357	90,357
Total Requirements	10,617,333	11,060,121	13,421,216	14,811,765	13,665,978	15,013,659	1,347,681
<b>Departmental Revenue</b>							
Taxes	327,880	301,163	428,136	475,739	307,500	390,000	82,500
Current Services	-	-	47,628	145,614	90,000	150,000	60,000
Other Revenue	135,865	203,605	373,831	328,556	250,000	280,000	30,000
Total Revenue	463,745	504,768	849,595	949,909	647,500	820,000	172,500
Local Cost	10,153,588	10,555,353	12,571,621	13,861,856	13,018,478	14,193,659	1,175,181
Budgeted Staffing					175.6	176.5	0.9

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Budgeted staffing was also adjusted to reflect the additions of 1.85 Appraiser I, 0.75 Auditor Appraiser II and 0.96 Office Assistant III. The following positions were reduced 0.04 Appraisal Technician, 1.38 Appraiser II, 0.77 Appraiser III, 0.50 Assistant Assessor. Budgeted staffing reflects a net increase of 0.9 position. These adjustments (i.e., increases and decreases) account for the anticipated attrition in the upcoming fiscal year and was established based on historical trends.



The cost of performing the mandated functions of the Assessor's office has continued to grow over the past couple of years. In order to meet this demand, services and supplies were increased to better utilize the available funds for the mandated expenses (i.e., printing, presort & packaging, mileage reimbursement, travel, etc).

In 2006-07 fee revenue is projected to increase due to the real estate market being increasingly active (e.g., special assessments', change of ownership fees, and exclusion fees etc.) as well as the increase in the values of the properties. It is anticipated that this trend will hold up for the next year and therefore revenue was increased to match expectations.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Use of a satisfaction survey on the website consisting of a yes/no format to determine if the visitor found the information they were looking for. Baseline to be established prior to the start of 2006-07.		70% yes responses
Wait times to direct callers, compare to prior year's results.		5% Reduction
Number of new informational instruction sheets available in Spanish.		10% Increase
Residential appraiser's production rate.		10% Increase
Title Transfer Technician's production rate.		10% Increase
Percentage of reviewed change of ownership events that have been processed accurately.		95% (475)
Number of non-mandatory audits performed annually.		10% Increase (20 audits)

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<p><b>Computer Server Hardware</b></p> <p>Concurrent with the development of the Business Plan, the Assessor's office was performing a risk analysis of the computer systems. The strategy to replace the high risk equipment was to utilize excess revenue achieved in 2005-06. However, after turning in the business plan policy items, it was discovered that the amount of revenue available was insufficient to cover the critical need.</p> <p>Replace computer systems hardware and software: Assessor's office has been maintaining its' current equipment, but the current platform will not be able to be maintained/supported after December 2006. Assessor's office is working with ISD to move forward to a more efficient Microsoft supported system. The replacement equipment is required to keep the Assessor's office operating without interruption. If the equipment crashes, the department will lose functionality/productivity of the staff. One-time Additional Funding Requested: \$115,000 increase in equipment.</p>	-	115,000	-	115,000	
Proposed Performance Measure: Replace Computer Server Hardware						> 95%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
2	<p><b>Increase in Public Service Staff</b></p> <p>Taxpayer inquiries have dramatically increased over the last couple years due to the increase in property sales throughout the county. In order to keep up with the phone calls and walk in traffic, additional staff is pulled from their regular duties in order to assist with public assistance. The increase of public inquiries is due to several factors: the number of parcels transferred (5% increase in the past 2 years), the high-assessed value of the parcels selling, and resulting in very high supplemental and annual tax bills. Due to the improved collection practices by the Treasurer Tax Collector/Public Administrator (TTC) aggressive collection practices, as taxpayers call the TTC, they often have related questions for the Assessor. Increasing the staff with 2.0 additional Office Assistant IIs would provide the needed resources to adequately cover the public demand.</p> <p>The Assessor's office has conducted phone surveys, which indicated that the public has to wait an unacceptable amount of time to speak to a staff member. We have defined improving this situation in our Business plan. On-going Additional Funding Requested: \$84,000 in salaries and benefits and \$4,000 in services and supplies.</p>	2.0	88,000	-	88,000	
	<i>Supports Wait Time performance measure</i>					5% reduction
3	<p><b>Restoration of Admin Office Assistant</b></p> <p>The perspective of the policy items for the Business Plan was long term strategic needs. The receptionist/mail handler position is being covered by a temp and was overlooked as an immediate term need.</p> <p>Increases in property sales in the county have resulted in an increase in public inquiries. During the prior budget reductions, the Administrative receptionist (Clerk III) was deleted to provide departmental cost savings. The Administrative receptionist's primary function is to greet visitors and answer the phones for the executive staff. This position has also assumed the duty of sorting department mail as well as maintaining department supplies. With the loss of this position, these tasks have been delegated to other staff (i.e., Payroll Specialist, Fiscal Assistant, Staff Analyst, etc.) and the reception desk has been left unoccupied. This resulted in other tasks not being completed timely due to the interruptions from the phones. Recently a temporary employee was hired to allow the staff to get caught up with their primary tasks.</p> <p>Without a full time administrative receptionist, primary tasks will be placed on the back burner, such as updating policies and procedures (etc.). It is requested that an Office Assistant III be added back to the Assessor's Administrative staffing. On-going Additional Funding Requested: \$42,000 increase in salaries and benefits and \$2,000 increase in services and supplies.</p>	1.0	44,000	-	44,000	
	<i>Supports Wait Time performance measure</i>					5% reduction



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
4	<p><b>Additional Real Property Staff</b></p> <p>The rollout of the AES comp sales tool to the real property staff is now in process. Until this point, it was difficult to fully determine the impact and benefits of the AES product. Also, at the time the Business Plan was submitted, the enormity of the valuation workload increase for 2006 was not fully known. Note that the majority of these positions are valuation support personnel that do not directly benefit from AES.</p> <p>The change of ownership and new construction appraisal workload activity in the last three-year period is far greater than was anticipated in the department long-range projections (from 112,633 to 202,816 valuation event units). The surge has been largely managed without a significant increase in workload backlog through the sheer human determination of the valuation staff, coupled with efficiency improvements in systematic tools such as Assessment Evaluation Services (AES), equipment, and approval of a few key positions by the Board of Supervisors.</p> <p><u>Property Valuation</u></p> <p>It should be noted that the AES program cannot solely address the huge increase in valuation activity. The appraisal staff is required to physically measure and draw the newly built homes in the field, complete a building record, and then input the property characteristics in to a database. After the characteristic data is captured, AES can be utilized to estimate fair market value. Currently we are experiencing a tremendous increase in new construction permits for single-family homes in our Victorville and Yucca Valley district offices with an increase of construction work volume up 148% and 40% respectively. Economics predict that this trend will continue. The 2.0 appraiser I positions requested are slated for assignment to these 2 district offices to handle the new constructions and related change of ownership activity. (Requesting 2.0 Appraiser I positions)</p> <p><u>Valuation Support</u></p> <p>The actual surge in total workload for the past 3 years has been statistically skewed by the fact that most of our Prop 8s have been retired thus when you analyze the property transfers and new construction workload over a 3-year period, there has been an 80% cumulative increase. The Assessor utilizes appraiser technicians in assisting both the residential and commercial appraisers in the measuring and drawing up of new construction. This will allow the commercial and residential appraiser to concentrate on property valuation functions determining value-using AES where applicable. The appraiser technicians also perform duties in the valuation of low value new construction and manufactured homes. Activity in these work units has also increased significantly.</p> <p>Another area that has not been provided for by the AES or previous additions of appraisal positions is the proportionate increase in public inquiries and complaints that accompany the quantum leap in valuation events. The volume of these contacts has overwhelmed the Office Assistant and Appraisal Technician staffs. Appraisers have been forced to backfill lower level duties in order for the department to deliver the high level of public service that the Assessor's Office is committed to providing. A business operation efficiency opportunity can be realized with the addition of a moderate number of valuation support staff, freeing the appraisers to concentrate on property valuation functions. (Requesting 2.0 Office Assistant III and the 4.0 Appraiser Technician)</p> <p><u>Valuation Sampling</u></p> <p>The Assessor's Office maintained a position that split time on internal audit functions and valuation sampling to insure laws, policies, and procedures are uniformly applied in the nine real property field office locations in the county. The balance of the time was spent on technical appraisal assignments. This position was sacrificed in the spend down budget cuts a few years ago when it was vacated by retirement. The assessor is seeking to restore this position to insure high quality performance ratings on the periodic State Board of Equalization audits of the department. The rating is very important because it is used to determine whether or not the county qualifies to retain five percent of the supplemental assessment revenue for administering the rolls as provided by SB 813. (Requesting 1.0 Appraiser III)</p> <p>Ongoing Additional Funding Requested: \$516,250 increase in salaries and benefits and \$18,000 increase in services and supplies.</p>	9.0	534,250	-	534,250	
Supports Residential Appraisal performance measure						10% increase





POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
5	<b>Increase Transfers Quality</b> In order to keep up with the high volume of recorded documents (e.g., deeds), the transfers staff has been required to increase the speed of processing each document. This has resulted in a higher number of errors and causes an increase in rework. The addition of another senior technician (Title Transfer Technician II) to provide quality control would assist in alleviating this situation. On-going Additional Funding Requested: \$62,000 increase in salaries and benefits and One-time increase of \$2,000 in services and supplies.	1.0	64,000	-	64,000	
	<i>Supports Title Transfer Technician performance measure</i>					10% increase
6	<b>Reclassification of Critical Staff</b> Position reclassification determined after establishment of Business Plan. The staff (2) that currently process splitting/combining parcels are classified as Title Transfer Technician I. Due to the evolution of the GIS, these individuals duties are more aligned with the tasks of a Cadastral Drafting Technician I. Request performing a study to evaluate the proper classification for these positions. On-going Additional Funding Requested: \$4,800 increase in salaries and benefits.	-	4,800	-	4,800	
	<i>Supports Cadastral Drafting Technician performance measure</i>					10% increase
7	<b>Reclassification of Business Prop. Staff</b> With the transition to electronic image storage of annual 571-L Property Statements and Landlord Letters from maintenance of hard-copy parcel record folders, the responsibilities of Position # 70885 have changed. The regular duties of the position have shifted from maintaining paper record files to public service resource and process support for Auditor-Appraisers in completing audits of business records. The new duties of the position are more technical and require greater knowledge. The position warrants reclassification for fairness and avoidance of out-of-class responsibility claim issues. On-going Additional Funding Requested: \$1,500 increase in salaries and benefits.	-	1,500	-	1,500	
	<i>Supports Non-mandatory Audits performance measure</i>					10% increase
<b>Total</b>		<u>13.0</u>	<u>851,550</u>	<u>-</u>	<u>851,550</u>	

FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Property Information Reports</b> The Assessor has developed a multi page, presentation quality report that can be produced detailing ownership, value, exemption, and parcel history information as well as complete characteristic data. The printed report is multiple pages (9 to 15) and contains characteristic information. The new reports replaces the previous methodology of selling a "screen print" to the taxpayer. Revenue and Taxation Code Section 408.3 ( c ) indicates that the assessor may require a fee reasonably related to the actual cost of developing and providing the information by the party receiving the information.  The Assessor currently levies a fee of \$2 per printed page of data from the Property Information Management System and \$5 for property characteristic data. At these rates, the taxpayer would be required to pay \$18 to \$35. This new report is a more efficient method of providing a total parcel information report and can be produced at a cost of \$15 per report.  This request is to update the Assessor fee schedule as result of the new report. Since this is report is only a change in the report provided to the taxpayer, it is anticipated that there will be no change (or negligible) in revenue from this fee change.	-	-	-	-
<b>Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Fiscal  
DEPARTMENT NAME: Assessor  
FUND NAME : General  
BUDGET UNIT: AAA ASR  
PROGRAM: Finance

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 15,013,659

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	-
Fee Revenue for fees not listed	430,000
Non Fee Revenue	390,000
Local Cost	14,193,659
Budgeted Sources	\$ 15,013,659

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 15,013,659

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	-
Fee Revenue for fees not listed	430,000
Non Fee Revenue	390,000
Local Cost	14,193,659
Revised Sources	\$ 15,013,659

DIFFERENCES (See Following Page for Details)	
	\$ -
	-
	-
	-
	-
	\$ -

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	
Inflationary Costs	
Other	
Total	\$ -

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
A new report was developed to provide to when they visit one of the Assessors information counters. In the past, the data was brought up in PIMS and a screen shot was printed and provided. The old version was more difficult to understand and typically confused the taxpayer. The change to the fee schedule reflects the sale of the report rather than the screen shot. Since this was a service previously provided, it is anticipated there will be no increase/decrease of revenue.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

GROUP NAME: Fiscal  
DEPARTMENT NAME: Assessor  
FUND NAME : General  
PROGRAM: Finance

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.023 c)	Screen prints for property information	\$ 1.00		\$ -	\$ 1.00		\$ -	\$ -	-	\$ -	\$ -	A new report was developed to be provided to the taxpayer. Historically, we gave them a screen print. The change reflects this new methodology and charges per page. Since it is a replacement product, we do not anticipate any change in revenue.
16.032 d)	Prop Information full report			\$ -	\$ 15.00		\$ -	\$ 15.00	-	\$ -	\$ -	This is a consolidation of the pages above.

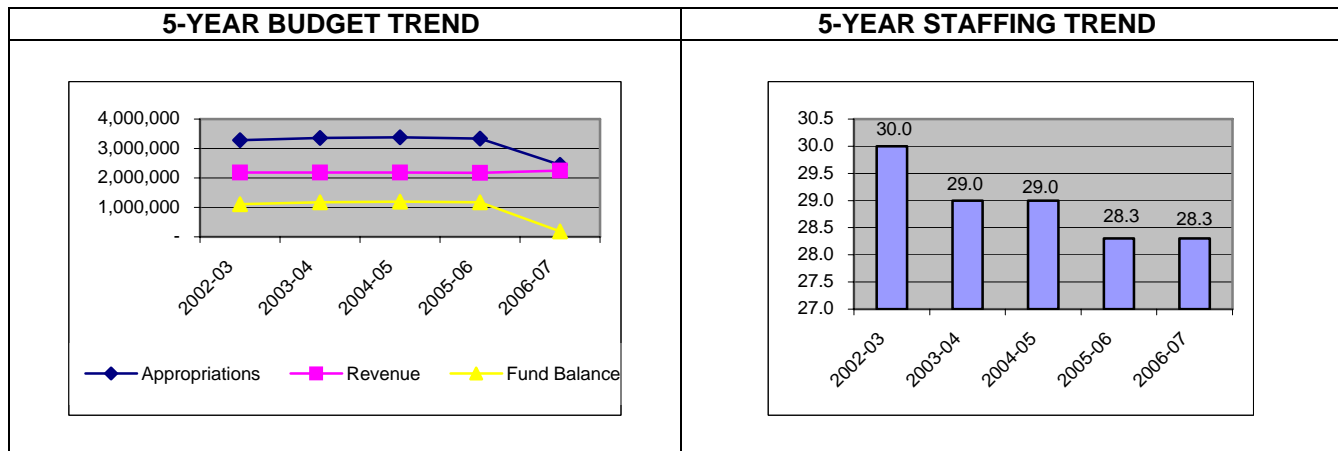
## State/County Property Tax Administration Program

### DESCRIPTION OF MAJOR SERVICES

On February 13, 1996, the Board of Supervisors approved an agreement with the State of California to participate in a state/county property tax administration program for 1996. The agreement provided a loan of \$2,139,938 for 1996, with a provision for the same in the following two calendar years. The state passed legislation extending this program through calendar year 2002.

Effective January 1, 2002, the State legislature approved authorization of AB589. This bill creates the State-County Property Tax Grant Program to replace the prior loan program. The grant is effective starting with the 2002-03 fiscal year and is authorized until the 2006-07 fiscal year. As with the prior loan program, these funds are intended to supplement the county's property tax administrative cost. The amount of the loan is set forth on a schedule established by the state and is anticipated to be the same as the previous loan program. Contingencies are used to set aside funds that are available from the state on a calendar year basis but are budgeted and managed in the county system on a fiscal year basis. The state's funding of this program has been put on hold for 2 years. The California Assessors Association has been working with the State Department of Finance to establish a replacement program to restore this vital funding source. The County Administrative Office is financing this program until the state resumes funding.

### BUDGET HISTORY



In 2006-07, the appropriations and the resulting fund balance have been dramatically reduced due to the postponement of funding by the state. In order to maintain the workload the County Administrative Office has back-filled state funding with general fund contingencies to finance the program until the state resumes the funding. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code.

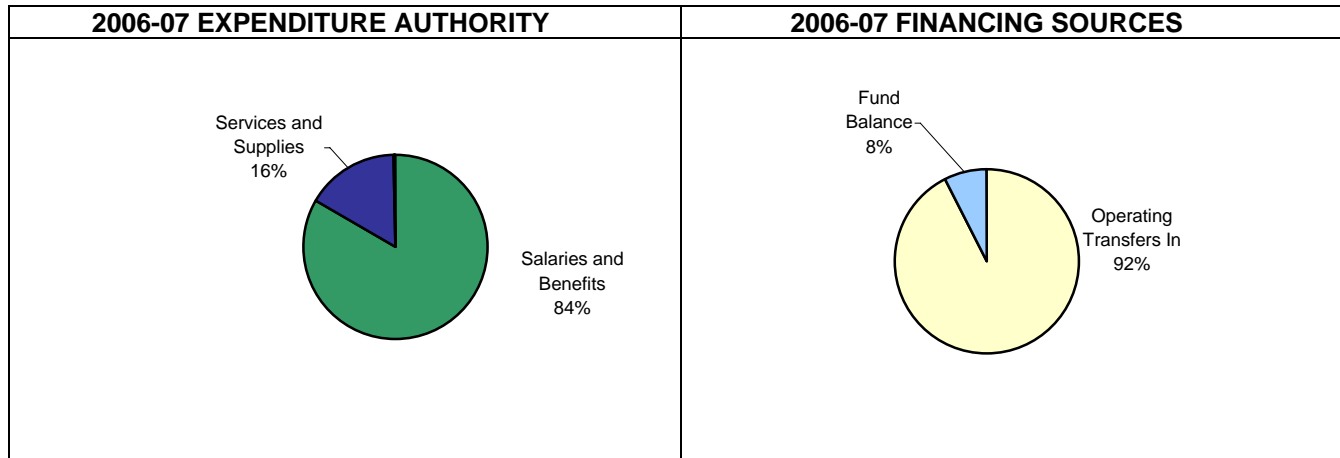
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,110,575	2,151,916	2,189,832	3,394,314	2,067,467
Departmental Revenue	2,183,040	2,173,518	2,162,020	2,223,438	1,082,742
Fund Balance				1,170,876	
Budgeted Staffing				28.3	

In 2005-06, revenue from the state have been dramatically reduced due to the postponement of the Program. In order to maintain the workload \$1,000,000 has been transferred from the county general fund to finance the program.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Fiscal**  
**DEPARTMENT: Assessor**  
**FUND: State/County Prop Tax Admin**

**BUDGET UNIT: RCS ASR**  
**FUNCTION: General**  
**ACTIVITY: Finance**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,565,193	1,645,952	1,837,812	1,694,379	1,910,545	2,036,992	126,447
Services and Supplies	545,382	500,764	346,493	367,229	370,802	375,289	4,487
Central Computer	-	-	-	-	-	21,906	21,906
Transfers	-	5,200	5,527	5,859	5,859	7,259	1,400
Contingencies	-	-	-	-	1,055,108	-	(1,055,108)
Total Appropriation	2,110,575	2,151,916	2,189,832	2,067,467	3,342,314	2,441,446	(900,868)
<b>Departmental Revenue</b>							
Use Of Money and Prop	43,102	20,915	21,106	26,929	25,000	25,000	-
State, Fed or Gov't Aid	2,139,938	2,152,603	2,140,874	-	2,139,938	-	(2,139,938)
Other Revenue	-	-	40	3,813	6,500	-	(6,500)
Total Revenue	2,183,040	2,173,518	2,162,020	30,742	2,171,438	25,000	(2,146,438)
Operating Transfers In	-	-	-	1,052,000	-	2,230,295	2,230,295
Total Financing Sources	2,183,040	2,173,518	2,162,020	1,082,742	2,171,438	2,255,295	83,857
Fund Balance					1,170,876	186,151	(984,725)
Budgeted Staffing					28.3	28.3	-

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, contingencies and revenue from the state have been dramatically reduced due to the postponement of the Program. In order to maintain the workload the entire \$2,139,938 has been transferred from the county general fund to finance this program until the state resumes funding of this program. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code.



## **AUDITOR/CONTROLLER-RECORDER**

### **Larry Walker**

#### **MISSION STATEMENT**

The San Bernardino County Auditor/Controller-Recorder's (ACR) Office is committed to serving our customers by processing, safeguarding, and providing information regarding the finances and public records of the County. We perform these functions with integrity, independent judgment, and outstanding service. We are accurate, timely, courteous, innovative, and efficient because of our well-trained and accountable staff.

#### **We are committed to:**

##### **Our Taxpayers**

.... spending taxpayer dollars wisely. To this end, we are dedicated to providing our services in a cost effective, efficient manner by taking advantage of innovation and new technology. We will promote sound financial management throughout County government and will perform budgetary control as required by law.

##### **Our Customers**

.... providing a high level of quality services to our customers. We will be sensitive and responsive to our customers' needs and expectations. We will be accurate, thorough and timely in the performance of our duties and will treat our customers in a professional manner with courtesy and respect.

##### **Our Employees**

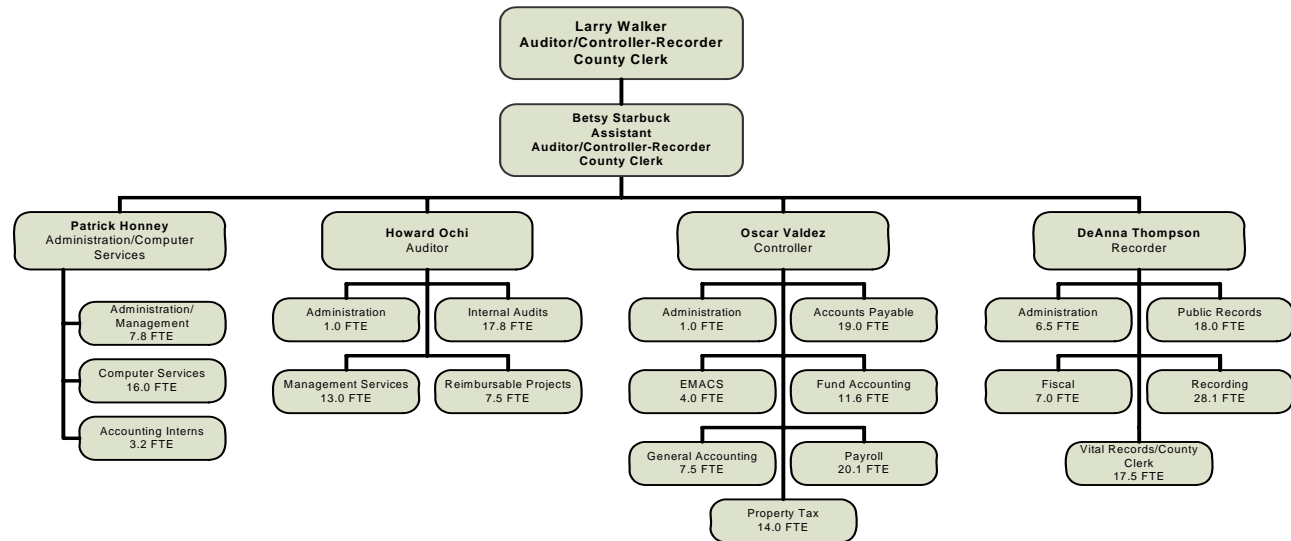
.... providing our employees with a safe, comfortable working environment in an atmosphere of mutual respect, cooperation and non-discrimination. We will hire and train competent, knowledgeable individuals with backgrounds that will complement and enhance the abilities of our workforce and we will provide opportunities for continued professional growth and advancement. We recognize, value, and support the efforts and ideas of our employees and will provide the information and resources necessary to accomplish the goals of this organization.

#### **STRATEGIC GOALS**

1. Improve the Financial Accounting System (FAS)
2. Improve Recorder Division's Digitized Images
3. Enhance Accounts Payable Process
4. Improve the Disaster Recovery Process



## ORGANIZATIONAL CHART



## SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Auditor/Controller-Recorder	18,105,671	5,543,522	12,562,149		209.6
Micrographics	-	-		-	-
Systems Development	21,312,695	6,500,000		14,812,695	17.0
Vital Records	294,074	142,000		152,074	-
Records Management	-	-		-	-
<b>TOTAL</b>	<b>39,712,440</b>	<b>12,185,522</b>	<b>12,562,149</b>	<b>14,964,769</b>	<b>226.6</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures and fee requests.



## Auditor/Controller-Recorder

### DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor/Controller-Recorder and County Clerk is responsible for providing the county and its constituents with a variety of accounting services and document recording and management services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, disbursement, and audits of all county financial activities to ensure sound financial management. In addition, they are responsible for personnel payroll services, developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan.

The Recorder Division accepts all documents for recording that comply with applicable recording laws, producing and maintaining official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk produces and maintains the official records of vital statistics, fictitious business names, and other entities required by the state to register with the County Clerk.

The specific services performed by each division are listed below.

#### **Auditor Division**

- Perform financial and internal audits and risk assessment reviews
- Advise departments on conducting operational risk assessment
- Prepare the Countywide Cost Allocation Plan (COWCAP) and the Indirect Cost Rate Proposal (ICRP)
- Implement new accounting systems
- Perform disaster response accounting
- Assist departments with reimbursement claims through state and federal processes
- Provide consultation services to departments to integrate accounting and financial processes such as the use of credit cards and departmental accounting software
- Prepare Internal Service Fund (ISF) financial statements

#### **Controller Division**

- Process payroll for county (EMACS partner)
- Perform contract payroll for outside governmental agencies
- Manage the Financial Accounting System (FAS) and maintain official county records through FAS
- Audit vendor payments and perform the accounts payable processes
- Manage county credit cards
- Control budget expenditures to Board-approved appropriation levels
- Maintain the county's chart of accounts
- Prepare the Comprehensive Annual Financial Report (CAFR) according to Governmental Accounting Standards Board (GASB) standards
- Extend property tax roll and apportion property tax revenue
- Prepare assurance type reports for county and outside agencies

#### **Recorder Division**

- Upon payment of proper fees and taxes, the recorder:
  - Records land records related to real and personal property ownership, judgments, liens, notices, military discharges, marriage licenses, and other miscellaneous documents
  - Files maps or documents such as tract maps, subdivision maps, parcel maps, and certificates of correction
- Collects and distributes portions of monies to various agencies, such as D.A. Real Estate Fraud fund, Preliminary Change of Ownership Reports to Assessor, and Documentary Transfer Tax to the county and cities
- Images, maintains and provides documents digitally and in a photographically reproducible format (microfilm)
- Creates, maintains and provides an index of document information, including Grantor/Grantee, when recorded mail to, Assessor's parcel number, and the short legal description
- Certifies and testifies to validity of documents on file





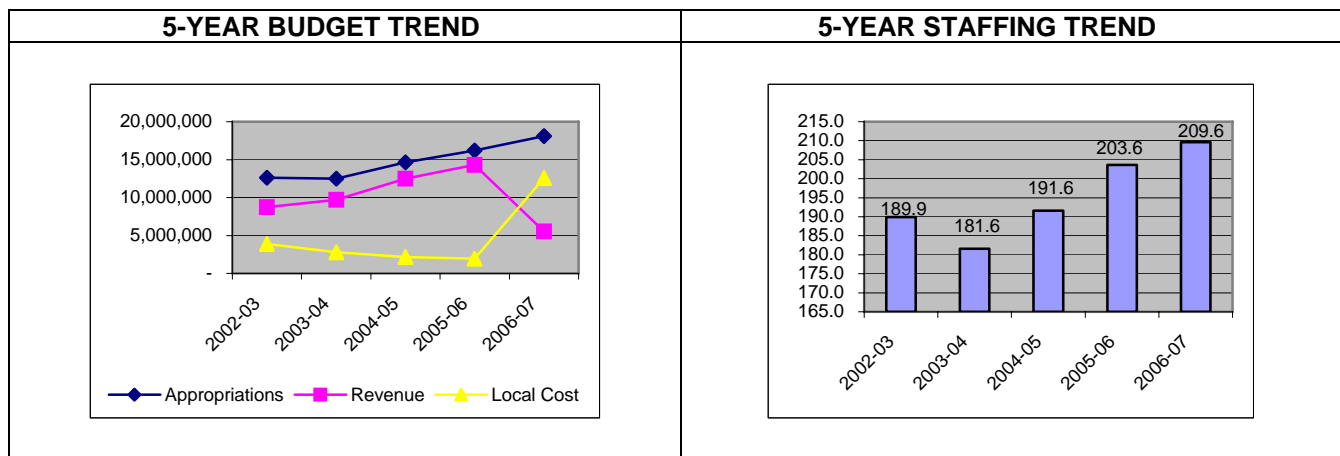
### **County Clerk Section**

- Review, issue and file Fictitious Business Names (FBN) to individuals, partnerships, and corporations
- Review applications, review background checks with the State Department of Justice, and issue identification cards for unlawful detainer processor, legal photocopier, process server, notary public and power of attorney
- Maintain, report, and make available to the public Oaths of Office and Conflict of Interest reports for specified individuals
- Issue marriage licenses
- Issue certified and informational copies of birth, death, and marriage certificates
- Perform civil marriage ceremonies
- Deputize commissioners of civil marriages, deputy county clerks, deputy recorders, and notary publics
- Image, maintain, and provide documents digitally and in a photographically reproducible format (microfilm)

### **Archives Section**

- Restore, preserve, and manage historic records (archives) as it relates to the history of county government

### **BUDGET HISTORY**



The significant increase in local cost and decrease in revenue in 2006-07 is a result of the County's concern for stabilizing the department's financing. Recording revenue has been placed in Countywide discretionary revenue and in lieu of this revenue source, additional general fund financing has been provided. The restructuring of this revenue was board approved on November 1, 2005.

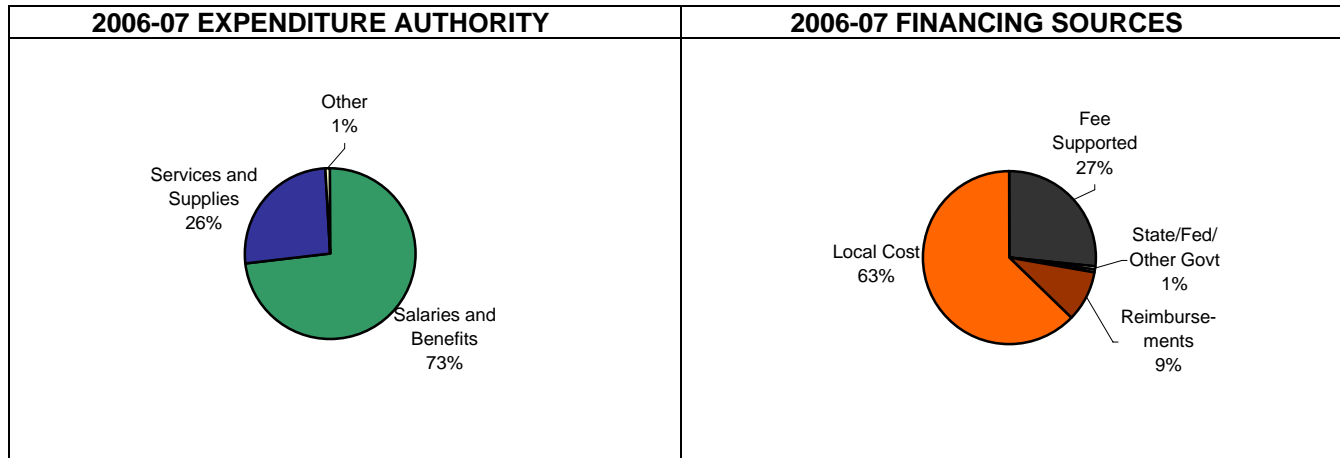
### **PERFORMANCE HISTORY**

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified 2005-06 Budget	2005-06 Estimate
Appropriation	11,894,771	11,954,500	19,968,967	16,625,805	15,997,297
Departmental Revenue	12,560,881	14,705,766	15,184,728	4,638,328	5,372,439
Local Cost	(666,110)	(2,751,266)	4,784,239	11,987,477	10,624,858
Budgeted Staffing				203.6	

Estimated appropriations for 2005-06 are less than the modified budget primarily due to difficulty in filling specialized vacant positions. Departmental revenue exceeds the modified budget primarily due to increased activity in Vital Records and the County Clerk section. Local cost reflects a significant increase over 2004-05 due to replacing recording revenue with local cost.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: General

BUDGET UNIT: AAA ACR  
FUNCTION: General  
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	9,088,728	9,612,515	10,707,547	12,942,024	12,990,684	14,582,136	1,591,452
Services and Supplies	1,594,559	2,019,691	3,667,274	3,279,216	3,724,654	4,342,973	618,319
Central Computer	736,734	872,222	1,159,570	1,106,542	1,061,083	921,399	(139,684)
L/P Struct/Equip/Vehicles	-	-	4,531,810	-	-	-	-
Transfers	750	88,454	34,618	38,706	38,706	139,955	101,249
Total Exp Authority	11,420,771	12,592,882	20,100,819	17,366,488	17,815,127	19,986,463	2,171,336
Reimbursements	-	(798,382)	(1,010,208)	(1,604,481)	(1,604,481)	(1,880,792)	(276,311)
Total Appropriation	11,420,771	11,794,500	19,090,611	15,762,007	16,210,646	18,105,671	1,895,025
Operating Transfers Out	474,000	160,000	878,356	235,290	-	-	-
Total Requirements	11,894,771	11,954,500	19,968,967	15,997,297	16,210,646	18,105,671	1,895,025
<b>Departmental Revenue</b>							
Taxes	-	186	-	-	-	-	-
Licenses and Permits	410,715	412,714	561,419	475,000	490,200	480,000	(10,200)
State, Fed or Gov't Aid	4,926	80,038	91,166	138,830	89,983	125,722	35,739
Current Services	11,601,766	14,106,149	14,409,803	4,667,789	13,627,145	4,842,800	(8,784,345)
Other Revenue	72,976	106,679	122,340	90,820	76,000	95,000	19,000
Total Revenue	12,090,383	14,705,766	15,184,728	5,372,439	14,283,328	5,543,522	(8,739,806)
Operating Transfers In	470,498	-	-	-	-	-	-
Total Financing Sources	12,560,881	14,705,766	15,184,728	5,372,439	14,283,328	5,543,522	(8,739,806)
Local Cost	(666,110)	(2,751,266)	4,784,239	10,624,858	1,927,318	12,562,149	10,634,831
Budgeted Staffing					203.6	209.6	6.0

In 2005-06, the department installed the Symposium Telephone Management System. In an effort to improve customer service, the next step will be to implement a call center to assure the best possible response to calls received by the system. The department has included in the 2006-07 budget the cost of \$245,000 to fund the call center to respond to this need.

In 2006-07, the department will incur increased costs in salaries and benefits of \$1,591,452 due to approved MOU, retirement, risk management and workers' compensation. Budgeted staffing was also adjusted to reflect the addition of 8.0 positions costing \$574,594 to support the goals in the Business Plan, which includes improving the Financial Accounting System; monitoring user satisfaction surveys and providing additional training as needed. The department has identified additional on-going revenue to support the 8.0 additional positions. The additional positions include 1.0 Accountant I, 1.0 Accountant II, 1.0 Systems Accountant II, 1.0 Systems Accountant III, 1.0 Accounting Technician, 1.0 Supervising Accountant III, 1.0 Fiscal Assistant, and 1.0 Office Assistant II. These added positions are offset by the deletion of 1.0 Human Resources Officer position.



which was transferred to the Human Resources Department and the deletion of 1.0 Records Management Supervisor. The overall budgeting staffing reflects a net increase of 6.0 positions.

Services and supplies are increasing by \$618,319 primarily due to the projected operation of the call center and the corresponding services and supplies cost for the 8.0 additional positions, inflationary services and supplies purchases. The increased cost of \$101,249 in transfers are due to EH&P, employee benefits and the transfer of funds to the Human Resource Department for the reimbursement of the Human Resources Officer II position.

Reimbursements increased by \$276,311 due to the cost of services that support Systems Development and modernization activities such as step increases and estimated inflation costs for services and supplies.

Due to the unpredictable nature of recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the recording fee revenue of \$9,645,000 has been placed in Countywide discretionary revenue and in lieu of this revenue source, additional general fund financing has been provided. In addition, departmental revenue increased by \$894,994 due to underestimating fee revenues in the Vital Records and County Clerk section. A decrease in other revenue of \$10,200 is due to a decrease in License fees, which reflect fewer marriage licenses being issued.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of payments processed within ten days of presentation to ACR.	80%	90%
Percentage of film images that are repaired by June 30, 2007.		80%
Track number of microfilm cassettes that are inventories within one month of receipt by June 30, 2007.		100%
Convert percentage of microfilmed images from 1980 to present to a digitized format by June 30, 2007.		80%
Increase overall Cal-Card use.		10%
Increase Electronic fund transfers to pay vendors.		10%

The performance measures for this budget unit demonstrate an emphasis on excellent customer service and the use of technology to achieve it. The department will improve customer service in Accounts Payable by paying more vendors electronically, transferring assigned Visa cards to Cal-Card, increasing the number of departments utilizing Cal-Card, and processing payments more quickly.

The Recorder's division will focus on improving customer service through microfilm repair, cataloging the microfilm, and then digitizing the improved images for better, long-lasting use.

FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Accounting Fees</b>	-	44,890	44,890	-
This uniform rate is based upon cost accounting from the 2005-06 COWCAP.				
<b>Notary Public Filing</b>	-	26,400	26,400	-
To recover actual direct and indirect costs. Increased costs due to mandated additional activities.				
<b>Total</b>	-	71,290	71,290	-





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Fiscal  
DEPARTMENT NAME: Auditor/Controller-Recorder  
FUND NAME : General  
BUDGET UNIT: AAA ACR  
PROGRAM: Various

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 18,105,671

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	773,800
Fee Revenue for fees not listed	4,549,000
Non Fee Revenue	220,722
Local Cost	12,562,149
Budgeted Sources	\$ 18,105,671

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 18,176,961

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	845,090
Fee Revenue for fees not listed	4,549,000
Non Fee Revenue	220,722
Local Cost	12,562,149
Revised Sources	\$ 18,176,961

DIFFERENCES (See Following Page for Details)
\$ 71,290

71,290
-
-
-
\$ 71,290

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	
Inflationary Costs	
Other	71,290
Total	\$ 71,290

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
The requested fee increases are to either (1) adjust the rates closer to the actual costs as documented by COWCAP or (2) to recover actual direct and/or indirect costs. All fees are consistent with fees charged by benchmark counties consisting of Alameda, Riverside, Orange, Ventura, Santa Clara, and San Diego. The Auditor/Controller-Recorder has proposed two fee changes for 2006-07. Revisions to existing fees to adjust for actual cost increases include accounting and auditing fees from \$72/hr, to \$77/hr; payroll accounting fee from \$36/hr to \$39/hr; and Notary Public Filings fee from \$29/hr to 35/hr.



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Fiscal  
**DEPARTMENT NAME:** Auditor/Controller-Recorder  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.023A (a)	Auditing fee	\$ 72.00	3,928	\$ 282,816	\$ 77.00	3,928	\$ 302,456	\$ 5.00	-	\$ 19,640	\$ 19,640	This uniform rate is based upon cost accounting from the 2006/07 COWCAP.
16.023A (b)	Management Services fee	\$ 72.00	-	\$ -	\$ 77.00	-	\$ -	\$ 5.00	-	\$ -	\$ -	See Above
16.023A (e)	General Accounting fee	\$ 72.00	1,902	\$ 136,944	\$ 77.00	1,902	\$ 146,454	\$ 5.00	-	\$ 9,510	\$ 9,510	See Above
16.023A (f)	Property Tax Accounting fee	\$ 72.00	-	\$ -	\$ 77.00	-	\$ -	\$ 5.00	-	\$ -	\$ -	See Above
16.023A (i)	Payroll Accounting fee	\$ 36.00	30	\$ 1,080	\$ 39.00	30	\$ 1,170	\$ 3.00	-	\$ 90	\$ 90	See Above
16.023A (1)	Reimbursable Projects Accounting fee	\$ 72.00	3,130	\$ 225,360	\$ 77.00	3,130	\$ 241,010	\$ 5.00	-	\$ 15,650	\$ 15,650	See Above
16.023A (y)	Notary Public Filings	\$ 29.00	4,400	\$ 127,600	\$ 35.00	4,400	\$ 154,000	\$ 6.00	-	\$ 26,400	\$ 26,400	To recover actual direct and indirect costs. Increased costs due to mandated additional activities.
16.023A (k) (1)	Special Tax Reports	\$ 72.00		\$ -	\$ 77.00		\$ -	\$ 5.00	-	\$ -	\$ -	This uniform rate is based upon cost accounting from the 2006/07 COWCAP.

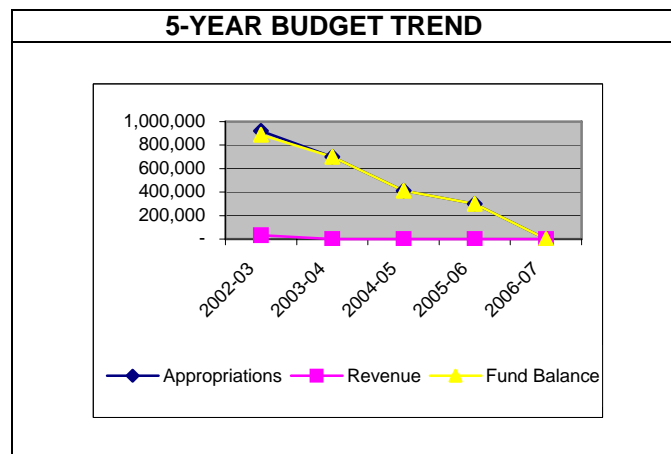
## Micrographics

### DESCRIPTION OF MAJOR SERVICES

The micrographics fund was established to defray the cost of converting the County Recorder's documents into an electronic storage system. In August 2001, the Board of Supervisors eliminated the fee that financed this fund. The fund has not received any revenue since that time and the Auditor/Controller-Recorder has been spending down the fund balance to close the fund at the end of fiscal year 2006. In anticipation of its closure and at the Board of Supervisors direction on January 31, 2006, the Auditor/Controller-Recorder transferred the balance of the fund into the Systems Development fund to continue supporting the Recorder's business operations. It is anticipated that no expenses will be recorded in this fund.

There is no staffing associated with this budget.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	192,239	287,746	111,445	299,862	299,862
Departmental Revenue	-	-	-	-	-
Fund Balance				299,862	

## ANALYSIS OF PROPOSED BUDGET

GROUP: Fiscal  
 DEPARTMENT: Auditor/Controller-Recorder  
 FUND: Micrographics

BUDGET UNIT: SDV REC  
 FUNCTION: General  
 ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	64,293	130,099	111,445	10,802	299,862	-	(299,862)
Contingencies	-	-	-	-	-	-	-
Total Exp Authority	64,370	287,746	111,445	10,802	299,862	-	(299,862)
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	64,370	287,746	111,445	10,802	299,862	-	(299,862)
Operating Transfers Out	127,869	-	-	289,060	-	-	-
Total Requirements	192,239	287,746	111,445	299,862	299,862	-	(299,862)
Fund Balance					299,862	-	(299,862)

Due to the Board approved elimination of the Micrographics fund, the fund will be closed at the end of 2005-06, there will not be any expenses recorded in the fund.



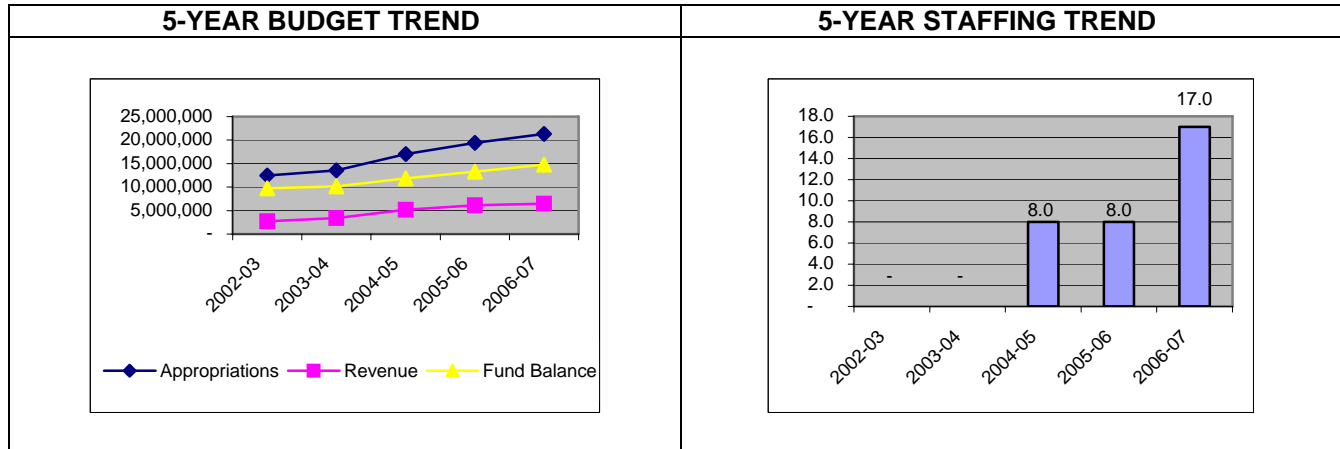


## Systems Development

### DESCRIPTION OF MAJOR SERVICES

The Systems Development fund was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the County's system of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

### BUDGET HISTORY

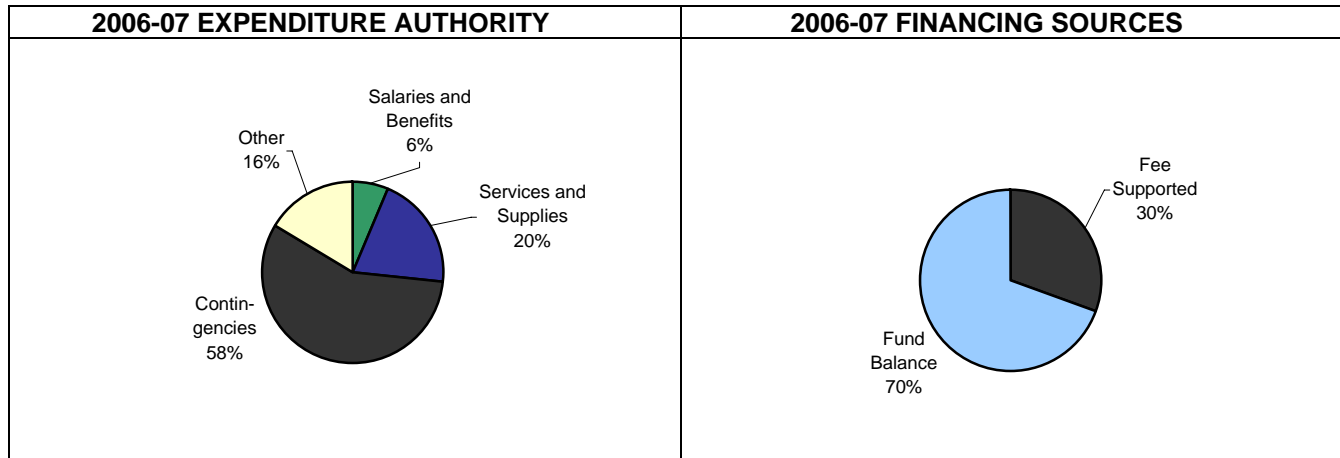


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	3,615,341	3,840,061	4,857,991	19,708,565	4,895,875
Departmental Revenue	4,066,883	5,510,598	6,295,959	6,401,660	6,401,665
Fund Balance				13,306,905	
Budgeted Staffing				10.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. A significant portion of the appropriated fund balance is placed into contingencies, which makes the proposed budget amounts for 2005-06 appear much larger than the total actual expenditures.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: Systems Development

BUDGET UNIT: SDW REC  
FUNCTION: General  
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	386,030	556,766	543,283	1,347,943	804,660
Services and Supplies	2,505,485	2,402,937	2,655,464	2,756,281	5,762,666	4,324,202	(1,438,464)
Central Computer	-	-	-	-	-	5,898	5,898
Land and Improvements	-	-	-	-	25,000	548,500	523,500
Equipment	622,727	320,379	721,633	393,393	2,850,000	1,242,000	(1,608,000)
Transfers	144,500	676,265	949,564	1,141,181	1,329,876	1,543,156	213,280
Contingencies	-	-	-	-	8,908,680	12,169,210	3,260,530
Total Appropriation	3,272,712	3,399,581	4,712,691	4,847,621	19,419,505	21,180,909	1,761,404
Operating Transfers Out	342,629	440,480	145,300	48,254	-	131,786	131,786
Total Requirements	3,615,341	3,840,061	4,857,991	4,895,875	19,419,505	21,312,695	1,893,190
<b>Departmental Revenue</b>							
Current Services	4,066,883	5,257,920	6,295,959	6,112,600	6,112,600	6,500,000	387,400
Other Revenue	-	252,678	-	5	-	-	-
Total Revenue	4,066,883	5,510,598	6,295,959	6,112,605	6,112,600	6,500,000	387,400
Operating Transfers In	-	-	-	289,060	-	-	-
Total Financing Sources	4,066,883	5,510,598	6,295,959	6,401,665	6,112,600	6,500,000	387,400
Fund Balance					13,306,905	14,812,695	1,505,790
Budgeted Staffing					8.0	17.0	9.0

Changes to salaries and benefits include the Board approved transfer (January 10, 2006) of 2.0 Business Systems Analyst III positions from the Information Service Department (ISD) to the Systems Development fund to support the Recorder's functions. Over the last several years, due to the rapid and continued increase in real estate-related activity, budgeted staffing was also adjusted to reflect the addition of 7.0 positions for the efficient operation, maintenance, and enhancement of the Recorder's systems. The positions were requested due to expansion of in-house services as well as a planned opening for a fourth office in another area of the county. The additional staff include the following 2.0 Legal Document Classifier II and 1.0 Legal Document Supervisor was hired to supervise the offices in the outlying areas; 2.0 Programmer Analyst III and one 1.0 Business Systems Analyst III were added to support the on-going technology conversion of these systems in keeping with the department's business plan and customer service initiatives; 1.0 Staff Analyst I was added to assist with



legislative research to ensure the Recorder complies with continually changing regulations. The overall budgeting staffing reflects an increase of 9.0 positions.

Services and supplies, was decreased by \$1,438,464 due to project delays and planning less expenditures. Data Processing Charges (an Internal Service Fund) of \$5,898 were charged to this fund for the first time, to pay for the mainframe support that ISD is providing for the Recorder's systems.

Structures and Improvements to Structures increased by \$523,500 due to two planned Capital Improvements Projects. One of the projects includes 50% participation in installing a security fence around the perimeter of the building at the recommendation of the Sheriff's Department, primarily to protect the employees and the information systems for the Recorder's office. The second project is the anticipated CIP to build out the remainder of the 2<sup>nd</sup> floor to house the Computer Services staff.

Equipment decreased by \$1,608,000 due to delayed plans for disaster recovery and less expenditures than expected. Intra-fund transfers out increased by \$213,280 due to moving a transfer transaction from Vital Records to Systems Development for staff and space use to provide expanded Recorder services at offices in outlying areas of the county. Another added expense was the increased amount of the transfer from Systems Development to the ACR's portion of the general fund to pay for the additional cost of staffing positions that support the Recorder's operations.

Contingencies also increased by \$3,260,530, due to fund balance not being spent in the prior year and less planned expenditures in 2005-06. Operating transfers out increased by \$131,786 to pay for one Business Applications Manager position located at the Treasurer-Tax Collector's office.

It is also anticipated that revenue will increase by \$387,400, although activity in the real estate industry appears to be slowing.

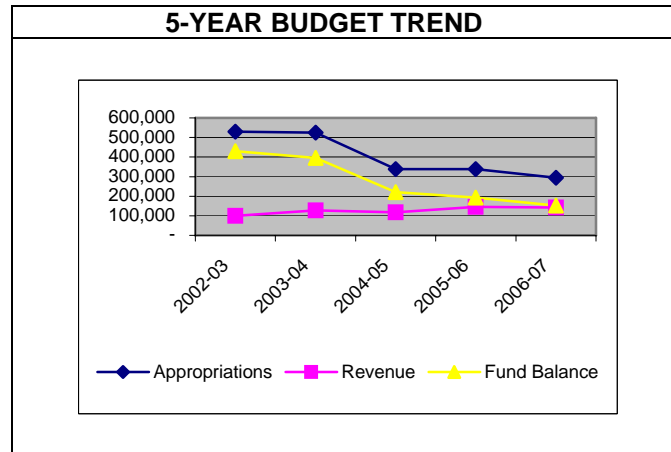
## Vital Records

### DESCRIPTION OF MAJOR SERVICES

The Vital Records fund was established to support vital records operations, including improvement and automation of vital record systems. Revenue includes fees collected for certified copies of vital statistic records, pursuant to Health and Safety Code Section 10605.3.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

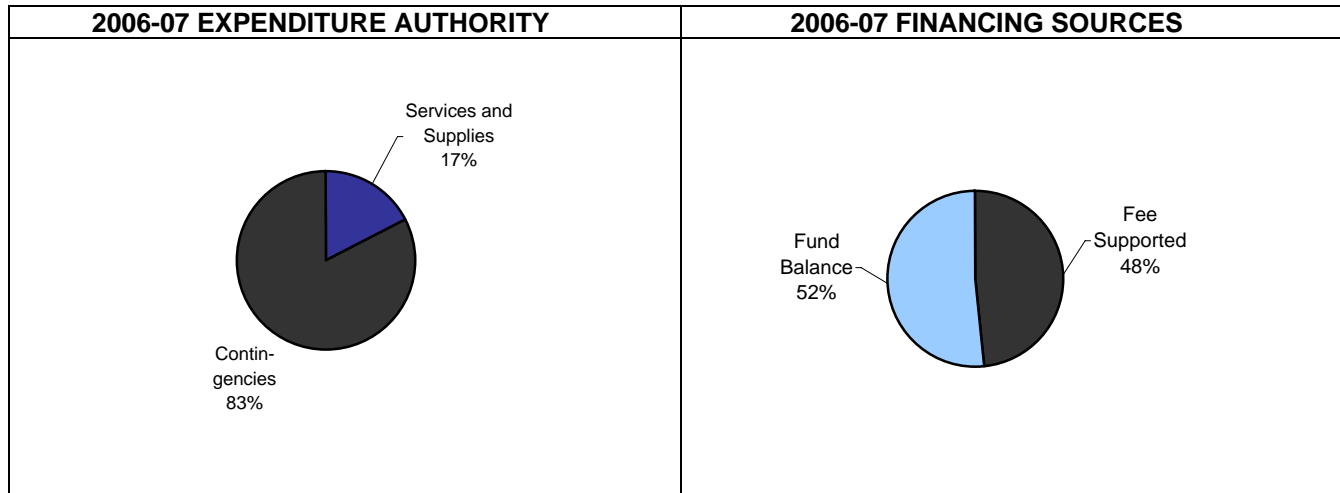


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	165,032	306,969	175,183	338,652	182,302
Departmental Revenue	131,122	127,146	147,732	145,000	140,724
Fund Balance	33,910	179,823	27,451	193,652	41,578

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Fiscal  
**DEPARTMENT:** Auditor/Controller-Recorder  
**FUND:** Vital Records

**BUDGET UNIT:** SDX REC  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	165,032	139,270	175,183	41,170	121,134	51,150	(69,984)
Transfers	-	-	-	141,132	141,132	-	(141,132)
Contingencies	-	-	-	-	76,386	242,924	166,538
Total Exp Authority	165,032	139,270	175,183	182,302	338,652	294,074	(44,578)
Operating Transfers Out	-	167,699	-	-	-	-	-
Total Requirements	165,032	306,969	175,183	182,302	338,652	294,074	(44,578)
<b><u>Departmental Revenue</u></b>							
Current Services	131,122	121,308	147,732	140,724	145,000	142,000	(3,000)
Other Revenue	-	5,838	-	-	-	-	-
Total Revenue	131,122	127,146	147,732	140,724	145,000	142,000	(3,000)
Fund Balance					193,652	152,074	(41,578)

There is no staffing associated with this fund. Most of the proposed 2006-07 appropriations are in contingencies. In prior years, this fund helped support operations in the Recorder's satellite locations. However, because of the expansion of services of the satellite offices, it was determined that the Systems Development fund was a more appropriate source of support.

Appropriations in 2006-07 include funds for upgrading and maintaining the Vital Records electronic system as well as directly providing services to the general public.



## Records Management

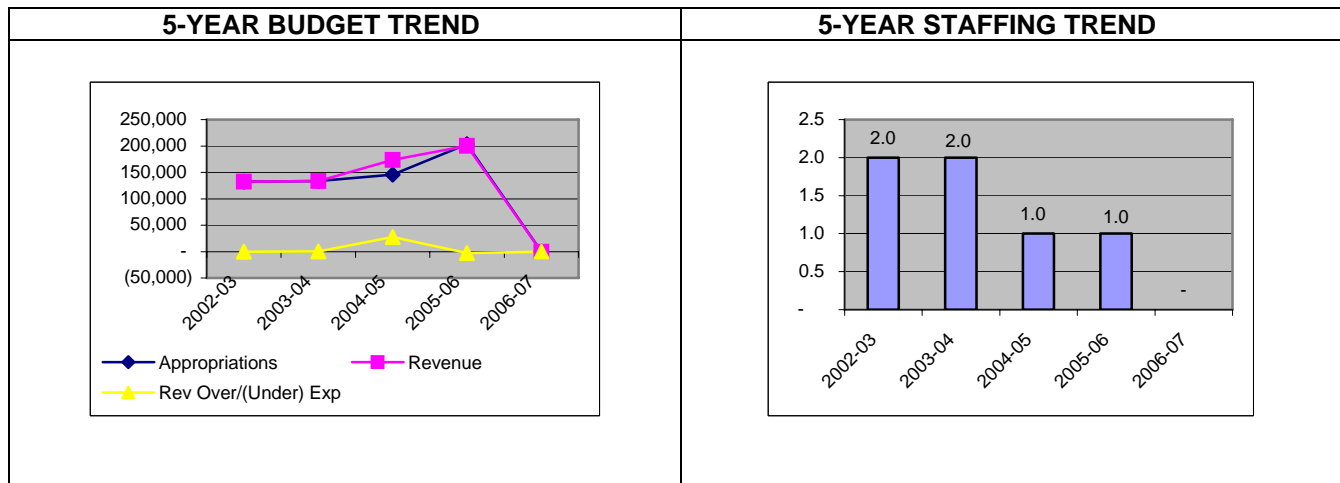
### DESCRIPTION OF MAJOR SERVICES

Records Management has been responsible for storage of inactive records and their eventual destruction at County departments' directions in accordance with their County Board of Supervisors' approved records retention schedules. This division relocated inactive files from County departments into a central storage facility, where the files were maintained and made accessible to user departments upon request. The division also identified records eligible for destruction based on schedules established by the owning agency.

The Records Management budget operated as an Internal Service Fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

At the direction of the County Administrative Office, the fund will be closed at the end of 2005-06. The revenue received from its various services is not enough to cover the expenses needed to operate. To continue operating, rates for the various services would have to be raised significantly. Records Management cannot be competitive with storage facilities outside of the county.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	220,275	113,142	146,077	203,135	191,042
Departmental Revenue	118,331	138,378	188,094	200,240	227,436
Revenue Over/(Under) Exp	(101,944)	25,236	42,017	(2,895)	36,394
Budgeted Staffing				-	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	46,157	(2,283)	68,294	-	

Records Management does not have enough revenue to run as a full-service records management operation; expenses have increased faster than revenue. Therefore, the Records Management fund will be closed at the end of 2005-06.



## ANALYSIS OF PROPOSED BUDGET

GROUP: Fiscal  
 DEPARTMENT: Auditor/Controller-Recorder  
 FUND: Records Management

BUDGET UNIT: IRM ACR ACR  
 FUNCTION: General  
 ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	45,491	86,888	52,125	55,193	56,966	-	(56,966)
Services and Supplies	174,784	81,438	93,570	135,646	145,966	-	(145,966)
Transfers	-	347	-	203	203	-	(203)
Total Exp Authority	220,275	168,673	145,695	191,042	203,135	-	(203,135)
Reimbursements	-	(55,531)	-	-	-	-	-
Total Appropriation	220,275	113,142	145,695	191,042	203,135	-	(203,135)
Operating Transfers Out	-	-	382	-	-	-	-
Total Requirements	220,275	113,142	146,077	191,042	203,135	-	(203,135)
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	(147)	-	-	-	-	-	-
Current Services	118,478	138,378	188,094	175,092	200,240	-	(200,240)
Residual Equity Transfers Ou	-	-	-	52,344	-	-	-
Total Revenue	118,331	138,378	188,094	227,436	200,240	-	(200,240)
Rev Over/(Under) Exp	(101,944)	25,236	42,017	36,394	(2,895)	-	2,895
Budgeted Staffing					1.0	-	(1.0)

The Internal Service Fund is going to be closed effective June 30, 2006. Any remaining fund balance will be transferred to an account with the County Administrative Office. As mentioned above, Records Management would not be able to continue operating without significantly raising rates for various services. The rates it would charge would not be competitive with outside storage facilities.



## TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR

### Dick Larsen

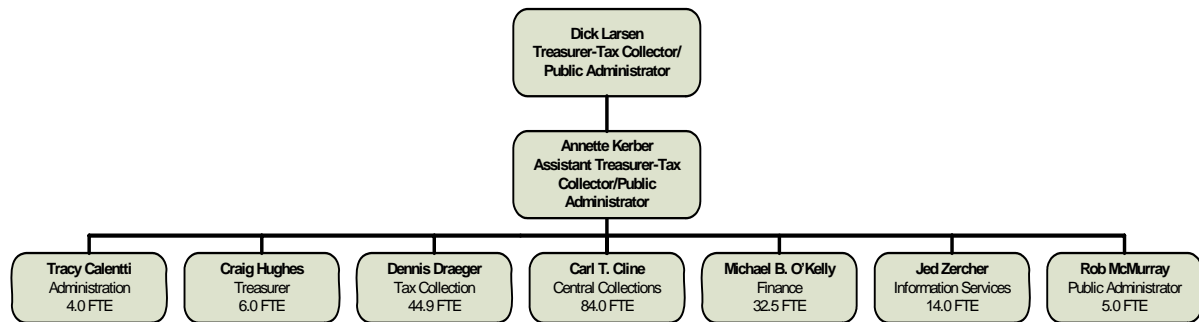
#### MISSION STATEMENT

The mission of the San Bernardino County Treasurer-Tax Collector/Public Administrator's office is to conduct County business in a fair, courteous and professional manner that is open and accessible to citizens, the business community, and other public agencies. This office will utilize current and evolving technology to enhance services and improve the reach of those services throughout the region. We will operate efficiently to deliver the highest quality services at the lowest possible cost to the taxpayers of San Bernardino County.

#### STRATEGIC GOALS

1. Manage the county treasury function in a safe, effective and efficient manner.
2. Collect property taxes in an effective manner with a focus on customer service.
3. Investigate and administer the estates of decedents with care and professionalism.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Treasurer-Tax Collector/Public Administrator	19,856,362	13,020,462	6,835,900		199.4
Redemption Maintenance	219,159	62,679		156,480	-
Unified Property Tax System	131,786	131,786	-	-	-
<b>TOTAL</b>	<b>20,207,307</b>	<b>13,214,927</b>	<b>6,835,900</b>	<b>156,480</b>	<b>199.4</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.





## Treasurer-Tax Collector/Public Administrator

### DESCRIPTION OF MAJOR SERVICES

The Treasurer-Tax Collector/Public Administrator is responsible for:

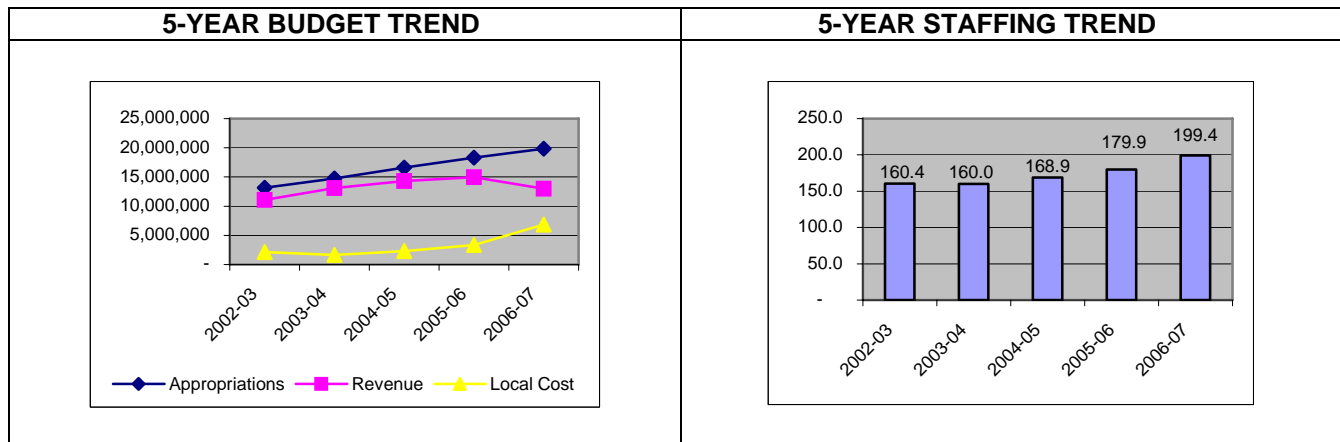
- Collecting of property taxes.
- Performing the county's treasury function.
- Providing a collection service for the county as well as to provide accounting and collections of court ordered payments.
- Administering property of persons who are deceased and no executor or administrator has been appointed.

The tax collection function involves the collection and accounting of property taxes for all county taxing entities that amounts to more than \$1.5 billion in property taxes, county licenses and other fees.

The Treasurer is also responsible for the investment of the county investment pool, which includes county funds and all school districts within the county, as well as providing banking services for these agencies. The Treasurer currently manages assets of almost \$3.5 billion.

The Treasurer-Tax Collector's Central Collections Division expects to collect more than \$38.0 million for the year ended June 30, 2006. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.

### BUDGET HISTORY



### PERFORMANCE HISTORY

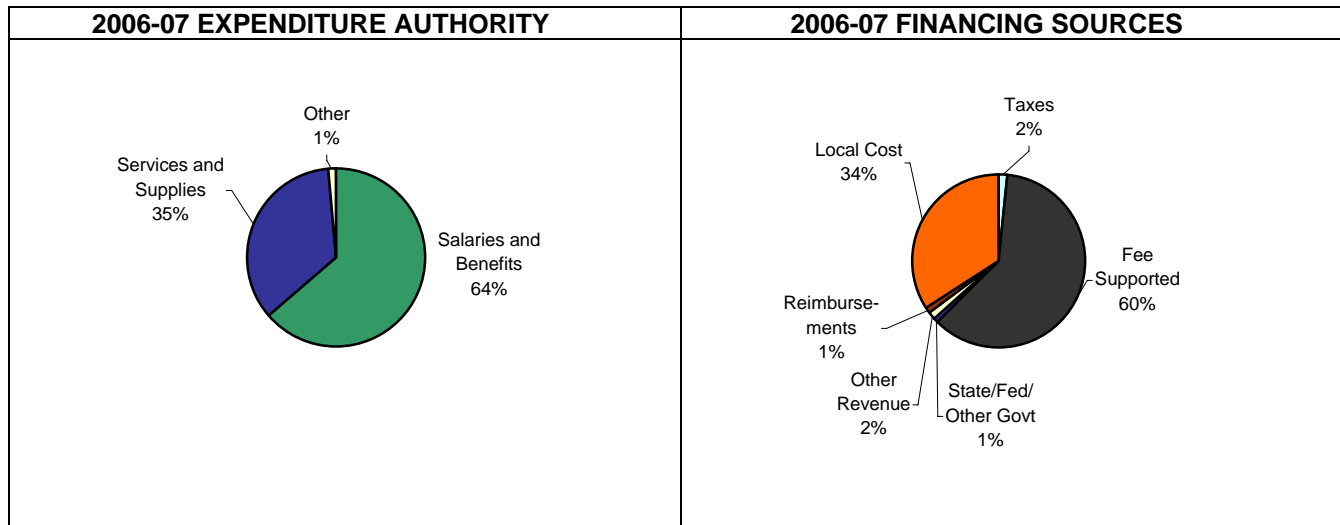
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	12,259,298	13,457,617	15,314,987	19,166,630	16,849,329
Departmental Revenue	11,780,858	13,104,172	14,653,137	15,308,353	13,338,036
Local Cost	478,440	353,445	661,850	3,858,277	3,511,293
Budgeted Staffing				196.7	

Estimated expenditures for 2005-06 reflect a savings of \$2,317,301 as compared to the modified budget. The estimated savings are primarily the result of vacant positions and lower than expected services and supplies costs due to uncertainty with the collection of court accounts.

Estimated revenues for 2005-06 are \$1,970,317 lower than the modified budget due to a decrease in the number of tax defaulted properties available for tax sale and decreased cost reimbursements related to the uncertainty with the collection of court accounts.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal  
 DEPARTMENT: Treasurer-Tax Collector/Public Administrator  
 FUND: General

BUDGET UNIT: AAA TTC  
 FUNCTION: General  
 ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,896,779	8,111,751	8,986,573	9,949,070	11,214,538	12,786,491	1,571,953
Services and Supplies	4,491,863	4,455,098	4,623,989	4,821,741	5,249,538	5,180,079	(69,459)
Central Computer	670,656	707,960	937,397	1,807,205	1,737,182	1,808,616	71,434
Equipment	-	-	596,882	39,379	10,000	50,000	40,000
Transfers	341,780	785,691	170,146	231,934	231,934	250,335	18,401
Total Exp Authority	12,401,078	14,060,500	15,314,987	16,849,329	18,443,192	20,075,521	1,632,329
Reimbursements	(341,780)	(652,883)	-	-	(148,119)	(219,159)	(71,040)
Total Appropriation	12,059,298	13,407,617	15,314,987	16,849,329	18,295,073	19,856,362	1,561,289
Operating Transfers Out	200,000	50,000	-	-	-	-	-
Total Requirements	12,259,298	13,457,617	15,314,987	16,849,329	18,295,073	19,856,362	1,561,289
<b>Departmental Revenue</b>							
Taxes	248,120	266,890	394,470	349,000	337,640	349,000	11,360
Licenses and Permits	750	590	490	-	-	-	-
Fines and Forfeitures	55,087	53,039	48,512	34,465	47,000	35,000	(12,000)
Use Of Money and Prop	-	13,507	16,985	13,723	7,393	7,393	-
State, Fed or Gov't Aid	98,140	53,418	106,486	137,760	71,490	138,000	66,510
Current Services	9,335,976	10,849,842	11,958,773	10,636,341	12,067,207	12,190,283	123,076
Other Revenue	2,042,785	1,866,886	2,127,421	2,118,493	2,424,949	169,000	(2,255,949)
Other Financing Sources	-	-	-	48,254	-	-	-
Total Revenue	11,780,858	13,104,172	14,653,137	13,338,036	14,955,679	12,888,676	(2,067,003)
Operating Transfers In	-	-	-	-	-	131,786	131,786
Total Financing Sources	11,780,858	13,104,172	14,653,137	13,338,036	14,955,679	13,020,462	(1,935,217)
Local Cost	478,440	353,445	661,850	3,511,293	3,339,394	6,835,900	3,496,506
Budgeted Staffing					179.9	199.4	19.5

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, equipment purchases, and a minor decrease in services and supplies costs. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.

The proposed budget includes a reclassification of a Fiscal Specialist to a Supervising Office Assistant in the Tax Collector Division due to an increase in the level of supervisory and technical responsibility required. The department is also requesting the deletion of a vacant Office Assistant III and the addition of a Deputy Public Administrator in the Public Administrator Division as a means to improve the effectiveness and efficiency of the division.



The proposed budget contains significant costs, approved by the Board on March 21 2006, associated with the funding of a Tax Collector satellite office in Victorville which includes the addition of 16.0 support staff. These costs include salaries and benefits in the amount of \$898,074 and services and supplies in the amount of \$65,700. These increased costs require an additional \$963,774 in on-going general fund financing. The additional staff include the following: 1.0 Business System Analyst III, 1.0 System Support Analyst III, 1.0 Fiscal Specialist, 1.0 Fiscal Assistant, 4.0 Office Assistant III, 2.0 Office assistant II and 6.0 Contracted Office Assistant II positions. In addition, the Board approved on December 13, 2005 the addition of 1.0 Business Application Manager for the Unified Property Tax system. Budgeted staffing was also adjusted to reflect the addition of 1.0 Office Assistant III, 1.0 Accounting Technician and 0.5 extra help positions to support the Tax Collector excess proceeds.

Budgeted revenues for 2006-07 are \$1,935,217 less than the prior year's budget. The decrease is primarily the result of a change in accounting methodology related to the recording of revenues received as reimbursement for the management of the treasury pool. These revenues will be budgeted and received by the County Administrative Office as countywide discretionary revenue instead of the Treasurer-Tax Collector/Public Administrator. The decreased revenue in the Treasurer-Tax Collector/Public Administrator's general fund budget will be replaced by an additional \$2,219,195 in general fund financing.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
County Investment pool rating.		Moody's - Aaa, Standard and Poor's - AAAf, Fitch - AAA
Meet or exceed the average collection rate of comparable counties for secured property taxes.		> or = 97.6% secured property
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.		> or = 94.9% unsecured
Increase in number of electronic property tax payments through E-check and credit card.		10% (5,000)
Decrease in the average amount of time necessary to close the investigation decedents.		3%
Decrease in the average amount of time necessary to close the administration of estates.		3%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<b>Satellite Offices in Ontario and Morongo</b> <p>The Ontario and Morongo satellite office policy item was not included in the additional funding insert of the business plan as the department originally included a Victorville satellite office that was subsequently approved as a mid-year board item. Although not included in the additional funding insert, the Treasurer-Tax Collector would like to continue to expand the availability of our services to the taxpayers of the county through funding from this policy item.</p> <p>As mentioned in the business plans the Treasurer-Tax Collector would like to open additional satellite offices in the Ontario and Morongo areas to provide better customer service to our taxpayers in these areas of the county. These two satellite offices will be staffed with a total of 8.0 supervisory and clerical staff who provide customer service (in person and over the phone), cashiering, research, and payment processing.</p> <p>Approval of this policy item will support the department's goal of providing greater customer service to the growing number of taxpayers in the low desert and west end areas of the county whose current travel time to our One-time start-up costs are estimated to be \$82,390 and on-going annual costs (including Salaries and Benefits) are estimated to be \$503,962.</p> <p>Projected one-time cost include the purchase of 2 color photocopiers for \$22,000; computers, fax machines, printers, scanners, and miscellaneous supplies for \$23,650; and office furniture and phones for \$36,740.</p> <p>Projected on-going costs include: An increase in salaries and benefits of \$402,394 for 4.0 positions in Ontario and 4.0 in Morongo. The classifications are as follows: 2.0 Supervising Office Assistant, 2.0 Office Assistant III and 4.0 Office Assistant II; An increase in services and supplies for phones and internet cost of \$9,600; office supplies of \$36,000; equipment maintenance of \$2,400 and rent of \$53,568.</p>	8.0	586,352	-	586,352	
<i>Maintain average collection rate performance measures..</i>						
<b>Total</b>		<u>8.0</u>	<u>586,352</u>	<u>-</u>	<u>586,352</u>	



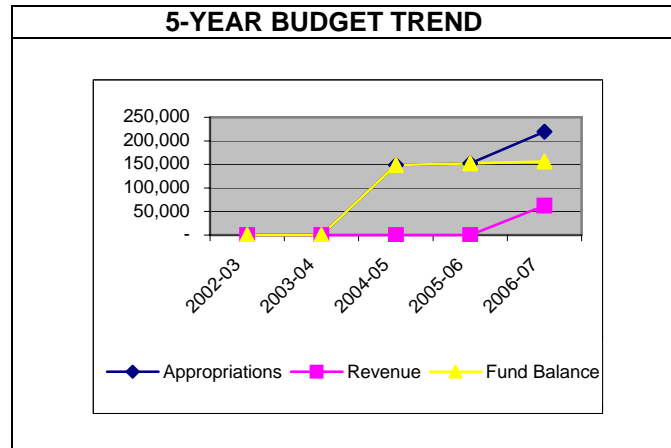
## Redemption Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance special revenue fund was established to defray the costs of maintaining the redemption and tax-defaulted property files, and those costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds pursuant to Revenue and Taxation Code 4674.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



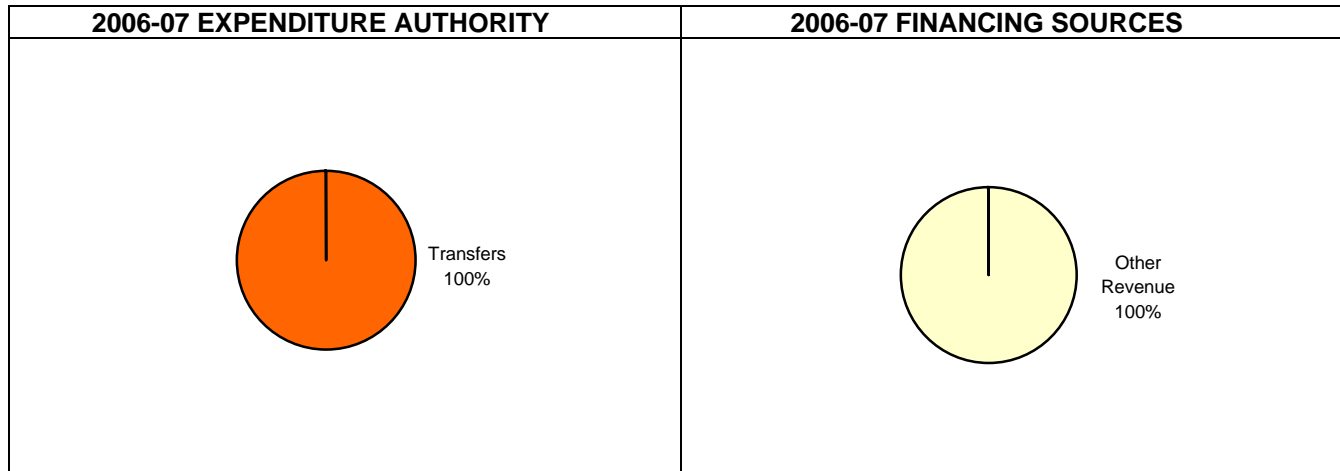
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	151,960	-
Departmental Revenue	-	148,871	3,090	-	4,520
Fund Balance				151,960	

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Estimated revenues for 2005-06 are \$4,520 greater than the modified budget due to interest revenue earned on fund balance.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Fiscal  
**DEPARTMENT:** Treasurer-Tax Collector/Public Administrator  
**FUND:** Redemption Maintenance

**BUDGET UNIT:** SDQ TTX  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Transfers	-	-	-	-	148,119	219,159	71,040
Contingencies	-	-	-	-	3,841	-	(3,841)
Total Appropriation	-	-	-	-	151,960	219,159	67,199
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	3,090	4,520	-	2,679	2,679
Other Revenue	-	148,871	-	-	-	60,000	60,000
Total Revenue	-	148,871	3,090	4,520	-	62,679	62,679
Fund Balance	-				151,960	156,480	4,520

In 2006-07, the Redemption Maintenance special revenue fund will incur an increase in transfers for reimbursement to the Treasurer-Tax Collector/Public Administrator general fund for salaries and benefits and services and supplies related to the processing of excess tax sale proceeds claims. Increase in revenue is due to more interest earned than anticipated and additional excess tax proceeds being received. These costs are reflected in the Change From 2005-06 Final Budget column.



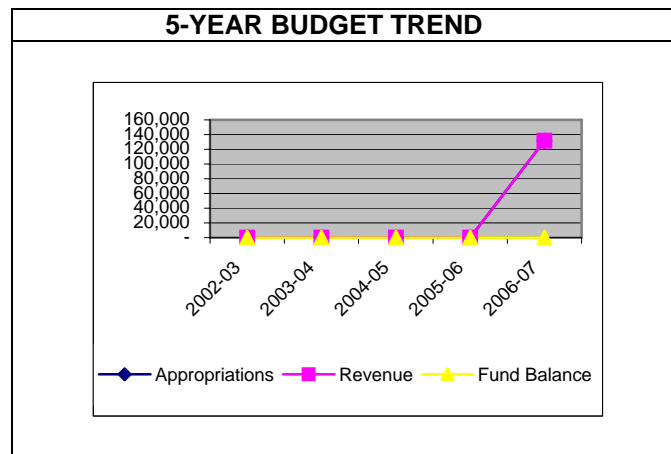
## Unified Property Tax System

### DESCRIPTION OF MAJOR SERVICES

The Unified Property Tax System special revenue fund was established and Board approved on December 13, 2005 to account for the design and implementation of the Unified Property Tax System.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



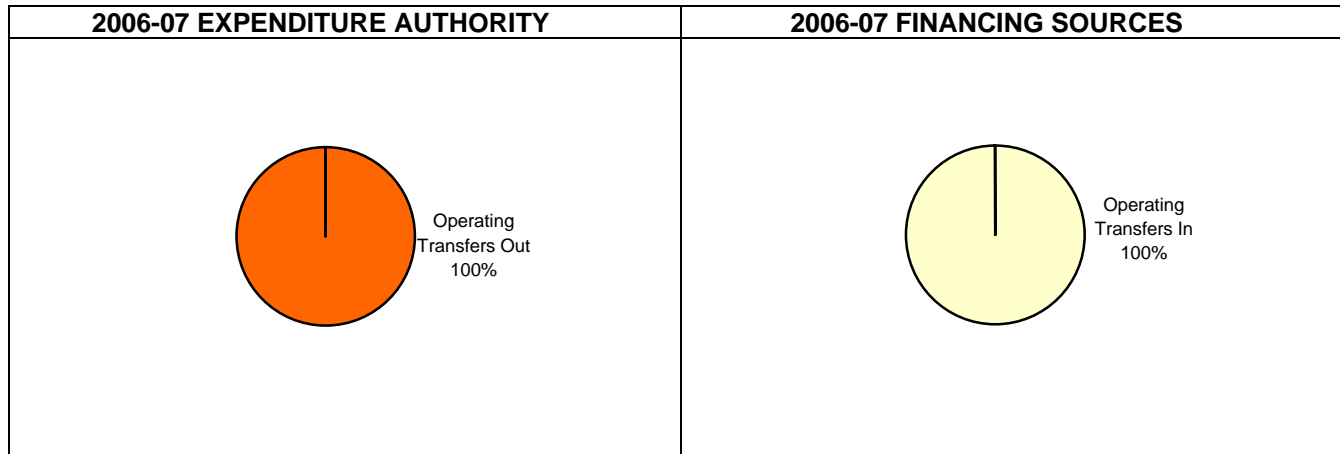
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	61,074	48,254
Departmental Revenue	-	-	-	61,074	48,254
Fund Balance	-	-	-	-	-

Estimated expenditures for 2005-06 reflect a savings of \$12,820 as compared to the modified budget. The estimated savings are the result of lower than expected operating transfers out to the Treasurer-Tax Collector/Public Administrator due to the delayed hiring of the Business Applications Manager position. The Unified Property Tax System special revenue fund and new Business Applications Manager position in the Treasurer Tax Collector/Public Administrator budget unit were created and approved by the board on December 13, 2005.

Estimated revenues for 2005-06 are \$12,820 lower than the modified budget due to lower than expected operating transfers in, this is due to the delay in hiring the Business Applications Manager position mentioned above.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal  
DEPARTMENT: Treasurer-Tax Collector/Public Administrator  
FUND: Unified Property Tax System

BUDGET UNIT: SVA TTC  
FUNCTION: General  
ACTIVITY: Finance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Operating Transfers Out	-	-	-	48,254	-	131,786	131,786
Total Requirements	-	-	-	48,254	-	131,786	131,786
<b><u>Departmental Revenue</u></b>							
Operating Transfers In	-	-	-	48,254	-	131,786	131,786
Total Financing Sources	-	-	-	48,254	-	131,786	131,786
Fund Balance	-	-	-	-	-	-	-

In 2006-07, the Unified Property Tax System special revenue fund will incur increased costs in operating transfers in and out due to the full-year funding of the Business Applications Manager position, which is reimbursed from the Auditor/Controller-Recorder's Systems Development special revenue fund, and transferred out to the Treasurer Tax Collector/Public Administrator's general fund budget unit. These costs are reflected in the Change From 2005-06 Final Budget column.





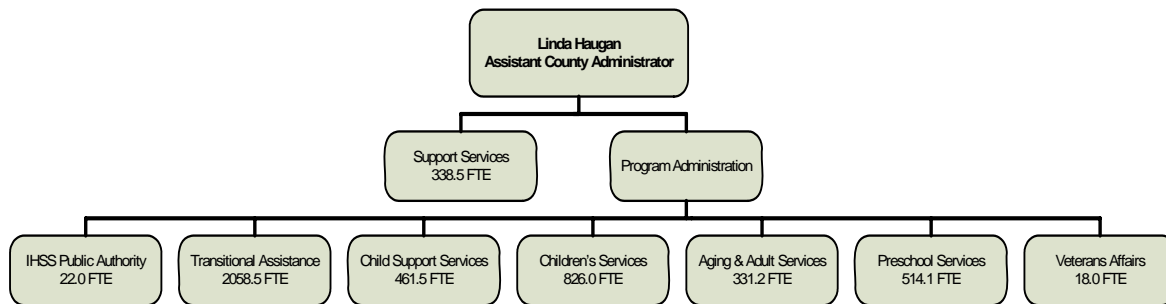
**HUMAN SERVICES  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
HUMAN SERVICES SUMMARY	258			
AGING AND ADULT SERVICES SUMMARY	259			
AGING PROGRAMS	260	10,149,936	10,149,936	-
PUBLIC GUARDIAN-CONSERVATOR	263	952,845	342,000	610,845
CHILD SUPPORT SERVICES	266	39,797,347	39,797,347	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM SUMMARY	270			
ADMINISTRATIVE CLAIM	271	345,585,551	324,979,858	20,605,693
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	283	1,906,812	1,906,812	-
ENTITLEMENT PAYMENTS (CHILDCARE)	285	85,905,228	85,905,228	-
OUT-OF-HOME CHILD CARE	288	574,056	-	574,056
AID TO ADOPTIVE CHILDREN	290	34,457,874	32,678,455	1,779,419
AFDC - FOSTER CARE	292	98,400,873	83,678,830	14,722,043
REFUGEE CASH ASSISTANCE	295	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	297	822,878	822,878	-
CALWORKS - ALL OTHER FAMILIES	299	197,073,867	192,702,019	4,371,848
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	301	4,575,538	3,868,452	707,086
SERIOUSLY EMOTIONALLY DISTURBED	303	4,761,913	3,781,511	980,402
CALWORKS - 2 PARENT FAMILIES	305	14,215,939	13,881,109	334,830
AID TO INDIGENTS (GENERAL RELIEF)	307	1,181,027	341,471	839,556
VETERANS AFFAIRS	316	1,374,389	327,500	1,046,889
TOTAL GENERAL FUND		<u>841,836,073</u>	<u>795,263,406</u>	<u>46,572,667</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
HUMAN SERVICES:				
AB 212 - TEACHER STIPENDS	309	-	-	-
PRESCHOOL SERVICES	311	38,512,562	38,512,562	-
TOTAL SPECIAL REVENUE FUNDS		<u>38,512,562</u>	<u>38,512,562</u>	<u>-</u>



## HUMAN SERVICES Linda Haugan

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Child Support Services	39,797,347	39,797,347	-		461.5
Dept of Aging & Adult Services-Aging Programs	10,149,936	10,149,936	-		103.2
Public Guardian	952,845	342,000	610,845		27.0
HS Administrative Claim	345,585,551	324,979,858	20,605,693		3,425.0
HS Subsistence Payments	442,794,978	419,325,294	23,469,684		-
HS Aid to Indigents (General Relief)	1,181,027	341,471	839,556		-
Veterans Affairs	1,374,389	327,500	1,046,889		18.0
Total General Fund	841,836,073	795,263,406	46,572,667	-	4,034.7
<b>Special Revenue Funds</b>					
Preschool Services	38,512,562	38,512,562	-	-	514.1
IHSS Public Authority	6,193,364	4,840,818	-	1,352,546	22.0
Totals	886,541,999	838,616,786	46,572,667	1,352,546	4,570.8

Human Services (HS) is composed of six county departments: Transitional Assistance, Children's Services, Aging and Adult Services, Preschool Services, Child Support Services, and Veterans Affairs. Additionally, several support divisions under HS Management Services (including HS Information Technology and Support (ITSD), and the Performance, Education and Resource Center (PERC) provide administrative and training support to the HS departments.

Transitional Assistance, Children's Services, Adult Services, and all HS support divisions are included in the HS Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The HS Assistant County Administrator is responsible for all of the above budget units.



## AGING & ADULT SERVICES

### Colleen Krygier

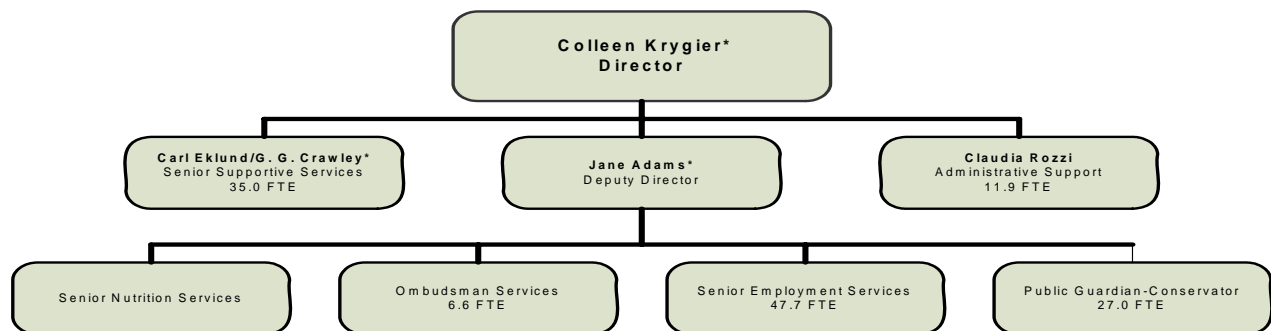
#### MISSION STATEMENT

Providing Service to seniors and at risk individuals to improve or maintain choice, independence, and quality of life. The department works to ensure seniors and adults with disabilities have the right to age in place in the least restrictive environment and strives to provide service to all persons with respect and dignity, to improve or maintain quality of life for these individuals in the least restrictive setting possible.

#### STRATEGIC GOALS

1. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
2. Assist at-risk adults to maintain independence and live safely in the least restrictive environment.
3. Ensure Public Guardian conservatees reside in appropriate settings and receive needed services.
4. Ensure the safety and welfare of the at-risk adults and the elderly referred to Public Guardian.

#### ORGANIZATIONAL CHART



\* Staffing is reimbursed by the HS Administrative Claim budget. They are not included as budgeted staff in this budget unit.

#### SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Local Cost	Staffing
Aging Programs	10,149,936	10,149,936	-	103.2
Public Guardian	952,845	342,000	610,845	27.0
<b>TOTAL</b>	<b>11,102,781</b>	<b>10,491,936</b>	<b>610,845</b>	<b>130.2</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.



## Aging Programs

### DESCRIPTION OF MAJOR SERVICES

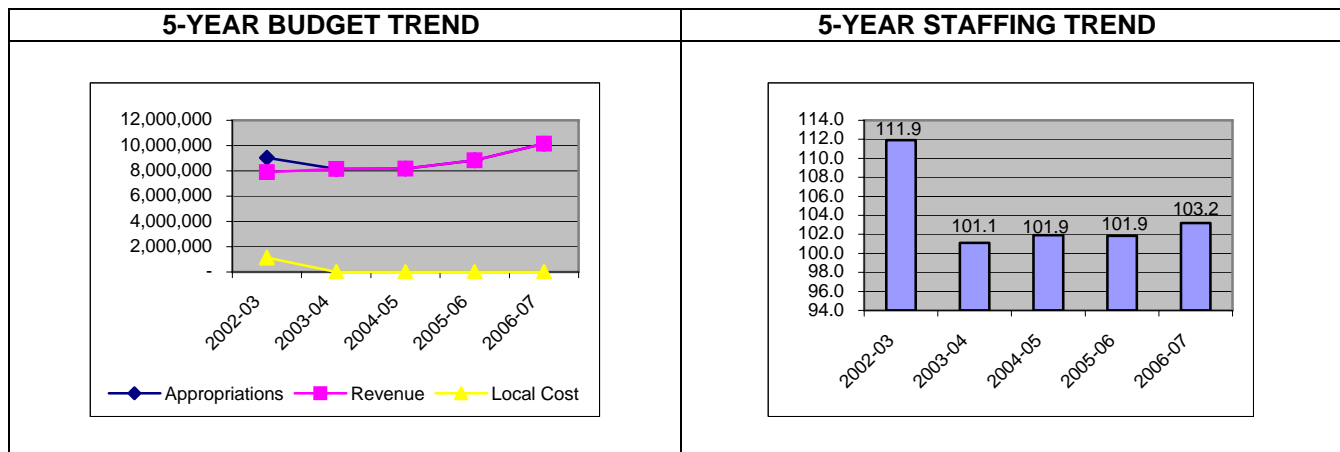
The Aging Programs' predominate funding source is the Older American's Act, and is summarized as follows:

- Senior Supportive Services – Special programs for seniors 60 and over to provide links to services that will allow the aging population to remain in their homes, provide respite adult care, assisted transportation, legal services, home safety devices and case management services.
- Senior Nutrition Services – Meal program for seniors 60 and over to provide nourishing meals, nutrition and education counseling and companionship.
- Ombudsman Services – Independent, objective, and neutral persons who advocate for dignity, quality of life, and quality of care for residents age 60 and above in long-term care facilities. They are authorized by federal and state law to receive, investigate, and resolve complaints by or on behalf of residents in long-term care facilities, skilled nursing facilities, and Community-Care licensed board and care homes.
- Senior Training and Employment Program – provides part-time employment services for seniors age 55 and over. Seniors in the program receive on-the-job training in clerical work, basic computer skills, resume preparation, job location strategies, and other related topics.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

- Multipurpose Senior Services Program – is designed to prevent or delay placement in a residential care facility and provides assistance to the elderly and their caregivers to enable the individual to remain safely in their home. Services may include homemaker chores, personal care, respite care, medical and non-medical equipment, transportation and minor home repair, as well as referrals to other community programs.
- Linkages - is a "gap-filler" that helps persons at risk of being institutionalized who are not receiving other case management services, such as those provided through the departments of Developmental Services, Mental Health and/or Rehabilitation.

### BUDGET HISTORY

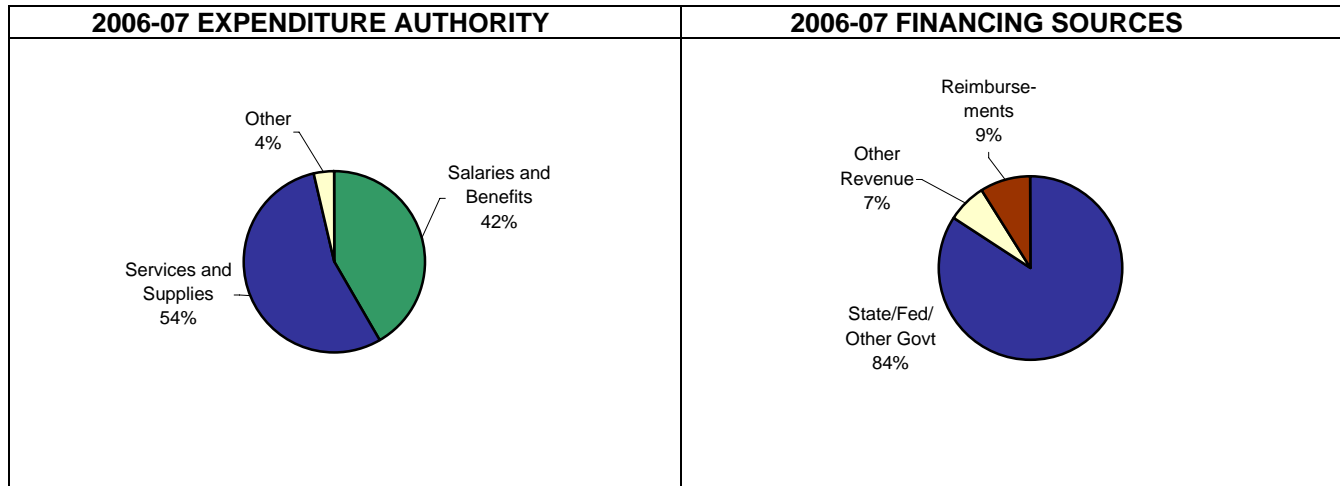


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	8,878,761	8,835,420	8,305,005	10,034,131	10,056,842
Departmental Revenue	8,316,651	8,700,984	8,299,411	10,034,131	10,056,842
Local Cost	562,110	134,436	5,594	-	-
Budgeted Staffing				101.9	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Human Services**  
**DEPARTMENT: Aging & Adult Svcs**  
**FUND: General**

**BUDGET UNIT: AAF OOA**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Administration**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,276,183	3,595,327	3,668,835	3,874,148	4,284,533	4,631,916	347,383
Services and Supplies	6,061,015	5,552,092	5,271,966	6,445,707	5,128,724	6,048,438	919,714
Central Computer	44,797	39,490	51,230	65,404	60,758	66,434	5,676
Other Charges	24,747	111,302	37,796	79,478	11,000	11,000	-
Vehicles	5,124	17,461	-	-	-	-	-
Transfers	689,224	439,527	226,259	619,209	294,036	383,636	89,600
Total Exp Authority	10,101,090	9,755,199	9,256,086	11,083,946	9,779,051	11,141,424	1,362,373
Reimbursements	(1,222,329)	(919,779)	(951,081)	(1,027,104)	(939,412)	(991,488)	(52,076)
Total Appropriation	8,878,761	8,835,420	8,305,005	10,056,842	8,839,639	10,149,936	1,310,297
<b>Departmental Revenue</b>							
Use Of Money and Prop	2,954	2,072	-	8,594	-	-	-
State, Fed or Gov't Aid	7,662,077	8,690,837	8,226,099	8,940,343	8,818,313	9,370,936	552,623
Other Revenue	4,835	8,075	73,312	29,690	21,326	23,500	2,174
Other Financing Sources	646,785	-	-	-	-	-	-
Total Revenue	8,316,651	8,700,984	8,299,411	8,978,627	8,839,639	9,394,436	554,797
Operating Transfers In	-	-	-	1,078,215	-	755,500	755,500
Total Financing Sources	8,316,651	8,700,984	8,299,411	10,056,842	8,839,639	10,149,936	1,310,297
Local Cost	562,110	134,436	5,594	-	-	-	-
Budgeted Staffing					101.9	103.2	1.3

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, worker's compensation, central computer, and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

This proposed budget also includes an increase in appropriations approved by the Board on September 27, 2005 for ongoing expenses to maintain the nutrition program with funding of \$750,000 provided from general fund financing.



Staffing increase includes 1.0 Staff Analyst I position to help coordinate efforts to outreach to the community and to participate in public forums. This position will be involved in grant funding research for contractors and will also assist with existing programs such as Senior Day and transportation. The proposed budget includes a reclassification of one Office Assistant II to an Office Assistant III based on the Clerical Equity Pool Study approved by the Board on April 5, 2005.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase the number of SIA contacts		8%
Increase the number of MSSP clients served	9%	11%
Increase the number of individuals served through senior nutrition programs		1%

The performance measures for this budget unit places an emphasis to increase services for the Senior Information & Assistance (SIA), Multipurpose Senior Services Program (MSSP), and Senior Nutrition Program.

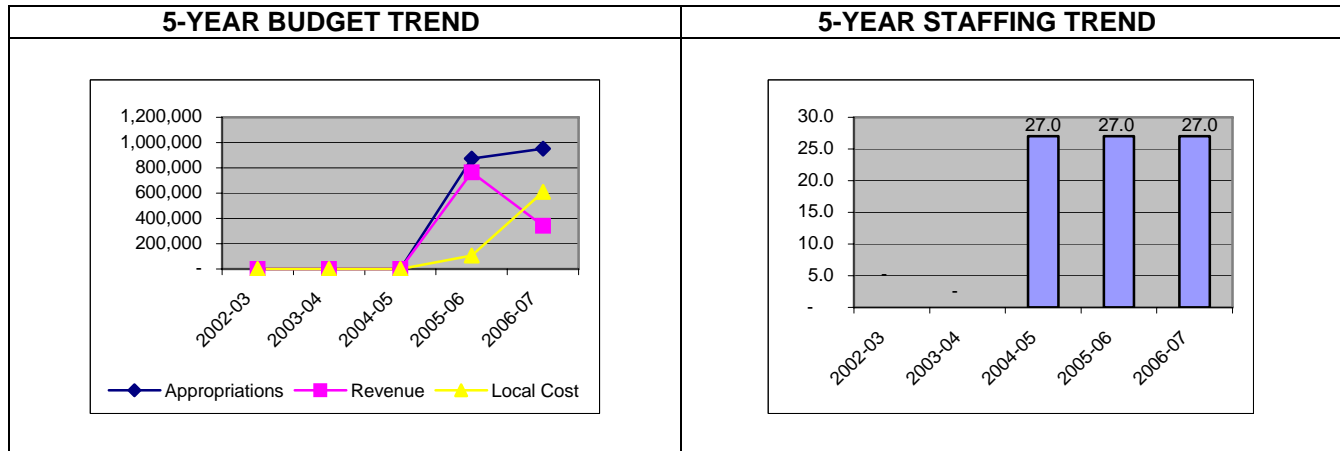


## Public Guardian-Conservator

### DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

### BUDGET HISTORY



### PERFORMANCE HISTORY

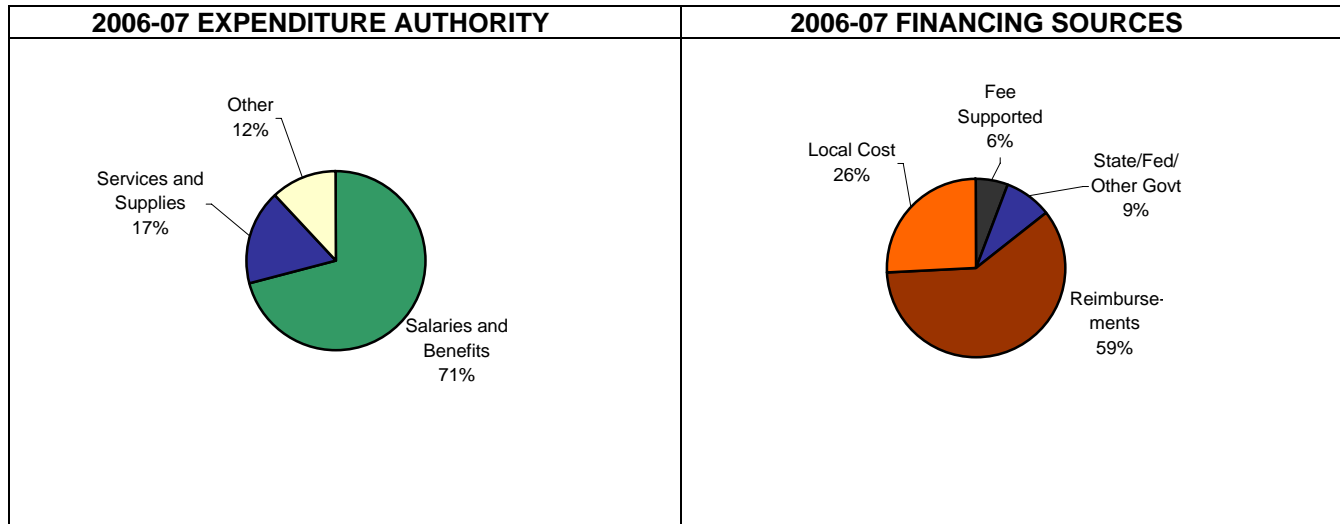
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	107,841	912,080	623,609
Departmental Revenue	-	-	401,102	765,255	341,918
Local Cost	-	-	(293,261)	146,825	281,691
Budgeted Staffing				27.0	

Estimated appropriations for 2005-06 are less than modified budget primarily due to vacant positions, reduced maintenance charges for client databases, reduced use of internal service functions, and not replacing existing desktop and office equipment.

The reductions in appropriations are offset by a significant decrease in realized revenues. The two categories of revenues that are not being realized to the level budgeted in 2005-06 are Current Services and Federal Aid. Decrease in Current Services revenue is due to the decline in clients' estate values. Based upon a court approved sliding fee schedule, PGD can only charge fees to estates with value. The Federal Aid is less than projected due to reduced actual claimable Targeted Case Management and Medi-Cal Administrative Activities.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Public Guardian  
FUND: General

BUDGET UNIT: AAA PGD  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	574,160	1,503,948	1,542,221	1,667,394	125,173
Services and Supplies	-	-	110,210	285,220	561,761	378,546	(183,215)
Central Computer	-	-	12,943	21,275	19,595	23,246	3,651
Land and Improvements	-	-	-	-	-	147,346	147,346
Equipment	-	-	-	-	12,000	5,500	(6,500)
Transfers	-	-	36,078	123,762	102,098	130,705	28,607
Total Exp Authority	-	-	733,391	1,934,205	2,237,675	2,352,737	115,062
Reimbursements	-	-	(663,658)	(1,310,596)	(1,365,275)	(1,399,892)	(34,617)
Total Appropriation	-	-	69,733	623,609	872,400	952,845	80,445
Operating Transfers Out	-	-	38,108	-	-	-	-
Total Requirements	-	-	107,841	623,609	872,400	952,845	80,445
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	357,765	204,052	565,255	205,000	(360,255)
Current Services	-	-	43,322	136,488	200,000	137,000	(63,000)
Other Revenue	-	-	15	1,378	-	-	-
Total Revenue	-	-	401,102	341,918	765,255	342,000	(423,255)
Local Cost	-	-	(293,261)	281,691	107,145	610,845	503,700
Budgeted Staffing					27.0	27.0	-

In 2006-07, the department will incur increased costs for negotiated labor agreements, retirement, risk management, central computer, approved and recommended improvements to its warehouse facility, and administrative support from Aging and Human Services. The department will incur decreased costs in worker's compensation, and one-time costs associated with the move to the Redlands location (completed in June 2006). These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments and department recommendations.





PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase by 16 % the percentage of conservatees visited quarterly.		70%
Increase by 18% the percentage of probate investigations completed within 60 days of referral.		60%

The performance measures for this budget unit demonstrates an emphasis to increase conservatee visits and completion of probate investigations within 60 days.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>Deputy Chief Public Guardian</b> Request one Deputy Chief Public Guardian to perform day-to day program management, oversight, quality control and monitoring of budget. This position will enhance overall management of Public Guardian operations.	-	114,038	-	114,038	
	<i>Proposed Performance Measure: Increase oversight of operations to ensure percentage of conservatees visited quarterly exceeds 60%.</i>					70%
	<i>Proposed Performance Measure: Increase oversight of operations to ensure percentage of probate investigations completed within 60 days of referral exceeds 50%.</i>					60%
	<b>Total</b>	-	114,038	-	114,038	



## CHILD SUPPORT SERVICES

### Connie Brunn

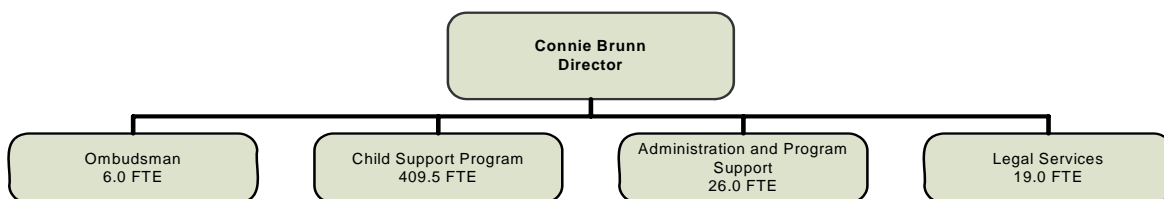
#### MISSION STATEMENT

The County of San Bernardino Department of Child Support Services (DCSS) determines paternity, establishes and enforces child support orders to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

#### STRATEGIC GOALS

1. Improve organizational performance.
2. Improve service delivery and compliance mandates.

#### ORGANIZATIONAL CHART



## Child Support Services

### DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services provides assistance to families in meeting their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

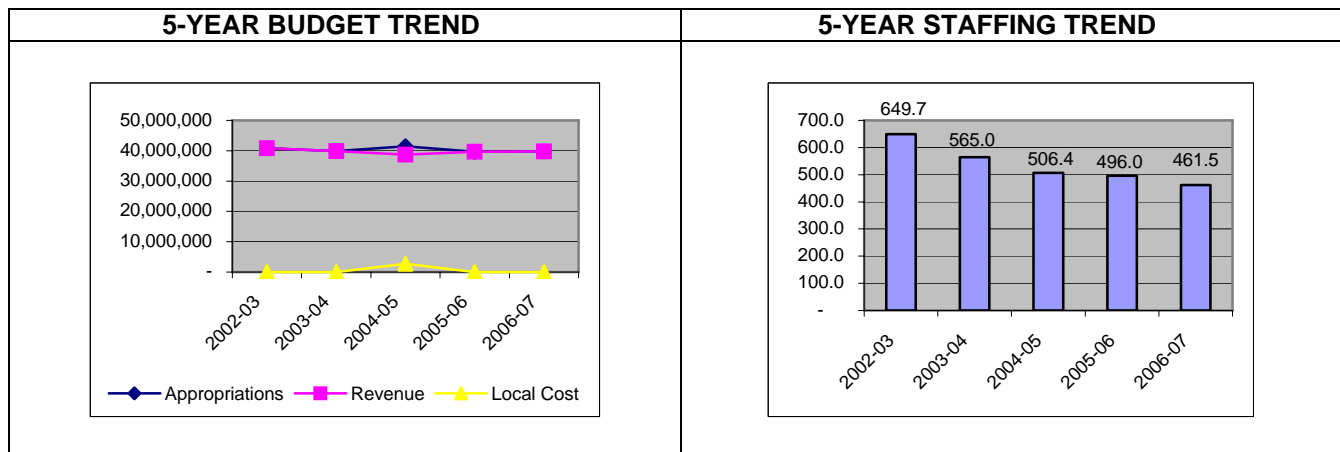
Child Support Services is dedicated to executing the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

The services provided by the Department of Child Support Services include the following:

- Locating parents to establish court orders for paternity, child and medical support
- Locating parents and assets to enforce court orders
- Enforcing court orders for child, family, spousal and medical support
- Collecting child support payments
- Maintaining records of payments paid and balances due
- Modifying court orders when appropriate

Additionally, the Department of Child Support Services offers services to assist customers with concerns that may arise in the progress of their case. The Complaint Resolution process affords customers the opportunity to raise concerns with the processing of their case and a means to resolving these issues. The Ombuds program offers parents a liaison between the department and themselves. In 2005-06, the department implemented a call center and interview team resulting in an improvement to customer service.

### BUDGET HISTORY

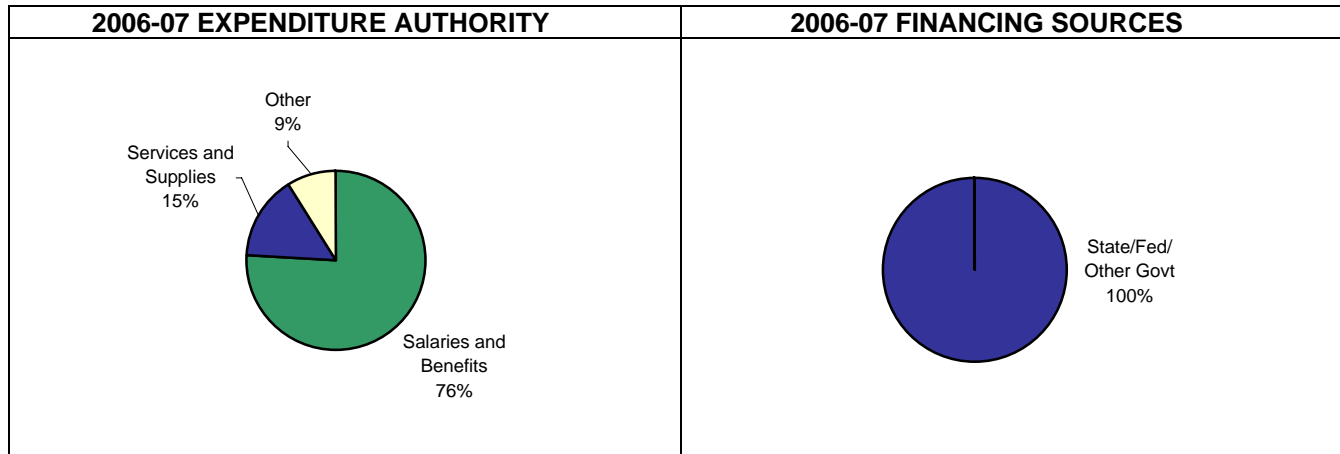


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	38,845,942	39,516,560	39,482,931	39,700,454	39,661,243
Departmental Revenue	38,869,853	36,956,249	39,482,319	39,700,454	39,661,243
Local Cost	(23,911)	2,560,311	612	-	-
Budgeted Staffing				496.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Child Support Services  
 FUND: General

BUDGET UNIT: AAA DCS DCS  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	27,727,973	27,615,625	29,391,270	30,240,771	30,613,141	30,334,367	(278,774)
Services and Supplies	7,914,415	8,288,263	6,099,651	5,501,034	5,130,926	5,368,618	237,692
Central Computer	481,047	361,631	451,257	606,524	567,313	669,763	102,450
Other Charges	2,516,140	-	-	-	-	-	-
Equipment	206,367	-	138,280	160,000	-	-	-
L/P Struct/Equip/Vehicle:	-	471,302	-	-	-	-	-
Transfers	-	2,779,739	3,474,411	3,307,805	3,496,573	3,582,289	85,716
Total Exp Authority	38,845,942	39,516,560	39,554,869	39,816,134	39,807,953	39,955,037	147,084
Reimbursements	-	-	(71,938)	(154,891)	(146,710)	(157,690)	(10,980)
Total Appropriation	38,845,942	39,516,560	39,482,931	39,661,243	39,661,243	39,797,347	136,104
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	-	-	-	-	25,000	25,000
State, Fed or Gov't Aid	38,869,853	36,840,301	39,265,170	38,619,050	38,619,050	39,772,347	1,153,297
Current Services	-	6,081	15,719	-	-	-	-
Other Revenue	-	109,867	194,235	1,042,193	1,042,193	-	(1,042,193)
Other Financing Sources	-	-	7,195	-	-	-	-
Total Revenue	38,869,853	36,956,249	39,482,319	39,661,243	39,661,243	39,797,347	136,104
Local Cost	(23,911)	2,560,311	612	-	-	-	-
Budgeted Staffing					496.0	461.5	(34.5)

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, risk management, central computer and services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to Board approved mid-year adjustments, and department recommendations.

DCSS has no local cost and funding is anticipated to remain at nearly the same level as received in 2005-06 that includes decreased interest revenues from trust funds as a result of the Statewide Distribution Unit (SDU). Based on this level of funding, DCSS is reducing total staff by 34.5 positions through attrition and vacant positions. This will result in a reduction of \$2,000,000 in salary and benefits that will be offset by increases in MOU and retirement costs as well as reclassification of certain positions. As a result of the expected flat funding, DCSS has had to reevaluate its business practices in order to become more efficient. This evaluation has resulted in a proposed realignment of functions that will require new classifications and additional positions in some existing classifications that will be offset by the aforementioned 34.5 positions.



There is a net increase of \$237,692 (4.63%) in services and supplies. Over half of this increase is accounted for by an increase in the County-Wide Cost Allocation Plan (COWCAP) costs to DCSS. After accounting for the COWCAP increase the services and supplies increase is only 1.78%. Stringent control of services and supplies expenses will be implemented to ensure adherence to the state allocation.

The department expects a slight increase in funding of less than one-half percent. This is the result of the state agreeing to reimburse the county for a contract employee on loan from San Bernardino to the state to assist with the CCSAS project development. Interest revenue is expected to decline sharply as the department's trust funds are no longer necessary since payment disbursements are now being handled at the state level as a result of the SDU.

DCSS strives to improve efficiency and responsiveness while maintaining costs within the 100% state and federal funding in order to avoid impacting local cost. Due to budgetary restrictions, DCSS will face significant resource and performance challenges in 2006-07. The most significant challenges will involve the realignment and restructuring of services based on the impact of the Statewide Disbursement Unit (SDU). Child support disbursements are now made by the state.

In order to address core business functions, staffing assessments have been made targeted at program management, policy analysis, and operational functions. DCSS has made positive strides in improving performance in the last fiscal year and it is necessary to make staffing adjustments in order to continue improvement.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of current support collected.	46%	50%
Percentage of cases with a support order.	71%	75%
Percentage of meeting key case processing timeframes necessary for compliance of cases.		90%
Paternity establishment percent.	81%	85%
Percentage of cases with collections in arrears.	54%	58%

The performance measure for this budget unit demonstrates an emphasis on increasing the level of collections, increasing cases with support orders, and improvement of meeting key case processing timeframes.

## HUMAN SERVICES – ADMINISTRATIVE CLAIM

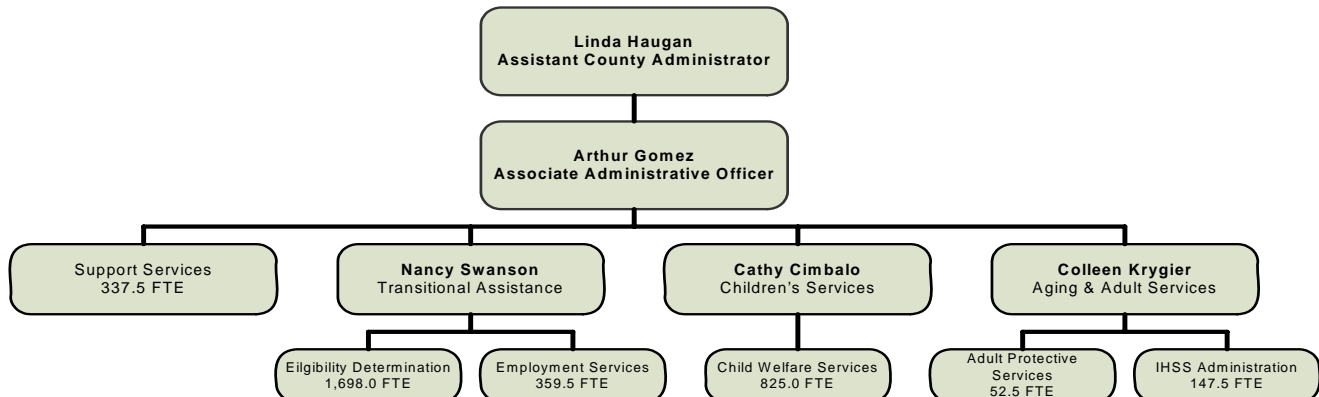
### MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

### STRATEGIC GOALS

1. TAD – Process Medi-Cal Eligibility Determination System (MEDS) alerts within state time standards.
2. TAD – Increase total number of households participating in the Food Stamp Program.
3. TAD – Increase the Work Participation Rate (WPR) of recipients of CalWORKs benefits.
4. TAD – Enhance customer service satisfaction.
5. DCS – Increase the number of adoptions.
6. DCS – Increase the number of foster children in the Independent Living Skills Program that earned a High School Diploma or G.E.D.
7. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
8. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

### ORGANIZATIONAL CHART



## Administrative Claim

### DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Department of Children's Services (DCS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC).

#### Transitional Assistance Department (TAD)

TAD strives to meet the basic needs of individuals and families while working with them to attain self-sufficiency. TAD is responsible for the administration of the financial support programs that assist the needy with basic services. The primary services provided are statutory mandates and include: Transitional Assistance to Needy Families (TANF), food stamps, Medi-Cal, foster care administration, general relief assistance, CalWORKs – Employment Services Program and child care. All programs are funded by a combination of federal, state, realignment and county dollars, with the exception of the general assistance program, which is funded solely by the county.

TAD-Eligibility ensures a proper mix of basic services that include, but are not limited to, screening applications for type of services needed, conducting eligibility determinations for the above mentioned services, calculating ongoing benefit issuance, and referring customers to appropriate agencies for services not provided by TAD.

TAD-Employment Services provides its customers remedial and/or basic education, and vocational or on-the-job training to prepare participants to enter the job market. Eligible customers receive supplemental funding for ancillary, childcare, and transportation costs during their active participation in the program. Failure to comply with program requirements results in loss or reduction of the participants' TANF subsistence payments.

#### Department of Children's Services (DCS)

DCS is a collection of programs aimed at reducing the occurrence of child abuse and neglect in San Bernardino County. The primary goal of these programs is maintaining families whenever possible. When not possible, the secondary goal is to provide the best permanent plan for the child removed from his or her caretaker. To accomplish the mission of DCS, a wide variety of services are offered. Child Protective Services is the program with the highest visibility, with the goal of prevention of abuse to minors and the protection of those abused.

Other DCS programs include:

- Emergency Response (ER): investigates allegations of child abuse and neglect and makes immediate plans to ensure the safety of endangered children. This is often the "front door" for clients entering the Child Welfare System.
- Family Maintenance (FM): builds on families' strengths and helps to remove barriers so children can remain safely at home.
- Family Reunification (FR): works to make the family environment a safe one so children can return home.
- Permanency Planning (PP): ensures that children who are unable to live safely with their birth families can grow up in a safe and secure permanent living arrangement.
- Foster Parent Recruitment and Training, in conjunction with Foster Home Licensing: maintains and creates out-of-home placement resource options throughout the county.
- Adoptions: performs assessments of adoptive families and matches children with permanent families when their birth families are no longer an option.
- Independent Living Program: assists youth in successfully transitioning out of the foster care system.

#### Department of Aging and Adult Services (DAAS)

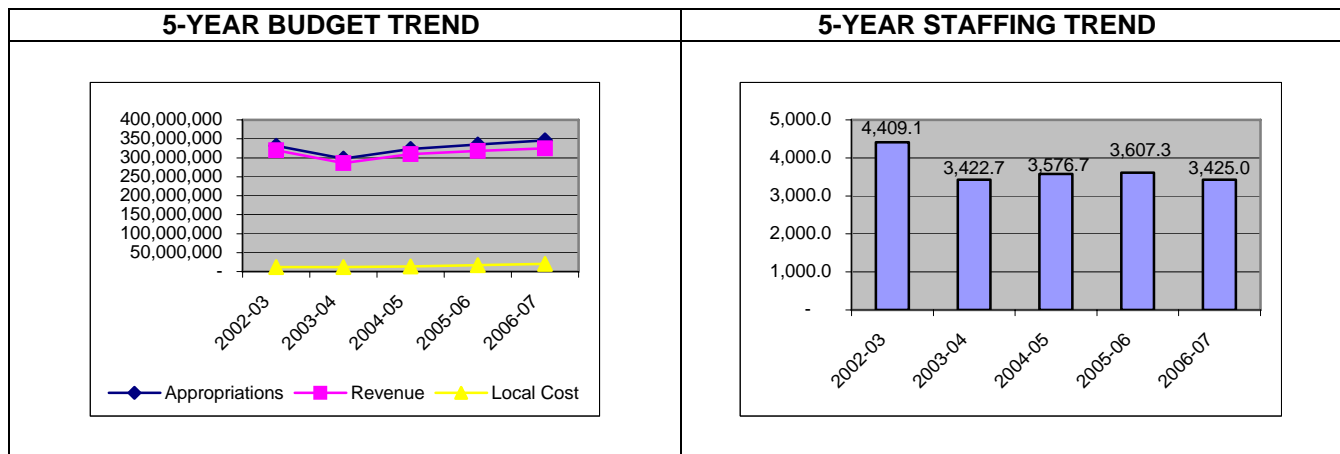
DAAS serves as the area agency on aging for this county under the provisions of federal law, which makes funds available to senior citizen programs. Area agencies on aging provide leadership for defining objectives, establishing priorities, and developing a system to deliver services to older people. DAAS has a separate consolidated budget for the state and federally funded aging programs, which is presented in its own section under Aging Programs. DAAS is also responsible for the In-Home Supportive Services (IHSS) and the Adult Protective Services (APS) programs, which are budgeted in the Human Services Administrative Claim budget.



The IHSS program provides personal and domestic services for aged, disabled and blind persons enabling them to remain in their own homes rather than being placed in institutions. The program is operated by the use of the individual provider mode, which is paid directly to the provider by the state. The state then invoices the county for its portion of the individual provider costs. In addition, the county incurs expenses for supervision and administration of the program. These expenses are reflected in the HS Administrative Claim budget unit. The federal share represents Medicaid dollars made available through participation in the Personal Care Services Program (PCSP).

The APS program investigates and resolves reports on elder and dependent adult abuse. The program provides a wide variety of services in resolving and preventing exploitation or neglect. The services include the investigation of issues, developing a service plan, counseling, referral to other community resources, including the IHSS program, monitoring the progress of the client, and following up with the client.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	304,003,111	297,237,339	304,201,249	333,521,024	327,029,338
Departmental Revenue	291,758,831	285,737,278	290,027,409	316,114,025	309,622,339
Local Cost	12,244,280	11,500,061	14,173,840	17,406,999	17,406,999
Budgeted Staffing				3,607.3	

It is estimated that overall expenditures in this budget unit will be \$6.5 million below budget. Significant variances from budget are:

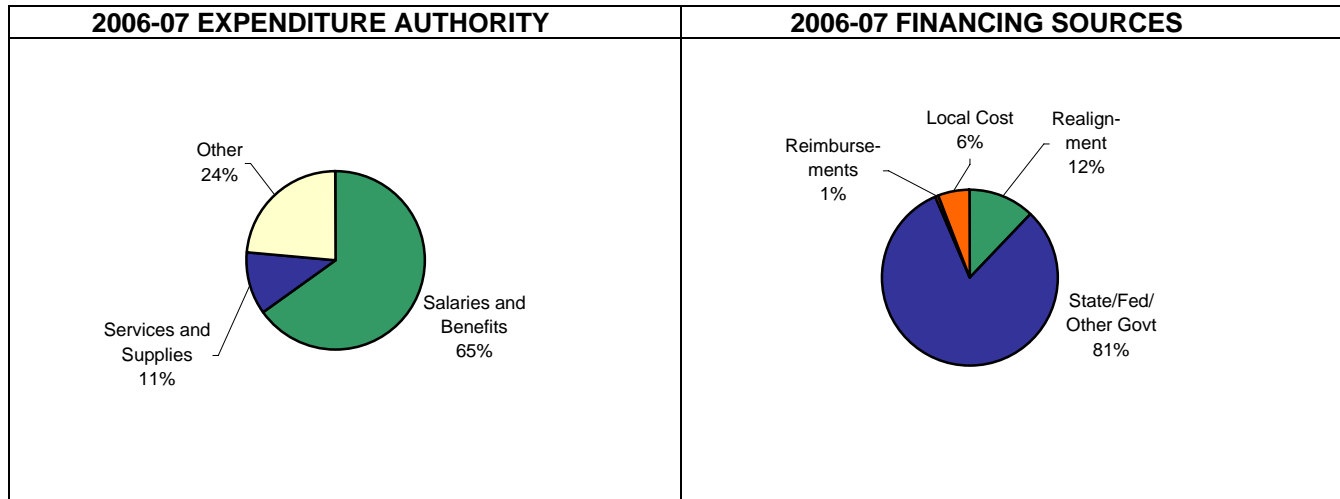
- Salary and benefits expenditures are estimated to be \$1.1 million below modified budget. Continued attrition and HS's continued inability to quickly fill positions as they become vacant account for most of these savings.
- Services and supplies expenditures are estimated to be \$1.9 million below modified budget. Under-expenditures are expected in Comnet charges, utilities, central mail and printing services, outside printing services and vehicle charges.
- Other charges are expected to be \$2.0 million below modified budget. Under-expenditures are expected in CalWORKs ancillary payments and costs of contracted services for clients.
- Operating Transfers Out is projected to be \$1.5 million below modified budget. The department expects to recoup the required advance payments made for IHSS Provider health care premiums as payments for claims are received from the state.

Revenue is expected to decrease commensurately with the decrease in expenditures, yet will be adequate to keep this budget unit within budgeted local cost.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: HSS Administrative Claim Budget  
FUND: General

BUDGET UNIT: AAA DPA  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	187,406,038	188,377,151	199,581,623	211,889,282	215,050,352	225,947,998	10,897,646
Services and Supplies	35,121,518	30,125,635	29,494,611	31,282,419	33,248,056	34,983,959	1,735,903
Central Computer	3,597,860	2,810,896	2,755,935	3,445,661	3,195,131	3,962,850	767,719
Other Charges	40,677,586	42,821,728	40,288,411	43,225,528	44,459,521	44,825,557	366,036
Equipment	301,847	202,565	404,434	414,000	420,000	245,500	(174,500)
Vehicles	-	287,046	-	490,132	500,000	500,000	-
L/P Struct/Equip/Vehicles	1,419,776	352,962	202,848	285,511	326,021	231,248	(94,773)
Transfers	32,511,856	33,454,798	31,882,185	35,470,382	35,529,497	33,183,507	(2,345,990)
Total Exp Authority	301,036,481	298,432,781	304,610,047	326,502,915	332,728,578	343,880,619	11,152,041
Reimbursements	(841,113)	(1,380,351)	(1,287,532)	(1,410,941)	(1,552,313)	(1,738,711)	(186,398)
Total Appropriation	300,195,368	297,052,430	303,322,515	325,091,974	331,176,265	342,141,908	10,965,643
Operating Transfers Out	3,807,743	184,909	878,734	1,937,364	3,436,576	3,443,643	7,067
Total Requirements	304,003,111	297,237,339	304,201,249	327,029,338	334,612,841	345,585,551	10,972,710
<b>Departmental Revenue</b>							
Fines and Forfeitures	8,589	16,368	10,957	34,135	15,000	13,662	(1,338)
Use Of Money and Prop	-	8,590	-	-	5,500	2,863	(2,637)
Realign-ment	39,521,773	41,698,601	40,670,488	40,704,877	40,414,519	42,061,023	1,646,504
State, Fed or Gov't Aid	250,873,440	242,663,653	249,027,568	268,098,459	276,261,202	282,099,296	5,838,094
Current Services	1,068,348	1,156,550	(49,097)	551,978	1,022,500	777,131	(245,369)
Other Revenue	239,589	156,920	319,485	97,171	225,000	(11,733)	(236,733)
Other Financing Sources	47,092	36,596	38,637	135,719	30,000	37,616	7,616
Total Revenue	291,758,831	285,737,278	290,018,038	309,622,339	317,973,721	324,979,858	7,006,137
Operating Transfers In	-	-	9,371	-	-	-	-
Total Financing Sources	291,758,831	285,737,278	290,027,409	309,622,339	317,973,721	324,979,858	7,006,137
Local Cost	12,244,280	11,500,061	14,173,840	17,406,999	16,639,120	20,605,693	3,966,573
Budgeted Staffing					3,607.3	3,425.0	(182.3)

### 2006-07 Requirements

Due to uncertainties about the state budget and the lack of specifics regarding possible effects on social services programs, HS has prepared the 2006-07 budget with the assumption that allocations will remain stable for TAD. DCS and DAAS expect to receive increases to their respective allocations. The state does not prepare allocations until after the state budget is approved; therefore, HS will not receive funding notifications until late summer of 2006. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.



Highlights of the changes between budget years are as follows:

- Overall, staffing will decrease by 182.25 budgeted FTEs or 5 percent from the 2005-06 final budget. Several classifications were reduced, while others were augmented, to fit the needs of the departments' program requirements and/or reorganization.

	TAD	DCS	DAAS		Support	Total
2005-06 final budget	2,142.75	883.50	217.25		363.75	3,607.25
2006-07 final budget	2,058.50	826.00	201.00		339.50	3,425.00
Difference between 2005-06 final budget & 2006-07 proposed budget	-84.25	-57.50	-16.25		-24.25	-182.25

- Salary and benefits costs will increase \$10.9 million. This increase is a combination of negotiated MOU salary and benefit increases, salary step increases, and worker's compensation cost increases. These increased costs are possible due to funding increases received in 2005-06, continued access to CalWORKs incentive funds, and ongoing cost containment efforts implemented by HS in the services, supplies and equipment accounts.
- Services and supplies costs will increase \$1.7 million. A \$0.6 million savings in COWCAP is offset by a \$2.3 million increase in computer hardware, computer software, equipment, property insurance, distributed data processing equipment, security and other professional services, and Real Estate Services expenses.
- Other charges for services to clients will increase \$0.4 million. This is primarily due to a \$2 million increase in IHSS provider payments, which is due to wage and caseload increases and is offset by reductions of \$1.6 million in CalWORKs program contracts.
- Equipment costs will decrease \$0.2 million. Consolidation of office space has reduced the need for replacement photocopiers, resulting in an overall reduction in equipment purchases.
- Transfers to reimburse other county departments for services provided will decrease \$2.3 million. This decrease is due to the termination of MOU's between TAD and Probation and TAD and Public Health.
- Reimbursements from other county departments for services provided by HS will increase \$0.2 million. This reflects an increased demand for HS administrative assistance to non-welfare departments.

## REVENUE

Funding from federal and state sources is projected to increase \$6.9 million from 2005-06 levels. Significant revenue changes between budget years are as follows:

- Funding for TAD programs is projected to increase \$3.7 million from the prior fiscal year. This is the result of a decrease of \$6.1 million in CalWORKs funding and \$0.6 million in Foster Care Administration and other program funding. These decreases are offset by increases of \$2.8 million in Food Stamp Administration funding, \$1.7 million in Childcare Administration funding, \$5.7 million in Medi-Cal funding and the planned use of \$0.2 million more in CalWORKs Incentive funds than was budgeted in 2005-06.
- Funding for DCS programs is projected to increase \$3.1 million from 2005-06 levels. This is primarily a result of increases in Child Welfare Services (CWS) funding.
- Funding for DAAS programs is projected to increase \$0.1 million from 2005-06 levels. This is a result of an expected increase of \$0.5 million in IHSS Administration funding and a \$0.4 million decrease in Adult Protective Services (APS) funding.
- Included in the revenue detailed above is the use of Social Services Realignment funding is projected to increase \$1.6 million.

## LOCAL COST

All HS programs are state and/or federal mandates and the county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs.



In aggregate the HS Administrative Claim Budget Unit includes a net additional local cost of \$4.0 million, which has been included in the targets presented by the County Administrative Office and approved by the Board.

All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be brought forward to the Board of Supervisors in a Mid-Year Budget agenda item, if necessary.

## SOCIAL SERVICES REALIGNMENT FUNDS

The need for additional realignment revenue is driven by the increase in county share of cost for social services programs, the largest of which are costs for IHSS Provider services and Foster Care payments. Caseload growth, higher salary and benefit costs for IHSS providers, and higher Foster Care placement costs continue to rapidly outpace receipts.

**Social Services Realignment Detail of Changes from 2005-06 to 2006-07 (in millions)**

	2005-06 Estimated	2006-07 Proposed Budget	Inc/(Dec)
Administrative Claim budget	13.7	13.6	(0.1)
IHSS provider payments/benefits	26.7	28.1	1.4
IHSS Public Authority	0.3	0.3	-
Foster Care	22.7	25.4	2.7
Aid to Adoptive Children	3.0	3.4	0.4
Seriously Emotionally Disturbed Children	1.5	1.9	0.4
<b>Total Social Services</b>	<b>67.9</b>	<b>72.7</b>	<b>4.8</b>
Probation	2.7	2.7	-
California Children's Services	3.3	3.8	0.5
Financial Administration-MOE	1.8	1.8	-
<b>Grand Total</b>	<b>75.7</b>	<b>81.0</b>	<b>5.3</b>

**History of Social Services Realignment and Local Cost  
HSS Administrative Budget and Subsistence Budgets**

In millions

	00/01	01/02	02/03	03/04	04/05	05/06 Estimate	06/07 Budget
<u>Administrative budget (DPA)</u>							
Realignment	8.4	10.4 *	15.8 **	12.8	12.7	13.7	13.6
Local cost	11.4	13.1	12.3	11.5	14.1	14.2	16.7
<u>IHSS Providers (DPA)</u>							
Realignment	14.2	18.4	23.5	28.6	27.7	26.7	28.1
Local cost	-	-	-	-	-	2.4	3.9
<u>IHSS Public Authority (DPA)</u>							
Realignment		0.1	0.2	0.2	0.3	0.3	0.3
<u>Foster Care (BHI)</u>							
Realignment	19.1	21.4	23.3	23.8	24.0	22.7	25.4
Local cost	16.7	14.0	13.9	13.8	13.6	14.7	14.7
<u>Aid to Adoptive Children (ATC)</u>							
Realignment	0.5	0.7	1.5	2.0	2.8	3.0	3.4
Local cost	0.6	1.0	0.9	1.3	1.0	1.5	1.8
<u>Seriously Emotionally Disturbed (SED)</u>							
Realignment	0.9	0.9	1.5	1.3	1.5	1.5	1.9
Local cost	0.5	0.7	0.5	0.6	0.7	1.0	1.0
<u>All other subsistence budgets</u>							
Local cost	4.7	6.1	6.5	6.6	6.4	6.2	6.8
<b>Total Realignment - Social Svcs</b>	<b>43.1</b>	<b>51.9</b>	<b>65.8</b>	<b>68.7</b>	<b>69.0</b>	<b>67.9</b>	<b>72.7</b>
<b>Total Local - Social Svcs</b>	<b>33.9</b>	<b>34.9</b>	<b>34.1</b>	<b>33.8</b>	<b>35.8</b>	<b>40.0</b>	<b>44.9</b>
<b>Total Social Services</b>	<b>77.0</b>	<b>86.8</b>	<b>99.9</b>	<b>102.5</b>	<b>104.8</b>	<b>107.9</b>	<b>117.6</b>
Probation	4.5	4.5	4.5	-	-	2.7	2.7
California Children's Services	1.3	1.3	1.4	1.5	1.9	3.3	3.8
Financial Administration-MOE	1.8	1.8	1.8	1.8	1.8	1.8	1.8
<b>Grand Total Realignment</b>	<b>50.7</b>	<b>59.5</b>	<b>73.5</b>	<b>72.0</b>	<b>72.7</b>	<b>75.7</b>	<b>81.0</b>

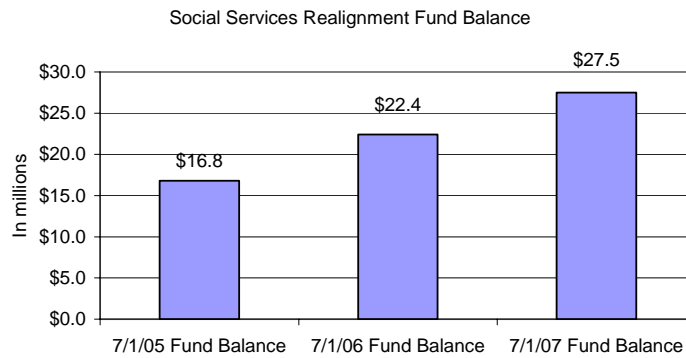
\* 01/02 Includes one-time needs of \$300,000

\*\* 02/03 Includes one-time needs of \$4.6 million



**Social Services Realignment Fund Balance**  
**(in millions)**

2005-06	Activity	Change
July 1, 2005 Fund Balance	16.8	
Estimated Expenditures	(75.7)	
Estimated Revenues	81.3	
<b>June 30, 2006 Estimated Fund Balance</b>	<b>22.4</b>	<b>5.6</b>
2006-07	Activity	Change
July 1, 2006 Estimated Fund Balance	22.4	
Estimated Expenditures	(81.0)	
Estimated Revenues	86.1	
<b>June 30, 2007 Estimated Fund Balance</b>	<b>27.5</b>	<b>5.1</b>



**FUNDING AND STAFFING BY PROGRAM  
2006-07**

<b>Transitional Assistance Department</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
CalWorks - Eligibility	21,905,669	18,334,055	3,571,614	367.0
Food Stamps	33,635,189	27,266,814	6,368,375	385.0
CalWorks - Welfare to Work	36,009,683	36,009,683	-	360.0
Medi-Cal	57,127,252	57,127,252	-	694.0
Foster Care Administration	4,637,617	3,941,975	695,642	62.0
Child Care Administration	15,289,775	15,276,622	13,153	183.5
CalWorks - Mental Health	6,017,177	6,017,177	-	-
Cal-Learn	1,730,998	1,730,998	-	-
CalWorks - Incentive Funds	16,500,000	16,500,000	-	-
General Relief Administration	562,028	-	562,028	7.0
Other Programs	384,490	1,126,968	(742,478)	-
<b>Total</b>	<b>193,799,878</b>	<b>183,331,544</b>	<b>10,468,334</b>	<b>2,058.5</b>

<b>Department of Children's Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
Child Welfare Services	80,003,426	68,031,651	11,971,775	747.0
Promoting Safe and Stable Families	2,447,676	2,447,676	-	-
Foster Training and Recruitment	259,486	259,486	-	2.5
Licensing	963,262	963,262	-	-
Support and Therapeutic Options Program	891,663	624,164	267,499	-
Adoptions	4,079,260	4,079,260	-	44.0
ILP	2,134,549	2,134,549	-	21.5
Other Programs	1,315,686	2,263,326	(947,640)	11.0
<b>Total</b>	<b>92,095,008</b>	<b>80,803,374</b>	<b>11,291,634</b>	<b>826.0</b>

<b>Aging and Adult Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
In-Home Supportive Services	16,380,548	13,923,958	2,456,590	148.0
Adult Protective Services	5,083,856	4,859,959	223,897	53.0
IHSS Provider Payments	31,514,332	-	31,514,332	-
IHSS Provider Benefits	2,015,000	-	2,015,000	-
Contribution to Aging	451,404	-	451,404	-
IHSS PA	328,643	-	328,643	-
Other Programs	-	-	-	-
<b>Total</b>	<b>55,773,783</b>	<b>18,783,917</b>	<b>36,989,866</b>	<b>201.0</b>

<b>Support</b>	<b>Staffing</b>
	<b>339.5</b>

<b>Non Revenue Generating Costs</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
PERC Training Expense	150,000	-	150,000	-
LLUMC - Child Assess Center	130,000	-	130,000	-
C-IV Developmnet & Staff	1,615,544	-	1,615,544	-
Other	2,021,338	-	2,021,338	-
<b>Total</b>	<b>3,916,882</b>	<b>-</b>	<b>3,916,882</b>	<b>-</b>

<b>Total Local Share</b>	<b>62,666,716</b>
<b>Social Services Realignment</b>	<b>42,061,023</b>
<b>Grand Total Administrative Budget</b>	<b>345,585,551</b>
	<b>282,918,835</b>
	<b>20,605,693</b>
	<b>3,425.0</b>

Changes by department are as follows:

**TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)**

**STAFFING CHANGES**

Funding in 2006-07 is expected to increase approximately \$3.7 million. These funds will be used to offset salary and benefit cost increases. This funding increase is not enough to fund all salary and benefit increases. As a result, TAD is required to reduce funding for staffing by 84.25 budgeted FTEs. This reduction includes:



- Reduction of 16 Eligibility Worker, 25 Employment Service Specialist and 8 Supervising Employment Service Specialist budgeted FTEs as a result of the decrease in CalWORKs funding.
- Reduction of 10 Employment Service Technician budgeted FTEs, as these staff will be phased out through attrition.
- Reduction of 20.25 Office Assistant II and 2 Supervising Office Assistant budgeted FTEs relative to the decrease in caseworker FTEs.
- Net reduction of 3.0 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.

### **PROGRAM CHANGES**

Use of CalWORKs Incentive Funds will allow TAD to maintain service levels and continue to meet mandated performance requirements. Stagnation of CalWORKs funding continues to force TAD to streamline its methods of service delivery. With the expectation that Incentive Funds will be exhausted in 2007-08, TAD has moved CalWORKs Employment Services Program staff from some stand-alone offices into larger TAD offices. This results in substantial savings of leased facility costs and centralization of services for CalWORKs clients. Clients can now apply for aid, obtain Employment Services counseling, arrange for training assistance, and coordinate subsidized child-care in one office. This effort to co-locate offices will continue into 2007.

CalWORKs Incentive Funds – \$20.0 million is expected to be available for use in 2006-07. Expenditures are limited to the direct support of CalWORKs clients in the form of goods or services, including services provided by TAD staff. However, it appears it will be necessary to utilize these funds to bridge the gap between increases in staffing costs and stagnant allocations. Current projections call for \$16.5 million in Incentive Funds being expended in 2006-07 in order for TAD to maintain service levels – leaving only \$3.5 million available in 2007-08.

### **DEPARTMENT OF CHILDREN'S SERVICES (DCS)**

#### **STAFFING CHANGES**

Although 2006-07 allocations will increase approximately \$4.6 million (which includes \$1.5 million in local share), increased costs of salary and benefits will require DCS to reduce staffing by 57.5 budgeted FTEs as follows:

- Reduction of 30 Social Worker II, 16 Social Service Practitioner and 5 Supervising Social Service Practitioner budgeted FTEs.
- Reduction of 8 Office Assistant III budgeted FTEs relative to the decrease in caseworker FTEs.
- Net addition of 1.5 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.

### **PROGRAM CHANGES**

While funding increases are projected, escalating staffing costs have required DCS to maintain the level of direct services to clients at expenditure levels established in 2005-06. These expenditures are for services and supplies provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

### **DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)**

#### **STAFFING CHANGES**

Expected increased funding in 2006-07 of approximately \$5 million (which includes \$4.9 million in local share), primarily for IHSS provider payments and administration costs, will be offset by a reduction of staffing by 16.25 budgeted FTEs as follows:

- Reduction of 13.75 Social Worker budgeted FTEs.
- Net reduction of 2.5 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements.



## **PROGRAM CHANGES**

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2006-07 are expected to increase 5.4% over 2005-06. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional \$1.5 million of local funding is necessary due to projected caseload growth in 2006-07.

Additionally, local cost is given to the Aging budget through the HS Administrative Claim budget to fund local match requirements in several Aging programs (Senior Employment, Supportive Services, Ombudsman, and Nutrition programs). In 2006-07, local cost budgeted in this budget unit will fund the following Aging programs:

Senior Employment Program	Local Share Match	36,000
Title III/VII Programs (Supportive Services Ombudsman, Nutrition)	Local Share Match	119,000
Title IIIIE Family Caregiver Program	Local Share Match	148,404
Nutrition Program	Additional Local Share	148,000
	Total	451,404

## **SUPPORT DIVISIONS**

### **STAFFING CHANGES**

Given the stagnant nature of state allocations, HS is anticipating the need to reduce staffing levels due to increases in salary and benefit costs. Continued efforts aimed at increasing the efficiency of staff have allowed the support divisions to consolidate the duties of some staff and have already resulted in staffing reductions. All reductions in staffing have been, and are expected to continue to be, the result of attrition. In 2006-07 the support divisions are reducing staffing levels by a 24.25 budgeted FTEs as follows:

- Reduction of 21 budgeted FTEs as a result of reorganization at HS Auditing.
- Net reduction of 3.25 budgeted FTEs after a combination of staffing adjustments necessary to meet program requirements. This includes the addition of 2 Staff Analyst II grant writers.

### **PROGRAM CHANGES**

After successfully reducing administrative overhead costs in the 2005-06 budget, HS is experiencing the need to increase costs in 2006-07. The increases are due, in large part, to increases in computer hardware, computer software, ISD charges and building security costs. Resulting cost increases have been allocated among all programs included in this budget unit.





The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN								
	Appropriation	Federal	% Federal	Revenue State	% State	Total Federal/State	Local Cost Local Share	% Local
<b>Transitional Assistance Department</b>								
Food Stamps	33,635,189	16,817,594	50%	10,449,219	31%	27,266,813	6,368,375	19%
<b>Single Allocation</b>								
CalWorks - Eligibility	21,905,669	9,605,973	44%	8,728,082	40%	18,334,055	3,571,614	16%
CalWorks - Mental Health	6,017,177	-	-	6,017,177	100%	6,017,177	-	-
CalWorks - Cal-Learn	1,730,998	865,499	50%	865,499	50%	1,730,998	-	-
CalWorks - Welfare to Work	36,009,683	36,009,683	100%	-	-	36,009,683	-	-
CalWorks - Child Care Admin	7,503,050	7,503,050	100%	-	-	7,503,050	-	-
<b>Total Single Allocation</b>	<b>73,166,577</b>	<b>53,984,205</b>		<b>15,610,758</b>		<b>69,594,963</b>	<b>3,571,614</b>	
Medi-Cal	57,127,252	28,563,626	50%	28,563,626	50%	57,127,252	-	-
Foster Care Administration	4,637,617	2,453,025	53%	1,488,950	32%	3,941,975	695,642	15%
<b>Child Care Administration</b>								
Stage 2	5,605,732	4,342,072		1,263,660		5,605,732	-	-
Stage 3	1,487,494	960,366		527,128		1,487,494	-	-
CAPP	693,499	498,618		181,728		680,346	13,153	
CalWorks - Incentive Funds	16,500,000	16,500,000	100%	-	-	16,500,000	-	-
General Relief Administration	562,028	-	-	-	-	-	562,028	100%
Food Stamp Employment Train	169,666	92,708	55%	-	0%	92,708	76,958	45%
Other	214,824	214,824	100%	-	0%	214,824	(819,436)	
<b>Total</b>	<b>193,799,878</b>	<b>124,427,039</b>		<b>58,085,069</b>		<b>182,512,108</b>	<b>10,468,334</b>	
<b>Department of Children's Services</b>								
Child Welfare Services - Basic	73,277,099	35,253,276	48%	26,052,048	36%	61,305,324	11,971,775	16%
Child Welfare Services - Augment	6,726,327	3,357,953	50%	3,368,374	50%	6,726,327	-	-
<b>CWS Total</b>	<b>80,003,426</b>	<b>38,611,229</b>		<b>30,618,293</b>		<b>68,031,651</b>	<b>11,971,775</b>	
Promoting Safe and Stable Placements	2,447,676	2,447,676	100%	-	-	2,447,676	-	-
Foster Training and Recruitment	259,486	161,301	62%	98,185	38%	259,486	-	-
Licensing	963,262	413,818	43%	549,444	57%	963,262	-	-
Support and Therapeutic Options	891,663	-	-	624,164	70%	624,164	267,499	30%
Adoptions	4,079,260	1,692,153	41%	2,387,107	59%	4,079,260	-	-
ILP	2,134,549	2,134,549	100%	-	0%	2,134,549	-	-
Other Programs	1,315,686	388,059	29%	927,627	71%	1,315,686	(947,640)	
<b>Total</b>	<b>92,095,008</b>	<b>45,848,785</b>		<b>35,204,820</b>		<b>79,855,734</b>	<b>11,291,634</b>	
<b>Aging and Adult Services</b>								
In-Home Supportive Services	16,380,548	9,527,927	58%	4,396,031	27%	13,923,958	2,456,590	15%
Adult Protective Services	5,083,856	2,183,622	43%	2,676,337	53%	4,859,959	223,897	4%
IHSS Provider Payments Local	31,514,332	-	-	-	-	-	31,514,332	100%
IHSS Provider Benefits Local	2,015,000	-	-	-	-	-	2,015,000	100%
IHSS PA Local Cost Match	328,643	-	-	-	-	-	328,643	100%
Contribution to Aging Program	451,404	-	-	-	-	-	451,404	100%
Other Programs	-	-	-	-	-	-	-	-
<b>Total</b>	<b>55,773,783</b>	<b>11,711,549</b>		<b>7,072,368</b>		<b>18,783,917</b>	<b>36,969,866</b>	
<b>Non Revenue Generating Costs</b>								
PERC Training Expense	150,000	-	-	-	-	-	150,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-	130,000	100%
Other	3,636,882	-	-	-	-	-	3,636,882	100%
<b>Total</b>	<b>3,916,882</b>	<b>-</b>		<b>-</b>		<b>-</b>	<b>3,916,882</b>	
<b>Total Administrative Budget</b>	<b>345,585,551</b>	<b>181,987,373</b>	<b>53%</b>	<b>100,362,257</b>	<b>29%</b>	<b>281,151,759</b>	<b>62,666,716</b>	<b>18.1%</b>
<b>SOCIAL SERVICES REALIGNMENT</b>							<b>42,061,023</b>	
							<b>20,605,693</b>	Local Cost Target

This is the fixed County MOE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. \$9,939,989

Remainder of Single Allocation for Stage 1 Childcare is \$41,912,123 (provider payments) and is accounted for in ETP budget.

All childcare totals are for administration only. The remainder of these allocations are budgeted within the ETP budget.

This is the fixed County MOE for Childcare Administration

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic allocation

This is the fixed County MOE for Adult Protective Services Administration. \$223,897

IHSS Provider Payments - State pays providers and the county is only billed for its local share of costs.

IHSS medical benefits local match of \$515,000.





PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Human Services Reduction of Human Services Overhead Costs.		3%
Human Services Percentage of departments that stay within their allocation.		100%
Transitional Assistance Department Percentage of worker alerts processed within specific timeframes.	44%	95%
Transitional Assistance Department Caseload percentage increase in active food stamp households.	6% Decrease	10% Increase
Transitional Assistance Department Percentage of successful placements of people in our WPR.	56%	58%
Transitional Assistance Department Percentage of 5 STAR customer service satisfaction program with favorable rating.		95%
Department of Children's Services Children adopted.		3.4% Increase
Department of Children's Services: Foster youth graduating with a high school diploma over 2004-05 statistics.	2%	5% Increase
Department of Aging and Adult Services: Percentage of IHSS applications completed within 30 days.	60%	75%
Department of Aging and Adult Services Percentage of IHSS RVs completed within state timelines.	78%	90%
Department of Aging and Adult Services Percentage of APS referrals responded to within the state mandated timeframes.	90%	100%



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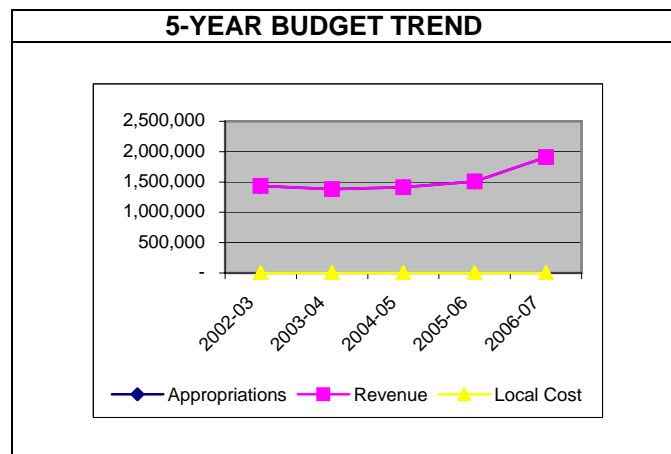
## Domestic Violence/Child Abuse Services

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

### BUDGET HISTORY

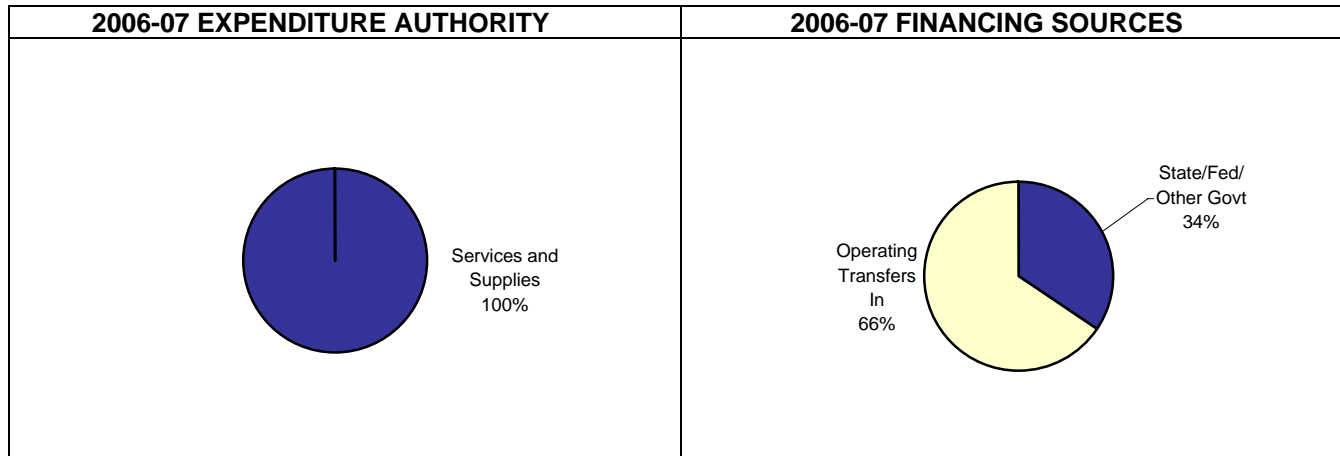


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,394,071	1,344,375	1,307,404	1,458,528	1,458,528
Departmental Revenue	1,371,855	1,344,375	1,312,310	1,458,528	1,458,528
Local Cost	22,216	-	(4,906)	-	-



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services System  
DEPARTMENT: Domestic Violence/Child Abuse  
FUND: General

BUDGET UNIT: AAA DVC  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	1,394,071	1,344,375	1,307,404	1,458,528	1,507,439	1,906,812	399,373
Total Appropriation	1,394,071	1,344,375	1,307,404	1,458,528	1,507,439	1,906,812	399,373
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	650,661	643,116	650,063	656,812	656,812	656,812	-
Total Revenue	650,661	643,116	650,063	656,812	656,812	656,812	-
Operating Transfers In	721,194	701,259	662,247	801,716	850,627	1,250,000	399,373
Total Financing Sources	1,371,855	1,344,375	1,312,310	1,458,528	1,507,439	1,906,812	399,373
Local Cost	22,216	-	(4,906)	-	-	-	-

Each year, the department completes an analysis of the revenue from the surcharges on marriage licenses, birth certificates and court fines, as well as the estimated year-end fund balances. It is from this analysis that the amount to be awarded for service contracts in the succeeding year is determined. The revenue sources for this program include two special revenue funds generated from surcharges on the sale of birth certificates and marriage licenses. Each fund is permitted to carry over fund balances from year to year should revenues outpace the contracts awarded in any given year. Cash receipts in 2005-06 are estimated to exceed the amounts of the contracts awarded. Rather than making the entire fund balances available for contracts in 2006-07, contract amounts will increase at a slower rate in order to delay the inevitable exhaustion of the fund balances. This strategy should bolster steady growth in contractor awards for future years when, barring state legislation to increase surcharges, the fund balances will be exhausted and contracts will depend entirely on fluctuating yearly cash receipts.



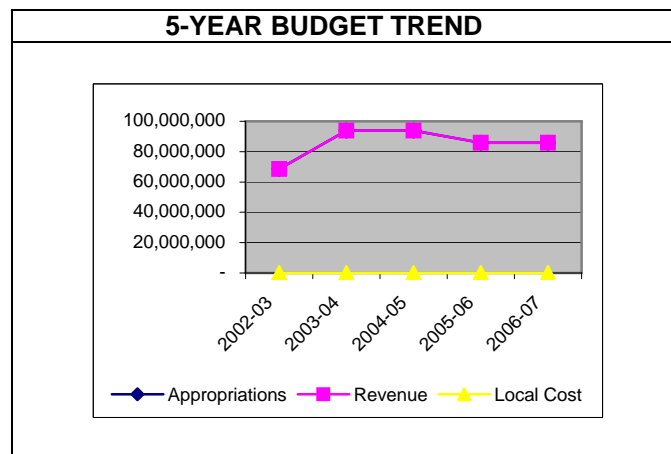
## Entitlement Payments (Childcare)

### DESCRIPTION OF MAJOR SERVICES

All childcare programs administered by the Transitional Assistance Department (TAD) are budgeted within this unit. This expanded program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. The expanded programs are intended to fund childcare for CalWORKs recipients that are seeking employment or have obtained employment and continue through employment stabilization for a period of up to two years. This budget unit also incorporates the program that funds childcare for families in which the child is under the auspices of the Department of Children's Services and is at risk of parent abuse or neglect. Childcare provider payments are 100% federal and state funded through reimbursements by the state.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	90,882,476	83,601,688	81,065,438	85,905,228	79,540,623
Departmental Revenue	90,884,155	83,601,688	81,063,581	85,905,228	79,540,623
Local Cost	(1,679)	-	1,857	-	-

Funding impacts to the childcare programs made as a result of the state's final budget will require the department to manage childcare caseload so as to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Actual allocation/grants in 2005-06 were higher than budgeted. In July 2005 the California Department of Education (CDE) released the allocations to the counties for Stages 2 & 3, and alternative payment programs (APP). On August 30<sup>th</sup>, the department presented to the Board these 2005-06 allocations. In July 2005, the department received allocation augmentations from CDE of \$6,632,002 in Stage 3 and \$342,481 in APP, which were presented to the Board on September 25 and December 6, 2005 (#53, 56 respectively). These augmentations were due to low initial allocation and subsequent cost reviews by the state.



Budgeted and actual allocation and contracts for childcare services are shown below:

<b>Program</b>	<b>FY 05/06 Budget</b>	<b>Actual Contract / Allocation Amounts</b>	<b>Add'l Contract / Allocation Amounts</b>	<b>Total Funding</b>
Stage 1 CalWORKs	41,555,726	43,284,914	-	43,284,914
Stage 2 Contracts	34,305,028	35,039,128	-	35,039,128
Stage 3 Contracts	5,564,735	2,335,972	6,632,002	8,967,974
Alternative Payment	4,479,741	4,514,413	342,481	4,856,894
Contract State contract (Child Protective Services & Working Poor		-	-	-
<b>Total</b>	<b>85,905,230</b>	<b>85,174,427</b>	<b>6,974,483</b>	<b>92,148,910</b>

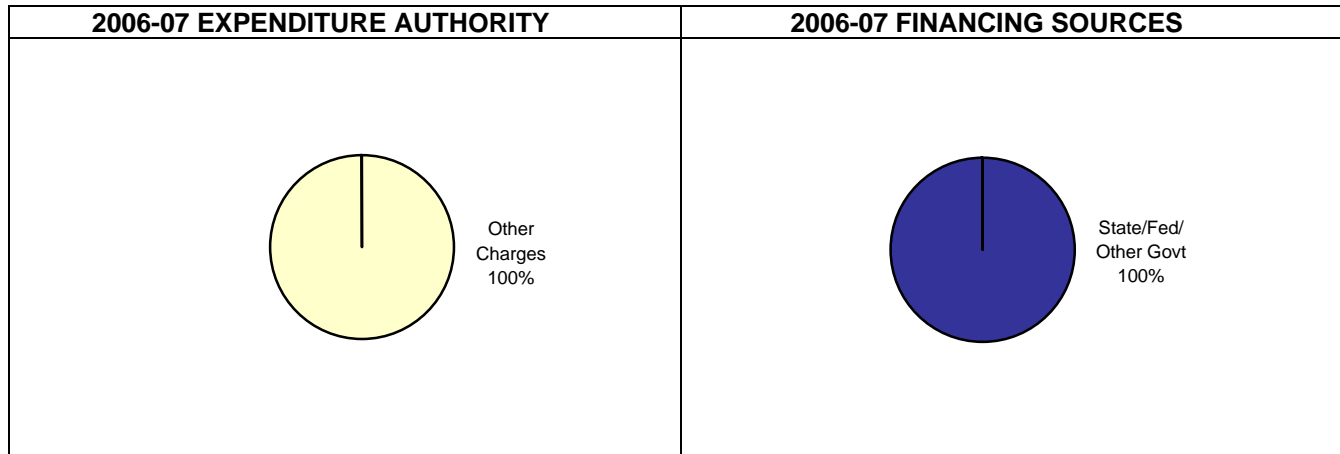
It is anticipated that expenditures will finish the year under budget appropriation by \$13 million due to:

- Changes in legislation that decreased the allowable amount reimbursed to childcare providers.
- Welfare recipients "timing-out" or having reached the 5-year time limits for receiving aid.

Childcare provider payments are 100% federal and state funded through reimbursements by the state. There is no local cost.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Entitlement Payments  
FUND: General

BUDGET UNIT: AAA ETP  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	90,882,476	83,601,688	81,065,438	79,540,623	85,905,228	85,905,228	-
Total Appropriation	90,882,476	83,601,688	81,065,438	79,540,623	85,905,228	85,905,228	-
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	90,884,155	83,601,688	81,063,581	79,540,623	85,905,228	85,905,228	-
Total Financing Sources	90,884,155	83,601,688	81,063,581	79,540,623	85,905,228	85,905,228	-
Local Cost	(1,679)	-	1,857	-	-	-	-

For 2006-07, the department expects to maintain childcare funding at the current funding level. Based on projections of the 2006-07 state budget, childcare levels are expected to decrease in the federally funded Stage 1 CalWORKs childcare program. Overall federal/state funding levels in the California Department of Education's program are expected to increase to offset funded decreases anticipated in the Stage 1 childcare.



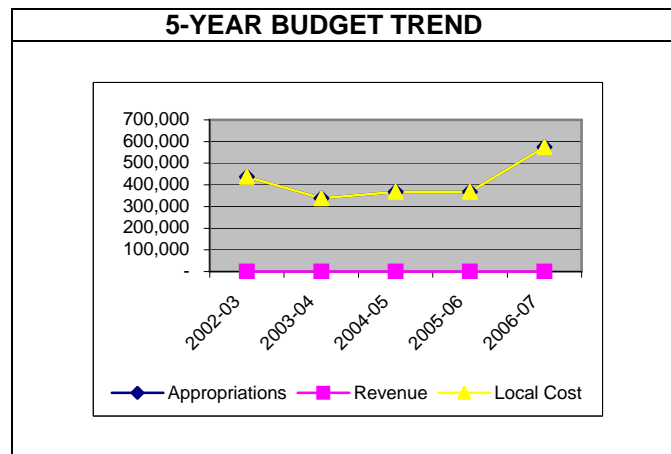
## Out-of-Home Child Care

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board, and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	383,622	314,454	358,530	367,618	407,651
Departmental Revenue	-	-	-	-	-
Local Cost	383,622	314,454	358,530	367,618	407,651

Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care.

Paid cases per month have been dramatically increasing throughout 2005-06 and are projected to end the year 50% over the number of actual paid cases in 2004-05. TAD and Department of Children's Services (DCS) are currently studying methods of reversing this trend of increased cases.

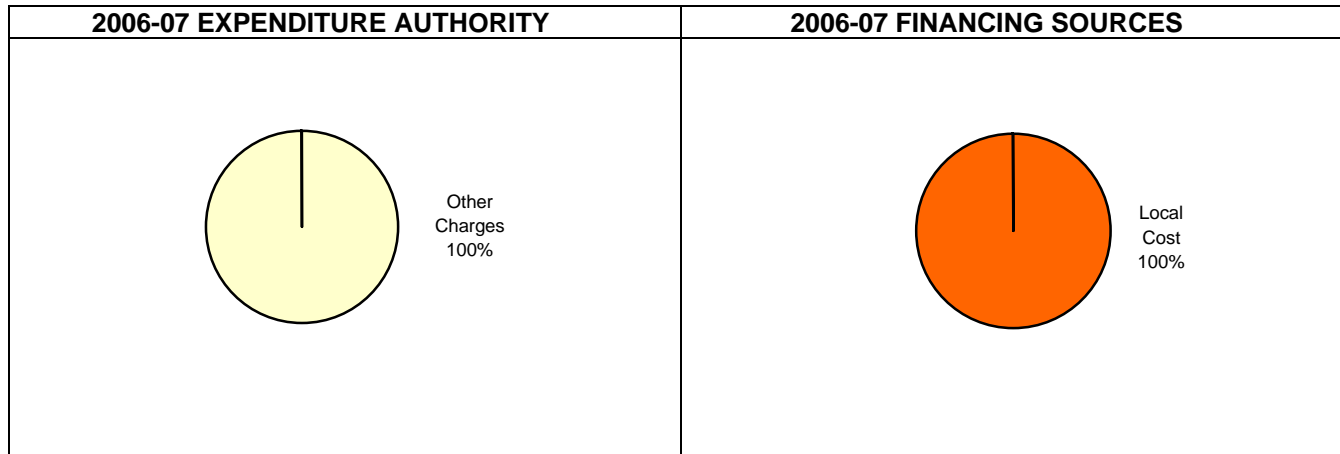
Each year the DCS has made a determination of cases that could be funded with state and local money and has retroactively funded OCC cases with Child Welfare Services (CWS) funds. Expenditures that qualified for these funds were transferred to the HS Administrative budget. This CWS funding was reduced in 2005-06, which will result in a need for additional local funding to perform the services included in this budget unit.

No revenue is received for this program. It is funded entirely with local funds.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Out-of-Home Child Care  
FUND: General

BUDGET UNIT: AAA OCC  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	383,622	314,454	358,530	407,651	367,618	574,056	206,438
Total Appropriation	383,622	314,454	358,530	407,651	367,618	574,056	206,438
Local Cost	383,622	314,454	358,530	407,651	367,618	574,056	206,438

The current increase in paid cases is projected to continue into 2006-07. While the average cost per case is projected to decrease approximately 20%, total expenditures are projected to increase approximately \$100,000. The Governor has proposed cuts to 2006-07 CWS funding which will stop the ability of the department to retroactively fund select OCC cases with CWS funds, as has been the practice in prior years.

Approximately \$150,000 additional appropriation and local funding is required as a result of the increase in caseload and decreased CWS funding. Local cost savings from the AAB FGR – CalWORKS Aid – All Other Families budget unit will be used to offset this needed increase in local cost allowing HS Subsistence budgets to remain within local cost targets overall.



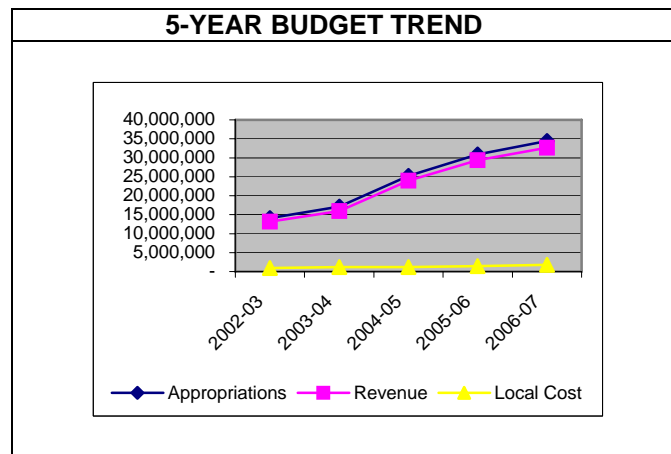
## Aid to Adoptive Children

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped, or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget is funded approximately 50% federal, 38% state, with the remaining costs offset by revenue from the Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	15,186,707	20,019,351	24,803,158	30,863,005	29,260,613
Departmental Revenue	14,252,485	18,730,791	23,791,527	29,396,811	27,794,419
Local Cost	934,222	1,288,560	1,011,631	1,466,194	1,466,194

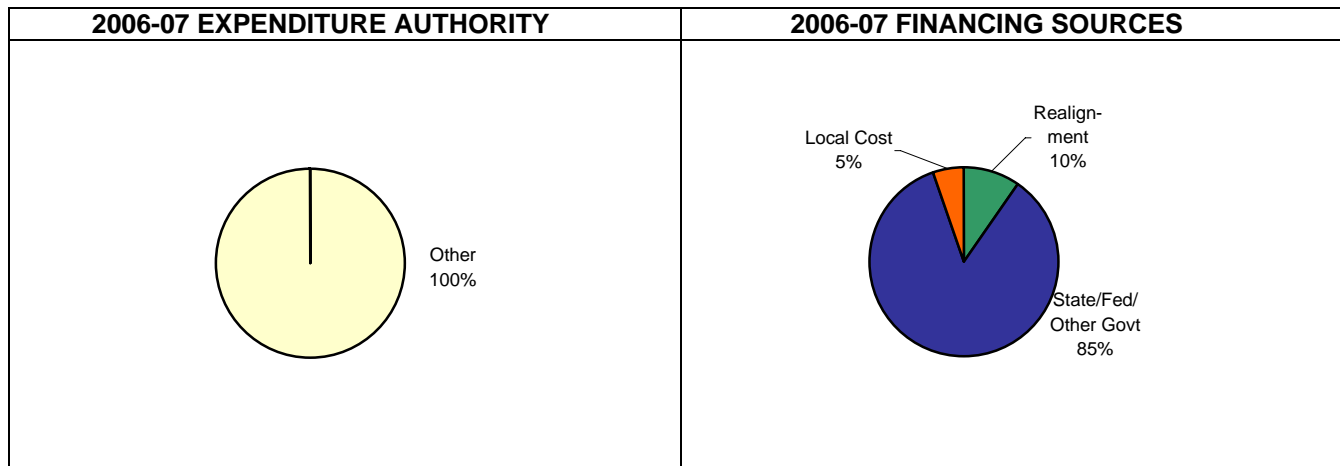
In the four-year period from 2002-03 through 2005-06, expenditures and revenue in this program have increased 93%. In that time, caseload has increased 59% and the average cost per case has increased 24%. Expenditures and revenue for 2005-06 are estimated to be close to, but below, budget while local cost remains within budget.

The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

This program is 87.4% funded by federal and state revenue, with a 12.6% local share. The local share is funded with a combination of Social Services Realignment and the general fund.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Aid to Adoptive Children  
FUND: Public Assistance

BUDGET UNIT: AAB ATC  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	15,186,707	20,019,351	24,803,158	29,260,613	30,863,005	34,457,874	3,594,869
Total Appropriation	15,186,707	20,019,351	24,803,158	29,260,613	30,863,005	34,457,874	3,594,869
<b>Departmental Revenue</b>							
Realignment	1,532,755	1,978,773	2,770,241	2,948,677	3,439,154	3,379,498	(59,656)
State, Fed or Gov't Aid	12,720,366	16,752,018	20,965,134	24,845,742	25,957,657	29,298,957	3,341,300
Other Financing Sources	(636)	-	56,152	-	-	-	-
Total Revenue	14,252,485	18,730,791	23,791,527	27,794,419	29,396,811	32,678,455	3,281,644
Local Cost	934,222	1,288,560	1,011,631	1,466,194	1,466,194	1,779,419	313,225

Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

Projected expenditures for 2006-07 are based on 42,852 total annual cases, a 9.8% increase over 2005-06. Average monthly aid payments are projected to be \$804, a 1.6% increase over 2005-06.

Total local share required in 2006-07 is \$5,159,917, a 5.2% increase over 2005-06. Of this amount, the general fund contributes \$1,779,419 and Social Services Realignment contributes \$3,380,498.



## AFDC – Foster Care

### DESCRIPTION OF MAJOR SERVICES

This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both the Department of Children's Services (DCS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than DCS cases due to the higher levels of care required for these juveniles.

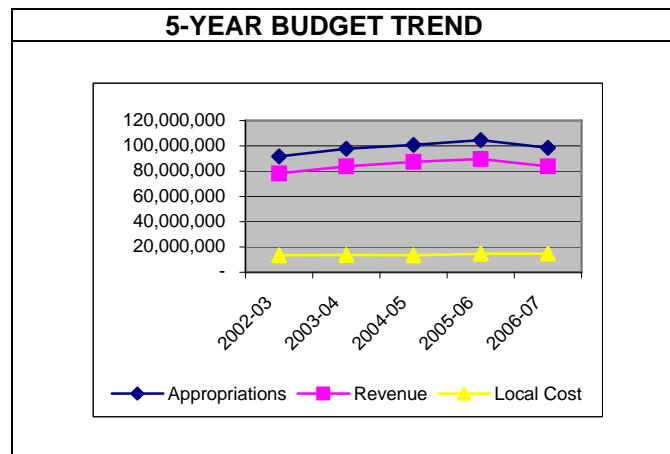
There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are approximately 43% federal, 22% state, and 35% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

Additionally, this budget unit provides \$1.0 million in funding annually to the Probation Department to assist with the placement costs and case management services for youth placed in the Fouts Springs Youth Facility. This facility is a boot-camp type of facility and is used as a diversionary program for delinquent youth.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	91,002,763	96,259,224	96,488,529	104,436,782	94,719,395
Departmental Revenue	77,072,926	82,481,186	82,904,560	89,700,112	80,001,081
Local Cost	13,929,837	13,778,038	13,583,969	14,736,670	14,718,314

Foster Care caseload has experienced a slow, but steady, decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. As a result, the 2005-06 budget was prepared with the anticipation that caseload would continue to decline at the historical rate.



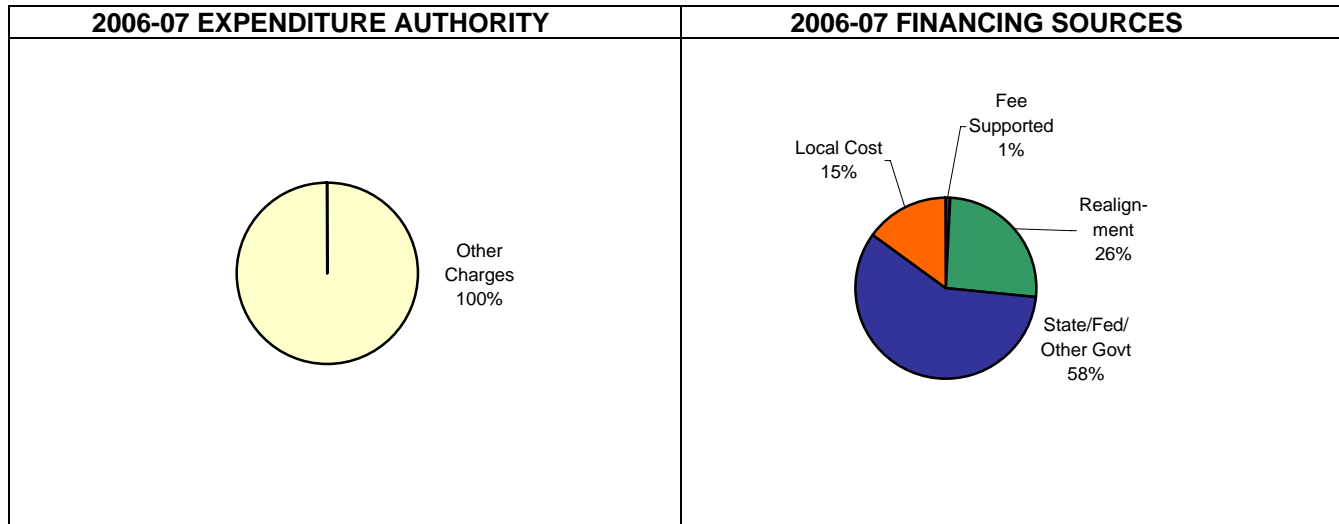
A sudden decrease in Federal cases during the 1<sup>st</sup> half of 2005-06 has prompted a reassessment of original projections. Federal cases had been budgeted to decrease less than 1% during 2005-06. Federal cases are now estimated to be 4% lower than budgeted. Program staff are researching this unanticipated decrease in caseload.

In FY 2004-05, the Department of Children's Services implemented a "Family to Family" program. One of its goals is to place children in their own neighborhoods and reduce placements in the more costly FFAs and Group Homes whenever possible. This appears to have resulted in lowering the anticipated cost per case increase from 5% to less than 1% in 2005-06.

It is anticipated that local cost will not exceed budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services System  
DEPARTMENT: AFDC - FOSTER CARE  
FUND: General

BUDGET UNIT: AAB BHI  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	89,997,261	95,390,547	95,519,773	93,736,095	103,453,482	97,376,873	(6,076,609)
Transfers	1,005,502	868,677	968,756	983,300	983,300	1,024,000	40,700
Total Appropriation	91,002,763	96,259,224	96,488,529	94,719,395	104,436,782	98,400,873	(6,035,909)
<b>Departmental Revenue</b>							
Realignment	23,294,864	23,778,136	25,839,465	22,677,990	26,529,670	25,369,072	(1,160,598)
State, Fed or Gov't Aid	53,000,334	57,770,706	56,225,689	56,504,734	62,470,442	57,509,758	(4,960,684)
Current Services	745,777	827,040	819,252	800,000	700,000	800,000	100,000
Other Revenue	31,951	105,304	20,154	18,357	-	-	-
Total Revenue	77,072,926	82,481,186	82,904,560	80,001,081	89,700,112	83,678,830	(6,021,282)
Local Cost	13,929,837	13,778,038	13,583,969	14,718,314	14,736,670	14,722,043	(14,627)

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. After experiencing accelerated caseload decreases in the first half of 2005-06, the department is projecting that the rate of decrease will slow in 2006-07. Federal cases are projected to remain stable at the estimated 2005-06 levels. Non-federal cases are projected to increase less than 1% of the estimated 2005-06 levels.

It is projected that the costs for these cases will continue to increase. Based on the average increase of the last three years, the average cost per case in 2006-07 is projected to increase approximately 2% over actual average cost per case in 2005-06.

Local cost is projected to be slightly lower than target. This local cost savings will be shifted to budget unit AAB KIN in an effort to keep that budget unit within local cost targets. This will allow HS to remain within local cost targets overall in the subsistence payment budget units for 2006-07.



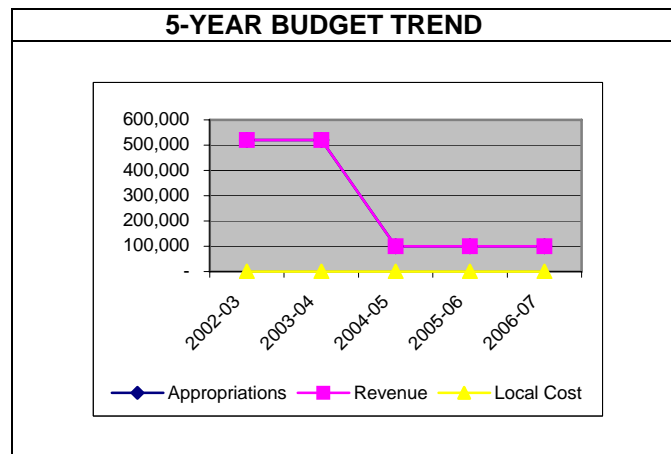
## Refugee Cash Assistance

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for CalWORKS programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



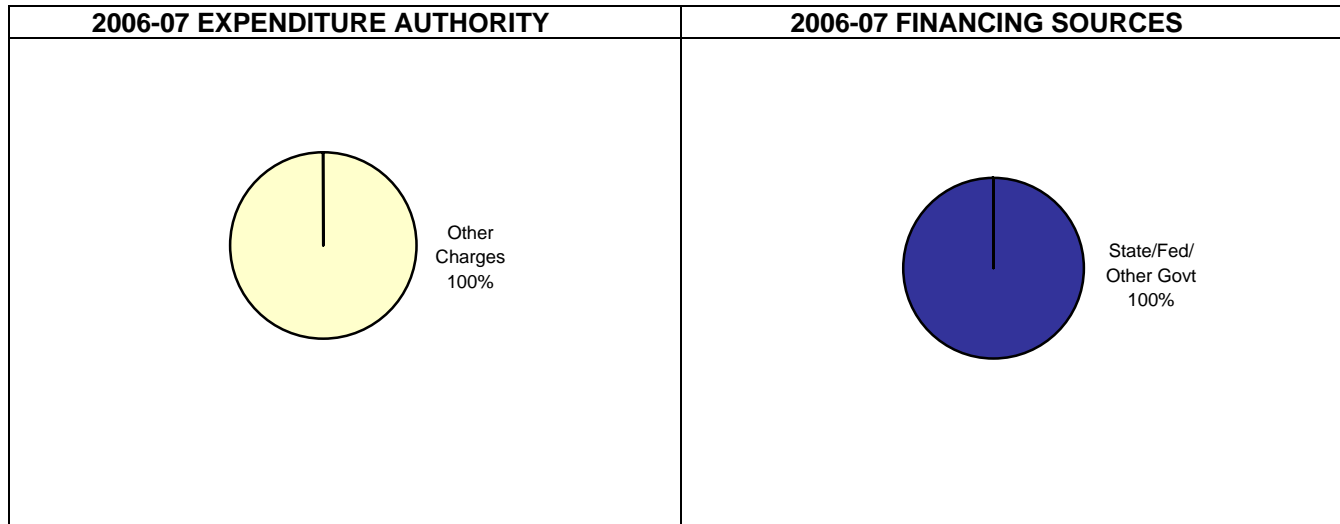
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	50,616	40,027	29,502	100,000	44,580
Departmental Revenue	51,902	39,505	28,093	100,000	44,580
Local Cost	(1,286)	522	1,409	-	-

Expenditures in this program fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the county each year who do not meet the requirements for other assistance programs.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Refugee Cash Asst Program  
FUND: General

BUDGET UNIT: AAB CAP  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	50,616	40,027	29,502	44,580	100,000	100,000	-
Total Appropriation	50,616	40,027	29,502	44,580	100,000	100,000	-
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	51,902	39,495	28,093	44,580	100,000	100,000	-
Other Financing Sources	-	10	-	-	-	-	-
Total Revenue	51,902	39,505	28,093	44,580	100,000	100,000	-
Local Cost	(1,286)	522	1,409	-	-	-	-

Appropriations for 2006-07 are requested at \$100,000 for this program. This allows sufficient contingencies to serve clients if there is an influx of refugees into the county who do not meet the requirements for other assistance programs. This entitlement program is 100% federally funded.





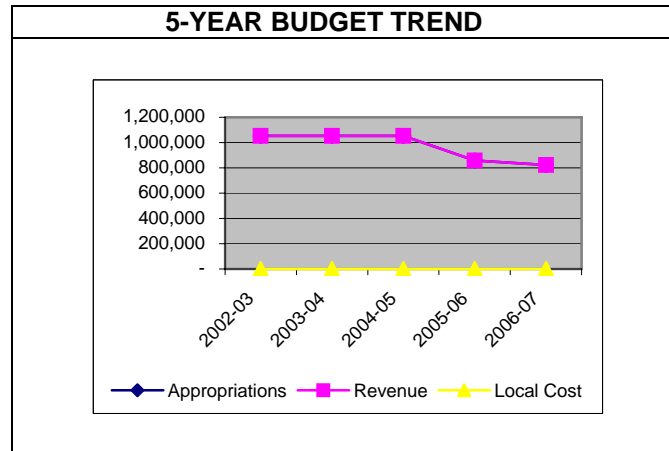
## Cash Assist For Immigrants

### DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



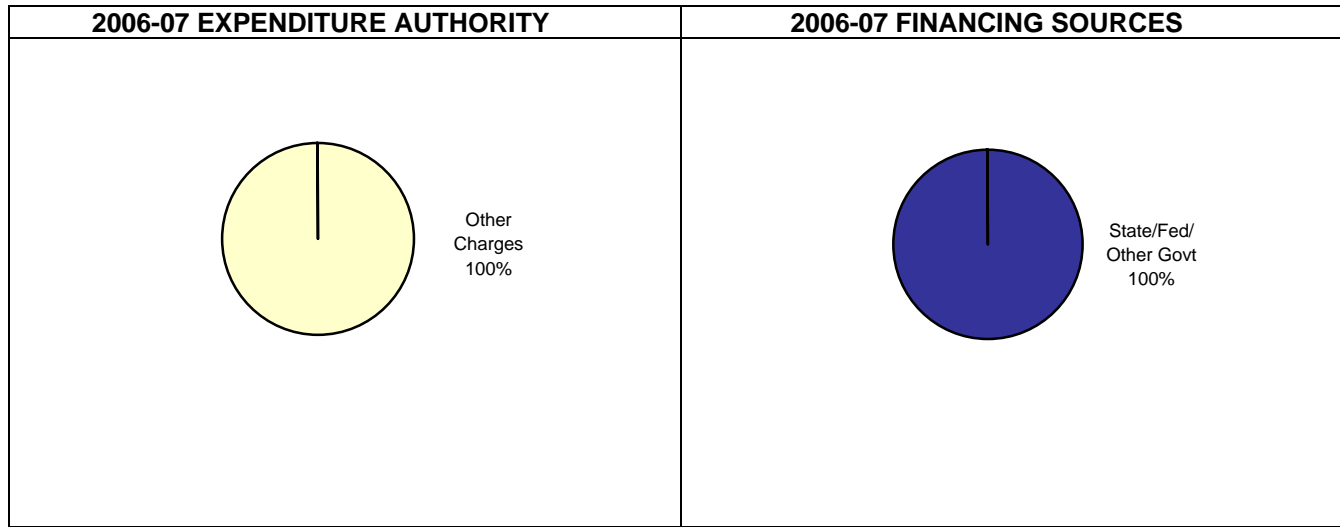
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	698,136	708,183	769,932	856,993	675,953
Departmental Revenue	695,909	710,935	770,543	856,993	675,953
Local Cost	2,227	(2,752)	(611)	-	-

Expenditures for this program are anticipated to decline due to a decrease in caseload of 4% and a reduction in the average monthly grant amount. This is due to clients moving into the federal SSI/SSP program at a more rapid pace. This is a 100% state funded program and requires no local cost.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Cash Assistance for Immigrants  
FUND: General

BUDGET UNIT: AAB CAS  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	698,136	708,183	769,932	675,953	856,993	822,878	(34,115)
Total Appropriation	698,136	708,183	769,932	675,953	856,993	822,878	(34,115)
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	695,909	710,935	770,543	675,953	856,993	822,878	(34,115)
Total Revenue	695,909	710,935	770,543	675,953	856,993	822,878	(34,115)
Local Cost	2,227	(2,752)	(611)	-	-	-	-

For 2006-07, requested appropriations for this program are \$34,115 less than the 2005-06 budget. This reflects the actual historical caseload and grant data from the prior three fiscal years. This slight adjustment is a result of declining average monthly caseload.



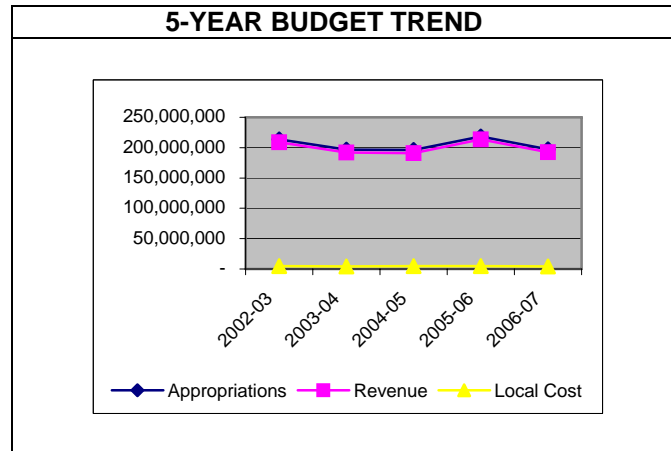
## CalWORKS – All Other Families

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal (50%) and state (47.5%) governments reimburse costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget.

### BUDGET HISTORY



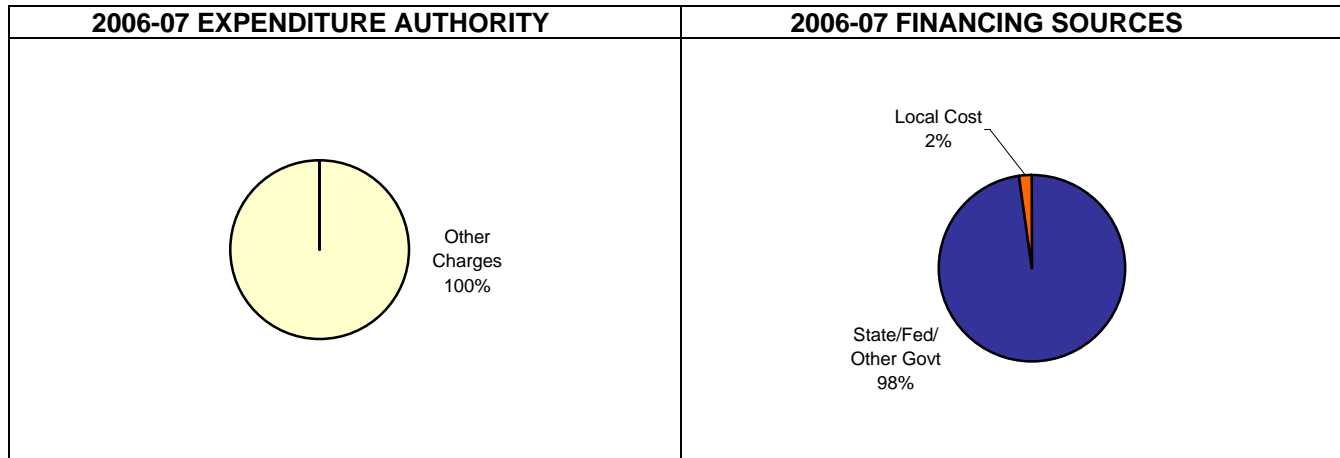
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	194,822,469	199,650,585	207,954,014	218,489,279	190,143,772
Departmental Revenue	190,670,061	195,387,981	203,812,221	213,837,725	186,044,495
Local Cost	4,152,408	4,262,604	4,141,793	4,651,554	4,099,277

Actual expenditures in 2005-06 are estimated to be significantly lower than budget due to a continued steady decrease in caseload. This caseload decrease will result in much lower expenditures for grant payments, which ultimately results in a decrease in required local share. Caseloads are projected to continue to decline as a result of CalWORKs time limits and a healthy local economy. Local share is also offset by the county's share of child support collections, which are estimated to fall short of the budgeted amount. Local cost for this budget unit is estimated to be approximately \$552,277 below the amount budgeted for 2005-06.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: CalWORKs - All Other Families  
FUND: General

BUDGET UNIT: AAB FGR  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	194,822,469	199,650,585	207,954,014	190,143,772	218,489,279	197,073,867	(21,415,412)
Total Appropriation	194,822,469	199,650,585	207,954,014	190,143,772	218,489,279	197,073,867	(21,415,412)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	189,740,683	194,401,670	202,779,183	185,393,532	213,027,046	192,147,019	(20,880,027)
Other Revenue	929,378	986,311	1,033,038	650,963	810,679	555,000	(255,679)
Total Revenue	190,670,061	195,387,981	203,812,221	186,044,495	213,837,725	192,702,019	(21,135,706)
Local Cost	4,152,408	4,262,604	4,141,793	4,099,277	4,651,554	4,371,848	(279,706)

As a result of CalWORKs time limits and an improving local economy, a continued decline in caseload is projected to continue into 2006-07. The rate of caseload decline is expected to slow and eventually plateau at some point during the year as the last of the large number of clients who were receiving aid at the beginning of the latest welfare reform legislation reach their 5-year time limit.

While the Governor has once again proposed no COLA for aid recipients in 2006-07, this budget has factored in an average historical increase. In past years, budget negotiations made during the state budget process have increased grant amounts in the form of a COLA.

The caseload decline is projected to reduce the need for local cost in 2006-07 by \$279,706 from what was included in the 2005-06 budget. This expected local cost savings will be utilized in other Subsistence Budget units to allow HS to remain within local cost targets overall.



## Kinship Guardianship Assistance Program

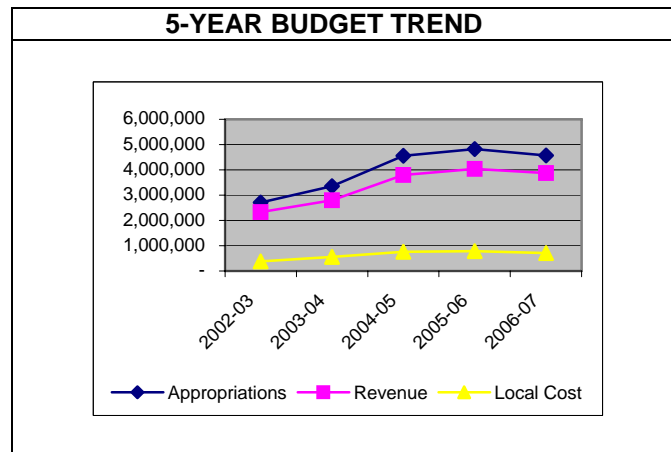
### DESCRIPTION OF MAJOR SERVICES

This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

The estimated federal cost reimbursement is approximately 68% and the state cost reimbursement is approximately 16%. The remaining 16% mandated local share is funded by the county general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,530,659	3,394,039	3,797,586	4,818,510	4,053,562
Departmental Revenue	2,115,676	2,870,851	3,248,975	4,036,410	3,445,259
Local Cost	414,983	523,188	548,611	782,100	608,303

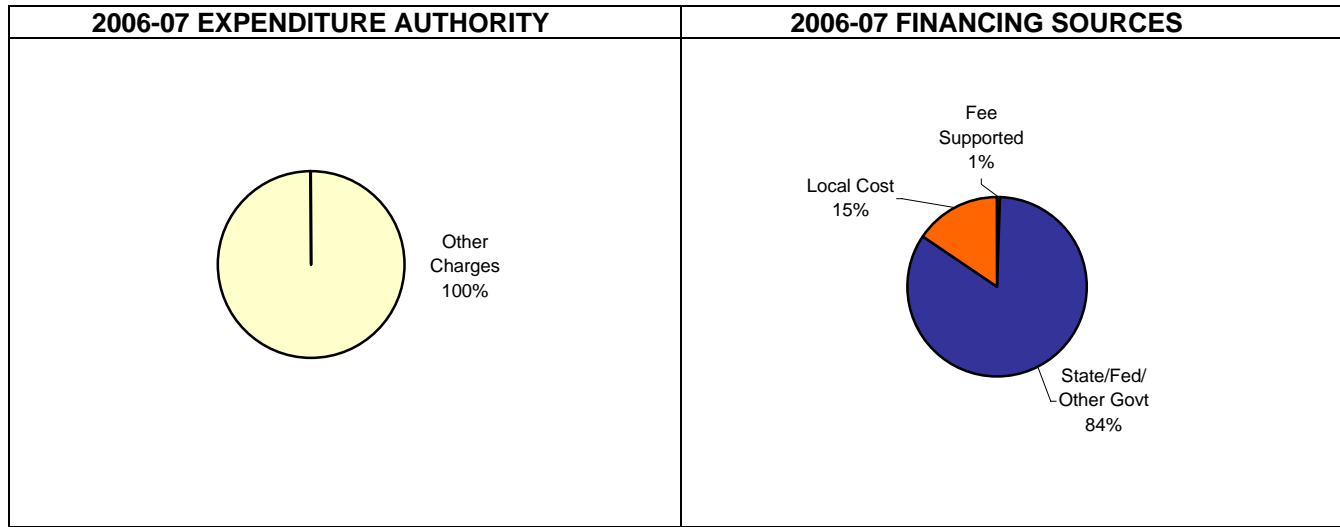
Expenditures are estimated to be almost \$765,000 lower than budgeted. This is a combination of the following:

- Lower caseload - Although the number of cases in 2005-06 is projected to be 7% higher than the actual number of cases in 2004-05, it is estimated that the 2005-06 caseload will be 10% lower than budget. This is because fewer children have entered the program than was projected when the budget was prepared.
- Lower average grant - The average grant is projected to be 6% lower than budget. Current research indicates that the increase in the average age of children in the program, from 9 years to 10 years, has not resulted in the expected increase in the average grant.

Lower caseload growth and average grant payments will result in a local cost savings of \$173,797 in 2005-06. This local cost saving will be used to offset local cost overages in other budget units in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2005-06.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: KIN GAP  
FUND: General

BUDGET UNIT: AAB KIN  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	2,530,659	3,394,039	3,797,586	4,053,562	4,818,510	4,575,538	(242,972)
Total Appropriation	2,530,659	3,394,039	3,797,586	4,053,562	4,818,510	4,575,538	(242,972)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	2,098,413	2,826,681	3,205,052	3,412,259	4,011,410	3,843,452	(167,958)
Current Services	17,263	44,170	43,923	33,000	25,000	25,000	-
Total Revenue	2,115,676	2,870,851	3,248,975	3,445,259	4,036,410	3,868,452	(167,958)
Local Cost	414,983	523,188	548,611	608,303	782,100	707,086	(75,014)

Since the program's inception in 2000, caseload has continued to grow significantly each year. It is anticipated that caseload will increase by approximately 9% in 2006-07. This reflects a growth of 5 new cases per month for the remainder of 2005-06 and 4 new cases per month throughout 2006-07.

The average grant requested for 2006-07 reflects a 3% increase for Cost of Living Allowances.

In the few months since projections were prepared for 2006-07 targets, caseload growth has increased slightly and local cost is now anticipated to be \$14,627 higher than target. Local cost savings from the AAB BHI – AFDC Foster Care budget unit will be used to offset this needed increase in local cost in an effort to remain within local cost targets overall.



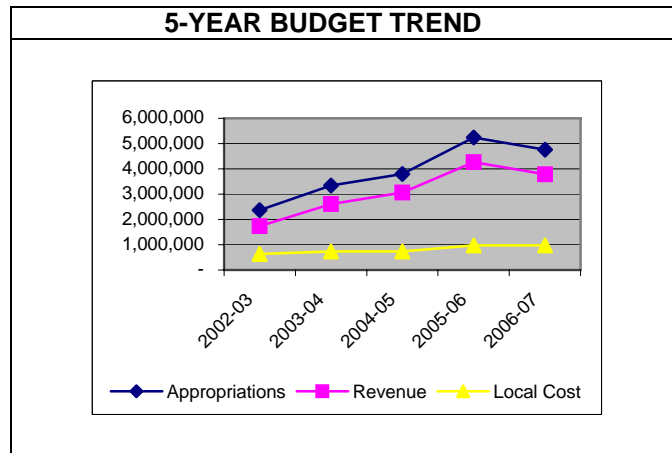
## Seriously Emotionally Disturbed

### DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the county's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of \$225,000 from the DBH for clients placed in residential facilities outside of California. This budget is funded 40% by the State with the remainder funded from Social Services Realignment and county general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



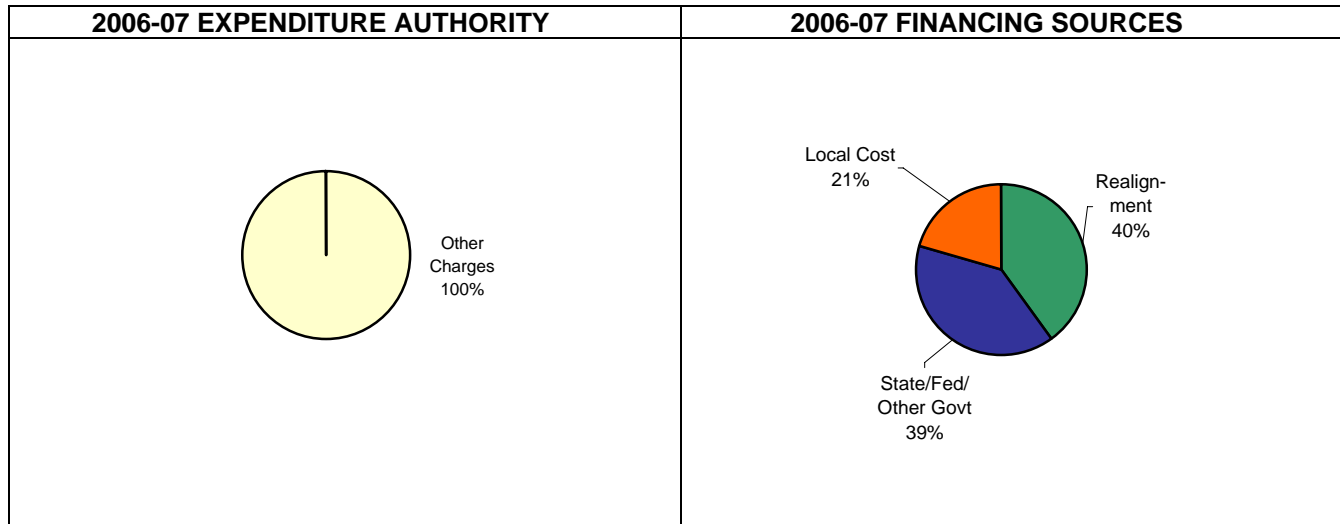
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	3,355,423	3,128,277	3,875,522	5,242,905	4,136,037
Departmental Revenue	2,801,085	2,527,007	3,158,650	4,262,503	3,155,635
Local Cost	554,338	601,270	716,872	980,402	980,402

Appropriations have continued to increase as caseloads and placement costs have increased in this program. State revenues and the required county share of cost have increased commensurately with the increased expenditures. It is proposed that the required county share of cost be funded with \$1.88 million of social services realignment and \$0.98 million of county general fund.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Seriously Emotionally Disturbed  
FUND: General

BUDGET UNIT: AAB SED  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	3,355,423	3,128,277	3,875,522	4,136,037	5,242,905	4,761,913	(480,992)
Total Appropriation	3,355,423	3,128,277	3,875,522	4,136,037	5,242,905	4,761,913	(480,992)
<b>Departmental Revenue</b>							
Realignment	1,446,559	1,275,697	1,545,482	1,501,220	2,165,341	1,904,765	(260,576)
State, Fed or Gov't Aid	1,354,526	1,251,310	1,613,168	1,654,415	2,097,162	1,876,746	(220,416)
Total Revenue	2,801,085	2,527,007	3,158,650	3,155,635	4,262,503	3,781,511	(480,992)
Local Cost	554,338	601,270	716,872	980,402	980,402	980,402	-

In 2006-07, it is projected that this program will incur increased costs beyond the estimated costs for 2005-06. Increased costs are a result of increased caseload and higher costs associated with out-of-home care. However, the increased costs are not as large as originally projected for the 2005-06 budget year. This is because out-of-home care costs have not risen as quickly as originally projected. Appropriation and revenue needs have been adjusted accordingly for the 2006-07 budget year.





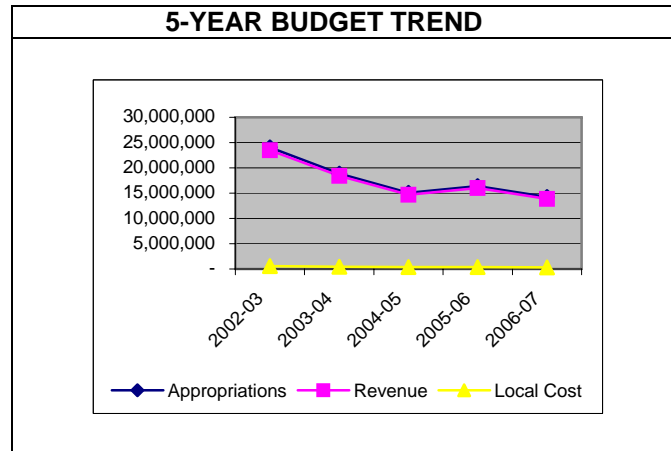
## CalWORKS – 2 Parent Families

### DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The state and federal governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget.

### BUDGET HISTORY



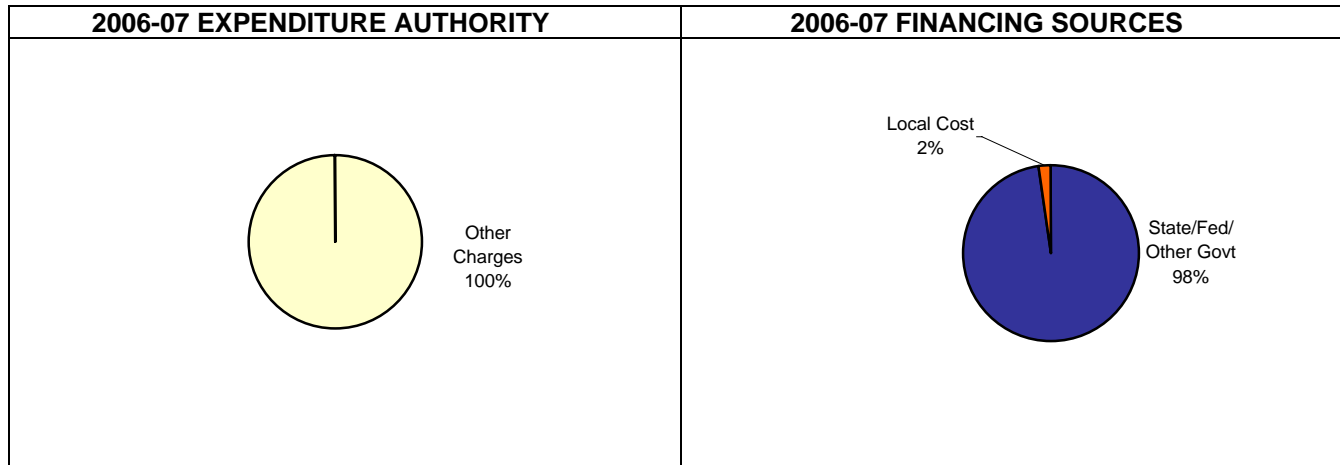
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	18,663,114	17,232,244	16,491,613	16,419,500	13,417,549
Departmental Revenue	18,213,961	16,809,007	16,104,689	16,029,361	13,098,538
Local Cost	449,153	423,237	386,924	390,139	319,011

Actual expenditures in 2005-06 are estimated to be significantly lower than budget due to an unprecedented and steady decrease in caseload. The decrease in caseload will result in a lower amount of local share which is also offset by the county's share of child support collections. Caseloads are projected to continue to decline as a result of CalWORKs time limits and a healthy local economy. Local cost for this budget unit is estimated to be approximately \$71,128 below budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
 DEPARTMENT: CalWORKs - 2 Parent Families  
 FUND: General

BUDGET UNIT: AAB UPP  
 FUNCTION: Public Assistance  
 ACTIVITY: Aid Programs

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	18,663,114	17,232,244	16,491,613	13,417,549	16,419,500	14,215,939	(2,203,561)
Total Appropriation	18,663,114	17,232,244	16,491,613	13,417,549	16,419,500	14,215,939	(2,203,561)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	18,173,496	16,774,684	16,082,987	13,076,547	16,007,370	13,859,118	(2,148,252)
Current Services	40,465	34,323	21,702	21,991	21,991	21,991	-
Total Revenue	18,213,961	16,809,007	16,104,689	13,098,538	16,029,361	13,881,109	(2,148,252)
Local Cost	449,153	423,237	386,924	319,011	390,139	334,830	(55,309)

While the Governor has once again proposed no COLA for aid recipients in 2006-07, this budget has factored in a COLA based on an average historical increase. In past years, budget negotiations occurring in the state budget process have increased grant amounts as a result of a COLA. Caseloads are projected to continue to decline, but are expected to plateau as a result of CalWORKs time limits and an improving local economy. This caseload decline should produce a lower local cost in 2006-07.



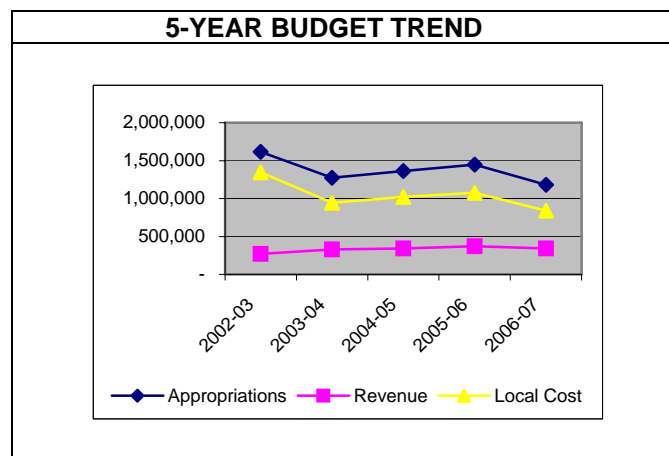
## Aid To Indigents (General Relief)

### DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter, and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of SSI benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for Social Security Insurance (SSI) benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,335,768	1,490,049	1,304,789	1,446,420	1,059,049
Departmental Revenue	360,467	331,626	365,313	370,256	304,175
Local Cost	975,301	1,158,423	939,476	1,076,164	754,874

Based on actual monthly costs from July 2004 to February 2006, estimated costs for the remainder of 2005-06 indicate a potential under expenditure of \$387,371 due to caseload decline.

Reasons for the decrease in caseload include the following:

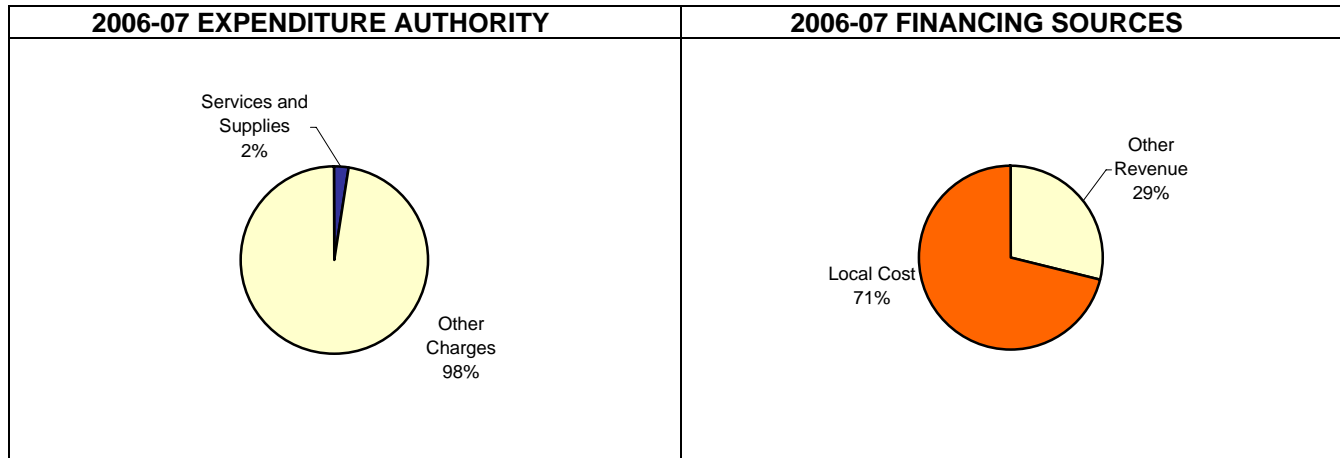
- Introduction of the General Relief Case Management System (GRMS) has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Revenue collections for the first seven months of 2005-06 appear to be slightly less than anticipated. The revenue collection represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI. Based on actual monthly revenue from July 2004 to February 2006, projected revenue for the remainder of 2005-06 indicate a potential decrease of \$ 66,081.

The anticipated decline in cases combined with the projected reduction of revenue may result in net local cost savings of approximately \$321,290.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Aid to Indigents  
FUND: General

BUDGET UNIT: AAA ATI  
FUNCTION: Public Assistance  
ACTIVITY: General Relief

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	44,266	12,870	3,942	1,028	28,293	28,859	566
Other Charges	1,291,502	1,477,179	1,300,847	1,058,021	1,418,127	1,152,168	(265,959)
Total Appropriation	1,335,768	1,490,049	1,304,789	1,059,049	1,446,420	1,181,027	(265,393)
<b>Departmental Revenue</b>							
Other Revenue	360,467	331,626	365,313	304,175	370,256	341,471	(28,785)
Total Revenue	360,467	331,626	365,313	304,175	370,256	341,471	(28,785)
Local Cost	975,301	1,158,423	939,476	754,874	1,076,164	839,556	(236,608)

It is projected that 2006-07 caseload will decrease by approximately 26% in comparison to 2005-06 budget due to the following:

- Introduction of the General Relief Case Management System (GRMS) has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Due to the 26% decrease in caseload it is projected that total expenditures for aid payments will decrease by \$265,393 from that budgeted for 2005-06.

The revenue collection represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed. Based on actual monthly revenue from July 2004 to February 2006, it is anticipated that revenue for 2006-07 will result in a decrease of \$28,785 over 2004-05.

In comparison to 2005-06, the anticipated decline in cases combined with the projected reduction of revenue may result in a net local cost savings of approximately \$236,608.



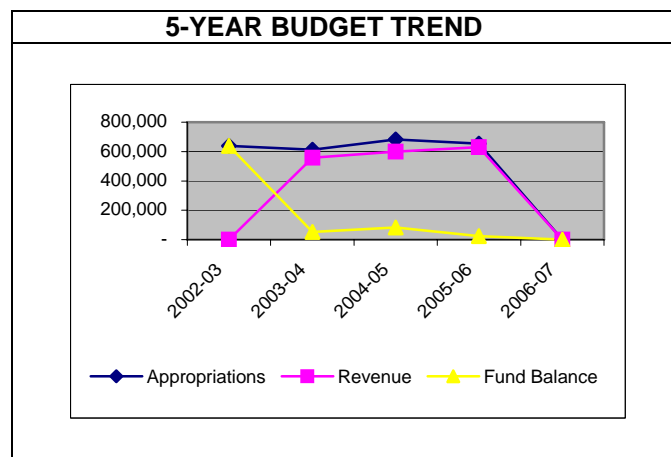
## AB 212 – Teacher Stipends

### DESCRIPTION OF MAJOR SERVICES

High quality childcare is dependent upon a well-trained, well-compensated and dedicated staff. In an effort to foster an environment where this type of staff is developed and retained, Children's Network applied for and was awarded this state grant via Assembly Bill 212 (Teacher Stipends) in December 2001. Grant monies are placed in this special revenue fund providing stipends to pre-school teachers and/or administrators who demonstrate completion of college credits towards certification or post-secondary degrees. The stipend increases as the number of college units completed increases thereby acting as an incentive for preschool teachers to further educational levels. Stipends also increase for teachers who speak a second language or teach disabled children which makes preschool services accessible to a larger portion of the community.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,237,364	580,350	709,968	653,453	653,453
Departmental Revenue	655,838	607,834	652,350	629,075	629,075
Fund Balance				24,378	

At the time the 2005-06 budget was prepared, the state had not yet provided an exact amount for the 2005-06 grant. The actual grant received was \$631,902.

Interest revenue and the return of a small number of stipend payments resulted in additional \$20,000 of revenue. Unspent funds are retained as fund balance and will be used to issue additional stipends in subsequent years.

This budget reflects plans to expend the entire 2005-06 fund balance and all of the grant funds received from the state. There is no local cost associated with this budget unit.



## ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services  
DEPARTMENT: AB 212 Teacher Stipends  
FUND: AB 212 Teacher Stipends

BUDGET UNIT: RHE DPA  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	1,237,364	580,350	709,968	653,453	653,453	-	(653,453)
Total Appropriation	1,237,364	580,350	709,968	653,453	653,453	-	(653,453)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	2,508	1,970	12,821	-	-	-
State, Fed or Gov't Aid	655,838	605,326	636,230	607,524	629,075	-	(629,075)
Other Revenue	-	-	14,150	8,730	-	-	-
Total Revenue	655,838	607,834	652,350	629,075	629,075	-	(629,075)
Fund Balance					24,378	-	(24,378)

In 2001, the Children's Network applied for and was awarded this state grant via Assembly Bill 212 (Teacher Stipends). Grant monies are to provide stipends to pre-school teachers and/or administrators who demonstrate completion of college credits towards certification or post-secondary degrees.

Beginning July 1, 2006, Children's Network will no longer be administering this program. The responsibilities of overseeing the acceptance of the grant and the issuing of the stipends will be transferred to the Superintendent of Schools. Remaining fund balance, if any, will be transferred to the County Superintendent of Schools at the end of 2005-06.

There will be no budget for 2006-07.



**PRESCHOOL SERVICES**  
**Ron Griffin**

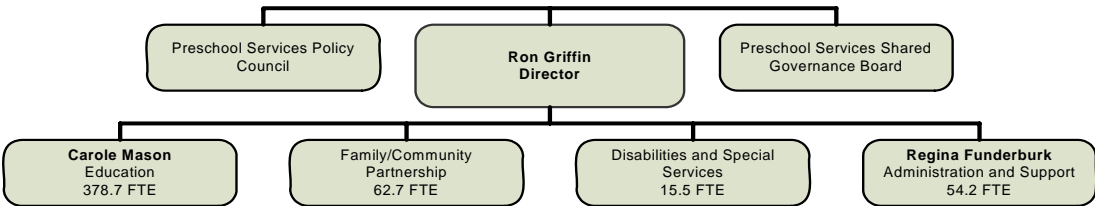
**MISSION STATEMENT**

We provide a foundation for success for children by giving them the highest quality child development and family support services.

**STRATEGIC GOALS**

1. Achieve school readiness of children enrolled to ensure they are making progress toward positive outcomes as required by the Desired Results Developmental Profile Plus program (DRDP+).
2. Increase parent satisfaction rate.
3. Maintain a high level of enrollment necessary to meet federal and state requirements.

**ORGANIZATIONAL CHART**



Detailed information for this budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.



## Preschool Services

### DESCRIPTION OF MAJOR SERVICES

The ultimate goal of the Preschool Services Department (PSD) is to ensure that every child in San Bernardino County has access to a quality preschool experience. Research shows that during their school years and beyond, children who attend quality preschool:

- Are less likely to be placed in special education or held back a grade;
- Exhibit more positive classroom behaviors and perform better on standardized math and reading tests;
- Are more likely to graduate from high school and continue their education;
- Earn more money and are less likely to go on welfare; and
- Are less likely to become involved in crime.

PSD has operated the Federal Head Start program and the State of California Department of Education's State Preschool, General Child Care and Child and Adult Care Food Programs in San Bernardino County since 1965. Our programs primarily serve children 3 to 5 and their families, but especially the most disadvantaged.

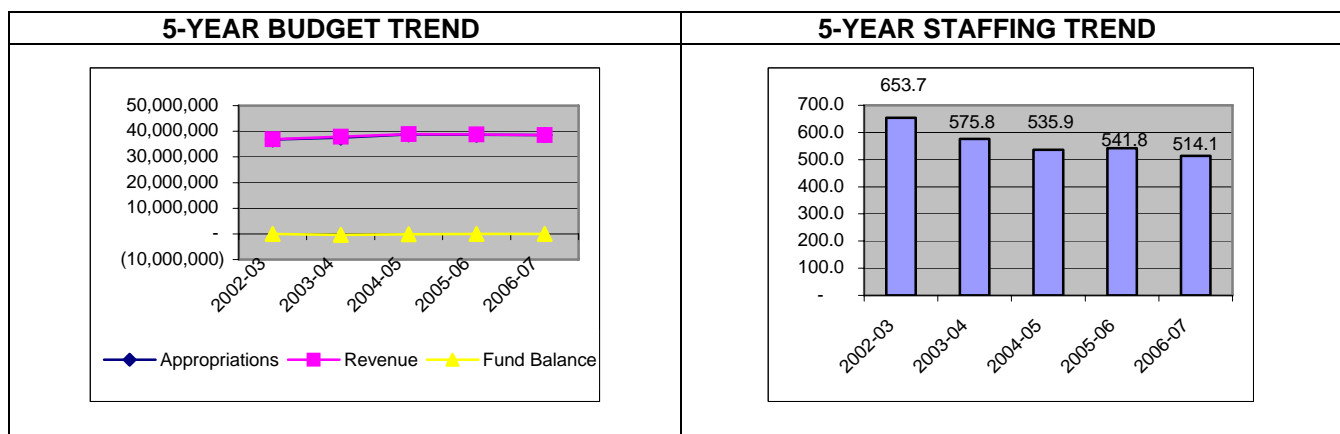
As the primary program funding source (87%), Head Start incorporates educational, health, nutritional, and psychological services in order to help children become ready to enter and succeed in school and life in general. This includes children living in poverty, foster children, those in homeless shelters and those with special needs. Many of these children would have no access to preschool without our program.

PSD became a San Bernardino County department under Human Services in January 1999 and continues to be fully funded from federal and state sources (no local cost). Prior to 1999-00, the Preschool Services function was budgeted outside of the county's organizational structure.

PSD has 687 employees who serve 4,535 Head Start and State Preschool children and their families annually at 39 locations countywide. PSD has five delegate agencies (Baker Valley Unified School District, Colton Joint Unified School District, City of San Bernardino Parks & Recreation Department, Needles Unified School District and Easter Seals of Southern California, Inc.) that serve 487 of the total number of children. PSD provides eligible families several options for enrollment, such as Center Based Part Day, Full Day, Extended Day and Home Based.

PSD is comprised of the following units: Children's Services, Family and Community Partnerships, Support Services and Administrative Services. The Children's Services unit is responsible for ensuring children are ready to succeed in school and the overall operations of the Head Start Centers. Family and Community Partnerships staff offers a variety of services to families, including linkages to community resources, health and dental screenings, health, mental health, and nutrition services, job training, as well as parenting, literacy and English As Second Language classes. The Special Services Group is responsible for offering services to over 400 children with disabilities each year, as well as Training & Technical Assistance and Monitoring.

### BUDGET HISTORY





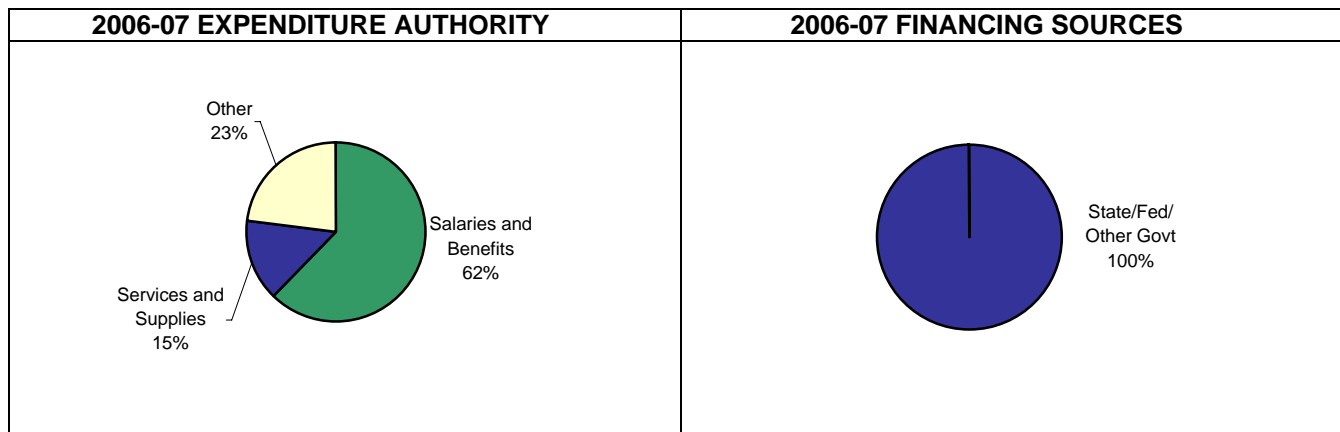
**PERFORMANCE HISTORY**

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	38,011,785	38,391,082	37,911,484	38,829,740	38,548,803
Departmental Revenue	37,315,911	38,202,806	37,654,483	38,988,266	38,707,329
Fund Balance				(158,526)	
Budgeted Staffing				541.8	

Estimated appropriations for 2005-06 are slightly less than modified budget due primarily to vacant positions in program operations. Staff vacancies includes an unusually high number of teaching staff that did not return for the new school year, normal attrition, and recruitment challenges in the desert regions, and department initiated delays in the hiring process. Revenue is less than modified budget primarily due to lower enrollment/attendance at the Rialto Eucalyptus site.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Human Services**  
**DEPARTMENT: Preschool Services**  
**FUND: Preschool Services**

**BUDGET UNIT: RSC HPS**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Early Child Development**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	23,328,994	24,312,780	23,590,994	23,490,672	24,663,123	23,957,092	(706,031)
Services and Supplies	3,771,285	4,212,750	5,125,180	5,813,323	5,239,690	5,556,357	316,667
Central Computer	90,657	85,780	99,972	119,031	112,055	104,798	(7,257)
Other Charges	8,198,862	7,054,387	6,493,206	6,326,564	6,023,623	5,945,276	(78,347)
Land and Improvements	487,711	207,241	(7,163)	-	-	-	-
Equipment	-	92,647	-	61,398	-	-	-
Transfers	2,134,276	2,425,497	2,609,295	2,737,815	2,619,533	2,949,039	329,506
Total Appropriation	38,011,785	38,391,082	37,911,484	38,548,803	38,658,024	38,512,562	(145,462)
<b>Departmental Revenue</b>							
Taxes	-	82,980	247,790	-	-	-	-
Use Of Money and Prop	14,371	-	19,103	-	-	-	-
State, Fed or Gov't Aid	37,301,540	38,119,826	37,356,909	38,546,279	38,816,550	38,512,562	(303,988)
Other Revenue	-	-	30,681	161,050	-	-	-
Total Revenue	37,315,911	38,202,806	37,654,483	38,707,329	38,816,550	38,512,562	(303,988)
Fund Balance					(158,526)	-	158,526
Budgeted Staffing					541.8	514.1	(27.7)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, inflationary services and supplies, workers compensation, county support services, unemployment, and rents. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The proposed budget contains cost reductions relative to overall staffing in the amount of \$706,031, primarily due to the planned reduction of 9-month support staff hours, and vacant positions that are not being filled. Staff hours will be reduced from 80 to 72 per pay period for the part-day program, which operates on a 4-day model. This plan will allow for more efficient use of staff hours while maintaining uninterrupted service to our clients. The proposed budget includes a reclassification of three Staff Analyst II's to two Administrative Supervisor I's and one Systems Accountant II positions. These reclassifications resulted from a department reorganization necessary to adjust to a reduction in federal funding. This reorganization resulted in a higher level of additional duties and responsibilities for these positions.



Other charges include a \$300,000 reduction in transportation services offset by inflationary increases in Delegate Agency and Food Services contracts.

State, federal or government aid decreased due primarily to a 1% revenue reduction in the department Federal – Head Start contract.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Desired Results Developmental Profile (DRDP+) to meet state and federal assessment requirements.		85%
Percentage of parents who respond positively on Desired Results-Parent Study and agency surveys.		85%
Percentage of children on bi-weekly enrollment report.		95%

These performance measures, implemented for 2006-07, demonstrate an emphasis on school readiness of children, the parent's perceptions of services provided by the department, and the level of enrollment necessary to meet federal and state requirements. The DRDP+ testing is performed in October, February and May, the Desired Results-Parent Study & agency surveys are annual, and the enrollment reports are compiled monthly.



## VETERANS AFFAIRS

### Bill Moseley

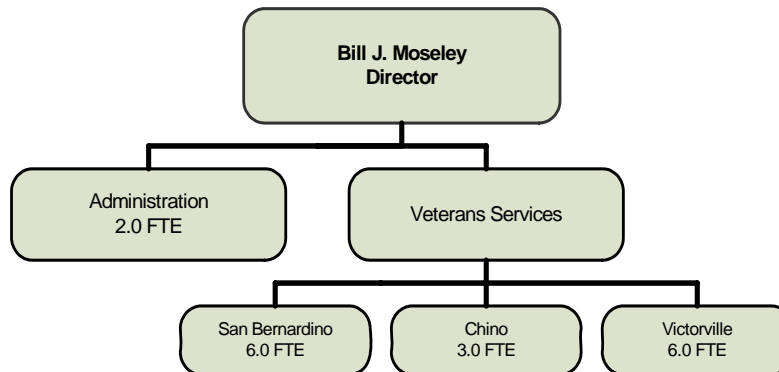
#### MISSION STATEMENT

The Department of Veterans Affairs promotes veterans' rights, veterans' issues, and access to services and benefits. It works with community organizations, local, state, and federal agencies to identify and obtain benefits for all veterans and their families.

#### STRATEGIC GOALS

1. Development of higher standards of customer service;
2. Increase outreach efforts of services provided by the department to services-connected disabled veterans and those recently separated from the military
3. Promote staff training and development in accordance with state and national training standards in order to meet Continuing Education Unit (CEU) requirements and to maintain United States Department of Veterans Affairs (USDVA) accreditation.

#### ORGANIZATIONAL CHART



## Veterans Affairs

### DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the U.S. Department of Veterans Affairs, approximately one out of every three people in the United States is a potential VA beneficiary. In San Bernardino County, this means approximately 565,000 veterans, dependents and survivors may become recipients of veterans' benefits. Veterans Affairs (VA) provides information and assistance to residents in filing claims for benefits and services to which they may be entitled from federal, state, and local governments. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans in our community.

Services to the veterans' community are concentrated in the following four areas:

#### Claims Assistance

- Provide benefits counseling, claim preparation, and development of probative evidence.
- Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.
- Administer the California College Fee Waiver program for dependents of disabled veterans in San Bernardino County.

#### Information and referral to other programs

- Make referrals to other county departments, i.e., Aging and Adult Services, Transitional Assistance Department, Community Services Behavioral Health, County Recorder, etc.
- Provide information and referrals to area homeless providers and emergency services providers.
- Make referrals to State and Federal agencies including Social Security and SSI, Employment Development, Railroad Retirement, Department of defense, etc.

#### Advocacy

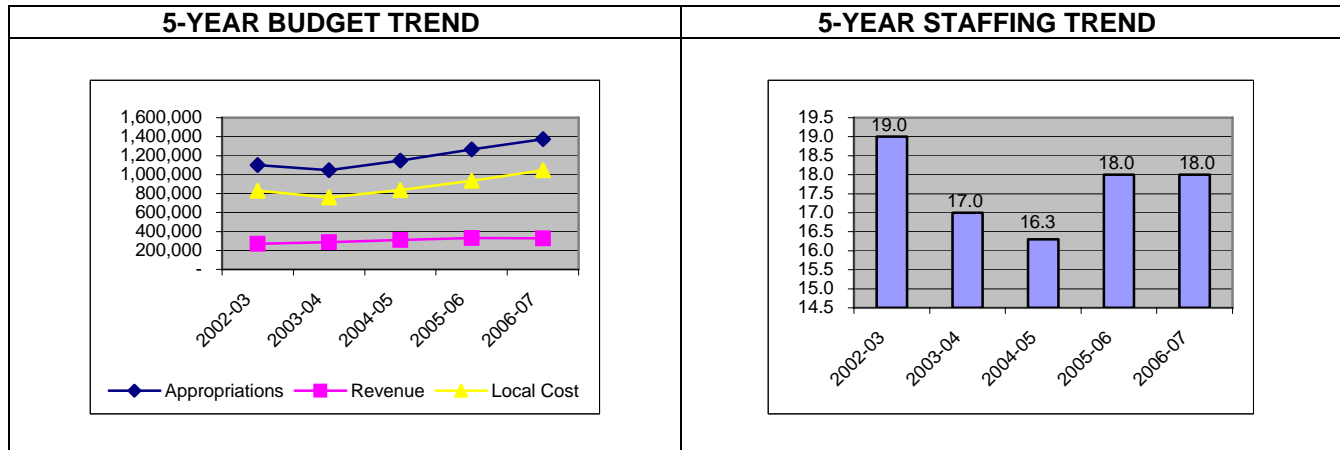
- Individual advocacy entails resolution of adjudicative questions and concerns related to processing of an individual veteran's claim.
- Advocacy at the policy level includes resolution of local policy and procedural issues that better serve the bureaucracy rather than our veterans.
- Legislative advocacy involves providing state and federal elected officials with technical assistance regarding veterans' legislation.

#### Outreach

- Conduct outreach at retirement homes, mortuaries, schools, military separation programs, and service organizations (American Legion, Disabled American Veterans, Veterans of Foreign Wars, Elks, Rotary, etc.) for the purpose of informing the community of veterans' benefits and services.
- Participate in community events relevant to veterans: job fairs, stand-downs, government day events, etc.



## BUDGET HISTORY



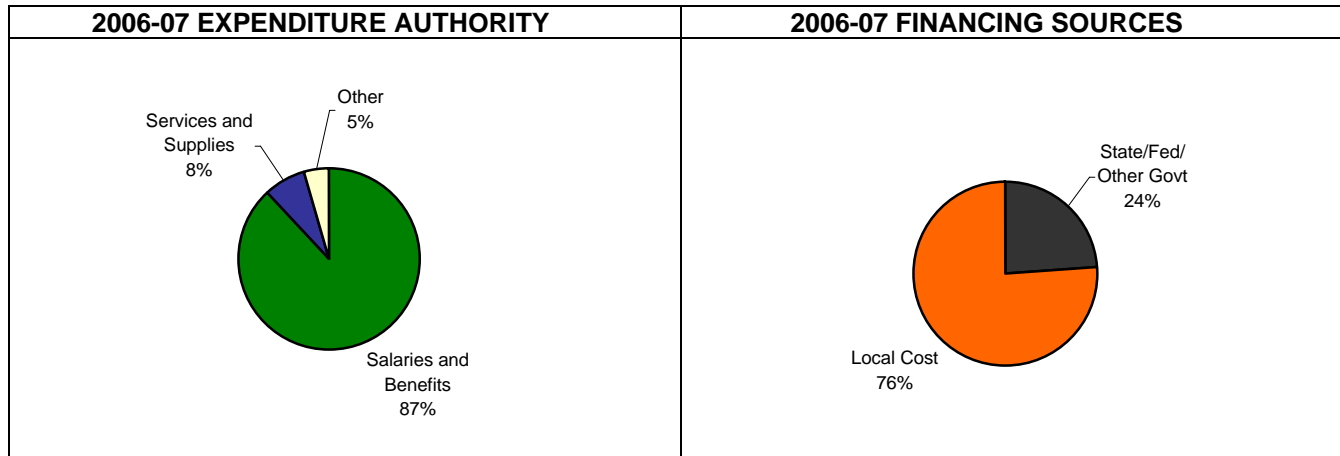
## PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,099,563	1,045,667	1,148,637	1,309,526	1,256,453
Departmental Revenue	270,539	287,132	312,027	331,117	332,056
Local Cost	829,024	758,535	836,610	978,409	924,397
Budgeted Staffing				18.0	

Appropriations in 2005-06 are anticipated to be \$53,073 less than the modified budget due primarily to a vacant Veterans Services Representative I that was not filled in the first half of the fiscal year. Revenue is anticipated to slightly exceed the modified budget due to a vendor refund.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Veterans Affairs**  
**FUND: General**

**BUDGET UNIT: AAA VAF**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Veterans Services**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	892,095	888,862	931,054	1,089,862	1,095,255	1,208,407	113,152
Services and Supplies	148,079	89,090	122,185	77,792	97,958	90,329	(7,629)
Central Computer	13,023	10,533	10,201	11,321	11,321	13,741	2,420
Other Charges	1,319	838	464	156	400	-	(400)
L/P Struct/Equip/Vehicle	5,002	5,787	5,605	5,500	6,000	-	(6,000)
Transfers	40,045	50,557	79,128	71,822	53,629	61,912	8,283
Total Appropriation	1,099,563	1,045,667	1,148,637	1,256,453	1,264,563	1,374,389	109,826
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	270,539	287,132	312,027	331,117	331,117	327,500	(3,617)
Other Revenue				939		-	-
Total Revenue	270,539	287,132	312,027	332,056	331,117	327,500	(3,617)
Local Cost	829,024	758,535	836,610	924,397	933,446	1,046,889	113,443
Budgeted Staffing					18.0	18.0	-

In 2006-07, the department will incur increased costs from negotiated labor agreements, retirement, central computer charges and inflationary services and supplies purchases and will incur decrease costs in workers compensation and risk management insurance. These costs are reflected in the Change From 2005-06 Final Budget column.

Transfers are anticipated to increase by \$8,283 as result of an increase in Human Resources and Human Services costs.

Revenue is anticipated to decrease by \$3,617 due to the department receiving a one-time start-up fee from the State of California for the Barstow Veterans Home in 2005-06.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of written and telephonic customer service survey results receiving between scores of 3 (above average) to 4 (outstanding) in overall customer satisfaction ratings.		90%
Percentage increase in the number of target customers served.		10%
Percentage increase in the number of new contacts made.		10%
Percent of supervisory interview and case review receiving scores of 4 (exceeds standards).		90%

The performance measure for this budget unit places an emphasis on strong customer service by utilizing the skills and abilities of department employees.





**LAW AND JUSTICE GROUP  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
COUNTY TRIAL COURTS SUMMARY	323			
DRUG COURT PROGRAMS	324	299,433	299,433	-
GRAND JURY	326	333,956	-	333,956
INDIGENT DEFENSE PROGRAM	328	8,979,100	-	8,979,100
COURT FACILITIES/JUDICIAL BENEFITS	330	1,694,727	-	1,694,727
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	332	31,782,490	21,156,000	10,626,490
DISTRICT ATTORNEY SUMMARY	342			
CRIMINAL PROSECUTION	343	49,893,712	32,087,361	17,806,351
CHILD ABDUCTION	346	850,475	850,475	-
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	362			
LAW AND JUSTICE GROUP ADMINISTRATION	363	147,302	5,000	142,302
PROBATION SUMMARY	391			
ADMINISTRATION, CORRECTIONS AND DETENTION	379	103,594,307	46,449,918	57,144,389
COURT-ORDERED PLACEMENTS	383	2,926,330	-	2,926,330
PUBLIC DEFENDER	391	26,665,679	1,600,000	25,065,679
SHERIFF-CORONER SUMMARY	397			
SHERIFF-CORONER	398	361,834,042	232,822,908	129,011,134
TOTAL GENERAL FUND		<u>589,001,553</u>	<u>335,271,095</u>	<u>253,730,458</u>



**LAW AND JUSTICE GROUP  
SUMMARY**

<b><u>SPECIAL REVENUE FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
COUNTY TRIAL COURTS:				
COURTHOUSE FACILITY - EXCESS 25%	334	6,021,831	1,377,100	4,644,731
COURTHOUSE SEISMIC SURCHARGE	336	12,389,998	2,256,900	10,133,098
ALTERNATE DISPUTE RESOLUTION	338	596,000	596,000	-
INDIGENT DEFENSE SPECIAL REVENUE FUND	340	18,697	-	18,697
DISTRICT ATTORNEY:				
REAL ESTATE FRAUD	348	4,288,804	1,625,000	2,663,804
AUTO INSURANCE FRAUD	350	1,102,545	650,063	452,482
WORKERS' COMPENSATION INSURANCE FRAUD	352	1,436,860	1,121,320	315,540
STATE ASSET FORFEITURE	354	408,657	400,000	8,657
SPECIALIZED PROSECUTIONS	356	1,291,884	806,500	485,384
VEHICLE FEES - AUTO THEFT	358	1,197,938	833,500	364,438
FEDERAL ASSET FORFEITURES	360	156,693	27,500	129,193
LAW AND JUSTICE GROUP ADMINISTRATION:				
2004 LOCAL LAW ENFORCEMENT BLOCK GRANT	366	-	-	-
2003 US BJA CONGRESSIONAL MANDATE AWARD	368	309,902	309,902	-
2003 LOCAL LAW ENFORCEMENT BLOCK GRANT	370	-	-	-
COPS TECHNOLOGY GRANT	372	246,661	246,661	-
JUSTICE ASSISTANCE GRANT	374	57,406	385	57,021
SOUTHWEST BORDER PROSECUTION INITIATIVE	376	2,396,076	2,109,674	286,402
PROBATION:				
JUVENILE JUSTICE GRANT PROGRAM (AB 1913)	385	6,048,554	4,673,526	1,375,028
ASSET FORFEITURE 15%	387	13,586	900	12,686
SEIZED ASSETS	389	71,987	6,534	65,453
SHERIFF-CORONER:				
CONTRACT TRAINING	406	3,285,378	2,098,129	1,187,249
PUBLIC GATHERINGS	408	2,457,617	1,582,582	875,035
AVIATION	413	2,757,983	775,000	1,982,983
IRNET FEDERAL	418	1,724,788	665,000	1,059,788
IRNET STATE	420	460,034	316,000	144,034
HIGH INTENSITY DRUG TRAFFIC AREA	422	-	-	-
FEDERAL SEIZED ASSETS (DOJ)	424	312,743	285,000	27,743
FEDERAL SEIZED ASSETS (TREASURY)	426	60,958	55,000	5,958
STATE SEIZED ASSETS	428	1,203,075	1,260,000	(56,925)
VEHICLE THEFT TASK FORCE	430	874,421	817,000	57,421
SEARCH AND RESCUE	432	372,786	96,996	275,790
CAL-ID PROGRAM	434	3,850,631	3,850,631	-
COPSMORE GRANT	436	1,802,618	1,268,164	534,454
CAPITAL PROJECT FUND	438	866,768	405,000	461,768
COURT SERVICES AUTO	440	1,038,814	315,000	723,814
COURT SERVICES TECH	442	677,507	160,000	517,507
TOTAL SPECIAL REVENUE FUNDS		<u>59,800,200</u>	<u>30,990,967</u>	<u>28,809,233</u>



## COUNTY TRIAL COURTS

### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Drug Court Programs	299,433	299,433	-		-
Grand Jury	333,956	-	333,956		-
Indigent Defense Program	8,979,100	-	8,979,100		-
Court Facilities / Judicial Benefits	1,694,727	-	1,694,727		-
Trial Court Funding - Maint of Effort	31,782,490	21,156,000	10,626,490		-
<b>Special Revenue Funds:</b>					
Courthouse Facility - Excess 25%	6,021,831	1,377,100		4,644,731	-
Courthouse Seismic Surcharge	12,389,998	2,256,900		10,133,098	-
Alternate Dispute Resolution	596,000	596,000		-	-
Indigent Defense	18,697	-		18,697	-
<b>TOTAL</b>	<b>62,116,232</b>	<b>25,685,433</b>	<b>21,634,273</b>	<b>14,796,526</b>	<b>-</b>



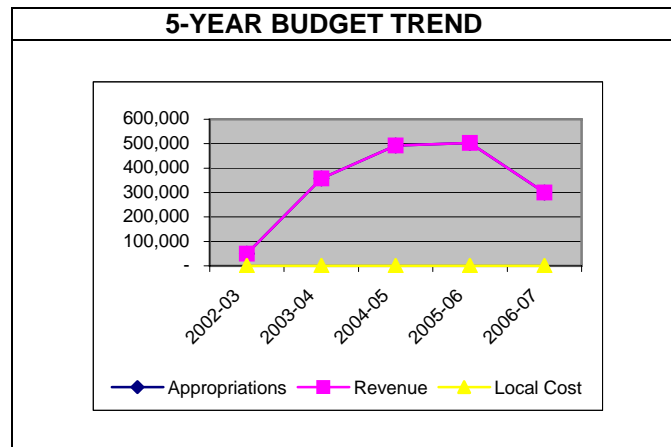
## Drug Court Programs

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Court Programs. Funding is from grant revenues and from reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

There is no staffing or local cost associated with this budget unit.

### BUDGET HISTORY

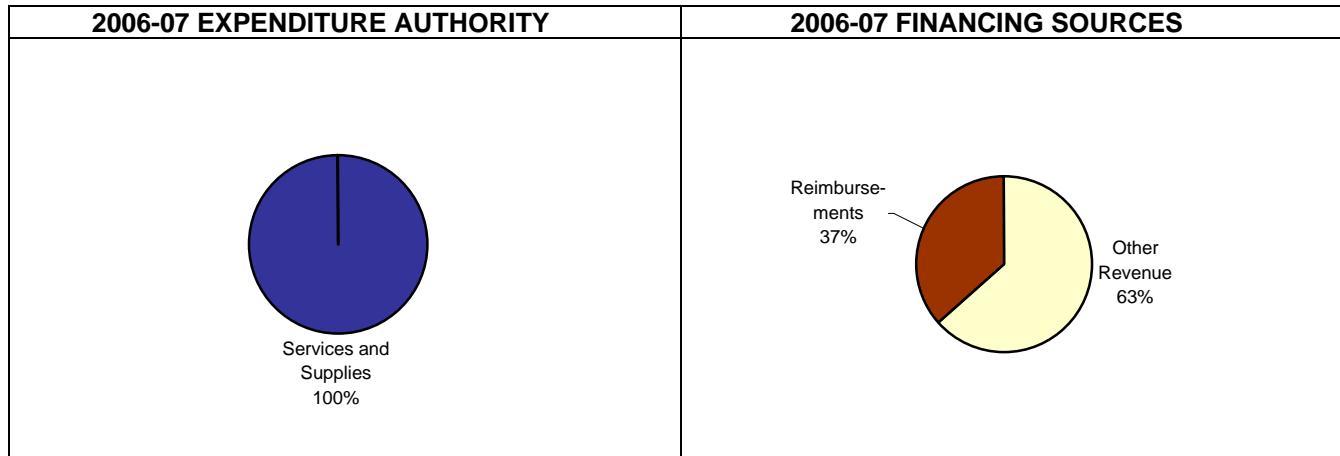


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	66,135	433,248	585,475	503,459	503,459
Departmental Revenue	56,135	443,248	585,475	503,459	503,459
Local Cost	10,000	(10,000)	-	-	-

The use of \$10,000 local cost in 2002-03 occurred in error and was repaid in 2003-04. Increased grant revenue in 2004-05 allowed for the provision of additional treatment services. Lower budget and estimated expenditures for 2005-06 compared to 2004-05 are anticipated as the result of two U.S. Department of Justice grants that are ending in 2005-06.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Drug Court Programs  
FUND: General

BUDGET UNIT: AAA FLP  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	227,575	585,071	727,541	666,323	666,323	472,439	(193,884)
Total Exp Authority	227,575	585,071	727,541	666,323	666,323	472,439	(193,884)
Reimbursements	(161,440)	(151,823)	(142,066)	(162,864)	(162,864)	(173,006)	(10,142)
Total Appropriation	66,135	433,248	585,475	503,459	503,459	299,433	(204,026)
<b><u>Departmental Revenue</u></b>							
Other Revenue	56,135	443,248	585,475	503,459	503,459	299,433	(204,026)
Total Revenue	56,135	443,248	585,475	503,459	503,459	299,433	(204,026)
Local Cost	10,000	(10,000)	-	-	-	-	-

Although budgeted reimbursement is expected to increase slightly in 2006-07, service and supplies are reduced to offset the decrease in revenue as two U.S. Department of Justice grants are ending in 2005-06. These changes are reflected in the Change From 2005-06 Final Budget column.



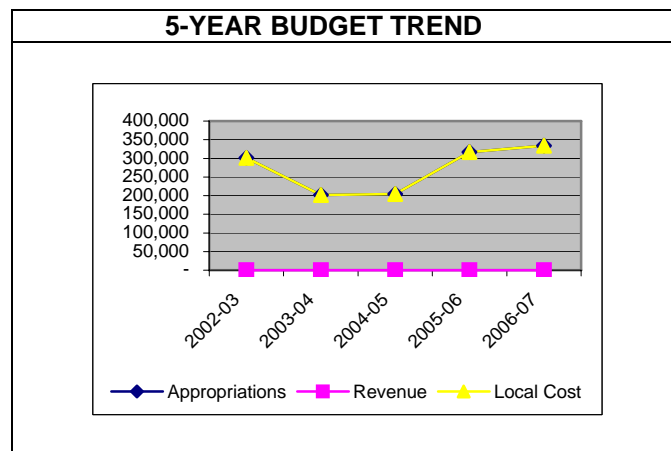
## Grand Jury

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

Until 1998, there was one staff member associated with this budget unit. When the Superior Court became a separate entity, this Grand Jury Assistant became a Court employee and costs for duties performed by the staff member are now reimbursed to the Court through a transfer accounted for in Agency Administration costs. Consequently, there is no staffing associated with this budget unit.

### BUDGET HISTORY

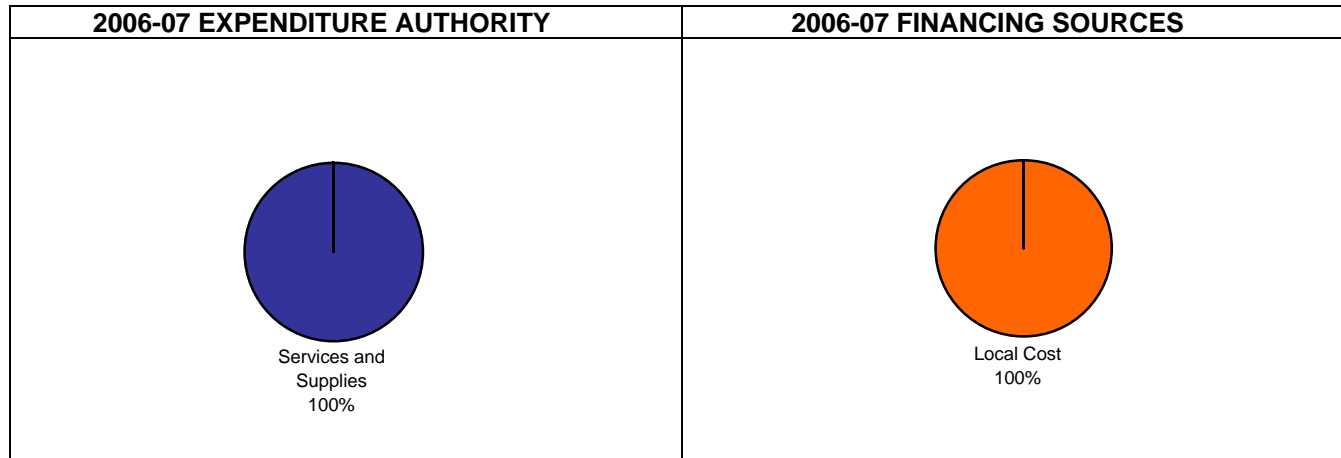


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	266,762	217,977	230,406	316,921	316,921
Departmental Revenue	-	-	-	-	-
Local Cost	266,762	217,977	230,406	316,921	316,921



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Grand Jury  
FUND: General

BUDGET UNIT: AAA GJY  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	266,762	217,977	230,406	316,911	316,911	333,948	17,037
Central Computer	-	-	-	10	10	8	(2)
Total Appropriation	266,762	217,977	230,406	316,921	316,921	333,956	17,035
Local Cost	266,762	217,977	230,406	316,921	316,921	333,956	17,035

In 2006-07, the budget unit will incur increased costs in reimbursement for the Grand Jury Assistant and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column.



## Indigent Defense Program

### MISSION STATEMENT

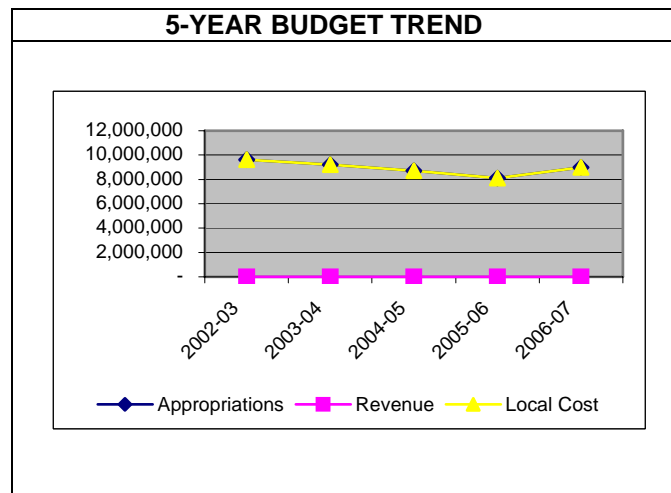
The mission of the Indigent Defense Program is to provide competent and effective court-appointed legal representation, protect the constitutional rights of indigent persons in criminal matters, and represent parties involved in delinquency matters in a timely and fiscally responsible manner for cases where the Public Defender has declared a conflict or is otherwise unavailable.

### DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for Public Defender investigator and expert expenses on death penalty cases. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

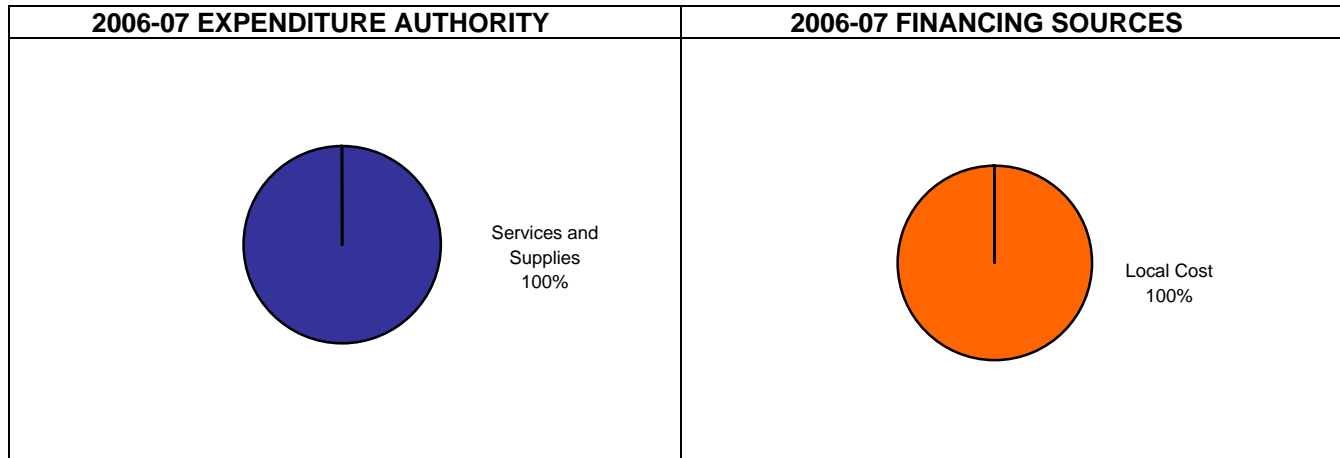
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	9,164,388	8,195,077	7,938,103	8,979,078	8,979,078
Departmental Revenue	-	-	207,832	685,000	685,000
Local Cost	9,164,388	8,195,077	7,730,271	8,294,078	8,294,078

Estimated Appropriation equals Modified Budget as this budget unit anticipates expending all appropriation for contract attorney fees. Estimated revenue is equal to Modified Budget as all budgeted revenue will be transferred from the Indigent Defense Special revenue fund as approved by the Board of Supervisors on March 14, 2006.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Indigent Defense  
FUND: General

BUDGET UNIT: AAA IDC  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	9,164,388	8,195,077	7,938,103	8,979,078	8,104,078	8,979,100	875,022
Total Appropriation	9,164,388	8,195,077	7,938,103	8,979,078	8,104,078	8,979,100	875,022
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	-	-	131,903	685,000	-	-	-
Other Revenue	-	-	75,929	-	-	-	-
Total Revenue	-	-	207,832	685,000	-	-	-
Local Cost	9,164,388	8,195,077	7,730,271	8,294,078	8,104,078	8,979,100	875,022

In 2006-07, the department will incur increased costs for service and supplies related to contract attorney fees. In addition to attorney fees, service and supplies is increased slightly for inflation.



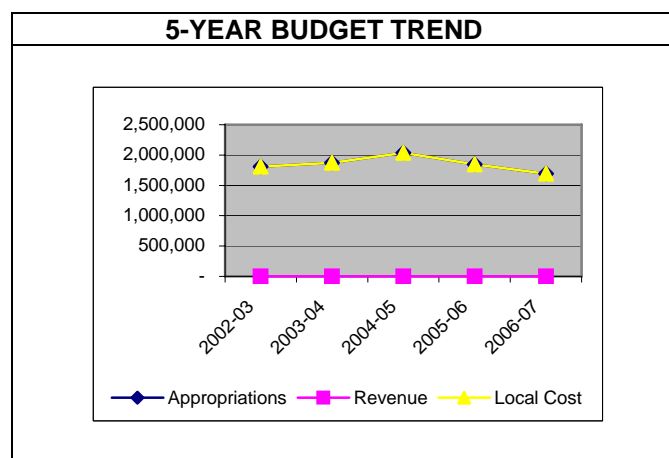
## Court Facilities/Judicial Benefits

### DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. However, under AB 233, the costs for facilities and the costs of locally authorized judicial benefits remain the responsibility of counties. This budget unit was established in 1997-98 to appropriate funds for those facilities-related expenses (designated as services and supplies in the budget), local judicial benefits (designated as other charges in the budget), and rent for the Juvenile Traffic Court in Rancho Cucamonga (designated as transfers in the budget).

There is no staffing associated with this budget unit.

### BUDGET HISTORY

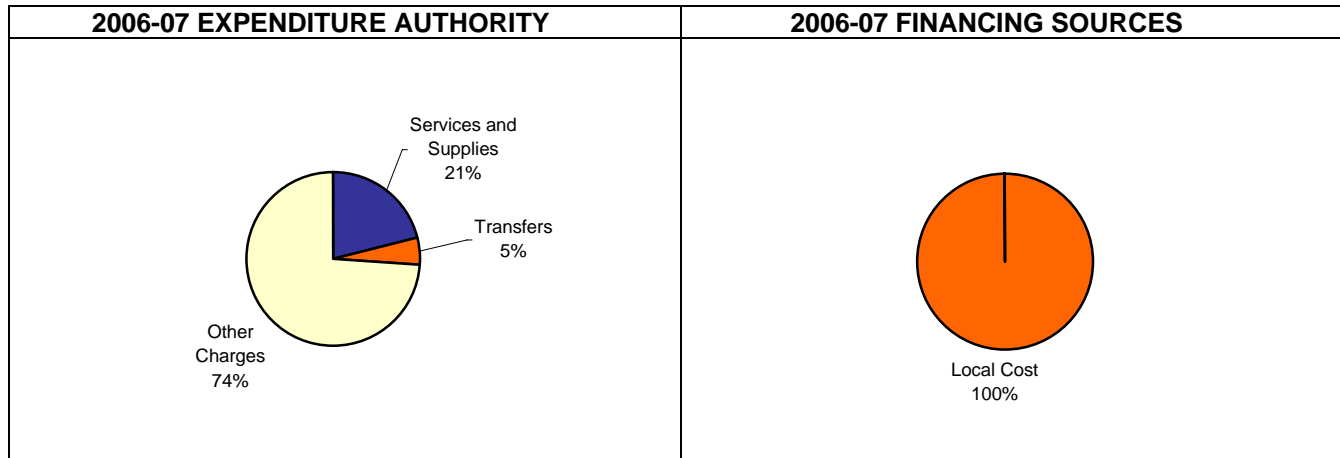


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,670,535	1,813,727	2,000,809	1,847,440	1,847,440
Departmental Revenue	156	-	-	-	-
Local Cost	1,670,379	1,813,727	2,000,809	1,847,440	1,847,440

Expenditures were increased in 2004-05 due to increased building insurance cost, which has since declined. The decrease in insurance costs is offset slightly by an increase in rent expense for the Rancho Juvenile Traffic Court. All costs for this budget unit are funded by local cost, thus local cost is decreased in conjunction with the decrease in appropriation.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Court Facilities/Judicial Benefits  
FUND: General

BUDGET UNIT: AAA CTN  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	435,294	566,045	719,564	511,165	511,165	358,452	(152,713)
Other Charges	1,189,832	1,197,256	1,230,845	1,278,975	1,278,975	1,253,975	(25,000)
Transfers	45,409	50,426	50,400	57,300	57,300	82,300	25,000
Total Appropriation	1,670,535	1,813,727	2,000,809	1,847,440	1,847,440	1,694,727	(152,713)
<b>Departmental Revenue</b>							
Other Revenue	156	-	-	-	-	-	-
Total Revenue	156	-	-	-	-	-	-
Local Cost	1,670,379	1,813,727	2,000,809	1,847,440	1,847,440	1,694,727	(152,713)

In 2006-07, the budget unit will incur decreased costs of \$152,713 in building insurance. Due to recent Trial Court Funding legislation, responsibility for court facilities is being transitioned to the state over the next few years. As each facility transfers, appropriate adjustments in this budget unit will be included in the items brought to the Board. On April 11, 2006, the Board approved a short-term contract for staff assistance with this transition process. Due to several judicial retirements, costs for the benefits are expected to decrease slightly in 2006-07 and \$25,000 is transferred from other charges to transfers to fund this contract. These costs are reflected in the Change From 2005-06 Final Budget column.

Legislation is pending that could add 7 new judgeships to the Superior Court in 2006-07, 8 new judgeships in 2007-08, and 8 more in 2008-09. Budget for the local judicial benefits remains at the 2005-06 level until the legislation is enacted and the actual timing of the judicial appointments is known. According to the county's agreement with the Superior Court, new judges authorized and appointed prior to January 1, 2008 will also receive these benefits. The amount per judge is approximately \$19,700.



## Trial Court Funding – Maintenance of Effort (MOE)

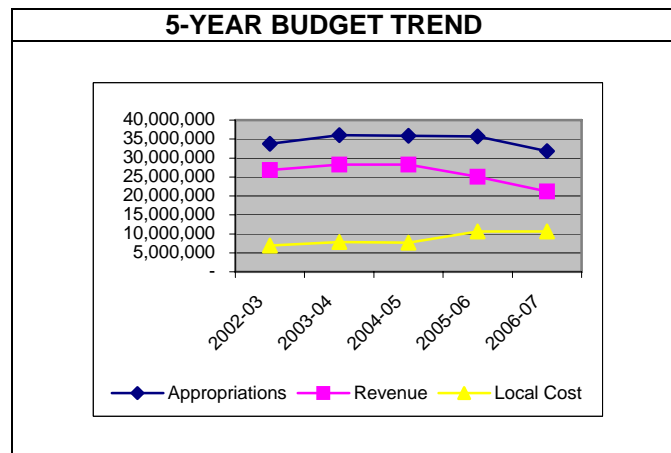
### DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. The county's MOE contribution of \$28,390,295 is made up of two components. The expenditure component of \$20,227,102 represents the adjusted 1994-95 county expenses for court operations and the revenue component of \$8,163,193 is based on the fine and forfeiture revenue sent to the state in 1994-95. In return, the state allowed the counties to retain many of those same fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county. Of the remaining one half of excess revenue retained by the county, 25% is transferred to the Courthouse Facility special revenue fund to assist with costs of the seismic retrofit/remodel of the central courthouse.

Legislation enacted in 2003 mandated that during 2003-04 and 2004-05 all California counties contribute an additional payment to the state toward court funding. The payment was intended to help the state during its budget crisis and was in lieu of the state taking counties' various undesignated revenues, which would be a much higher amount. San Bernardino County's share of the \$31 million sweep was \$1,134,812 in 2004-05 and \$727,264 in 2005-06. According to the recently enacted legislation, the County's share is expected to decrease further, however, the amount is not yet known.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

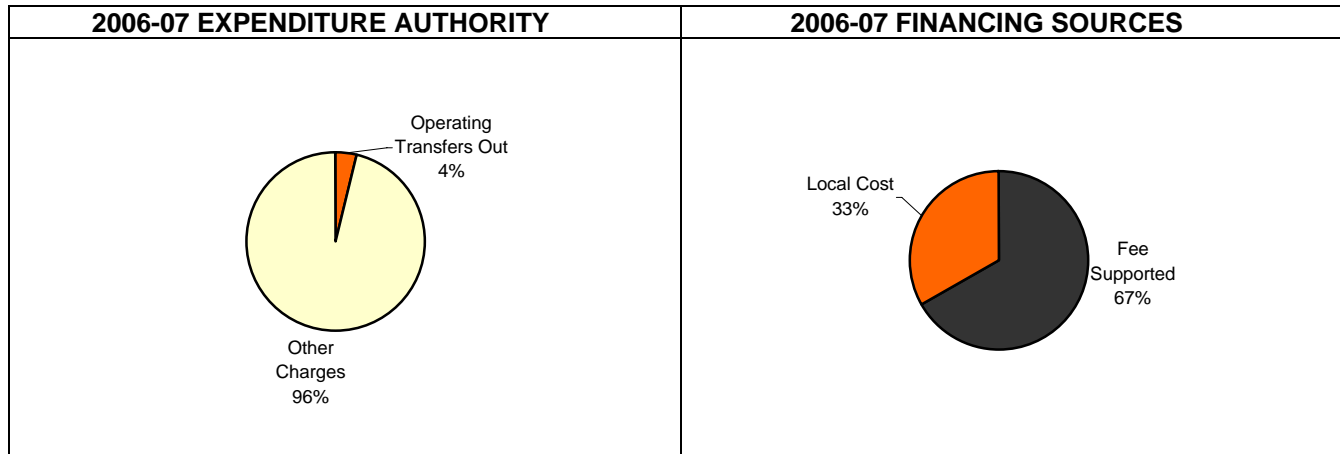


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	33,759,418	36,063,535	35,890,577	35,725,112	32,141,796
Departmental Revenue	26,850,202	28,763,962	28,238,674	25,098,622	22,598,246
Local Cost	6,909,216	7,299,573	7,651,903	10,626,490	9,543,550



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Trial Court Funding -Maintenance of Effort  
FUND: General

BUDGET UNIT: AAA TRC  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Other Charges	32,685,594	34,755,850	34,617,482	30,891,796	34,525,112	30,532,490	(3,992,622)
Total Appropriation	32,685,594	34,755,850	34,617,482	30,891,796	34,525,112	30,532,490	(3,992,622)
Operating Transfers Out	1,073,824	1,307,685	1,273,095	1,250,000	1,200,000	1,250,000	50,000
Total Requirements	33,759,418	36,063,535	35,890,577	32,141,796	35,725,112	31,782,490	(3,942,622)
<b>Departmental Revenue</b>							
Fines and Forfeitures	8,150,277	7,953,555	8,213,531	8,788,919	7,280,000	8,412,500	1,132,500
State, Fed or Gov't Aid	(311,286)	-	-	-	-	-	-
Current Services	19,011,211	20,810,407	20,025,143	13,809,327	17,818,622	12,743,500	(5,075,122)
Total Revenue	26,850,202	28,763,962	28,238,674	22,598,246	25,098,622	21,156,000	(3,942,622)
Local Cost	6,909,216	7,299,573	7,651,903	9,543,550	10,626,490	10,626,490	-

Transfer of revenue to the Courthouse Facility special revenue fund will increase from \$1,200,000 to \$1,250,000.

Other charges is reduced by \$3.9 million due to several legislative changes. The revenue Maintenance of Effort is reduced to partially offset civil assessment revenue that now goes to the state. Additionally, the payment to the state for the sweep of undesignated revenue is reduced by \$590,000 from the 2005-06 Final Budget. Corresponding changes to revenue are shown in the Change From 2005-06 Final Budget. Further legislative changes are expected.



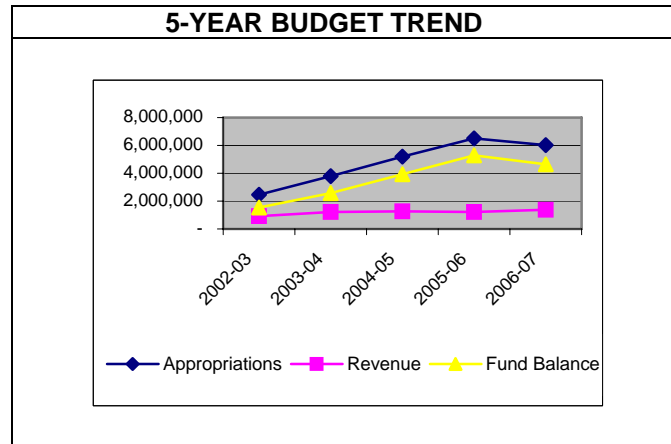
## Courthouse Facility – Excess 25%

### DESCRIPTION OF MAJOR SERVICES

Funding in this special revenue budget unit comes from 25% of the county's 50% share of excess fines collected above the county's revenue maintenance of effort obligation to the state associated with Trial Court Funding and is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



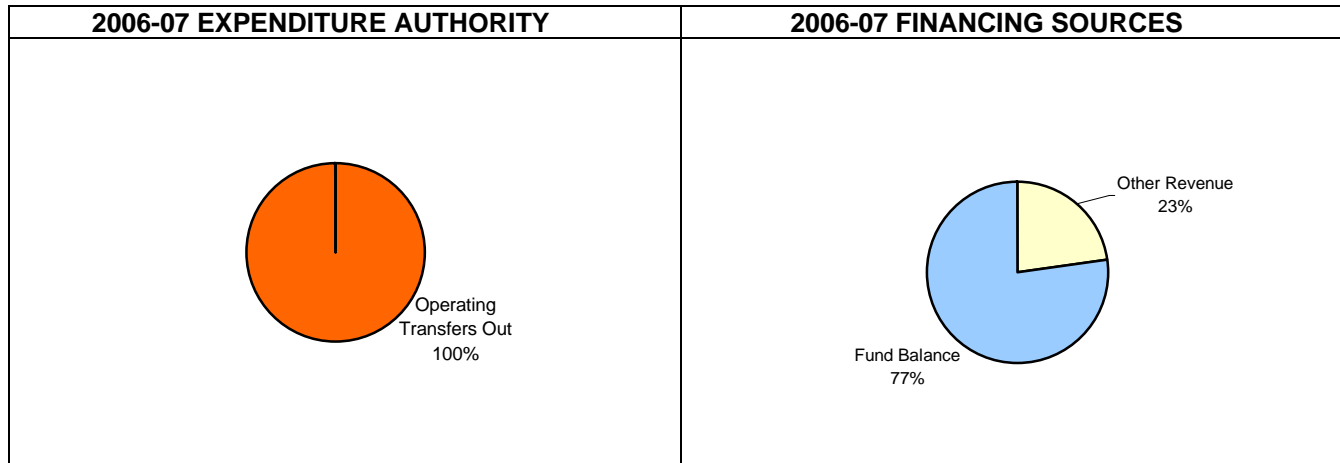
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	6,498,362	2,000,000
Departmental Revenue	1,118,447	1,352,223	1,350,360	1,219,656	1,366,025
Fund Balance				5,278,706	

In Accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Estimated revenue in 2005-06 is expected to exceed budget due to reduced and delayed expenditures and higher than anticipated interest earnings.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Courthouse Facility - Excess 25%

BUDGET UNIT: RSD CAO  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	-	-	-	2,000,000	6,498,362	6,021,831	(476,531)
Total Requirements	-	-	-	2,000,000	6,498,362	6,021,831	(476,531)
<b>Departmental Revenue</b>							
Use Of Money and Prop	35,231	44,538	77,265	166,025	19,656	127,100	107,444
Other Revenue	9,392	-	-	-	-	-	-
Total Revenue	44,623	44,538	77,265	166,025	19,656	127,100	107,444
Operating Transfers In	1,073,824	1,307,685	1,273,095	1,200,000	1,200,000	1,250,000	50,000
Total Financing Sources	1,118,447	1,352,223	1,350,360	1,366,025	1,219,656	1,377,100	157,444
Fund Balance					5,278,706	4,644,731	(633,975)

Operating transfers out is decreased in 2006-07 to reflect the reduction in beginning fund balance because transfers to the Central Courthouse retrofit/remodel project began during 2005-06. This reduction is offset by additional interest earnings and revenue from excess fines during 2006-07. Operating Transfers In is increased by \$50,000 to reflect current trends in the collections of excess fines. These costs are reflected in the Change From 2005-06 Final Budget column.



## Courthouse Seismic Surcharge

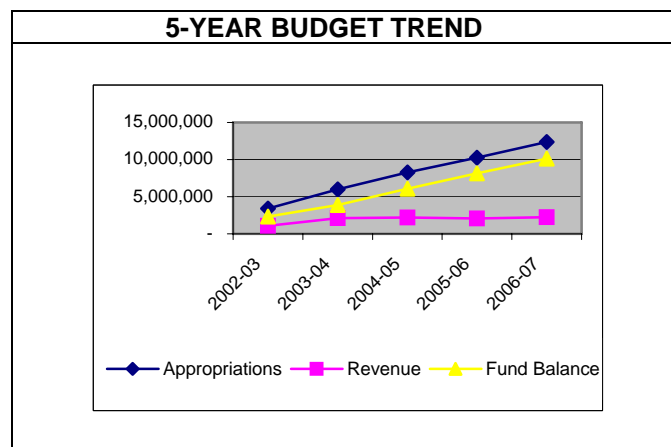
### DESCRIPTION OF MAJOR SERVICES

Funding for this special revenue budget comes from a \$35 surcharge on civil filings as authorized by Government Code section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than \$25,000 and one fund for filings involving issues less than \$25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code section and this separation is no longer necessary. These revenues are now combined into one fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	10,253,852	-
Departmental Revenue	1,597,463	2,177,359	2,089,677	2,087,311	1,966,557
Fund Balance				8,166,541	

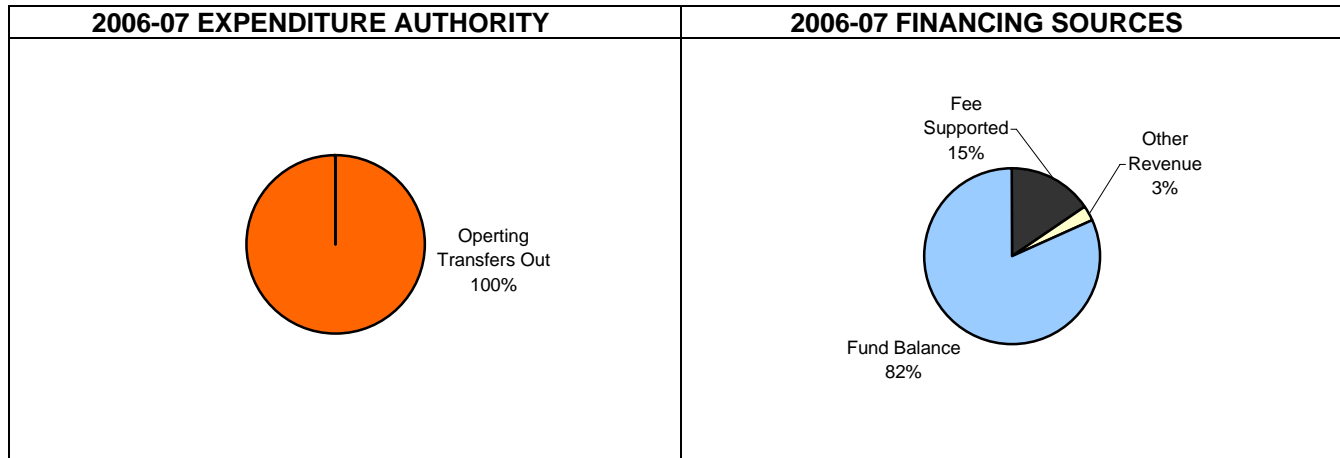
This history reflects the combination of the surcharge revenue previously accounted for in separate funds. Actual revenues in 2002-03 included full year collections for filings involving issues greater than \$25,000 but only half-year collections for filings involving issues less than \$25,000 because the legislation for the latter was not effective until January 1, 2003. Revenues in 2003-04 reflect full year collections for both categories.

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	-	-	-	-	10,253,852	12,389,998	2,136,146
Total Requirements	-	-	-	-	10,253,852	12,389,998	2,136,146
<b>Departmental Revenue</b>							
Fines and Forfeitures	972,001	2,086,249	1,948,557	1,653,231	1,908,000	1,920,000	12,000
Use Of Money and Prop	76,872	91,110	141,120	313,326	179,311	336,900	157,589
Other Revenue	548,590	-	-	-	-	-	-
Total Revenue	1,597,463	2,177,359	2,089,677	1,966,557	2,087,311	2,256,900	169,589
Fund Balance					8,166,541	10,133,098	1,966,557

Estimated interest revenue for 2005-06 is higher than budgeted because expenditures planned for 2005-06 will not occur until 2006-07, resulting in a higher fund balance coupled with increasing investment rates. Operating transfers out for 2006-07 is increased to reflect this fund balance growth combined with anticipated revenue for 2006-07. Fines and forfeitures revenue is increased to reflect current revenue trends. These costs are reflected in the Change From 2005-06 Final Budget column.



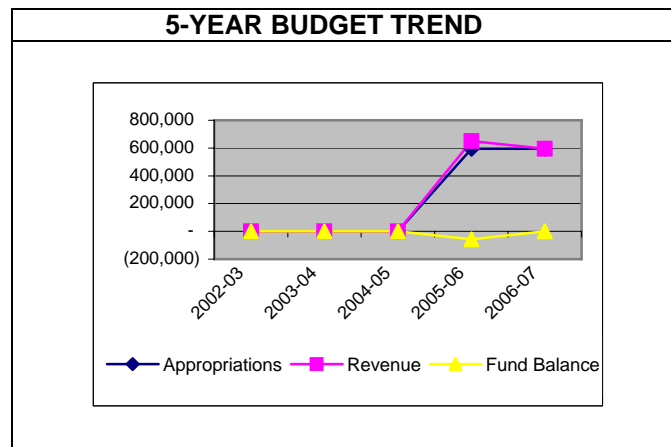
## Alternate Dispute Resolution

### DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives \$8 per civil filing fee which funds contracts for mediation services for small claims and unlawful detainer actions and certain settlement conferences, complex civil cases, and monetary matters in family law cases in the Superior Court. In accordance with the county's annual agreement with Superior Court, the court administers these contracts and pays the contractors directly from this budget.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



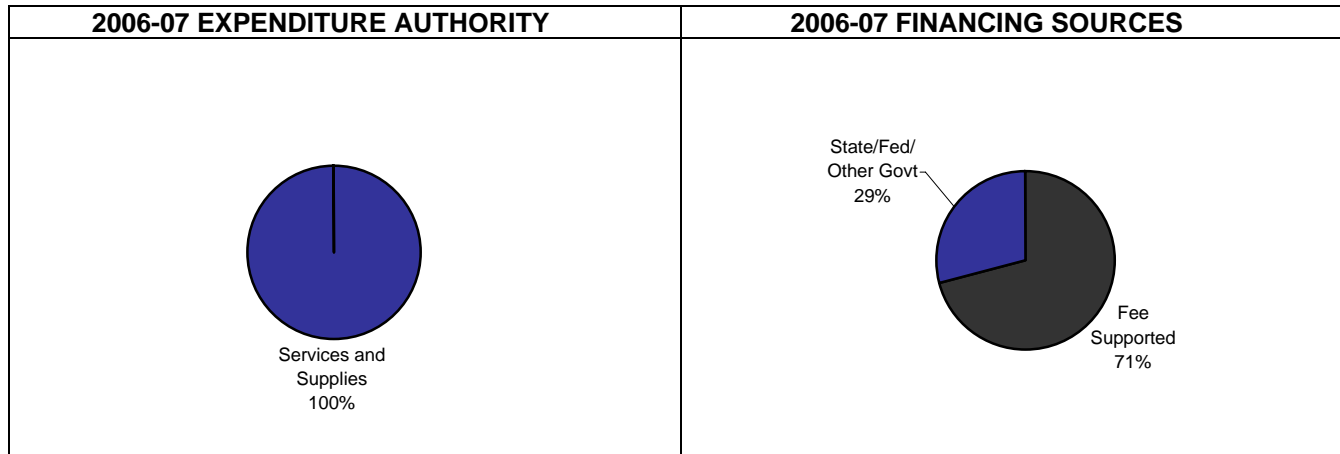
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	297,390	594,780	595,661
Departmental Revenue	-	-	241,139	651,031	651,912
Fund Balance				(56,251)	

This special revenue fund was established January 1, 2005 to account for this program. Services and supplies for 2004-05 represent half-year expenditures, while 2005-06 represents full year expenditures. In previous years the funding was administered through trust accounts.

Due to an accounting error at year-end closing for 2004-05, this fund resulted in a negative fund balance of \$56,251 although there was a positive cash balance. An accounting correction is being done in 2005-06 to realign these balances.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	297,390	595,661	594,780	596,000	1,220
Total Appropriation	-	-	297,390	595,661	594,780	596,000	1,220
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	-	-	240,834	11,900	-	-	-
Use Of Money and Prop	-	-	305	1,700	-	1,800	1,800
State, Fed or Gov't Aid	-	-	-	-	-	172,980	172,980
Current Services	-	-	-	638,312	651,031	421,220	(229,811)
Total Revenue	-	-	241,139	651,912	651,031	596,000	(55,031)
Fund Balance					(56,251)	-	56,251

In 2006-07, the budget unit will incur slightly increased contract costs. During 2004-05 actual revenues were recorded as Fines and Forfeitures. Since these revenues are from civil filing fees, this revenue was reclassified to Current Services. Current Services revenue is further separated in 2006-07 to reflect contributions from the Superior Court. These costs are reflected in the Change From 2005-06 Final Budget column.



## Indigent Defense Special Revenue Fund

### DESCRIPTION OF MAJOR SERVICES

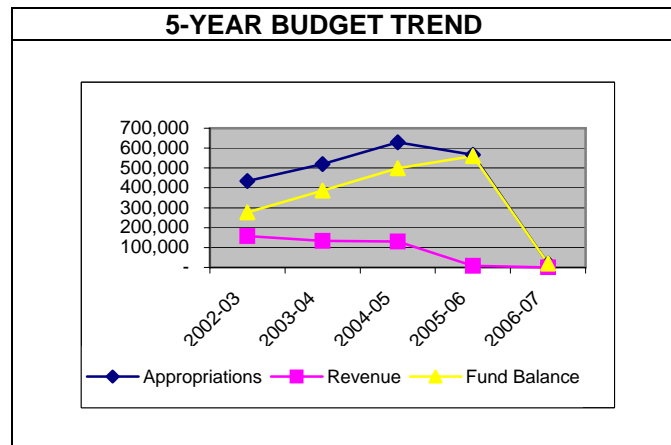
This budget unit accounts for the \$25 fee assessments that were collected from indigent defendants prior to the implementation of AB 3000. Prior to the passage of AB 3000 in 2002, existing law allowed the Board of Supervisors of a county to determine the order of priority in which disbursements are made from funds provided by payments on criminal fines and fees. AB 3000 required the Board to mandate the following order of priority for disbursement of fines and fee revenue: (a) restitution to the victim; (b) the 10% state surcharge; (c) fines, penalty assessments, and restitution fines, in an amount for each that is proportional to the total amount levied for all of those items; and (d) other reimbursable costs.

Simply put, AB 3000 imposed priorities for the distribution of funds collected. Since the \$25 assessment falls into category (d), registration fees are no longer collected when a defendant is assigned an attorney.

The fund balance of RMX IDC can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code 987.5(e).

There is no staffing associated with this budget unit.

### BUDGET HISTORY



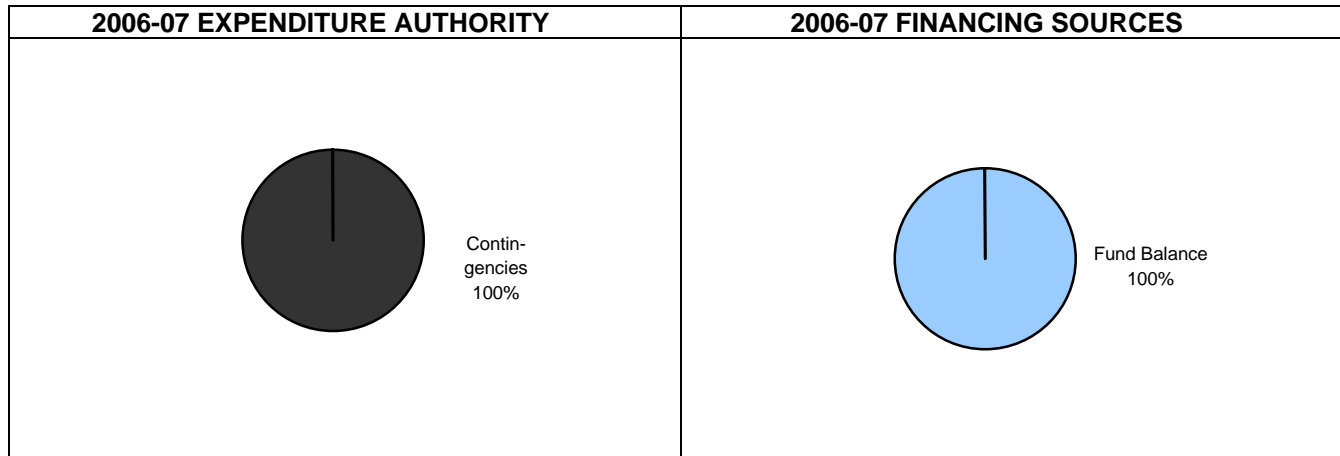
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	567,197	560,000
Departmental Revenue	112,246	112,214	60,519	7,500	19,000
Fund Balance				559,697	

Estimated Appropriation is less than Modified Budget due to less than budgeted contingencies being expended. Estimated revenue is higher than Modified Budget due to higher than budgeted fee revenue. Fund balance in this budget unit is decreased significantly as the majority of the fund balance was transferred from this budget unit to the Indigent Defense Program budget unit in 2005-06 as approved by the Board of Supervisors on March 14, 2006.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Indigent Defense  
FUND: Registration Fee Projects

BUDGET UNIT: RMX IDC  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	567,197	18,697	(548,500)
Total Appropriation	-	-	-	-	567,197	18,697	(548,500)
Operating Transfers Out	-	-	-	560,000	-	-	-
Total Requirements	-	-	-	560,000	567,197	18,697	(548,500)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	8,639	8,480	10,965	8,500	7,500	-	(7,500)
Current Services	103,607	103,734	49,554	10,500	-	-	-
Total Revenue	112,246	112,214	60,519	19,000	7,500	-	(7,500)
Fund Balance					559,697	18,697	(541,000)

In 2006-07, contingencies are reduced to reflect the decrease in fund balance. The majority of the fund balance was transferred to the Indigent Defense Program budget unit in 2005-06 due to higher than anticipated attorney costs for that unit. Interest revenue is also decreased due to the decreased fund balance.



## DISTRICT ATTORNEY Michael A. Ramos

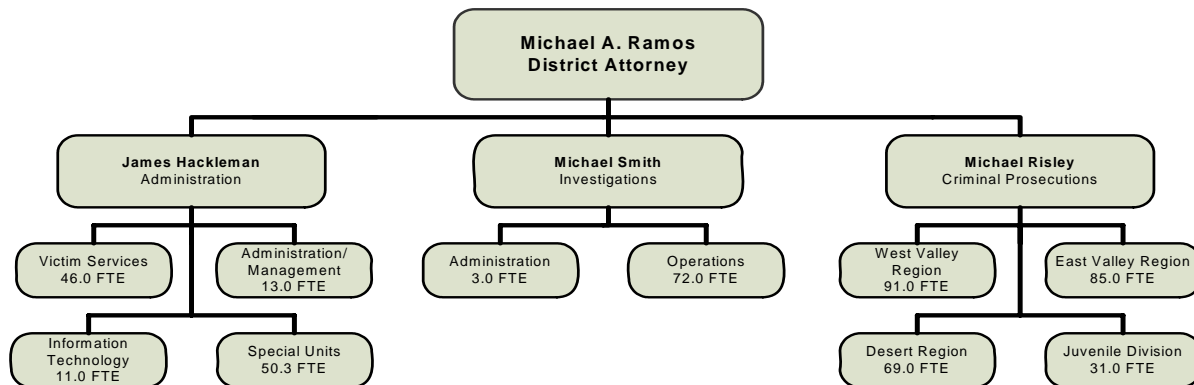
### MISSION STATEMENT

It is the mission of the San Bernardino County District Attorney's Office to represent the interests of the people in the criminal justice system, as mandated by California State law. The San Bernardino County District Attorney's Office serves the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

### STRATEGIC GOALS

1. Protect the public from criminal activity by holding the guilty accountable.
2. Minimize the impact of crime upon the lives of victims, witnesses, and their families and assist them as they participate in the criminal justice system.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Criminal Prosecution	49,893,712	32,087,361	17,806,351		434.0
Child Abduction	850,475	850,475			6.0
Real Estate Fraud	4,288,804	1,625,000		2,663,804	11.0
Auto Insurance Fraud	1,102,545	650,063		452,482	6.0
Workers' Compensation Insurance Fraud	1,436,860	1,121,320		315,540	8.0
State Asset Forfeitures	408,657	400,000		8,657	3.3
Specialized Prosecutions	1,291,884	806,500		485,384	7.0
Vehicle Fees-Auto Theft	1,197,938	833,500		364,438	
Federal Asset Forfeitures	156,693	27,500		129,193	
<b>TOTAL</b>	<b>60,627,568</b>	<b>38,401,719</b>	<b>17,806,351</b>	<b>4,419,498</b>	<b>475.3</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.



## Criminal Prosecution

### DESCRIPTION OF MAJOR SERVICES

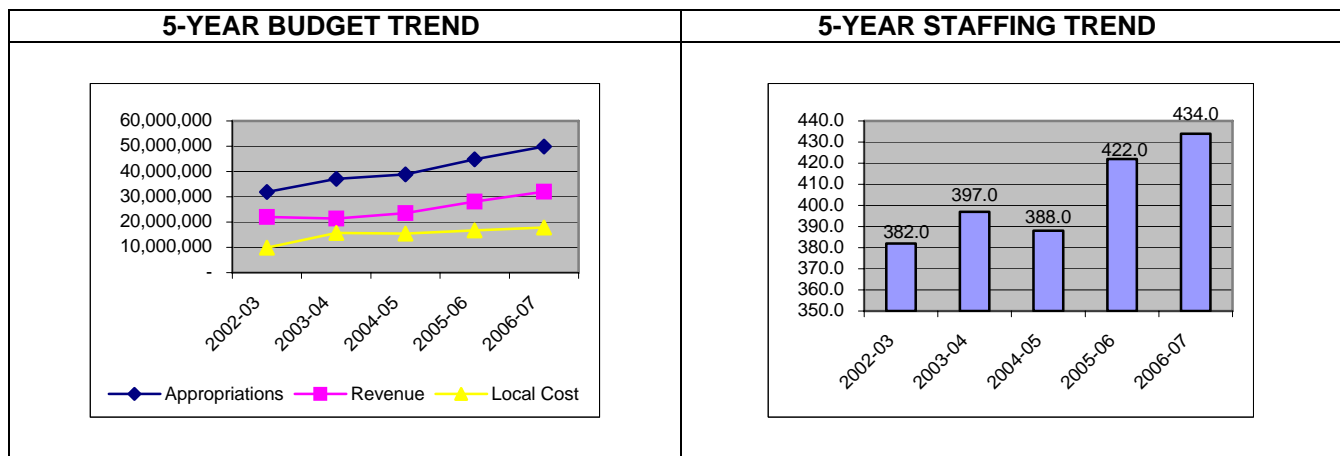
The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek Indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employs civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilizes civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

The District Attorney also has a duty to investigate crimes: District Attorney investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that fund prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

The District Attorney also has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

Finally, as the public prosecutor who handles all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public.

### BUDGET HISTORY



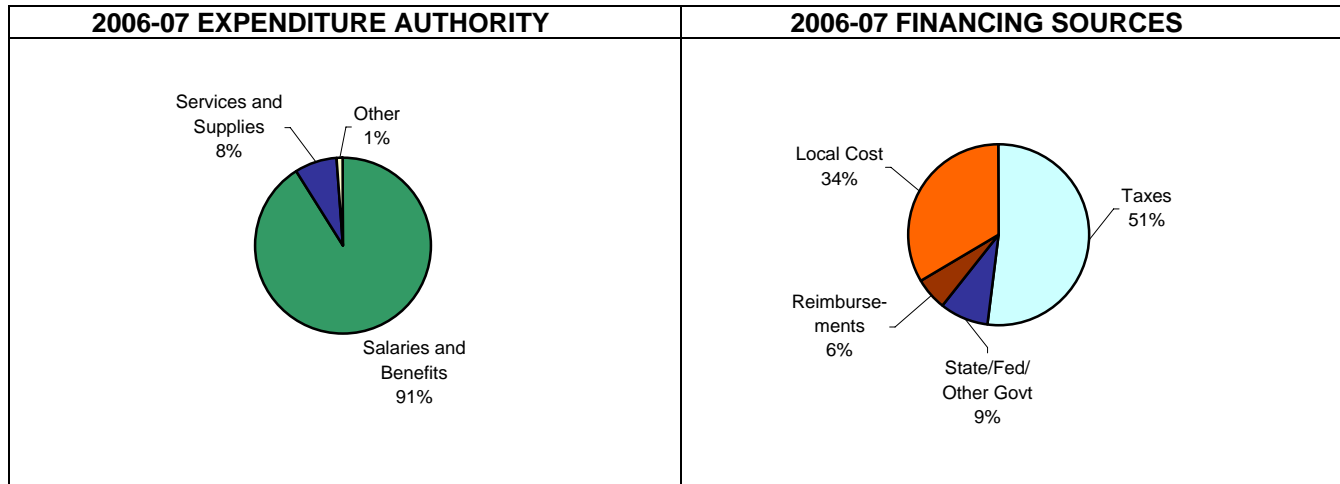
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	34,378,315	37,513,451	40,570,579	47,503,349	47,050,791
Departmental Revenue	20,611,900	21,640,271	23,866,801	28,278,637	28,189,708
Local Cost	13,766,415	15,873,180	16,703,778	19,224,712	18,861,083
Budgeted Staffing				432.0	

Estimated appropriation is less than modified budget due to salaries and benefits savings resulting from vacancies and computer hardware expense being less than budgeted. Estimated revenue is less than modified budget due to a slight decrease in state revenue.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** General

**BUDGET UNIT:** AAA DAT  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	32,539,696	36,144,133	38,732,142	45,375,697	43,477,261	48,435,766	4,958,505
Services and Supplies	3,761,142	3,430,370	3,704,483	3,673,284	3,613,704	3,677,866	64,162
Central Computer	328,614	238,495	292,026	291,551	291,551	430,798	139,247
Equipment	-	-	-	-	-	8,200	8,200
Vehicles	24,174	-	97,553	97,276	-	-	-
Transfers	325,207	394,652	443,520	492,468	484,945	539,861	54,916
Total Exp Authority	36,978,833	40,207,650	43,269,724	49,930,276	47,867,461	53,092,491	5,225,030
Reimbursements	(2,600,518)	(2,694,199)	(2,699,145)	(2,879,485)	(3,013,324)	(3,198,779)	(185,455)
Total Appropriation	34,378,315	37,513,451	40,570,579	47,050,791	44,854,137	49,893,712	5,039,575
<b>Departmental Revenue</b>							
Taxes	16,496,298	17,627,500	19,950,848	24,286,674	24,157,892	27,535,392	3,377,500
Fines and Forfeitures	4,583	-	28,153	308	1,500	1,500	-
Use Of Money and Prop	16,838	-	-	-	-	-	-
State, Fed or Gov't Aid	4,089,581	3,999,598	3,706,787	3,745,672	3,837,065	4,531,019	693,954
Current Services	8,312	8,574	11,994	4,977	5,500	5,500	-
Other Revenue	(3,712)	4,599	22,914	18,129	13,950	13,950	-
Other Financing Sources	-	-	146,105	133,948	68,136	-	(68,136)
Total Revenue	20,611,900	21,640,271	23,866,801	28,189,708	28,084,043	32,087,361	4,003,318
Local Cost	13,766,415	15,873,180	16,703,778	18,861,083	16,770,094	17,806,351	1,036,257
Budgeted Staffing					422.0	434.0	12.0

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases combined with a mid year increase that added 10.0 full time employees (5.0 Senior Investigators and 1.0 System Forensic Technician for the Bureau of Investigation and 3.0 Deputy District Attorneys and 1.0 Senior Investigator for the Identity Theft Unit). The department is also requesting 1.0 Business Systems Analyst III and reclassification of a vacant Automated Systems Technician to a Programmer Analyst II to support the IT division; reclassification of a vacant Office Assistant II to Office Assistant III based on duties being performed; and 1.0 new Office Assistant III for support services due to increased workload.

Services and supplies are increasing due to risk management charges and inflation; central computer charges are also increasing. Equipment is increased to allow for the purchase of a high-speed scanner for the Sexually Violent Predator unit. Transfers are increased to reflect increased EHAP and rent costs. Reimbursements are increased to reflect increased employee costs for the Welfare Fraud Prosecution, Let's End Truancy, and Auto Theft Prosecution programs.





Taxes are increased as a result of the Prop 172 revenue increase; the increase represents the department's portion of the estimated Prop 172 growth of 9.1% in 2006-07, plus \$532,892 of one time funds to offset the increased salaries and benefits costs. State revenue increase is due primarily to the State reinstating reimbursement for SB 90 mandated programs. The increase is offset slightly by minor grant reductions and changes in grant programs that have shifted from state to federally funded. Other financing sources are reduced due to the removal of one-time costs for the Gang Unit.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Average number of days between felony case filing and disposition.		100
% Increase over prior fiscal year of cases where victim services are provided		10%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>Special Units Management Staff</b> 1.0 Chief Deputy DA and 1.0 Supervising Office Specialist to manage large number of staff in special units off-site location.	2.0	299,942	-	299,942	
	<i>Proposed Performance Measure: Increase the number of Special Units' filings.</i>					4%
2	<b>Increase Support Staff</b> 6.0 Office Assistant III's to meet demand of increasing caseloads, new attorney staff and changes in law resulting in additional duties (i.e. PC 964).	7.0	323,657	-	323,657	
	<i>Proposed Performance Measure: Increase efficiency in case processing resulting in increased cases entered.</i>					2%
3	<b>Victim Services Staffing Increase</b> Increase Victim Services staff by 1.0 Program Coordinator/Manager and 1 Office Assistant III for the Children's Assessment Center.	2.0	133,716	-	133,716	
	<i>Proposed Performance Measure: Serve more victims in felony cases and process more cases at the Center.</i>					5%
4	<b>Subpoena Service Unit</b> Create subpoena service unit made up of 6.0 Investigative Technicians to relieve higher paid investigators of function. Add one Witness Coordinator to the Fontana office.	7.0	433,268	-	433,268	
	<i>Proposed Performance Measure: Free investigative resources of subpoena service function to accommodate additional requests for investigation.</i>					5%
5	<b>Expand Lifer Prison Parole Unit</b> The Governor is increasing the number of parole boards in the state. 1.0 additional deputy district attorney is requested to attend parole hearings and represent the victims and People of the State of California.	1.0	178,644	-	178,644	
	<i>Proposed Performance Measure: Increase the number of hearings where DA appears on behalf of the victim.</i>					50%
<b>Total</b>		<b>19.0</b>	<b>1,369,227</b>	<b>-</b>	<b>1,369,227</b>	



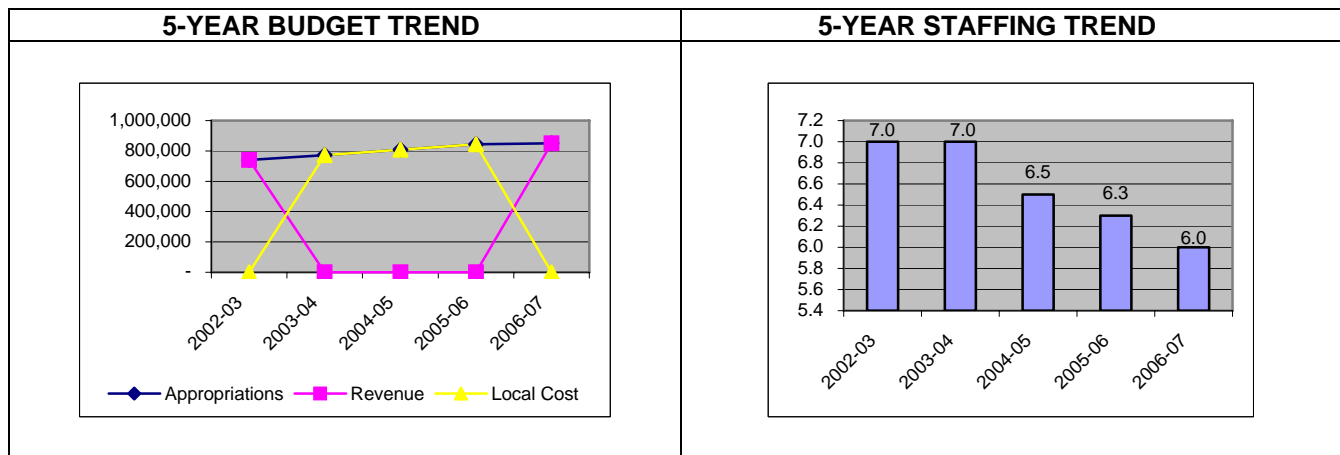
## Child Abduction

### DESCRIPTION OF MAJOR SERVICES

The Child Abduction and Recovery Program is currently required by Chapter 1399, Statutes of 1976, Custody of Minors. Under this statute, the District Attorney Child Abduction Unit is mandated to take all actions necessary to locate and return parentally abducted children to a safe environment. This program then oversees the prosecution of those who have criminally abducted children. The program requires District Attorney investigators to travel nationwide and to other countries to recover and return children to the custody of the adult ordered by the court.

Although the state mandates this program, counties have not been reimbursed for this program for several years, and since 2001-02, the county has backfilled the cost of the program with general fund monies. This year, the Governor restored funding for the program, so the budget unit includes state revenue replacing local cost funding.

### BUDGET HISTORY

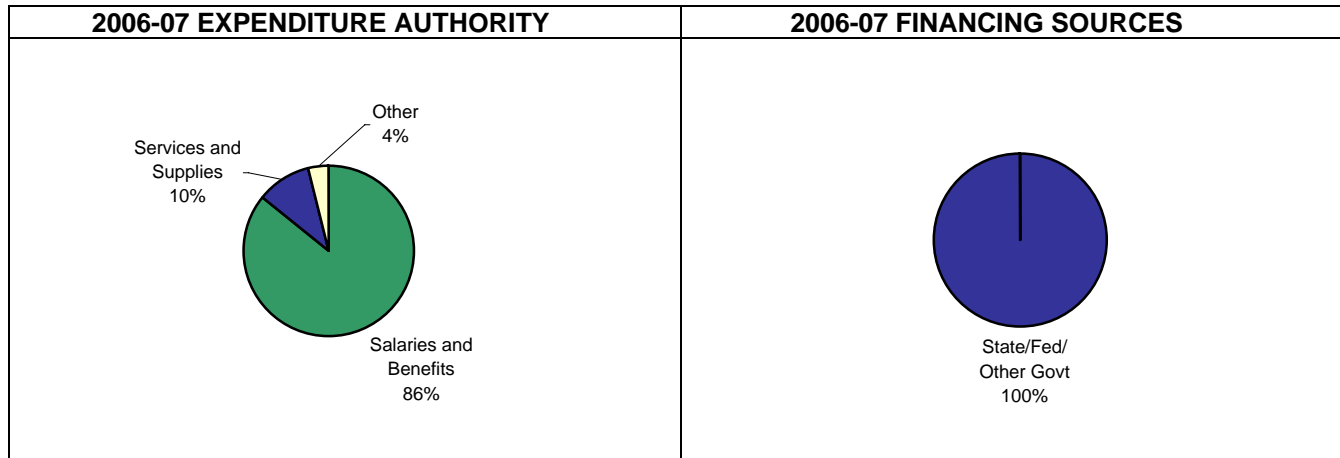


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	752,432	814,538	783,346	850,475	817,261
Departmental Revenue	(223,777)	-	9,619	-	13,018
Local Cost	976,209	814,538	773,727	850,475	804,243
Budgeted Staffing				6.3	

Estimated Appropriation is less than Modified Budget due to salary and benefits savings and less than budgeted costs for general office expense and travel. Estimated revenue is increased as a result of some SB 90 monies being received from the state.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** General

**BUDGET UNIT:** AAA DOS  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	611,086	698,215	677,696	715,471	716,887	729,199	12,312
Services and Supplies	105,280	78,323	71,087	69,651	94,449	83,097	(11,352)
Central Computer	-	-	-	-	-	5,517	5,517
Transfers	36,066	38,000	34,563	32,139	32,139	32,662	523
Total Appropriation	752,432	814,538	783,346	817,261	843,475	850,475	7,000
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	(223,777)	-	7,919	8,541	-	850,475	850,475
Other Financing Sources	-	-	1,700	4,477	-	-	-
Total Revenue	(223,777)	-	9,619	13,018	-	850,475	850,475
Local Cost	976,209	814,538	773,727	804,243	843,475	-	(843,475)
Budgeted Staffing					6.3	6.0	(0.3)

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases that are offset by a slight decrease in Workers' Compensation insurance. Services and supplies are decreased by reducing budget for general office expense, travel expense, and vehicle charges. Transfers increased due to increased costs for leased space. State aid is increased due to the state reinstating reimbursement for SB 90 mandated programs; this increase is the direct result of the local cost decrease.



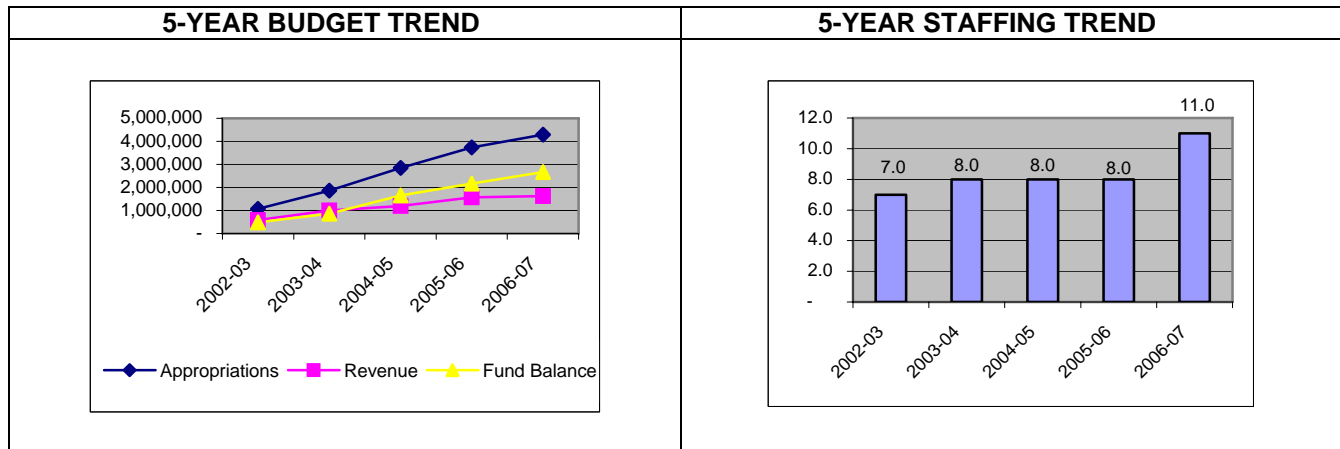
## Real Estate Fraud

### DESCRIPTION OF MAJOR SERVICES

On January 23, 1996, the Board of Supervisors adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a \$2 fee upon recording documents. These monies, in accordance with state law, are used to fund the Real Estate Fraud unit that investigates and prosecutes real estate fraud crimes in the county.

In this county the district attorney, not only prosecutes but, investigates all real estate fraud cases. The workload has steadily increased in the last several years and additional staffing is needed to meet the demand. The department is requesting two additional Investigators, one Investigative Technician and reclassification of a vacant paralegal position to an Office Assistant III.

### BUDGET HISTORY

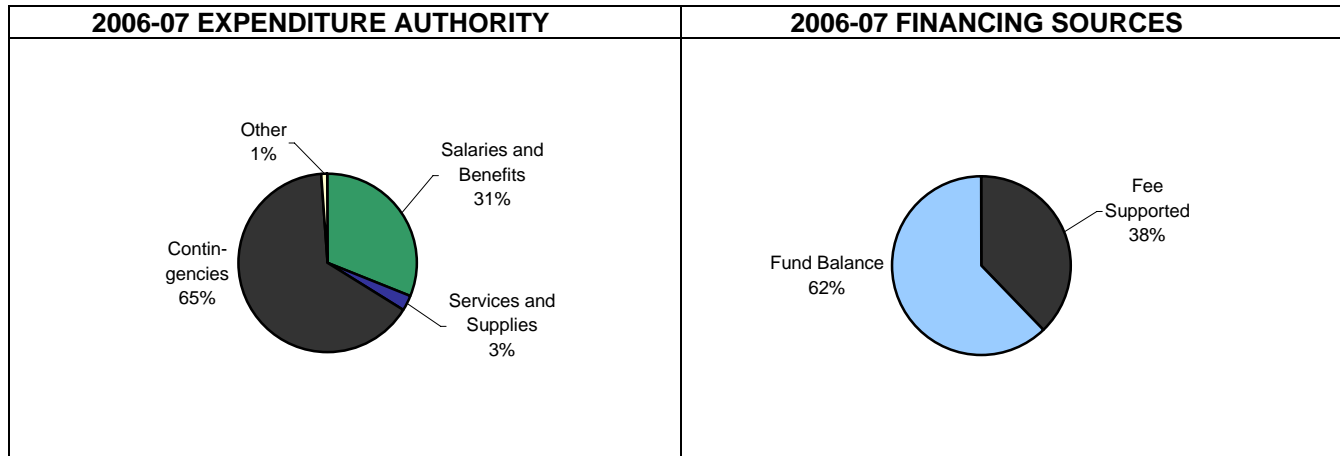


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	815,839	733,388	1,004,667	3,735,507	1,108,476
Departmental Revenue	1,188,377	1,529,895	1,521,220	1,563,315	1,600,088
Fund Balance				2,172,192	
Budgeted Staffing				8.0	

Estimated appropriation is less than modified budget due to no contingencies being expended. Estimated revenue is greater than modified budget due to increased document recording fees.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** Real Estate Fraud

**BUDGET UNIT:** REB DAT  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	685,396	629,163	880,196	986,736	969,560	1,337,903	368,343
Services and Supplies	94,182	66,026	83,902	78,987	100,582	106,507	5,925
Central Computer	-	-	3,945	7,400	5,576	7,329	1,753
Transfers	36,261	38,199	36,624	35,353	33,927	44,502	10,575
Contingencies	-	-	-	-	2,625,862	2,792,563	166,701
Total Appropriation	815,839	733,388	1,004,667	1,108,476	3,735,507	4,288,804	553,297
<b><u>Departmental Revenue</u></b>							
Current Services	1,188,377	1,529,895	1,521,220	1,600,088	1,563,315	1,625,000	61,685
Total Revenue	1,188,377	1,529,895	1,521,220	1,600,088	1,563,315	1,625,000	61,685
Fund Balance					2,172,192	2,663,804	491,612
Budgeted Staffing					8.0	11.0	3.0

Salaries and benefits are increasing due to increased MOU costs combined with the addition of 3.0 new positions. The department is requesting 2.0 Senior Investigators and 1.0 Investigative Technician due to workload requirements. In addition, the department is requesting the reclassification of a vacant Paralegal position to an Office Assistant III based on duties assigned to the position. Service and supplies are increasing due to inflation and start up costs for new employees. Transfers increased due to increased costs for leased space. Current services revenue is increased based on current receipts that continue their upward trend and show no sign of decreasing in the upcoming year. Contingencies are increased to reflect the increased fund balance as well as the increased revenue.



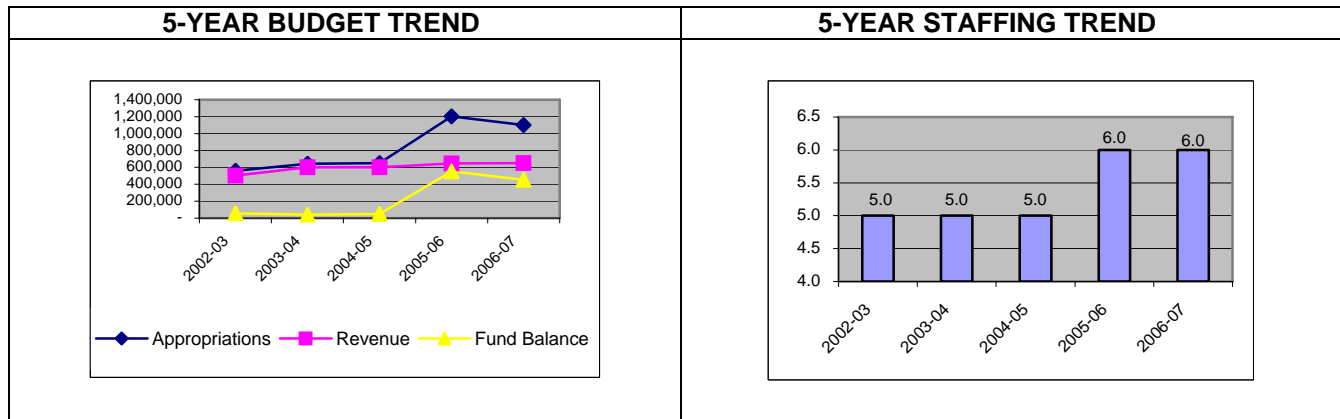
## Auto Insurance Fraud

### DESCRIPTION OF MAJOR SERVICES

Insurance fraud is a particular problem for automobile policyholders; as it is one of the biggest and fastest growing segments of insurance fraud and contributes substantially to the high cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

Under the direction of the Insurance Commissioner, the California Department of Insurance makes funds available, as authorized by Section 1871 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud. This budget unit administers those funds.

### BUDGET HISTORY

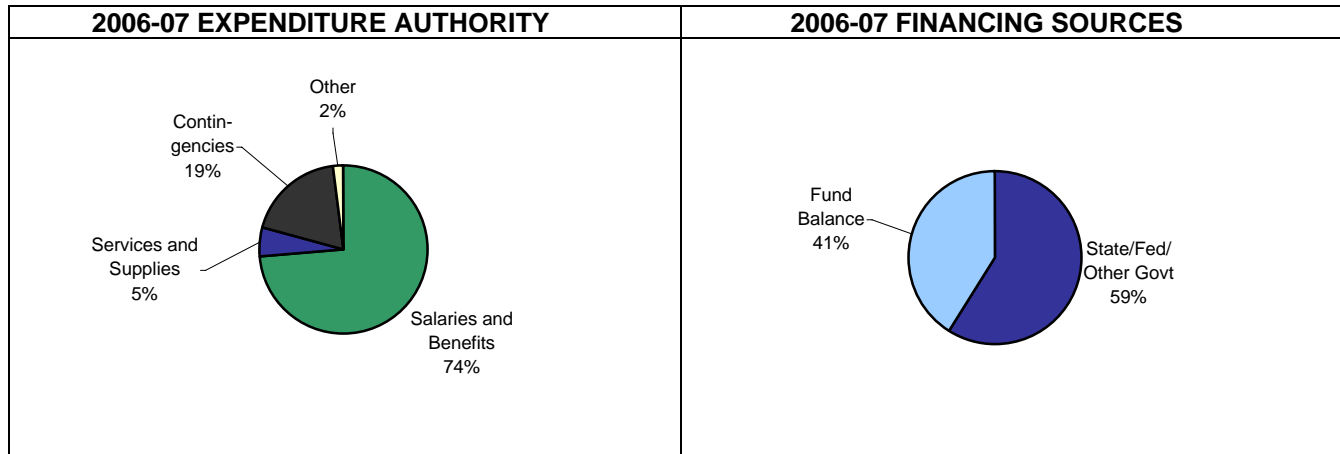


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	547,811	559,116	575,436	1,202,066	751,048
Departmental Revenue	555,677	569,495	1,076,821	648,663	650,127
Fund Balance				553,403	
Budgeted Staffing				6.0	

Estimated appropriation is less than modified budget due to salary savings combined with no contingencies being expended. Estimated revenue is slightly higher than modified budget due to increased state aid.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: District Attorney  
FUND: Auto Insurance Fraud

BUDGET UNIT: RIP DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	498,224	492,126	508,284	673,137	758,506	812,567	54,061
Services and Supplies	49,587	41,724	41,590	51,363	49,043	55,063	6,020
Central Computer	-	-	2,430	4,987	2,780	4,525	1,745
Transfers	-	25,266	23,132	21,561	20,690	22,566	1,876
Contingencies	-	-	-	-	371,047	207,824	(163,223)
Total Appropriation	547,811	559,116	575,436	751,048	1,202,066	1,102,545	(99,521)
<b>Departmental Revenue</b>							
Licenses and Permits	-	-	90,674	-	-	-	-
Use Of Money and Prop	2,666	-	2,428	4,064	2,600	4,000	1,400
State, Fed or Gov't Aid	552,358	569,495	983,719	646,063	646,063	646,063	-
Other Revenue	653	-	-	-	-	-	-
Total Revenue	555,677	569,495	1,076,821	650,127	648,663	650,063	1,400
Fund Balance					553,403	452,482	(100,921)
Budgeted Staffing					6.0	6.0	-

Increase in salaries and benefits is due to increased MOU and retirement costs combined with employee step increases. Service and supplies is increased due to increased Risk Management costs and inflation. Transfers increased due to increased costs for leased space. Contingencies are decreased due to increased operating costs combined with a decrease in fund balance. Revenue is increased slightly due to increased interest earnings.

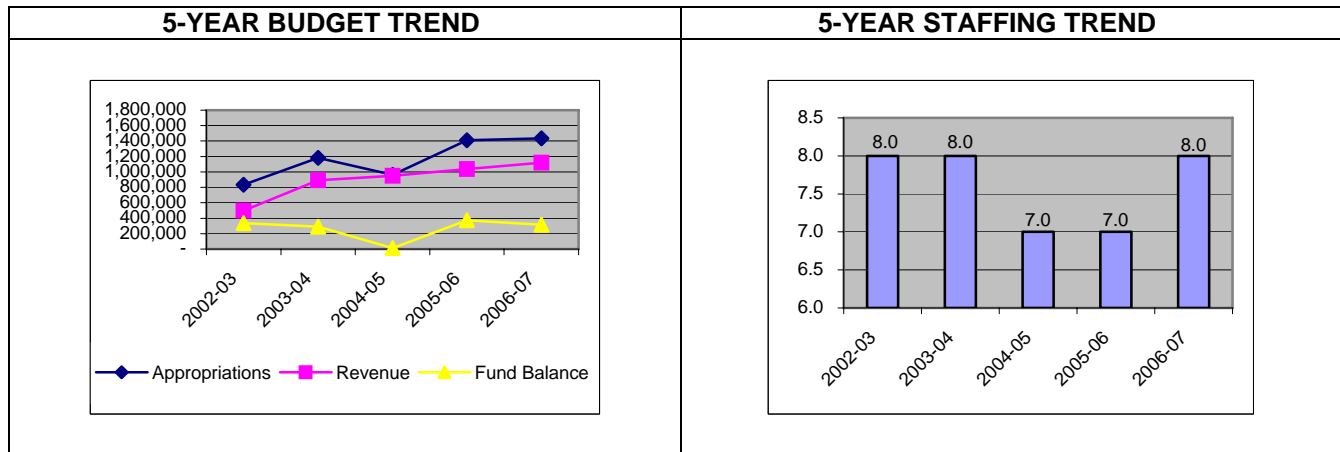


## Workers' Compensation Insurance Fraud

### DESCRIPTION OF MAJOR SERVICES

The Department of Insurance, pursuant to Section 1872.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collected by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. This budget unit administers those funds.

### BUDGET HISTORY



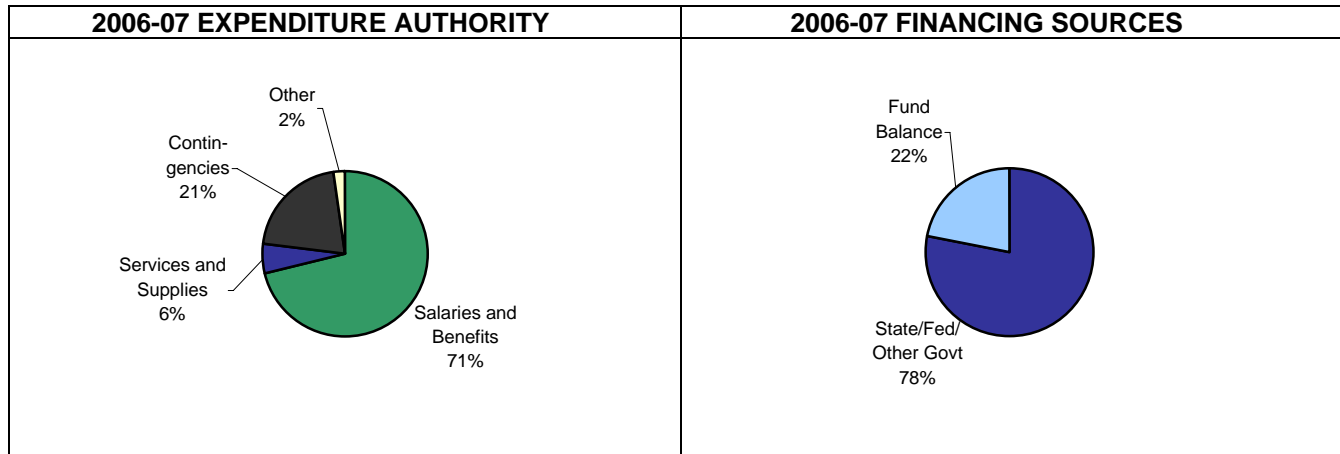
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	847,567	867,107	934,925	1,410,760	1,076,497
Departmental Revenue	1,188,377	589,850	1,292,555	1,035,800	1,017,077
Fund Balance				374,960	
Budgeted Staffing				7.0	

Estimated appropriation is less than modified budget due to no contingencies being expended. Estimated revenue is slightly lower than modified budget due to decreased state aid.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: District Attorney**  
**FUND: Workers' Comp Insur Fraud**

**BUDGET UNIT: ROB DAT**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	724,220	747,863	807,482	968,127	920,102	1,022,661	102,559
Services and Supplies	80,926	74,586	79,023	69,588	68,918	75,541	6,623
Central Computer	-	-	3,836	6,715	4,165	6,374	2,209
Equipment	-	-	7,142	-	-	-	-
Transfers	42,421	44,658	37,442	32,067	30,767	33,556	2,789
Contingencies	-	-	-	-	386,808	298,728	(88,080)
Total Appropriation	847,567	867,107	934,925	1,076,497	1,410,760	1,436,860	26,100
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	-	-	230,596	-	-	-	-
Use Of Money and Prop	-	-	1,747	3,730	2,000	4,000	2,000
State, Fed or Gov't Aid	1,188,377	589,850	1,060,212	1,013,347	1,033,800	1,117,320	83,520
Total Revenue	1,188,377	589,850	1,292,555	1,017,077	1,035,800	1,121,320	85,520
Fund Balance					374,960	315,540	(59,420)
Budgeted Staffing					7.0	8.0	1.0

Increase in salaries and benefits is due to increased MOU and retirement costs combined with employee step increases. Service and supplies is increased due to inflation. Transfers increased due to increased costs for leased space. Contingencies are decreased due to increased operating costs combined with a decrease in fund balance. Revenue is increased slightly due to increased interest earnings and an increase in state aid.

One Office Assistant III was added to this budget unit mid-year as a result of increased state funding.



## State Asset Forfeitures

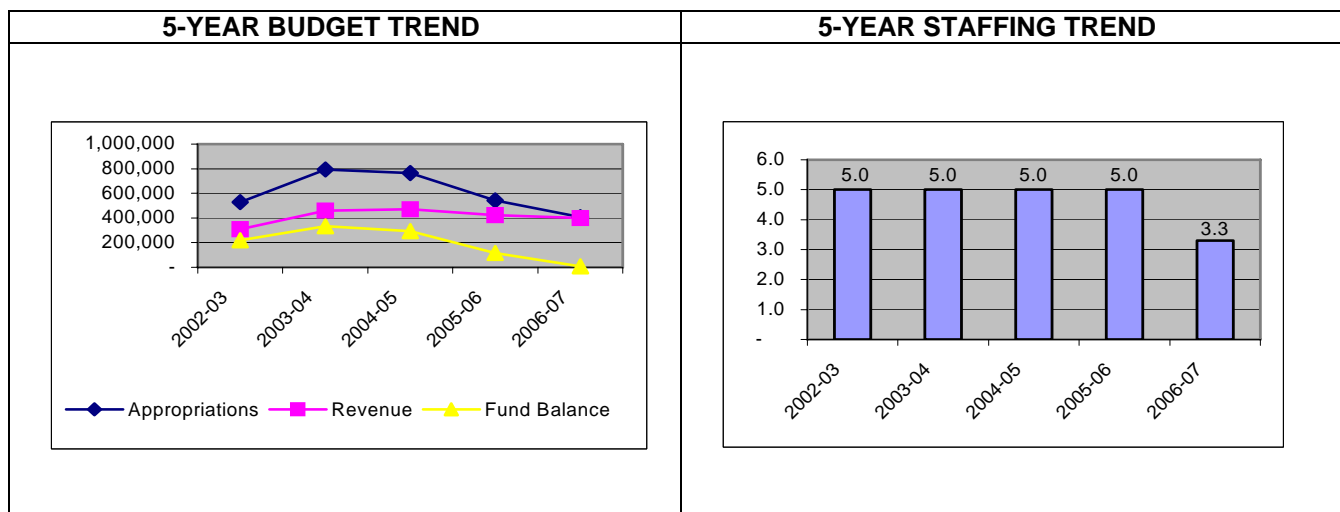
### DESCRIPTION OF MAJOR SERVICES

The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to purchase safe, effective equipment that they otherwise could not afford. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities.

The District Attorney's asset forfeiture program deters crime by depriving criminals of the profits and proceeds of their illegal activities. Two attorneys and support staff process asset forfeitures generated by activities of the Sheriff's department and police agencies in the county.

Revenue in the budget unit is difficult to predict and can vary greatly from year to year. Federal asset forfeiture funds will be transferred in 2006-07 to offset operating expenses for the State Asset Forfeiture unit due to lower than anticipated receipts in 2005-06 and estimated decreased revenue in 2006-07. In addition, staff in this budget unit will be phased out in 2006-07 due to the budget unit's diminishing revenue stream. Staff will be absorbed by the District Attorney's Criminal unit through attrition.

### BUDGET HISTORY



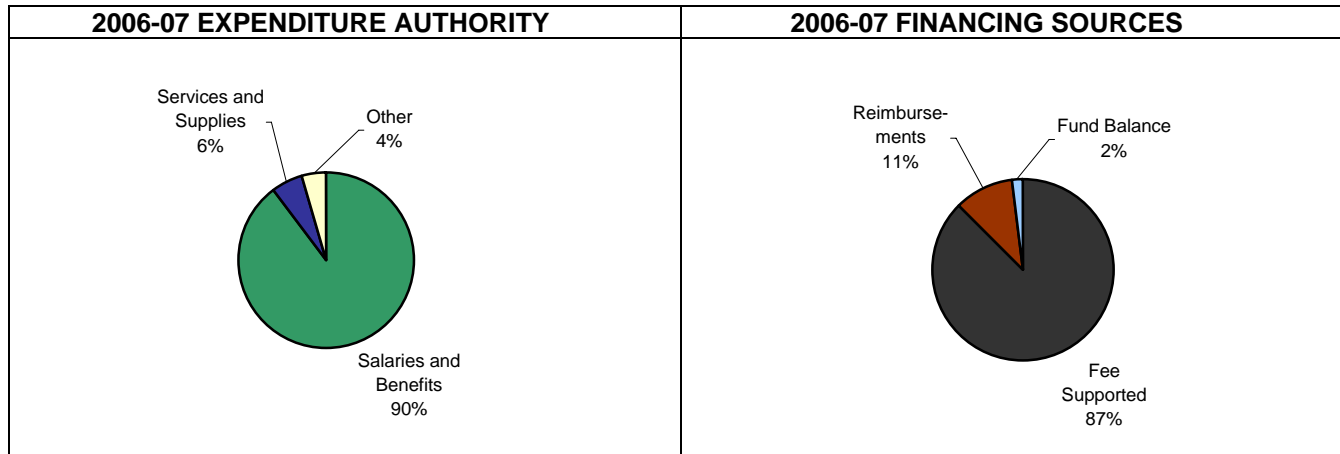
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	423,359	455,615	464,976	541,027	468,870
Departmental Revenue	539,170	416,642	289,047	423,500	360,000
Fund Balance				117,527	
Budgeted Staffing				5.0	

Estimated appropriation for 2005-06 is less than modified budgeted appropriation due to salaries and benefits savings and an unbudgeted reimbursement of costs from the Federal Asset Forfeiture budget unit. Estimated revenue is lower than modified budget as this budget unit received less than budgeted revenue from State Asset Forfeitures.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
 DEPARTMENT: District Attorney  
 FUND: State Asset Forfeiture

BUDGET UNIT: SBH DAT  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	389,243	419,312	421,880	468,870	484,857	409,667	(75,190)
Services and Supplies	25,421	26,567	22,277	19,336	29,157	23,581	(5,576)
Central Computer	-	-	2,544	4,397	3,431	3,646	215
Transfers	8,695	9,736	18,275	20,667	23,582	20,257	(3,325)
Total Exp Authority	423,359	455,615	464,976	513,270	541,027	457,151	(83,876)
Reimbursements	-	-	-	(44,400)	-	(48,494)	(48,494)
Total Appropriation	423,359	455,615	464,976	468,870	541,027	408,657	(132,370)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	539,170	416,642	289,047	360,000	423,500	400,000	(23,500)
Total Revenue	539,170	416,642	289,047	360,000	423,500	400,000	(23,500)
Fund Balance					117,527	8,657	(108,870)
Budgeted Staffing					5.0	3.3	(1.7)

Although this budget unit will experience increased MOU costs, salaries and benefits are decreasing due to a reduction in budgeted staff hours equating to 1.5 positions. The decrease is necessary due to a decrease in revenue and fund balance. The decrease in staff directly correlates to the decrease in service and supplies and transfers out for leased space. Reimbursements are increased as a result of money transferred to this budget unit from the federal asset forfeiture budget unit. Because revenue in this budget unit is difficult to predict, revenue is reduced to coincide with the downward trend seen in recent years.

Since this budget unit continues to experience declining revenue, the District Attorney intends to eliminate the positions from this budget unit by absorbing them into the District Attorney Criminal unit. This will be accomplished through attrition.

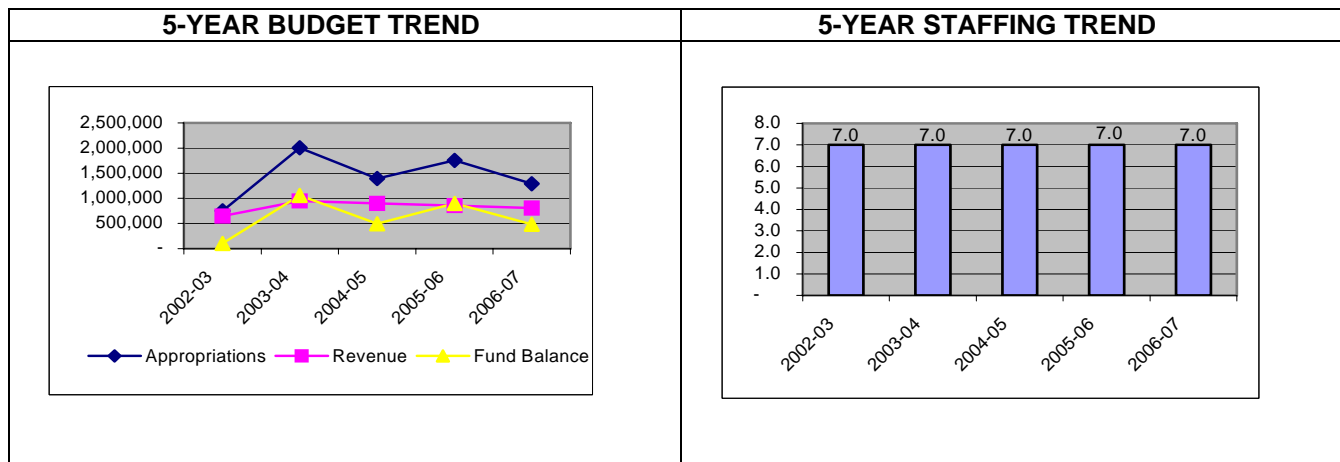


## Specialized Prosecutions

### DESCRIPTION OF MAJOR SERVICES

The District Attorney's Specialized Prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud, and violations of Cal-OSHA laws. This budget unit funds two Deputy District Attorneys, three investigators, an investigative technician, and a secretary.

### BUDGET HISTORY



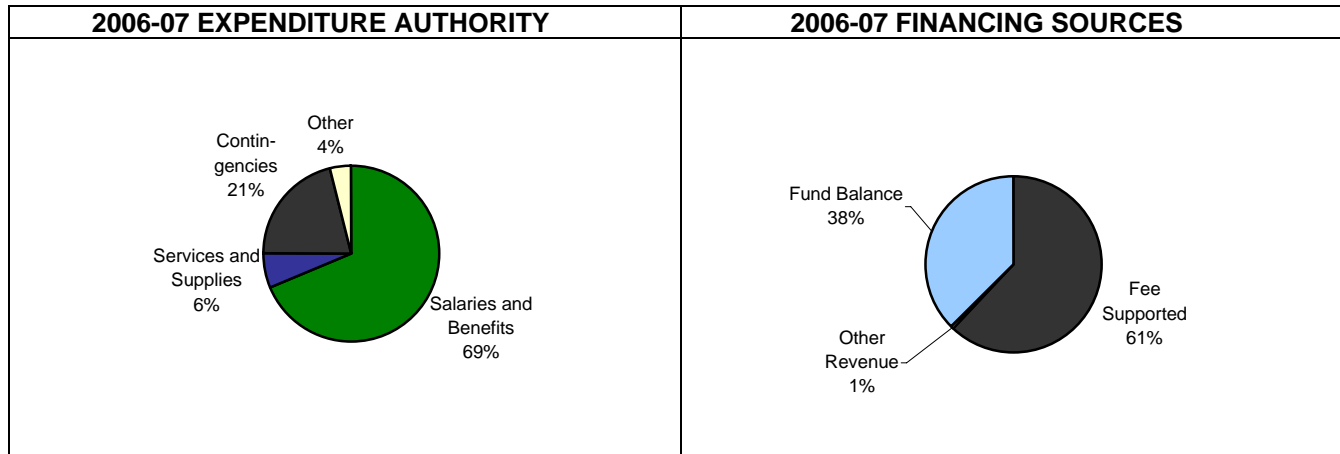
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	799,501	936,829	894,256	1,752,978	979,732
Departmental Revenue	1,760,579	373,271	1,293,544	856,500	568,638
Fund Balance				896,478	
Budgeted Staffing				7.0	

Estimated appropriation for 2005-06 is less than modified budgeted appropriation as no contingencies were expended in 2005-06. Estimated revenue is less than modified budgeted revenue as revenue from fines, forfeitures, and penalties is anticipated to be much lower than originally anticipated. The decrease in revenue from fines, forfeitures, and penalties is slightly offset by higher than budgeted interest revenue.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: District Attorney  
FUND: Specialized Prosecutions

BUDGET UNIT: SBI DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	635,103	686,612	758,070	861,599	856,845	888,053	31,208
Services and Supplies	89,010	93,957	75,157	62,049	83,749	74,762	(8,987)
Central Computer	-	3,151	3,463	6,321	5,576	6,364	788
Transfers	75,388	153,109	57,566	49,763	47,963	51,991	4,028
Contingencies	-	-	-	-	758,845	270,714	(488,131)
Total Appropriation	799,501	936,829	894,256	979,732	1,752,978	1,291,884	(461,094)
<b>Departmental Revenue</b>							
Fines and Forfeitures	1,730,810	373,271	1,279,163	550,687	850,000	800,000	(50,000)
Use Of Money and Prop	24,658	-	14,367	17,951	6,500	6,500	-
State, Fed or Gov't Aid	-	-	14	-	-	-	-
Other Revenue	5,111	-	-	-	-	-	-
Total Revenue	1,760,579	373,271	1,293,544	568,638	856,500	806,500	(50,000)
Fund Balance					896,478	485,384	(411,094)
Budgeted Staffing					7.0	7.0	-

Salaries and benefits are increasing in 2006-07 due to increased MOU and retirement costs, as well as employee step increases. Transfers for EHAP and rent costs are also increasing. These increases are offset by a decrease in services and supplies. Contingencies are decreasing due to decreased revenues in 2005-06, which also accounts for the decreased fund balance. Revenue is decreased to reflect the recent downward trend.



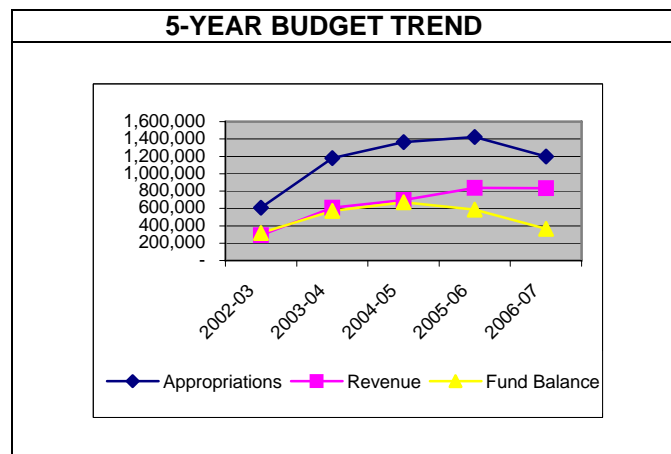
## Vehicle Fees – Auto Theft

### DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14 to impose a \$1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local police and prosecutors to deter, investigate, and prosecute vehicle theft crimes. This budget unit represents the District Attorney's share of the \$1 registration assessment on vehicles registered in San Bernardino County and funds prosecutors and an investigator assigned to automobile theft crimes countywide. Activities for the vehicle fees – auto theft budget unit are accounted for in the District Attorney's Criminal budget unit, consequently all transfers are made to that budget unit.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

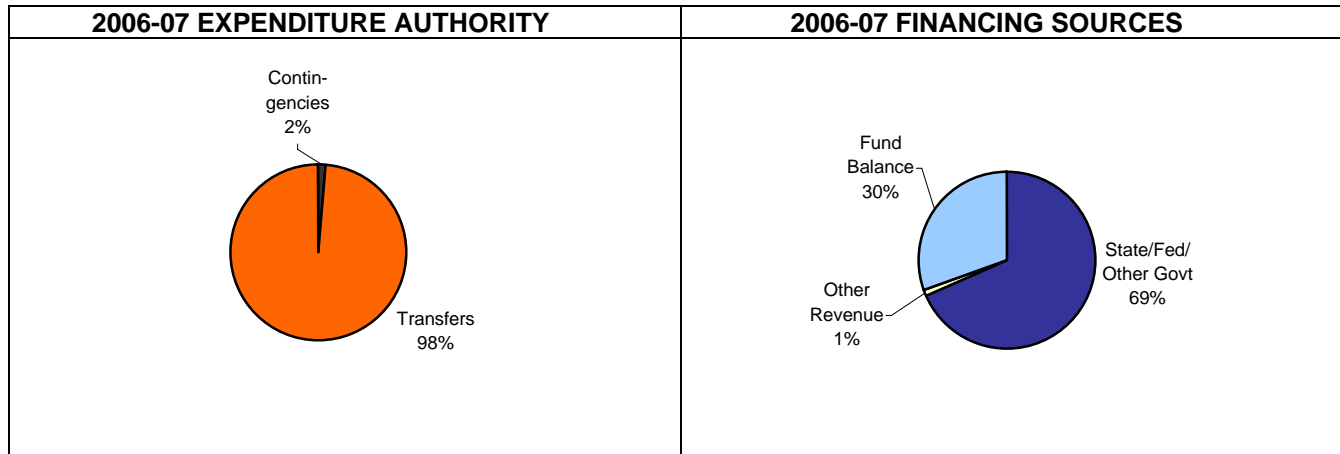


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	461,072	639,671	877,520	1,424,455	1,051,300
Departmental Revenue	718,019	739,225	793,586	838,500	829,783
Fund Balance				585,955	

Estimated appropriation for 2005-06 is less than modified budgeted appropriation as no contingencies were expended in 2005-06. Estimated revenue for 2005-06 is slightly lower than modified budgeted revenue due to revenue from registration assessments being less than budgeted.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: District Attorney  
FUND: Vehicle Fees-Auto Theft

BUDGET UNIT: SDM DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Transfers	461,072	639,671	877,520	1,051,300	1,049,326	1,179,845	130,519
Contingencies	-	-	-	-	375,129	18,093	(357,036)
Total Appropriation	461,072	639,671	877,520	1,051,300	1,424,455	1,197,938	(226,517)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	15,170	-	14,767	13,932	13,500	13,500	-
State, Fed or Gov't Aid	698,922	739,225	778,819	815,851	825,000	820,000	(5,000)
Other Revenue	3,927	-	-	-	-	-	-
Total Revenue	718,019	739,225	793,586	829,783	838,500	833,500	(5,000)
Fund Balance					585,955	364,438	(221,517)

Transfers to the District Attorney's Criminal budget unit are increasing in 2006-07 as a result of higher MOU and retirement costs, as well as increases in Risk Management rates. Inflation and increased central computer charges account for the balance of the increase. Since revenue is decreased to reflect current year trend, increased costs will be offset through utilization of the budget unit's fund balance. Contingencies are reduced to reflect expenses outpacing revenues.



## Federal Asset Forfeitures

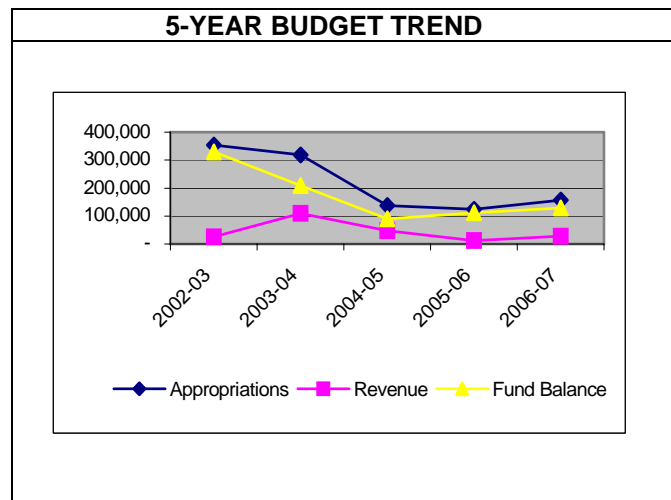
### DESCRIPTION OF MAJOR SERVICES

In 1984, Congress enacted the Comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund (AFF). The proceeds from the sale of forfeited assets such as real property, vehicles, businesses, financial instruments, vessels, aircraft, and jewelry are deposited into the AFF and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales of seized assets are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state, local, and federal agencies. This budget unit represents federal asset forfeitures processed by the District Attorney's Federal Asset Forfeiture unit. The U.S. Department of Justice sets forth the terms by which law enforcements may use these funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

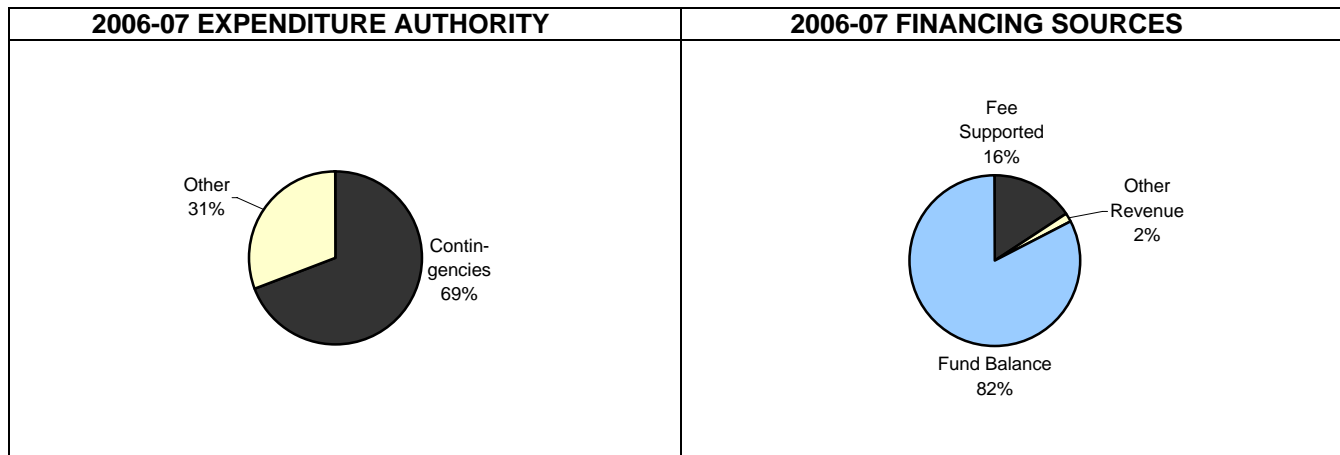
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	227,755	155,000	-	123,949	38,600
Departmental Revenue	110,167	30,370	16,574	12,500	56,344
Fund Balance				111,449	

Estimated appropriation for 2005-06 is less than modified budgeted appropriation as less than budgeted contingencies were expended in 2005-06. Estimated revenue is higher than modified budgeted revenue as this budget unit received higher than budgeted revenue from Federal asset forfeitures.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** Federal Asset Forfeitures

**BUDGET UNIT:** SDN DAT  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	112,302	-	-	-	-	-	-
Equipment	57,453	-	-	-	-	-	-
Transfers	58,000	155,000	-	38,600	-	48,494	48,494
Contingencies	-	-	-	-	123,949	108,199	(15,750)
<b>Total Appropriation</b>	<b>227,755</b>	<b>155,000</b>	<b>-</b>	<b>38,600</b>	<b>123,949</b>	<b>156,693</b>	<b>32,744</b>
<b>Departmental Revenue</b>							
Fines and Forfeitures	98,358	26,857	14,660	53,219	10,000	25,000	15,000
Use Of Money and Prop	9,700	3,513	2,065	3,125	2,500	2,500	-
Other Revenue	2,109	-	(151)	-	-	-	-
<b>Total Revenue</b>	<b>110,167</b>	<b>30,370</b>	<b>16,574</b>	<b>56,344</b>	<b>12,500</b>	<b>27,500</b>	<b>15,000</b>
<b>Fund Balance</b>					<b>111,449</b>	<b>129,193</b>	<b>17,744</b>

Federal Asset Forfeiture revenue is difficult to predict. Proposed revenue is estimated based upon prior years actual and current year projected receipts. Transfers are budgeted to fund costs associated with law enforcement activities per the terms set forth by the U.S. Department of Justice. Qualifying activities include those performed by the District Attorney's State Asset Forfeiture Unit. Due to decreasing revenue, transfers were not made in 2004-05 or budgeted for 2005-06. Higher than anticipated revenue in 2005-06 allowed for a transfer of funds to the State Asset Forfeiture budget unit and will allow for an increased transfer in 2006-07. Interest earnings are increased due to increased fund balance.



## LAW & JUSTICE GROUP ADMINISTRATION

### Jerry L. Harper, Chairman

#### MISSION STATEMENT

The mission of the Law and Justice Group Executive Committee is to enhance the quality of life, provide for the safety of all citizens, and promote the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management.

#### STRATEGIC GOALS

1. Reduce the length of time required to move cases through the criminal justice system.
2. Increase amount of grant funding received for Law and Justice Group projects.
3. Reduce the negative effects of gang-related crimes on the citizens of the county.

#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Law & Justice Group Administration	147,302	5,000	142,302		1.0
Southwest Border Prosecution Initiative	2,396,076	2,109,674		286,402	-
COPS Technology Grant	246,661	246,661		-	-
Justice Assistance Grant	57,406	385		57,021	-
2003 US BJA Congressional Mandated Award	309,902	309,902		-	-
<b>TOTAL</b>	<b>3,157,347</b>	<b>2,671,622</b>	<b>142,302</b>	<b>343,423</b>	<b>1.0</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.

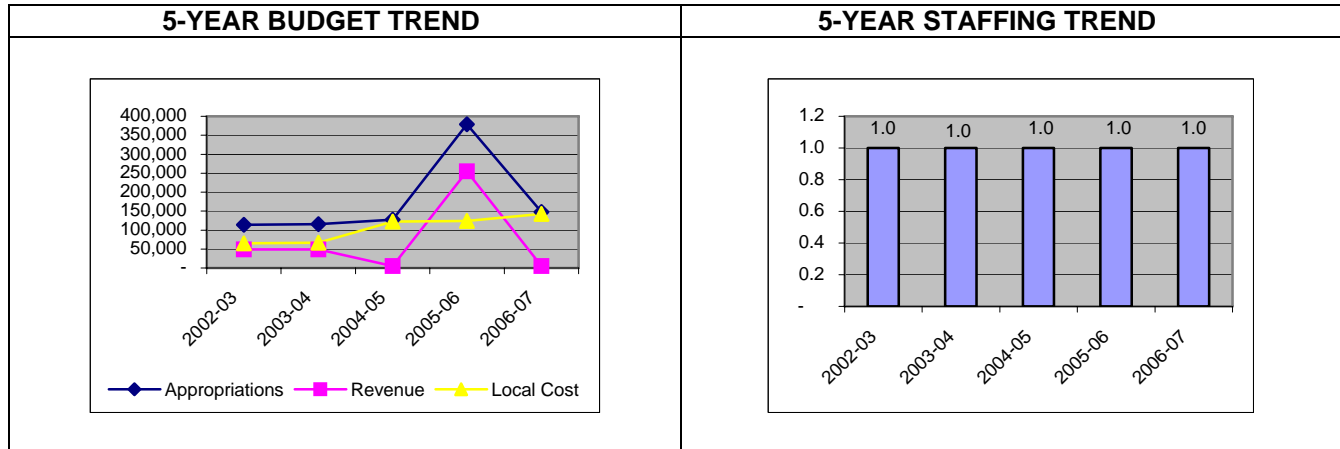


## Law & Justice Group Administration

### DESCRIPTION OF MAJOR SERVICES

Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects, and operational enhancements, with assistance and coordination by the administrative analyst for the Law and Justice Group.

### BUDGET HISTORY



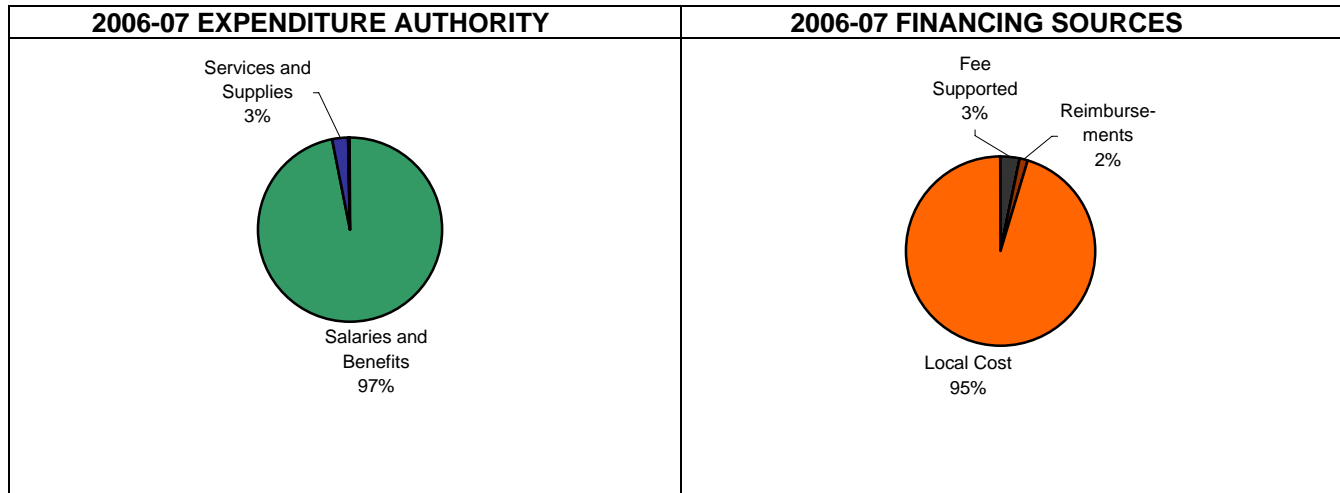
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	104,396	114,341	123,806	401,923	149,620
Departmental Revenue	49,014	-	297,097	267,694	15,391
Local Cost	55,382	114,341	(173,291)	134,229	134,229
Budgeted Staffing				1.0	

The 2004-05 actual included Southwest Border Prosecution Initiative reimbursements that were later placed in reserve in accordance with Board policy, resulting in a negative local cost at year end.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Law and Justice Group Administration  
FUND: General

BUDGET UNIT: AAA LNJ  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	99,208	111,600	122,075	138,059	128,059	144,857	16,798
Services and Supplies	5,148	2,004	751	11,253	250,862	3,450	(247,412)
Central Computer	40	564	790	105	105	988	883
Transfers	-	173	190	203	203	257	54
Total Exp Authority	104,396	114,341	123,806	149,620	379,229	149,552	(229,677)
Reimbursements	-	-	-	-	-	(2,250)	(2,250)
Total Appropriation	104,396	114,341	123,806	149,620	379,229	147,302	(231,927)
<b>Departmental Revenue</b>							
Use Of Money and Prop	15	-	-	-	-	-	-
State, Fed or Gov't Aid	-	-	287,097	-	-	-	-
Current Services	49,000	-	10,000	5,000	5,000	5,000	-
Other Revenue	(1)	-	-	-	-	-	-
Total Revenue	49,014	-	297,097	5,000	5,000	5,000	-
Operating Transfers In	-	-	-	10,391	250,000	-	(250,000)
Total Financing Sources	49,014	-	297,097	15,391	255,000	5,000	(250,000)
Local Cost	55,382	114,341	(173,291)	134,229	124,229	142,302	18,073
Budgeted Staffing					1.0	1.0	-

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to other department recommendations.

In 2005-06, revenue was budgeted for a Board-approved program that is now administered through a separate special revenue fund.



Although grant revenue is deposited in a variety of other special revenue funds overseen by the Law & Justice Group, the overall success of this effort is reported below:

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of L&J Group expenditures with grant funding sources.		18%



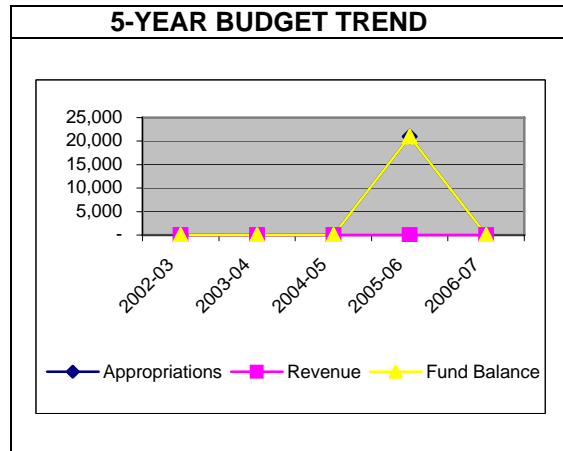
## 2004 Local Law Enforcement Block Grant

### DESCRIPTION OF MAJOR SERVICES

This grant provides funding for projects to reduce crime and improve public safety. An advisory board recommends projects that are submitted by law and justice departments. This allocation covered the purchase of 800mhz radio system enhancements, training equipment, video conferencing equipment, hardware and customized software for offender supervision, and application support and maintenance for the e-Filing system.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	57,077	21,004	21,713
Departmental Revenue	-	-	78,081	-	709
Fund Balance				21,004	



## ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice  
 DEPARTMENT: Law and Justice Group Administration  
 FUND: 2004 Local Law Enforcement Block Grant

BUDGET UNIT: SDZ LNJ  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Transfers	-	-	57,077	21,713	3,976	-	(3,976)
Contingencies	-	-	-	-	17,028	-	(17,028)
Total Appropriation	-	-	57,077	21,713	21,004	-	(21,004)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	1,204	709	-	-	-
State, Fed or Gov't Aid	-	-	76,877	-	-	-	-
Total Revenue	-	-	78,081	709	-	-	-
Fund Balance					21,004	-	(21,004)

Funding under this grant will be depleted in 2005-06.



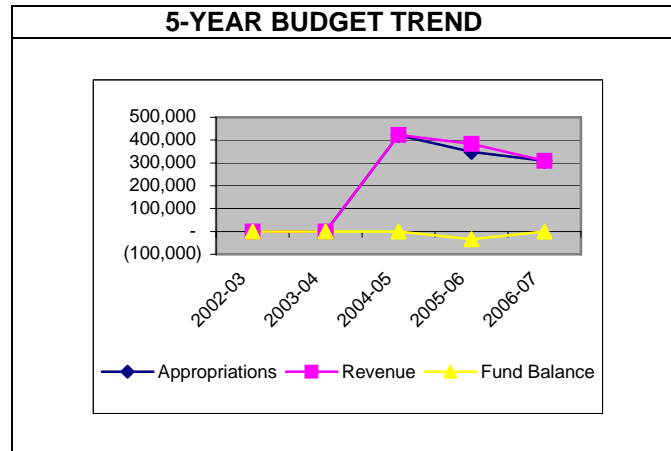
## 2003 US BJA Congressional Mandate Award

### DESCRIPTION OF MAJOR SERVICES

This earmark award provided funding for the initial development of the law enforcement document imaging system called Storage Technology Optical Records Management (STORM). This collaborative project seeks to electronically transmit data and documents between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

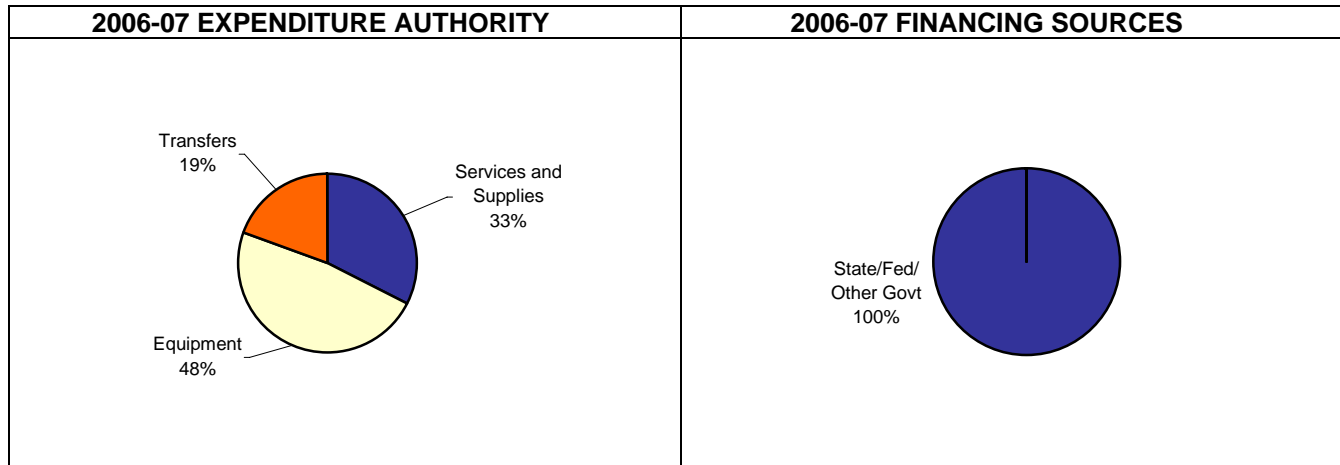
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	62,004	45,879	348,902	22,000
Departmental Revenue	-	73,314	37,082	383,497	56,595
Fund Balance				(34,595)	

Expenditures under this program are reimbursed after they are incurred, so projected revenue increases when planned expenses are greater. Most anticipated expenditures have been deferred until 2006-07; therefore, the year end estimate reflects this change.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Law and Justice Group Administration  
FUND: US BJA Congressional Mandate Award

BUDGET UNIT: SDY LNJ  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	62,004	24,311	-	164,622	101,081	(63,541)
Equipment	-	-	21,568	-	98,060	148,821	50,761
Transfers	-	-	-	22,000	86,220	60,000	(26,220)
Total Appropriation	-	62,004	45,879	22,000	348,902	309,902	(39,000)
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	-	73,314	37,082	56,595	383,497	309,902	(73,595)
Total Revenue	-	73,314	37,082	56,595	383,497	309,902	(73,595)
Fund Balance	-	(11,310)	8,797	(34,595)	(34,595)	-	34,595

The 2006-07 proposed budget reflects a shift in expenses from services and supplies to equipment. The negative fund balance is due to the timing of reimbursements.



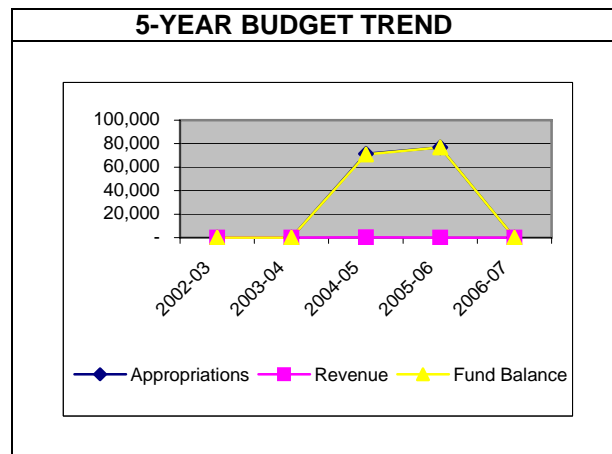
## 2003 Local Law Enforcement Block Grant

### DESCRIPTION OF MAJOR SERVICES

The grant provides funding for projects to reduce crime and improve public safety. An advisory board recommends projects that are submitted by law and justice departments. This allocation covers one probation officer for drug court in Big Bear and Barstow, an inventory control system for the West Valley Detention Center, application support and maintenance for the e-Filing system, and ongoing development of the Storage Technology Optical Records Management (STORM) project.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	102,100	40,635	76,926	76,926
Departmental Revenue	-	2,131	3,093	-	-
Fund Balance				76,926	



## ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice  
 DEPARTMENT: Law and Justice Group Administration  
 FUND: 2003 Local Law Enforcement Block Grant

BUDGET UNIT: SDU LNJ  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Transfers	-	102,100	40,635	76,926	60,966	-	(60,966)
Contingencies	-	-	-	-	15,960	-	(15,960)
Total Requirements	-	102,100	40,635	76,926	76,926	-	(76,926)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	2,131	3,093	-	-	-	-
Total Revenue	-	2,131	3,093	-	-	-	-
Fund Balance	-	-	-	-	76,926	-	(76,926)

Funding under this grant was depleted in September 2005.



## COPS Technology Grant

### DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to begin implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney, and Superior Court. Ultimately, the project will include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

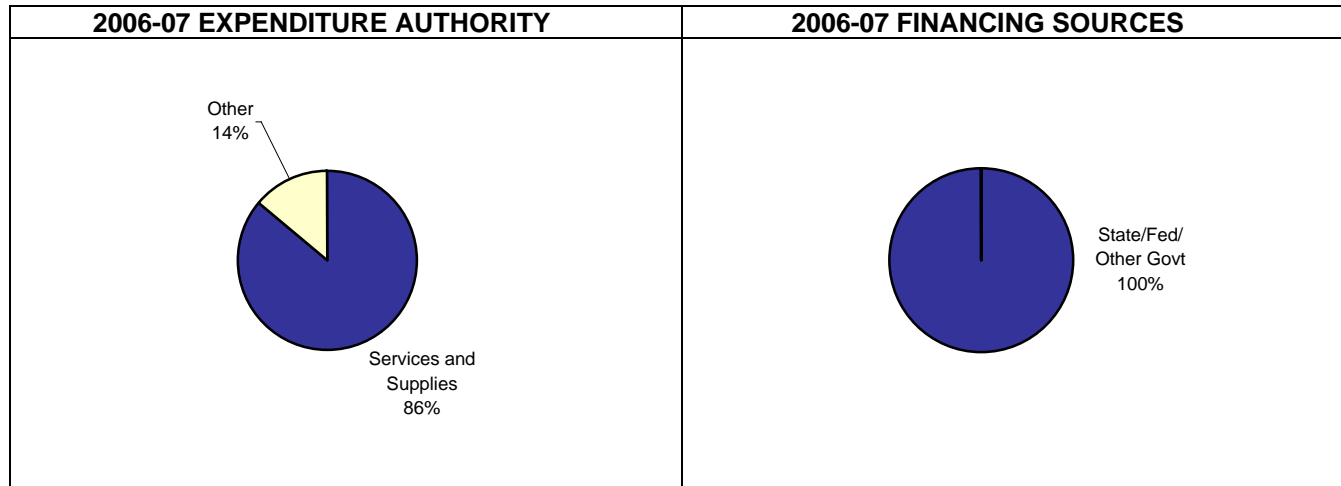
### PERFORMANCE HISTORY

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Fund Balance					

This is a newly established budget unit and therefore no history or trend data available.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Law and Justice Group Administration  
FUND: COPS Technology Grant

BUDGET UNIT: SEC LNJ  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	-	-	212,661	212,661
Equipment	-	-	-	-	-	34,000	34,000
Total Appropriation	-	-	-	-	-	246,661	246,661
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	-	-	-	-	-	246,661	246,661
Total Revenue	-	-	-	-	-	246,661	246,661
Fund Balance					-	-	-



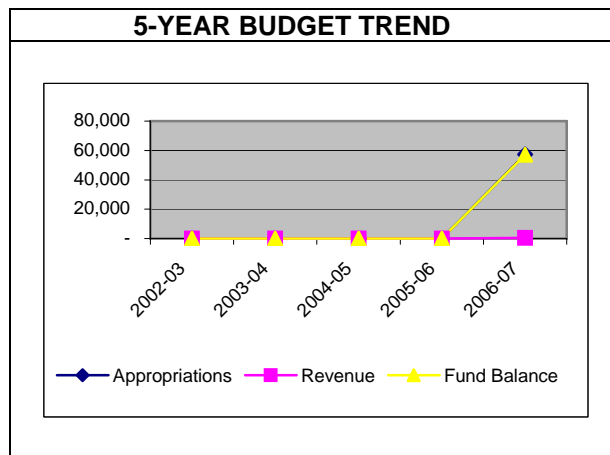
## Justice Assistance Grant

### DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county resources are used for e-Filing system maintenance, equipment for mobile command operations, teleconferencing equipment, polygraph testing for offenders, and costs associated with Mental Health Court.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

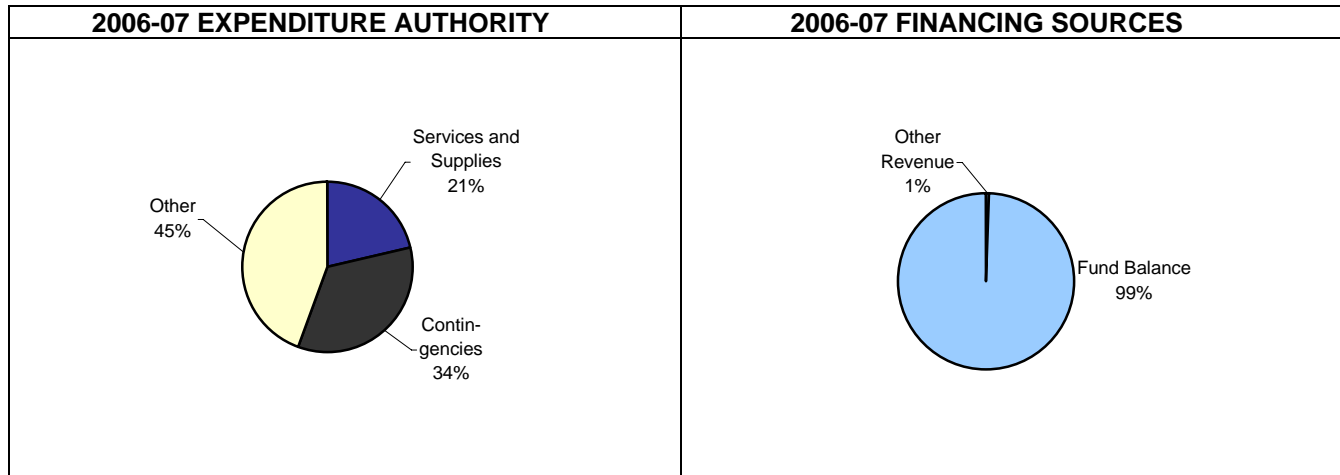


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	-	959,668
Departmental Revenue	-	-	-	-	1,016,689
Fund Balance	-	-	-	-	-

This is a newly established budget unit and therefore no history or trend data is available.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** Justice Assistance Grant

**BUDGET UNIT:** SEG LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	871,097	-	12,216	12,216
Transfers	-	-	-	-	-	25,574	25,574
Contingencies	-	-	-	-	-	19,616	19,616
Total Appropriation	-	-	-	871,097	-	57,406	57,406
Operating Transfers Out	-	-	-	88,571	-	-	-
Total Requirements	-	-	-	959,668	-	57,406	57,406
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	1,138	-	385	385
State, Fed or Gov't Aid	-	-	-	1,015,551	-	-	-
Total Revenue	-	-	-	1,016,689	-	385	385
Fund Balance	-	-	-	-	-	57,021	57,021

This is a newly established budget unit and therefore no trend data is available. Project expenditures are recommended by member departments and are presented to the Board for approval. Accordingly, a portion of appropriations is held in contingency until approved. In 2005-06, funding was appropriated for the local agencies and county departments. In 2006-07, funding will be recommended for e-Filing system maintenance, and the results of this ongoing effort are reported in terms of the increasing number of cases that are electronically filed.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of cases e-Filed.		15%



## Southwest Border Prosecution Initiative

### DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. Border States (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

There is no staffing associated with this budget unit.

### PERFORMANCE HISTORY

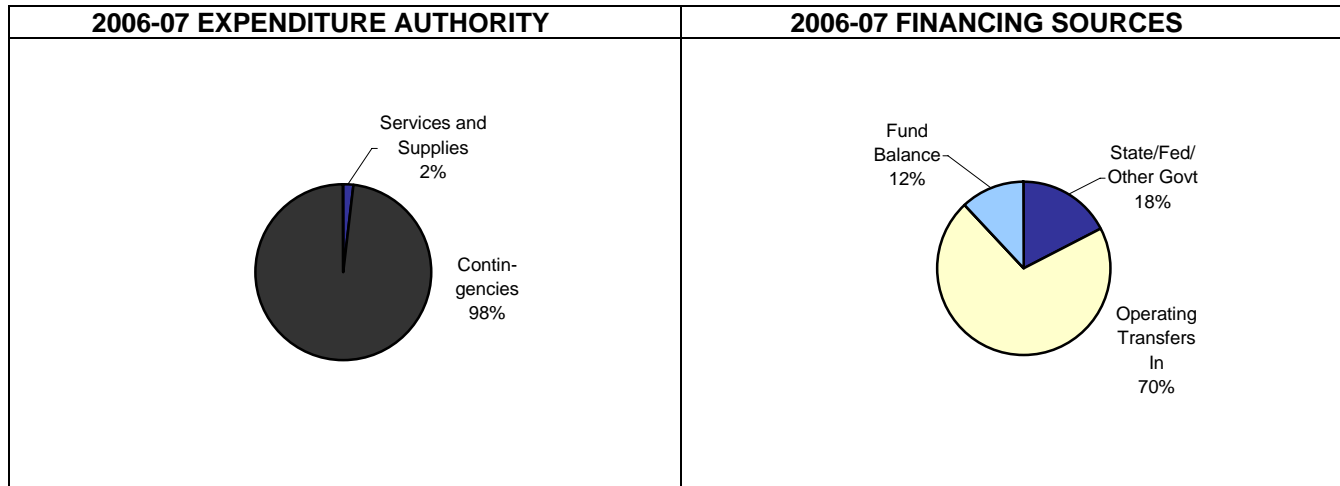
	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	286,402
Fund Balance				-	

This is a newly established budget unit and therefore no history or trend data is available.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
 DEPARTMENT: Law and Justice Group Administration  
 FUND: Southwest Border Prosecution Initiative

BUDGET UNIT: SWI LNJ  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	-	-	-	44,504	44,504
Contingencies	-	-	-	-	-	2,351,572	2,351,572
Total Appropriation	-	-	-	-	-	2,396,076	2,396,076
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	-	-	-	-	1,500	1,500
State, Fed or Gov't Aid	-	-	-	286,402	-	420,000	420,000
Total Revenue	-	-	-	286,402	-	421,500	421,500
Operating Transfers In	-	-	-	-	-	1,688,174	1,688,174
Total Financing Sources	-	-	-	286,402	-	2,109,674	2,109,674
Fund Balance	-	-	-	-	-	286,402	286,402

Reimbursements under the SWBPI program were held in reserve until a special revenue fund was recently established. This change is reflected by the budgeted Operating Transfers In, along with projected receipts from the federal government for the upcoming year. Since recommended projects are presented to the Board for approval, appropriation is held in contingencies until approved. In 2004-05 and 2005-06, funding was allocated to the Sheriff, District Attorney and Probation Departments for gang-related law enforcement activities, as well as fixed assets and other projects. The appropriation and revenue are reported in each department's budget, and the results of those funded activities are tracked and reported.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Average gang-related arrests per sweep.		48
New gang members identified per sweep.		3



## PROBATION

### Jerry L. Harper

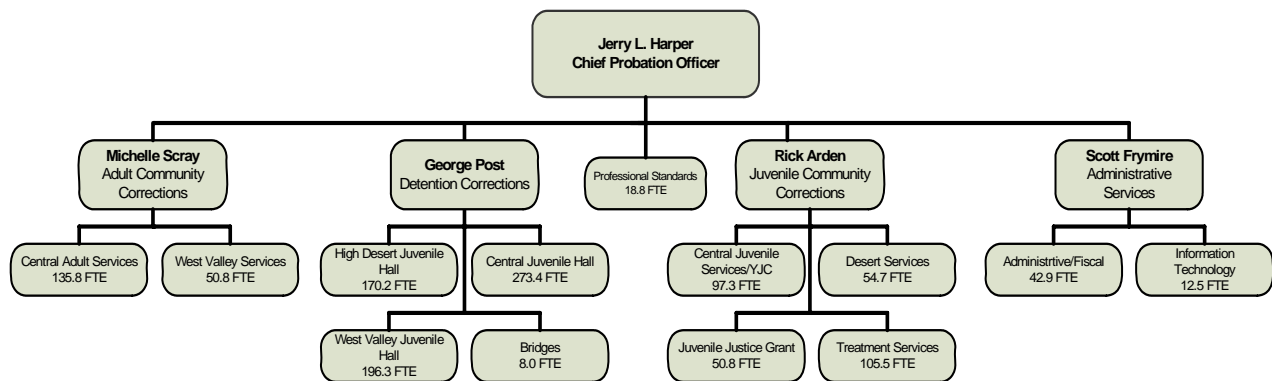
#### MISSION STATEMENT

To protect the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

#### STRATEGIC GOALS

1. Protect the community by providing probation supervision that parallels offender risk.
2. Use risk and needs based classification for juveniles, to provide treatment and ensure safety in juvenile hall.
3. Provide skills based therapy and substance abuse services for youth to be productive in the community.

#### ORGANIZATIONAL CHART



The organizational chart reflects a growing High Desert Juvenile Hall, the addition of staff related to enhanced treatment and juvenile mental health services, and a smaller Bridges community service program due to funding limitations.

#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Admin, Corrections & Detention	103,594,307	46,449,918	57,144,389		1,171.2
Court-Ordered Placements	2,926,330	-	2,926,330		-
Juvenile Justice Grant Program	6,048,554	4,673,526		1,375,028	50.8
Asset Forfeiture 15%	13,586	900		12,686	-
Seized Assets	71,987	6,534		65,453	-
<b>TOTAL</b>	<b>112,654,764</b>	<b>51,130,878</b>	<b>60,070,719</b>	<b>1,453,167</b>	<b>1,222.0</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.



## Administration, Corrections and Detention

### DESCRIPTION OF MAJOR SERVICES

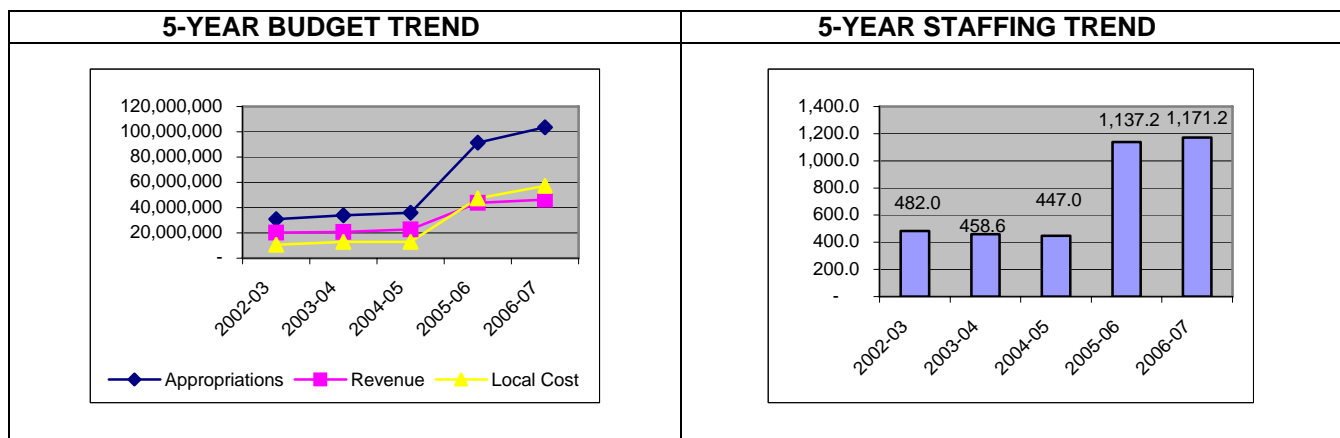
Probation Administration is responsible for overall management of the department. To ensure safe field services and institutions, administration focuses on leadership with integrity and satisfaction of customers and staff.

The Community Corrections Bureau (CCB) provides adult and juvenile probationer investigation and case management services. As the primary public safety arm for Probation, the CCB focuses on providing efficient and cost-effective strategies, thereby promoting safe communities and quality of life for all residents in San Bernardino County.

The Detention Corrections Bureau (DCB) operates the county's juvenile detention and assessment centers that protect the community by providing a secure environment for legally detained youth. The centers provide for the medical, educational and other programmatic needs of the minors. The High Desert Juvenile Detention and Assessment Center will expand to 140 beds by March 2007. The DCB houses an average daily population of 500 youth.

The Probation Department's emphasis on juvenile mental health services is reflected in the 2006-07 budget. Increased costs stem from enhanced identification, assessment and treatment of minors with physical, emotional and mental health needs and learning disabilities. Collaboration with other departments will result in individualized therapy, crisis intervention, counseling, team treatment planning and evidence-based group therapy for minors detained in the three juvenile detention facilities and probation-operated treatment programs.

### BUDGET HISTORY



### PERFORMANCE HISTORY

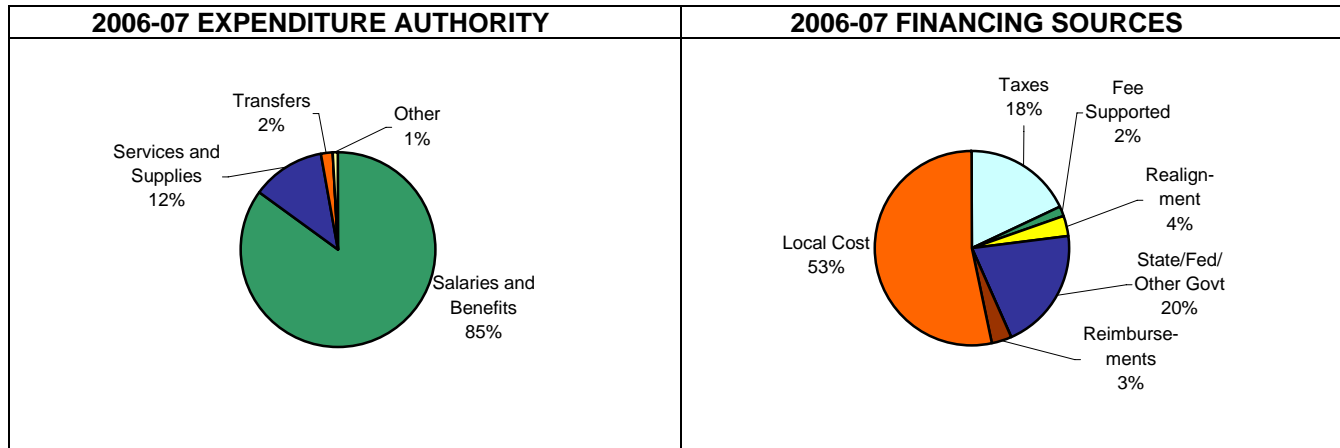
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	32,210,164	32,208,919	38,536,510	94,124,122	90,666,940
Departmental Revenue	21,949,339	24,992,321	21,826,181	44,081,846	43,209,072
Local Cost	10,260,825	7,216,598	16,710,329	50,042,276	47,457,868
Budgeted Staffing				1,139.4	

The budget history reflects the recent combination of Detention and Corrections with Administration and Community Corrections in to one general fund budget unit for the department. This action simplifies the budget tracking process due to staffing rotations and revenue streams that intertwine the bureaus.

The year-end estimate reflects revenue shortfalls primarily due to lower than anticipated grant revenue, reduced reimbursements for visitation of minors in placement, outstanding Targeted Case Management revenue and overstated Title IV-E revenue; however, significant salary savings due to vacancies and turnover will result in net local cost savings. The department is seeking approval for fixed asset and equipment purchases and capital improvement projects using salary savings, and then to reserve local cost savings for the renovation of Central Juvenile Hall.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation  
FUND: General

BUDGET UNIT: AAA PRB  
FUNCTION: Public Protection  
ACTIVITY: Detention and Correction

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	27,803,932	30,322,363	35,980,744	79,389,480	81,137,364	90,988,746	9,851,382
Services and Supplies	6,443,784	3,865,840	5,761,132	12,162,859	11,121,722	11,979,673	857,951
Central Computer	477,855	311,159	427,255	880,050	815,664	1,129,367	313,703
Other Charges	89,280	61,699	267,595	430,580	529,100	485,515	(43,585)
Equipment	12,080	-	5,765	605,197	63,000	43,000	(20,000)
Vehicles	-	-	217,173	73,563	120,000	-	(120,000)
Transfers	756,598	867,725	831,250	2,090,469	1,980,531	2,150,808	170,277
Contingencies	-	-	-	-	1,200,000	-	(1,200,000)
Total Exp Authority	35,583,529	35,428,786	43,490,914	95,632,198	96,967,381	106,777,109	9,809,728
Reimbursements	(3,373,365)	(3,518,467)	(5,128,054)	(5,530,258)	(5,609,534)	(3,482,802)	2,126,732
Total Appropriation	32,210,164	31,910,319	38,362,860	90,101,940	91,357,847	103,294,307	11,936,460
Operating Transfers Out	-	298,600	173,650	565,000	-	300,000	300,000
Total Requirements	32,210,164	32,208,919	38,536,510	90,666,940	91,357,847	103,594,307	12,236,460
<b>Departmental Revenue</b>							
Taxes	7,266,320	7,432,570	8,413,820	16,875,000	16,875,000	19,287,500	2,412,500
Fines and Forfeitures	-	-	1	-	-	-	-
Realignment	1,489,998	1,377,085	-	2,700,630	2,700,630	3,800,630	1,100,000
State, Fed or Gov't Aid	11,945,647	14,999,863	11,739,884	21,898,078	22,624,614	21,657,628	(966,986)
Current Services	1,247,374	1,302,778	1,310,332	1,654,408	1,702,600	1,704,160	1,560
Other Revenue	-	(157,754)	10,000	-	-	-	-
Other Financing Sources	-	37,779	352,144	80,956	-	-	-
Total Revenue	21,949,339	24,992,321	21,826,181	43,209,072	43,902,844	46,449,918	2,547,074
Local Cost	10,260,825	7,216,598	16,710,329	47,457,868	47,455,003	57,144,389	9,689,386
Budgeted Staffing					1,137.2	1,171.2	34.0

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These are reflected in the Change From 2005-06 Final Budget column along with increased Prop 172 revenue, Board approved mid-year adjustments, mandated costs, further expansion of the High Desert Juvenile Detention and Assessment Center and other programmatic adjustments recommended by the department; for a total net local cost increase of \$9,689,386 and 34.0 staff.

The mid-year reclassification of Probation Night Custody Officers to Probation Corrections Officers is included in the proposed budget, at an additional cost of \$125,000. The budget also contains significant mandated costs, approved by the Board in April 2006, associated with the implementation of evidence-based treatments in the



juvenile halls and probation-operated treatment facilities. These pro-rated costs account for salaries and benefits, in the ongoing amount of \$2,475,000 for 29.7 FTE and \$547,043 in one-time costs. Contingencies are reduced by \$1,200,000 to offset these increased expenses. Additional programmatic changes will occur in 2007-08 that will result in approximately \$825,000 additional ongoing Board approved cost.

Costs associated with the High Desert Juvenile Detention and Assessment Center will increase in 2006-07 as discussed above. The facility's occupancy is projected to increase by 20 beds in September 2006 and an additional 20 beds in March 2007, for a total of 140 youth. The budget includes additional staffing of 39.8 FTE and incremental local cost, in the amount of \$2.5 million, predominantly for staffing. Likewise, this number and the corresponding local cost will increase next year to fully fund pro-rated positions and increases in the juvenile detention population.

Other recommended adjustments include the addition of 9.1 new positions, increased rent cost, and a required workers compensation surcharge. These increases are offset by reduced vehicle costs and partially funded positions, totaling (20.4) FTE, due to anticipated vacancies. Staffing is decreased in other programmatic areas. The Probation-To-Work program, consisting of 8.0 FTE, is eliminated due to decreased funding; 9.0 FTE are lost in the Bridges community service program, to offset the loss of Title IV-E revenue, due to changes in eligible claiming; and Prop 36 drug programs and staffing are decreased by 6.3 FTE due to funding reductions.

This budget unit contains growth in Prop 172 taxes of \$2,412,500. There is also an increase in fee revenue related to expansion of the Electronic Monitoring Program, and the increase in realignment is a shift in the Human Services funding for Camp Heart Bar, from incentive funds to realignment.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of new adult cases assessed with a valid risk instrument.	59%	95%
Minimum number of monthly home calls and searches per high risk caseload.	15	20
Increase in percentage of adult offenders referred to treatment programs.	42%	52%
Maximum number of Use of Force incidents per 100 youth each month.	6	5
Decrease in re-arrests following graduation from RYEF.	34%	19%
Decrease in percentage of minors testing positive for drugs following RYEF graduation.	44%	19%

The performance measures for this budget unit demonstrate an emphasis on appropriate assessment and supervision, to parallel an offender's risk to the community, as well as enhanced treatment options. The policy item requests that follow relate to the department's ability to provide intensive supervision when needed, enhance programming and skills-based training for probationers, and to classify detained youth in the best possible manner to achieve success when returning youthful offenders to productive life in the community.



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>Mentally Impaired Offender Unit</b> Provide intensive supervision of approximately 500 mentally ill offenders in the community. Increase the percentage of mentally ill offenders that successfully complete the terms of probation, in coordination with behavioral health services and mental health court, to prevent further incarceration.	13.0	1,276,723	-	1,276,723	
	<i>Proposed Performance Measure: Percent of mentally-impaired offenders that spend time in County jail</i>					25%
2	<b>Expand Morongo Basin office space</b> Provide leased space to accommodate increased staffing and programming. The expansion will expedite group orientations to reduce staff workload; conduct individual counseling to ensure successful completion of probation requirements; and provide skills training such as parenting, anger management and drug education classes to reduce recidivism.	-	76,800	-	76,800	
	<i>Proposed Performance Measure: Percentage of probationers that attend counseling or training sessions</i>					10%
3	<b>Supplement the Juvenile Maximum Security Reserve</b> Year-end local cost savings will assist in funding the renovation of Central Juvenile Hall, allowing the department to adopt current standards/state mandates for juvenile facilities, increase safety, enhance overall security, and take advantage of operating efficiencies (staffing, food service, movement of youth, etc.) that are directly related to facility layout.	-	3,700,000	-	3,700,000	
	<i>Proposed Performance Measure: Percent reduction in use of force incidents</i>					10%
<b>Total</b>		<b>13.0</b>	<b>5,053,523</b>	<b>-</b>	<b>5,053,523</b>	



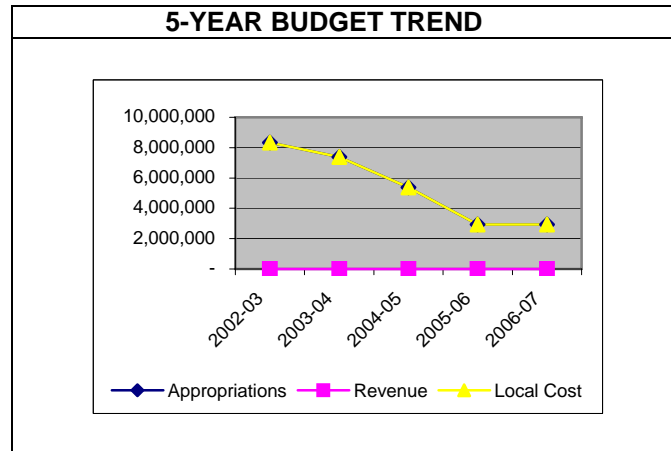
## Court-Ordered Placements

### DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriations are managed in an independent budget to identify expenditures and separate ongoing operational costs.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



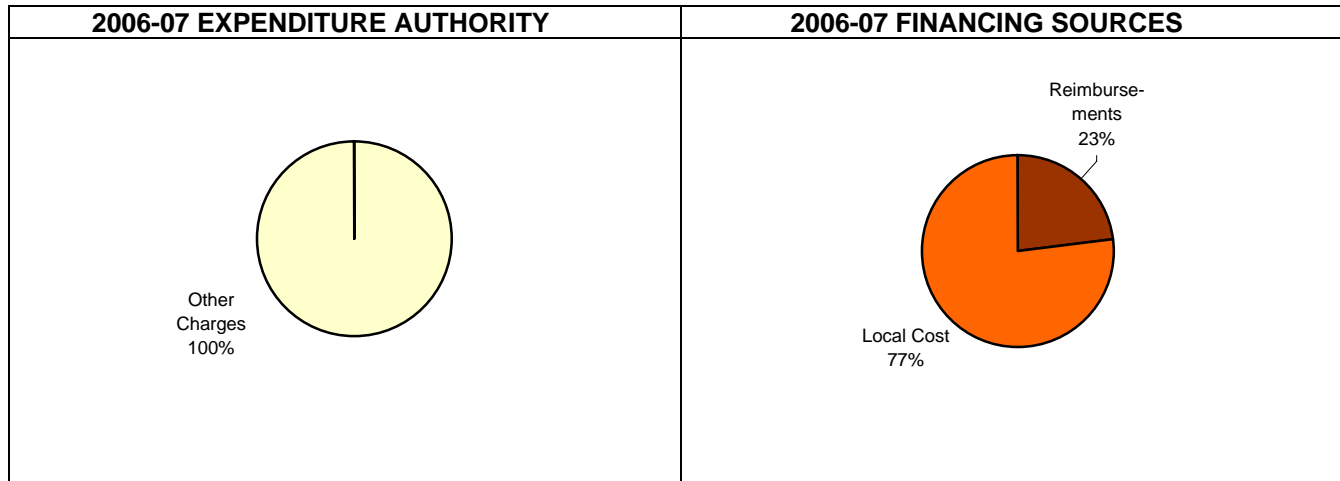
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	6,338,894	3,756,778	2,236,684	2,926,330	1,775,475
Departmental Revenue	18,245	134,007	-	-	-
Local Cost	6,320,649	3,622,771	2,236,684	2,926,330	1,775,475

The department has sought alternatives to reduce court-ordered placements through a variety of programs that offer better service for our clients, and are innovative, efficient, and cost effective. A positive trend shows that placements have decreased significantly, by more than 70% since 2002-03, thereby reducing general fund expenditures.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation  
FUND: Court-Ordered Placements

BUDGET UNIT: AAA PYA  
FUNCTION: Public Protection  
ACTIVITY: Detention and Correction

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	7,244,059	4,510,214	3,079,255	2,553,100	3,776,330	3,808,330	32,000
Total Exp Authority	7,244,059	4,510,214	3,079,255	2,553,100	3,776,330	3,808,330	32,000
Reimbursements	(905,165)	(753,436)	(842,571)	(777,625)	(850,000)	(882,000)	(32,000)
Total Appropriation	6,338,894	3,756,778	2,236,684	1,775,475	2,926,330	2,926,330	
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	18,245	134,007	-	-	-	-	-
Total Revenue	18,245	134,007	-	-	-	-	-
Local Cost	6,320,649	3,622,771	2,236,684	1,775,475	2,926,330	2,926,330	

Although expenditures have steadily decreased, appropriations related to commitments of minors to the California Youth Authority and foster care placements are maintained at the existing level of funding for 2006-07 due to population growth in the region and a related increase in juvenile detention and placements.





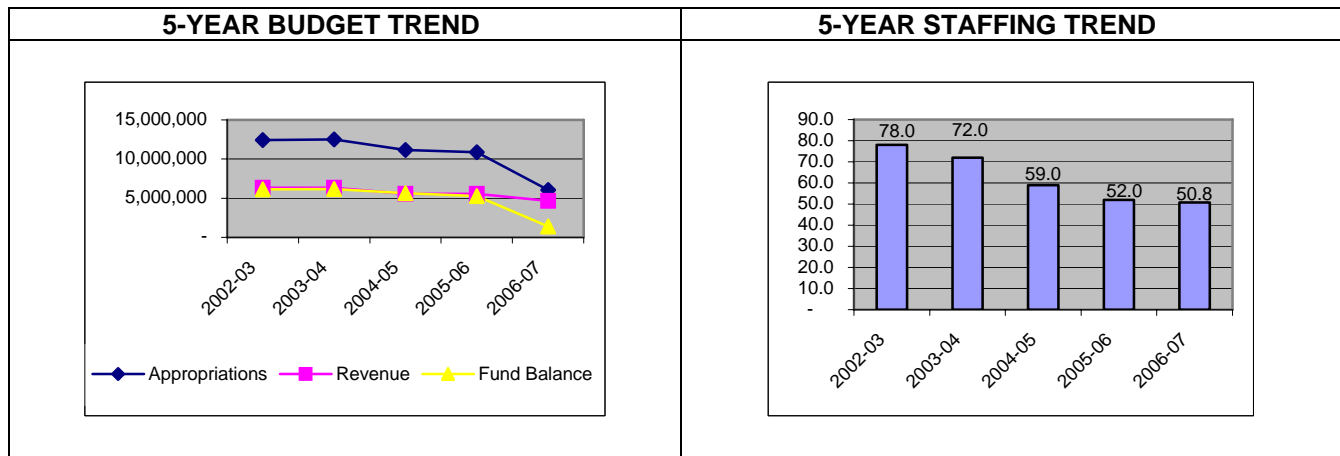
## Juvenile Justice Grant Program

### DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

Current programs include Day Reporting Centers, House Arrest Program, SUCCESS Program, School Probation Officers, and a variety of others, each designed to effectively meet the diverse needs of youth.

### BUDGET HISTORY



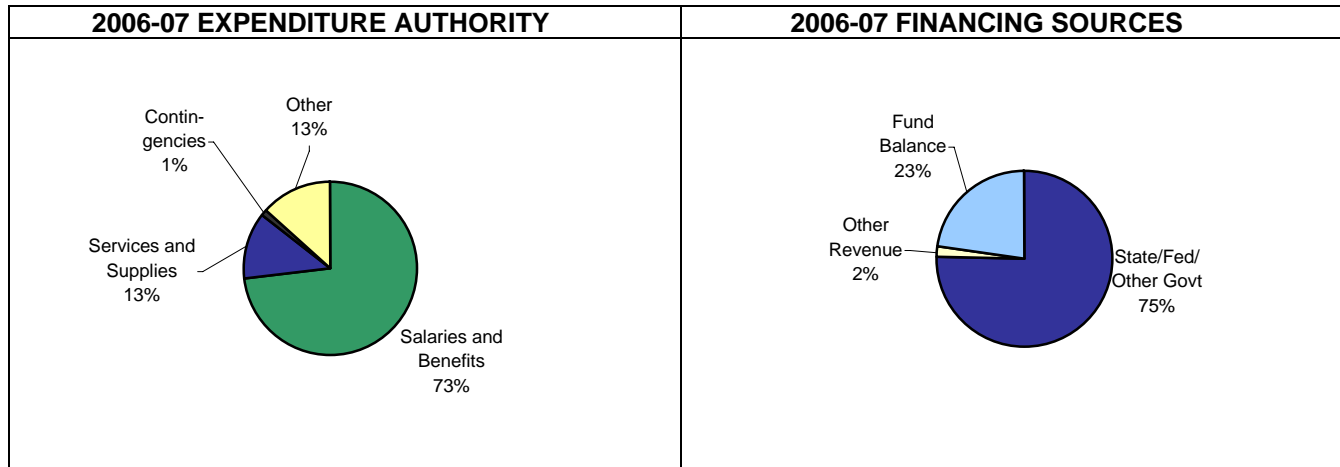
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	5,948,667	5,873,242	5,651,433	10,857,416	5,566,527
Departmental Revenue	6,080,669	5,312,611	5,582,332	5,578,586	1,662,725
Fund Balance				5,278,830	
Budgeted Staffing				52.0	

The 2005-06 modified budget reflects increased appropriations because it includes the state allocations that remain in contingency for the following year. The 2005-06 estimate, however, is reduced due to a change in the timing of payments at the state level to reduce advance payments that have been deposited with local governments far in advance of program expenditures.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
 DEPARTMENT: Probation  
 FUND: Juvenile Justice Grant

BUDGET UNIT: SIG PRG  
 FUNCTION: Public Protection  
 ACTIVITY: Detention and Correction

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	3,866,857	4,052,429	4,215,424	4,410,758	195,334
Services and Supplies	-	-	1,106,721	599,390	590,107	709,820	119,713
Central Computer	-	-	45,231	3,673	3,597	48,703	45,106
Other Charges	-	-	1,326	1,589	600	612	12
Transfers	5,948,667	5,873,242	631,298	909,446	768,858	804,900	36,042
Contingencies	-	-	-	-	5,278,830	73,761	(5,205,069)
Total Appropriation	5,948,667	5,873,242	5,651,433	5,566,527	10,857,416	6,048,554	(4,808,862)
<b>Departmental Revenue</b>							
Use Of Money and Prop	255,418	161,272	164,121	120,000	124,217	115,328	(8,889)
State, Fed or Gov't Aid	5,825,251	5,151,339	5,407,635	1,535,975	5,454,369	4,558,198	(896,171)
Current Services	-	-	2,196	-	-	-	-
Other Financing Sources	-	-	8,380	6,750	-	-	-
Total Revenue	6,080,669	5,312,611	5,582,332	1,662,725	5,578,586	4,673,526	(905,060)
Fund Balance					5,278,830	1,375,028	(3,903,802)
Budgeted Staffing					52.0	50.8	(1.2)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, worker's compensation, central computer, professional services and other inflationary services and supplies purchases; and will limit vehicle charges to offset a portion of the increased costs.

Other changes include 1.2 decrease in staffing, related to anticipated salary savings and the transfer of one position to administration. Contingencies are also decreased as previously discussed.

Revenue is reduced due to the shift in the state's payment schedule (reflects a 25% reduction), and is partially offset by increased revenues from school districts for the on-site probation officers.



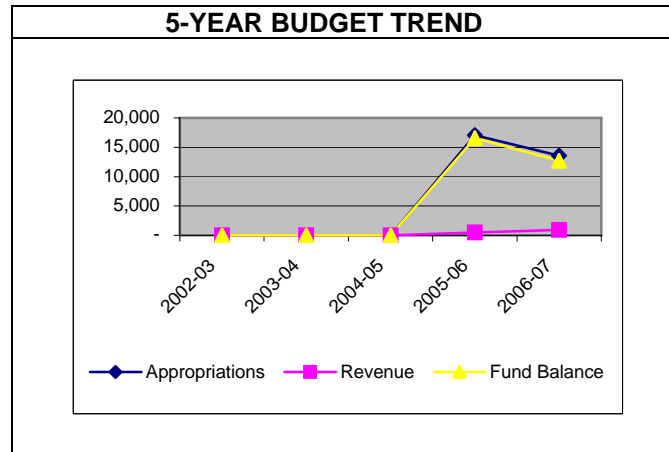
## Asset Forfeiture 15%

### DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds be used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity, including drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



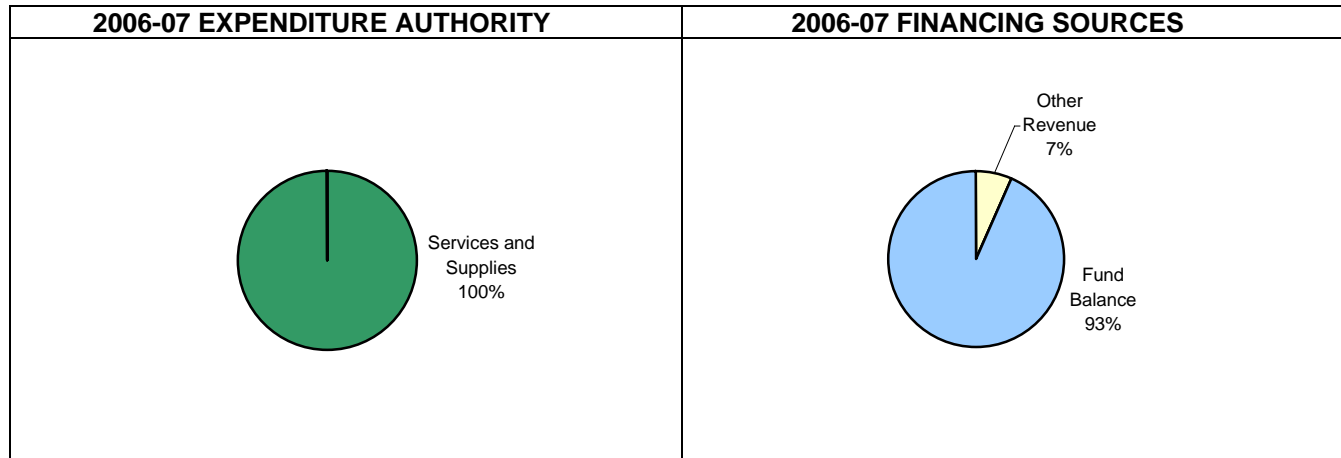
This budget unit was established in 2004-05.

### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	17,051	4,500
Departmental Revenue	-	-	16,551	500	635
Fund Balance				16,551	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
 DEPARTMENT: Probation  
 FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	4,500	17,051	13,586	(3,465)
Total Appropriation	-	-	-	4,500	17,051	13,586	(3,465)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	635	-	400	400
Other Revenue	-	-	16,551	-	500	500	-
Total Revenue	-	-	16,551	635	500	900	400
Fund Balance					16,551	12,686	(3,865)

The entire unreserved fund balance has been appropriated in 2006-07. The initial deposit in this fund was an accumulation over time, and minimal revenue is received per year for seizures.



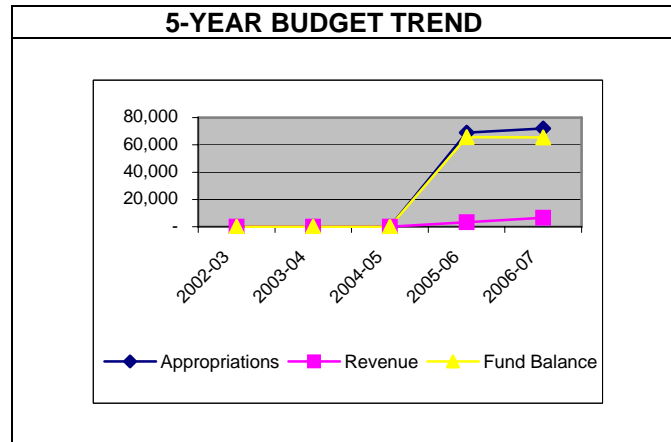
## Seized Assets

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal and state agencies. Expenditures for this fund include safety equipment and training expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



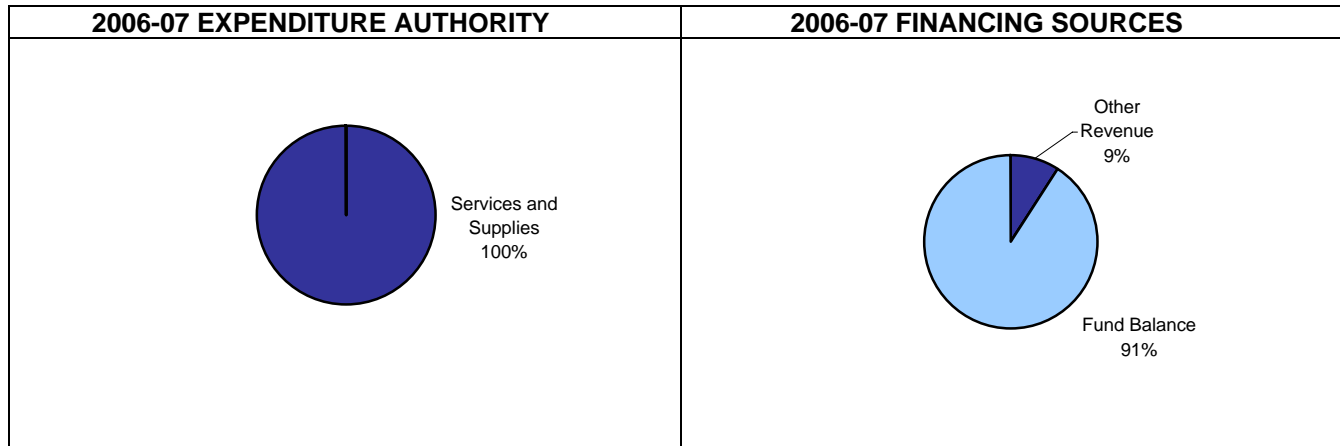
This budget unit was established in 2004-05.

### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	68,987	2,450
Departmental Revenue	-	-	65,652	3,334	2,250
Fund Balance				65,653	

When the fund began, it was an accumulation of a number of years' forfeitures. No revenue from seizures is anticipated in 2005-06, and planned expenditures were deferred until 2006-07.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation  
FUND: Seized Assets

BUDGET UNIT: SYN PRB  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	2,450	68,393	71,987	3,594
Contingencies	-	-	-	-	594	-	(594)
Total Appropriation	-	-	-	2,450	68,987	71,987	3,000
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	60	2,250	-	3,200	3,200
Other Revenue	-	-	65,592	-	3,334	3,334	-
Total Revenue	-	-	65,652	2,250	3,334	6,534	3,200
Fund Balance					65,653	65,453	(200)

The entire unreserved fund balance has been appropriated in 2006-07.



## PUBLIC DEFENDER Doreen Boxer

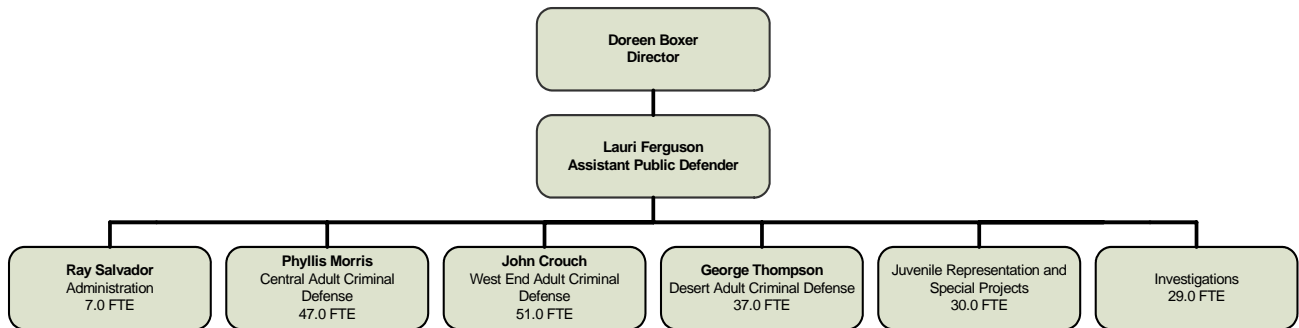
### MISSION STATEMENT

The Public Defender protects indigent defendants' constitutional rights by providing skilled legal counsel and capable courtroom advocacy at all critical phases of state level criminal and civil commitment litigation.

### STRATEGIC GOALS

1. Reduce backlog of old cases.
2. Reduce personal conflicts between staff and clients.
3. Increase training in all classifications and institute a new mentoring program to "train our successors."
4. Reduce number of declared conflicts.
5. Reduce number of cases from which this office is relieved.
6. Provide constitutionally mandated representation at all critical phases of criminal litigation.

### ORGANIZATIONAL CHART



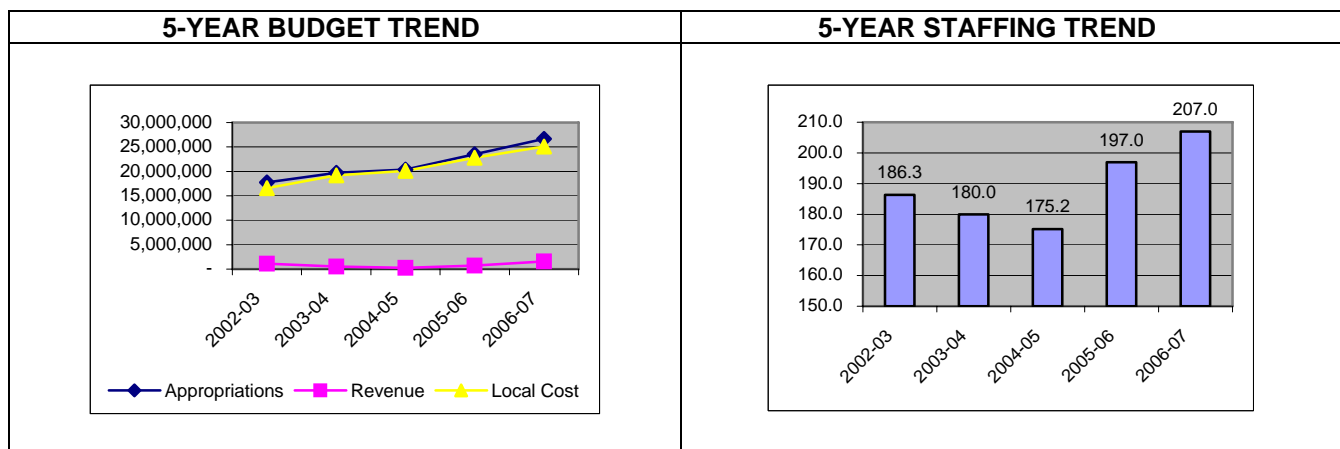
## DESCRIPTION OF MAJOR SERVICES

The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at every critical stage of the proceedings. Services provided by the Public Defender include investigating the underlying facts and circumstances of each case, performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

The present Public Defender was appointed on March 14, 2006 and is currently assessing internal organization, office efficiency, and the Public Defender's ability to keep pace with the County's rapidly growing criminal filings. The newly appointed Public Defender is focused on establishing stability within the department, addressing significant chronic staffing shortages, and updating antiquated technological processes so the department can deliver exceptional representation at all critical stages of litigation.

In addition, the Public Defender is in the process of completing a comprehensive needs assessment and will present those findings to the San Bernardino County Board of Supervisors as soon as they are available. Although the Public Defender's needs assessment is not yet complete, this budget identifies some staffing/program requests of the department. These requests are detailed in the Policy Item Requests table.

## BUDGET HISTORY



## PERFORMANCE HISTORY

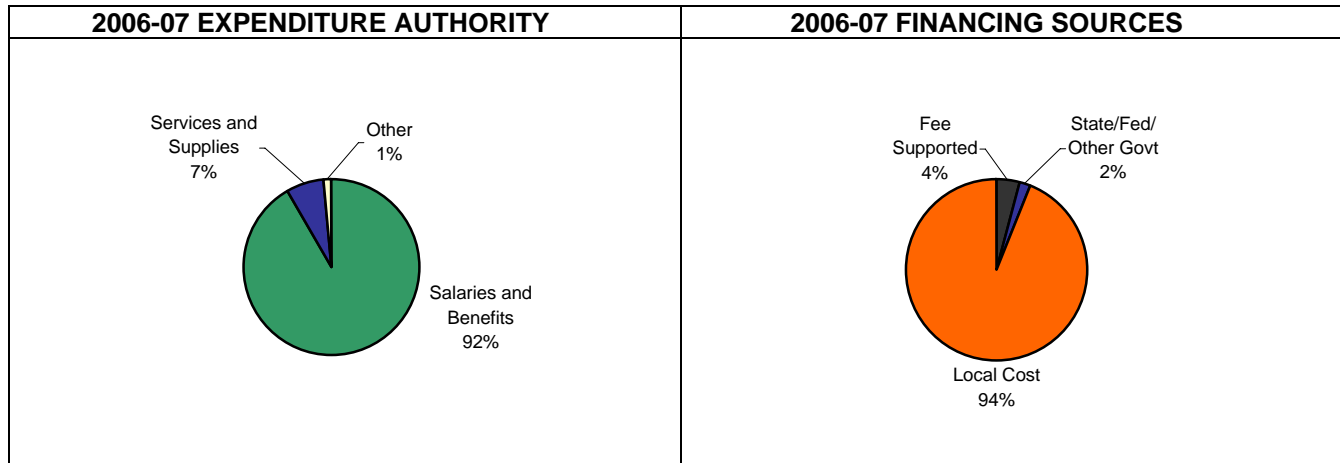
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	18,987,647	19,351,644	21,714,034	25,057,423	23,865,892
Departmental Revenue	1,140,378	280,609	621,504	1,034,585	1,110,779
Local Cost	17,847,269	19,071,035	21,092,530	24,022,838	22,755,113
Budgeted Staffing				207.0	

Estimated appropriation is less than modified budget due to salaries and benefits savings resulting from vacancies, and savings in service and supplies primarily due to savings in vehicle charges and general office expense. Estimated revenue is higher than modified budget due to an increase in current service revenue.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Public Defender  
**FUND:** General

**BUDGET UNIT:** AAA PBD  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	16,497,356	17,234,438	18,498,044	21,821,581	21,521,505	24,461,931	2,940,426
Services and Supplies	2,116,703	1,808,384	2,556,733	1,683,500	1,637,046	1,671,878	34,832
Central Computer	137,183	97,768	123,443	181,194	153,605	192,949	39,344
Other Charges	667	-	-	-	-	-	-
Equipment	40,196	-	182,648	-	-	-	-
Vehicles	-	-	175,985	-	-	127,303	127,303
Transfers	195,542	211,054	191,159	179,617	183,384	211,618	28,234
Total Exp Authority	18,987,647	19,351,644	21,728,012	23,865,892	23,495,540	26,665,679	3,170,139
Reimbursements	-	-	(13,978)	-	-	-	-
Total Appropriation	18,987,647	19,351,644	21,714,034	23,865,892	23,495,540	26,665,679	3,170,139
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	92,191	24,731	54,551	264,664	-	500,000	500,000
Current Services	1,048,187	255,878	463,903	846,115	700,000	1,100,000	400,000
Other Revenue	-	-	103,050	-	-	-	-
Total Revenue	1,140,378	280,609	621,504	1,110,779	700,000	1,600,000	900,000
Local Cost	17,847,269	19,071,035	21,092,530	22,755,113	22,795,540	25,065,679	2,270,139
Budgeted Staffing					197.0	207.0	10.0

In 2006-07, the department will incur increased costs in salaries and benefits due primarily to MOU and retirement cost increases combined with salary step increases and a mid-year increase that added 10.0 full time employees (1.0 Investigative Technician, 2.0 Office Assistant III, 1.0 Office Assistant IV, 1.0 Automated Systems Technician, 1.0 Social Services Practitioner, 1.0 Interviewer, 2.0 Deputy Public Defender IV, and 1.0 Supervising Deputy Public Defender). Services and supplies are increasing due to inflation and non-inventoriable equipment expense; central computer charges are also increasing. Vehicles are increased to reflect the purchase of six new vehicles that will be used primarily by the investigative staff. Transfers are increased to reflect increased EHAP and rent costs.

Increased revenue from current services will partially offset increased costs. In addition, the state has resumed payment of SB 90 claims, which accounts for the increase in state aid.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Reduce number of old cases (more than 180 days for felonies, 120 days for misdemeanors).		10%
Reduce Marsden Hearings.		10%
Increase Training Spending.		15%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>Office Support Staff</b> Barstow Public Defender's office receives 25-65 unscheduled visits per day. In addition, numerous phone calls are received. There is currently no support staff to handle this volume. Adding an Office Assistant II position would improve office efficiency and customer service and prevent errors.	1.0	51,684	-	51,684	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of.</i>					10%
2	<b>Writs and Appeals/Training</b> This program would require one attorney who would support attorneys fighting conflict findings and provide training. This position would provide parity with the District Attorney's office. An Office Assistant III is being requested for support to the program.	2.0	244,252	-	244,252	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of.</i>					30%
	<i>Proposed Performance Measure: Increase training in all classifications.</i>					100%
3	<b>Arraignment Staffing</b> Two attorneys and one office assistant III are needed to staff one arraignment court. By providing indigent representation at arraignment, a significant amount of minor cases can be resolved without additional court appearances, freeing up attorney time to address backlog of cases.	3.0	428,215	-	428,215	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
	<i>Proposed Performance Measure: Provide representation at all critical phases of litigation.</i>					30%
4	<b>Central Division</b> The current attorneys in the Central Division are handling extremely high caseloads. The addition of two attorneys would assist in alleviating the department's backlog and assist with unmanageable caseloads.	2.0	367,926	-	367,926	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30
5	<b>Juvenile Division</b> The current attorneys in the Juvenile Division are handling extremely high caseloads. The addition of two Deputy Public Defenders would assist in making the caseloads more manageable.	2.0	367,926	-	367,926	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
6	<b>Convert Extra Help positions</b> Convert extra help Deputy Public Defender and extra help interviewer positions to regular. Conversion of the extra help positions to regular positions would assist the Public Defender in filling these positions. The attorney position would assist with attorney caseload and the interviewer would assist attorneys with gathering pertinent information from clients thereby freeing up attorney time.		83,402	-	83,402	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
7	<b>Supervising Attorney</b> The Public Defender has only one Supervising Attorney for its Juvenile Division. This attorney must spend an extensive amount of time traveling between the PD's three juvenile offices and the courts. This leads to an extensive amount of travel time and a diminished amount of time spent supervising. An additional supervisor would split the workload creating greater efficiency within the division.	1.0	196,254	-	196,254	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
	<i>Proposed Performance Measure: Increase training in all classifications.</i>					20%
8	<b>Investigator Positions</b> Three investigators are requested; one for the juvenile division, one for the west division, and one for the central division. Minors have the right to a trial within 15 days of their arraignment if they are in custody and 30 days if they are out of custody. This short window of time is causing the Public Defender to contract out some of the juvenile investigative work which is more expensive than hiring an additional investigator. In addition, both the west and the central location require an additional investigator to decrease caseload among the existing investigators. This request also includes three vehicles.	3.0	415,113	-	415,113	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
9	<b>Paralegal</b> New changes to the Penal Code permits law enforcement to destroy evidence upon notice to the Public Defender. The PD must represent the affected defendant in any litigation concerning the destruction of the evidence. In addition, the PD has been inundated with requests for expunging records. Much of the paperwork associated with these actions can be handled by a paralegal, which would free up attorney time. The paralegal would also assist with paperwork for the Community Plea and Homeless Court outreach programs.	1.0	83,495	-	83,495	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
10	<b>Interviewer</b> Public Defender Interviewers perform routine questioning of clients. In doing so, attorney time is freed up and the necessary information is obtained at a more reasonable cost. This interviewer position would serve the central division.	1.0	54,203	-	54,203	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
11	<b>Office Support Staff</b> The Public Defender is requesting one Office Assistant III and reclassification of an Office Assistant IV to a Supervising Office Assistant for the Central Office. In addition, the PD is requesting one Office Assistant for the Fontana office. This addition to staff is necessary to support the number of attorneys at these offices.	2.0	117,386	-	117,386	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
	<i>Proposed Performance Measure: Increase training in all classifications.</i>					30%
12	<b>Deputy Public Defender</b> In the past three years, the Fontana office has seen a 25% increase in caseload. All projections indicate this increase will continue and possible escalate. In light of the increased caseload, Fontana requires one new attorney to keep caseloads manageable.	1.0	183,963	-	183,963	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
13	<b>Social Service Practitioner</b> The social service practitioner would provide psychosocial assessments, monitor minors in juvenile hall and provide family dynamics assessments to determine suitability for placement at home. The PD's office currently operates with one social service practitioner. Due to the increased caseload and the large geographical area covered, the PD is requesting an additional social service practitioner plus one vehicle for the social service practitioner.	1.0	137,283	-	137,283	
	<i>Proposed Performance Measure: Reduce number of cases that office is relieved of and reduce backlog.</i>					30%
<b>Total</b>		<u>20.0</u>	<u>2,731,102</u>	<u>-</u>	<u>2,731,102</u>	



## SHERIFF-CORONER

### Gary S. Penrod

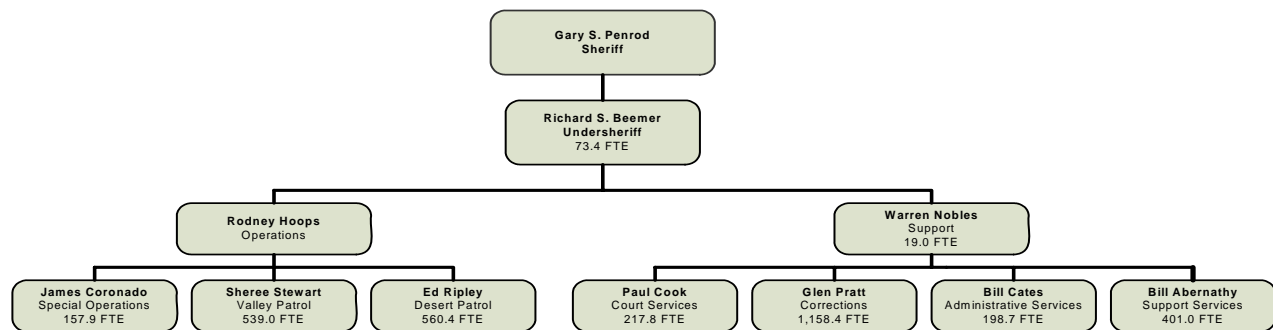
#### MISSION STATEMENT

To provide professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

#### STRATEGIC GOALS

1. Enhance response capabilities to disasters and other significant emergencies.
2. Enhance inmate and officer safety in our detention and corrections operations, including court security functions.
3. Enhance the service capability of Coroner operations.
4. Enhance first responder and investigative follow-up capability to reported crimes.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

**2006-07**

	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Cost</b>	<b>Fund Balance</b>	<b>Staffing</b>
Sheriff-Coroner	361,834,042	232,822,908	129,011,134		3,336.6
Contract Training	3,285,378	2,098,129		1,187,249	-
Public Gatherings	2,457,617	1,582,582		875,035	12.0
Aviation	2,757,983	775,000		1,982,983	-
IRNET Federal	1,724,788	665,000		1,059,788	-
IRNET State	460,034	316,000		144,034	-
Federal Seized Assets (DOJ)	312,743	285,000		27,743	-
Federal Seized Assets (Treasury)	60,958	55,000		5,958	-
State Seized Assets	1,203,075	1,260,000		(56,925)	-
Vehicle Theft Task Force	874,421	817,000		57,421	-
Search and Rescue	372,786	96,996		275,790	-
CAL-ID Program	3,850,631	3,850,631		-	-
COPSMORE Grant	1,802,618	1,268,164		534,454	-
Capital Project Fund	866,768	405,000		461,768	-
Court Services Auto	1,038,814	315,000		723,814	-
Court Services Tech	677,507	160,000		517,507	-
<b>TOTAL</b>	<b>383,580,163</b>	<b>246,772,410</b>	<b>129,011,134</b>	<b>7,796,619</b>	<b>3,348.6</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, policy item requests and fee requests.



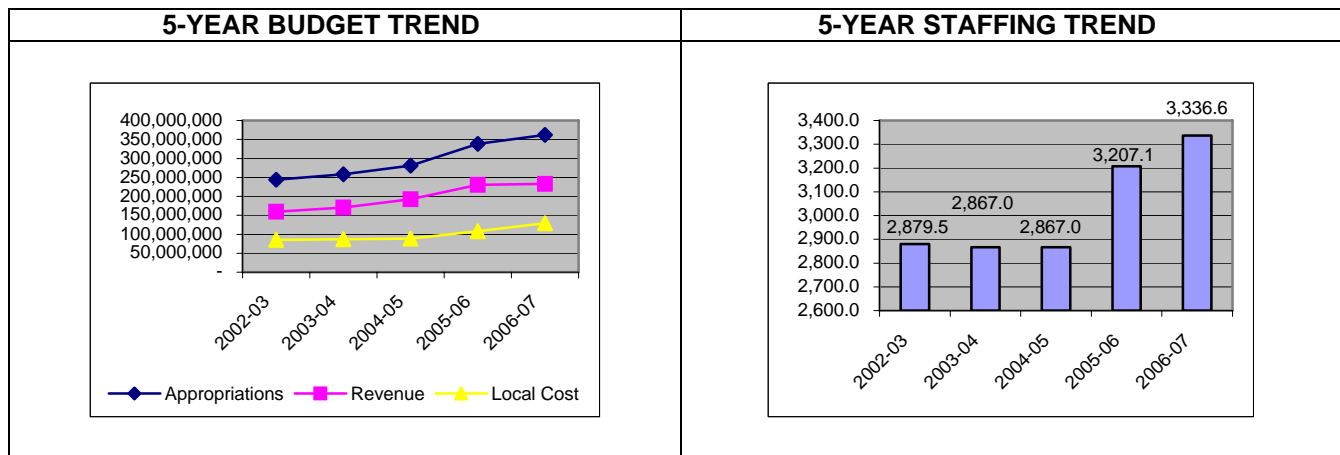
## Sheriff-Coroner

### DESCRIPTION OF MAJOR SERVICES

The Sheriff acts as chief law enforcement officer, coroner and director of safety and security for the county, by providing a full range of services throughout the unincorporated areas, as well as to 14 cities that contract for law enforcement protection.

The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotic investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security and civil processing, and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency driver training facility.

### BUDGET HISTORY



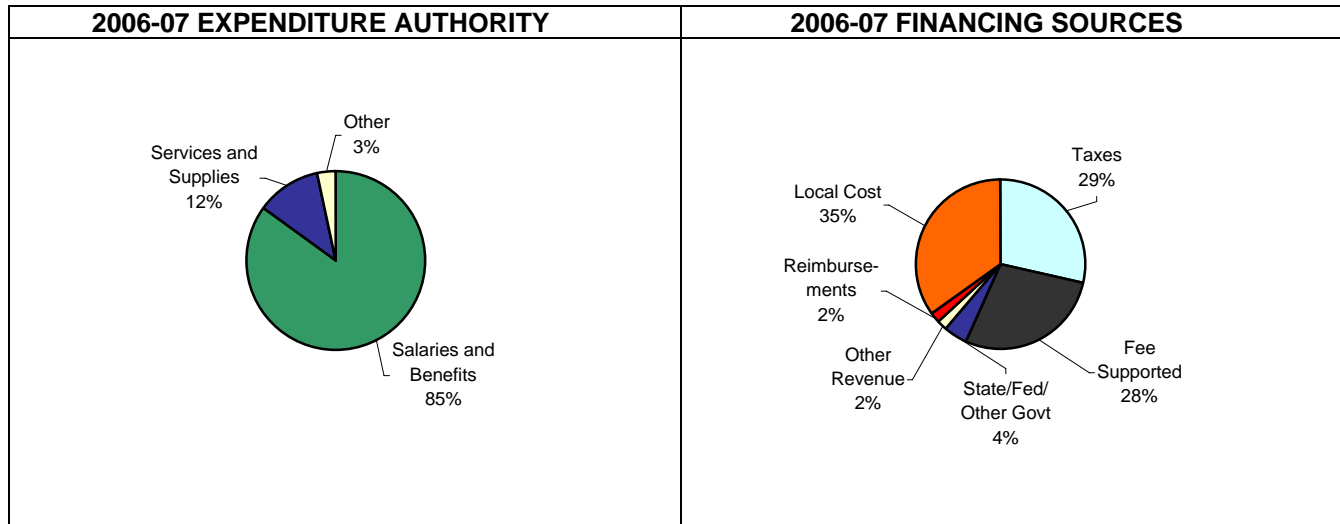
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	245,030,513	265,814,894	302,366,319	352,485,697	350,502,216
Departmental Revenue	159,912,837	179,407,559	202,932,952	238,581,906	227,592,575
Local Cost	85,117,676	86,407,335	99,433,367	113,903,791	122,909,641
Budgeted Staffing				3,258.4	

The significant growth in Modified Budget in the current year is due to an extensive list of mid-year changes. *Salaries & Benefits* – Funding for 92 additional positions was approved during the year, as detailed in the Analysis of Proposed Budget below, and mid-year MOU adjustments were made for general, exempt, safety and nursing positions. *Services & Supplies, Equipment and Vehicles* - Various equipment was approved for homeland security, Kevlar panels became a standard installation for patrol cars, vehicles were authorized for amended city contracts and new coroner staff, and the crime lab purchased a new photo processing system. *Transfers* - Funding for construction of a San Antonio Heights Reporting Station was approved, and improvements to the physical training field and classrooms at the Regional Training Center were funded by a federal grant. Offsetting revenue is included for many of these expenditures from contract cities, courts, homeland security and grants. The year-end estimate reflects salary savings primarily related to a delay in opening the newly-acquired Adelanto Detention Center. The revenue shortfall is due to a reduction in available housing for federal prisoners because of the significant growth in county inmate population.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: General

BUDGET UNIT: AAA SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	204,433,887	228,638,667	246,772,378	291,905,960	285,798,613	313,481,705	27,683,092
Services and Supplies	36,439,625	35,506,910	40,537,325	39,501,642	37,013,496	39,891,714	2,878,218
Central Computer	1,956,883	1,931,868	2,371,097	2,760,882	2,760,882	3,311,320	550,438
Other Charges	1,305,944	1,408,151	1,600,260	2,213,348	1,827,050	1,877,050	50,000
Equipment	674,725	339,164	9,079,622	7,019,531	6,221,000	3,736,040	(2,484,960)
Vehicles	4,141,725	1,754,053	4,218,158	4,361,625	3,520,000	4,083,486	563,486
Transfers	1,185,378	1,842,843	1,469,235	1,583,615	2,035,364	2,012,607	(22,757)
Total Exp Authority	250,138,167	271,421,656	306,048,075	349,346,603	339,176,405	368,393,922	29,217,517
Reimbursements	(5,120,087)	(5,606,762)	(6,916,570)	(5,294,387)	(6,660,511)	(7,053,202)	(392,691)
Total Appropriation	245,018,080	265,814,894	299,131,505	344,052,216	332,515,894	361,340,720	28,824,826
Operating Transfers Out	12,433	-	3,234,814	6,450,000	6,000,000	493,322	(5,506,678)
Total Requirements	245,030,513	265,814,894	302,366,319	350,502,216	338,515,894	361,834,042	23,318,148
<b>Departmental Revenue</b>							
Taxes	65,985,189	72,910,000	82,760,025	103,300,000	103,300,000	105,399,572	2,099,572
Licenses and Permits	25,675	6,319	5,942	6,873	10,000	7,500	(2,500)
Fines and Forfeitures	4,972	4,384	3,606	3,592	5,000	5,000	-
Use Of Money and Prop	5,830	3,526	3,243	4,514	4,500	4,500	-
State, Fed or Gov't Aid	23,836,515	26,539,160	23,623,030	19,881,784	27,177,900	16,411,938	(10,765,962)
Current Services	66,646,616	71,327,032	83,538,087	97,950,109	92,878,910	103,860,922	10,982,012
Other Revenue	3,331,414	5,771,468	5,776,497	5,100,424	5,077,500	5,277,500	200,000
Other Financing Sources	-	-	435,558	1,000,000	1,000,000	500,000	(500,000)
Total Revenue	159,836,211	176,561,889	196,145,988	227,247,296	229,453,810	231,466,932	2,013,122
Operating Transfers In	76,626	2,845,670	6,786,964	345,279	986,893	1,355,976	369,083
Total Financing Sources	159,912,837	179,407,559	202,932,952	227,592,575	230,440,703	232,822,908	2,382,205
Local Cost	85,117,676	86,407,335	99,433,367	122,909,641	108,075,191	129,011,134	20,935,943
Budgeted Staffing					3,207.1	3,336.6	129.5

In 2006-07, the department will incur increased costs of \$8,529,056 for negotiated labor agreements; an increase of \$6,386,019 in retirement costs; \$925,601 for risk management; \$562,355 in central computer charges; and inflationary services and supplies purchases of \$574,371; and will incur decreases totaling \$1,646,170 in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to full year funding for the Adelanto Detention Center, position reclassifications, Board approved mid-year adjustments, mandated programs and department recommendations.



Full-year funding for the Adelanto Detention Center resulted in a net increase of \$3,751,812 in local cost and 30.3 FTE. This increase reflects full year funding for general employee classifications. Due to advanced training requirements, safety personnel were budgeted for the full year in 2005-06. In addition, the Board approved reclassification of several dispatcher, criminalist, medical examiner and secretarial positions totaling nearly \$350,000 due to operational changes in various divisions including the coroner's office. The coroner division also received mid-year approval for an additional 14.0 FTE in staffing for a \$1,168,483 increase in salaries and benefits and \$50,000 in services and supplies for increase in autopsy contract costs.

Other mid-year increases in law enforcement consist of the addition of 36.0 personnel to city contracts, 7.0 deputies for the court security contract, and 12.0 new patrol deputies for unincorporated areas. These 53 positions result in an increase of \$5,923,326 in appropriations with corresponding revenue. The department is requesting approval for the reclassification of one Office Assistant III to Sheriff's Custody Assistant for the Barstow Station.

In addition, the newly-established Immigration and Customs Enforcement Unit at West Valley Detention Center resulted in the mid-year addition of 9.0 full-time positions, at a cost of \$631,044. The Board approved 6.0 FTE for a San Manuel patrol contract, at \$715,000, plus 1.0 FTE for \$66,000 for the work release program during the year.

The remaining departmental adjustments include the addition of 16.4 FTE deputy trainees to accommodate additional academy training to meet workload demands; 8.5 new positions including administration, information technology, nursing and County security contracts administration; and a net decrease of 10.7 FTE in extra help positions and overtime, in order to fully fund partially budgeted full-time positions in dispatch, motor pool, crime lab and training. The net cost of these adjustments is \$648,076. Proposed reclassifications for three Sheriff's Civil Technicians to one Office Specialist and two Office Assistant II's are included in the budget, as well as the reclassification of an Automated Systems Analyst I to Systems Support Analyst II. These changes will support operational plans in the coming year.

Equipment costs appear to be decreasing significantly, but the change is due to the purchase of one helicopter that was budgeted last year. Vehicle expenditures are increasing, as the department plans to purchase a replacement jail bus for \$500,000. Reimbursements are increased in 2006-07 due to the sheriff's administration of the appropriations and revenue related to County security contracts, a process that the department has informally managed for some time. The budget also reflects a large decrease in transfers, as discussed below.

Anticipated growth in Prop 172 revenue is estimated at \$13.5 million, \$10,899,572 of which is allocated in target. The remaining (unallocated) \$2,600,000 is available to the Department and is intended to be included in the 2006-07 budget as a final budget adjustment. The change from 2005-06 appears to be smaller because it does not include one-time allocations totaling \$8.8 million that were included previously and budgeted as operating transfers.

Federal U.S. Marshal Service revenue, including transportation and medical reimbursements, is reduced by \$10.7 million in 2006-07 due to our mandate to provide housing for County prisoners. With rapid population growth, the Sheriff's Department has experienced a steep and rapid increase in housing requirements. The County's contract with the Marshal requires a minimum of 320 beds to house federal inmates through April 2009.

Revenue from law enforcement contracts is increasing in 2006-07 by almost the same amount, approximately \$11 million. This is due to amendments increasing staff and vehicles, and also the increases in staff costs related to MOU adjustments and benefits.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Number of inmate-on-inmate assaults per 1,000 prisoners per month.	11.5	10.35
Percentage of autopsies performed per reportable deaths.	6%	16%





The performance measures for this budget unit reflect the County's public safety priorities and the department's goals to provide sufficient jail space that is safe for inmates and employees, and to enhance coroner operations in an ongoing effort to meet the demands of rapid population growth in the region. The policy item requests that follow relate to the department's ability respond to emergencies, investigate crimes, detain criminals, and enhance public safety.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1	<b>GHRC Expansion</b> Construction of additional housing units (M3 & M4) at Glen Helen Rehabilitation Center to house additional inmates. Ongoing operating cost will be required and requested upon completion of construction. The cost for initial design of both GHRC and ADC is \$2.9 million, and the initial design is recommended to be done for both facilities at this time.	-	40,900,000	-	40,900,000	
	<i>Proposed Performance Measure: Decrease in percentage of average daily floor sleepers</i>					
2	<b>Additional County Personnel</b> Add twelve (12) Sheriff's Deputies for County patrol operations; five (5) Sheriff's Deputy 12-Hr. for GHRC to improve Officer-to-Inmate ratio; four (4) Detectives, one Sergeant and one Office Assistant IV to form a Domestic Violence Unit; and four (4) Detectives and one Sergeant to form an Identity Theft Unit. Includes \$310,000 in one-time equipment start-up costs.	28.0	3,933,734	-	3,933,734	
	<i>Proposed Performance Measure: Number of investigations per officer</i>					
3	<b>Tasers</b> One-time expenditure for the purchase of Tasers to provide non-lethal weapons to 235 Sheriff's Deputies in unincorporated patrol operations, 266 in contract cities, 101 in County detention centers, 82 in court services, 50 at the academy, and 55 in replacement stock, for a total of 789. If contract cities elect to amortize the cost over a three-year period, via their law enforcement contracts, offsetting revenue would be approximately \$134,000 per year. Cities may choose to seek grant funding for the purchase of Tasers, in which case the Sheriff would issue the Tasers to other County operations, as an additional 755 will be needed in the future for optimum deployment.	-	1,200,000	-	1,200,000	
	<i>Proposed Performance Measure: Percent reduction of injuries in use of force incidents</i>					
4	<b>Additional Dispatch Personnel</b> Add eighteen (18) Dispatcher II's to both Valley and High Desert Dispatch Operations Centers to handle additional calls caused by the rapid population growth in the County.	18.0	1,310,256	-	1,310,256	
	<i>Proposed Performance Measure: Number of calls per dispatcher</i>					
5	<b>Crime Lab Relocation/Rehab</b> Relocation of Sheriff's Crime Lab to accommodate increase in personnel and caseload. Amount requested represents cost to rehab an existing building to Crime Lab specifications.	-	25,000,000	-	25,000,000	
	<i>Proposed Performance Measure: Square footage of workspace per employee</i>					
6	<b>Scientific Investigations Personnel</b> Add three (3) DNA Analysts (Criminalist II) and two (2) Crime Scene Investigators to handle additional caseloads caused by rapid population growth in the County. Includes \$231,000 in one-time cost.	5.0	777,254	-	777,254	
	<i>Proposed Performance Measure: Number of cases per employee</i>					



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
7	<b>High Desert Morgue Lease</b> Cost to lease an existing morgue to house the High Desert Coroner's Office to provide much needed space for operations and investigations.	-	120,000	-	120,000	
	<i>Proposed Performance Measure: Percentage of autopsies performed per reportable deaths</i>					
8	<b>Sheriff's Training Academy Expansion</b> Expand training center facility to accommodate increased Advanced Officer training needs. The Impact Group Foundation has raised approximately 1/3 of the money needed for this project.	-	30,000,000	10,000,000	20,000,000	
	<i>Proposed Performance Measure: Ratio of classroom space per student</i>					
9	<b>Additional Fixed Wing Aircraft</b> Purchase higher occupancy fixed-wing aircraft to accommodate 10-15 personnel to enhance first responder capabilities to disasters and other emergencies.	-	2,500,000	-	2,500,000	
	<i>Proposed Performance Measure: Percent of emergency responses involving more than 10 personnel</i>					
10	<b>CAD Support Personnel</b> Add three (3) Automated Systems Technicians and three (3) Automated Systems Analysts to support Sheriff's Automated Dispatch systems.	6.0	468,807	-	468,807	
	<i>Proposed Performance Measure: Percentage of CAD/RMS system downtime</i>					
11	<b>Replacement Jail Buses</b> Purchase three (3) jail buses to replace existing buses that are determined to be beyond economic repair to ensure officer and inmate safety during inmate transport to and from courts or other detention facilities.	-	1,500,000	-	1,500,000	
	<i>Proposed Performance Measure: Annual fuel and maintenance costs per bus</i>					
12	<b>PSOC Study</b> Conduct feasibility study for consolidation of Fire & Sheriff communications and construction of new Public Safety Operations Center (PSOC).	-	300,000	-	300,000	
13	<b>Crime Impact Teams (2)</b> Add two (2) Sergeants and twelve (12) Detectives to form Crime Impact Teams to be deployed in high crime areas of the county. Includes \$280,000 in one-time expenditures for start-up equipment and fourteen (14) vehicles.	16.1	2,664,032	-	2,664,032	
	<i>Proposed Performance Measure: Number of high-risk events per investigator</i>					
<b>Total</b>		<b>73.1</b>	<b>110,674,083</b>	<b>10,000,000</b>	<b>100,674,083</b>	



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Locker Rental Fee</b> Establish rate for all correctional facilities. Current rate was set for West Valley Detention Center. Lockers have been added to all Sheriff's Detention facilities to improve safety and security for the visiting areas. No additional revenue expected.	-	-	-	-
<b>Returned Check Charge</b> Increase returned check charge to recover amount charged by the bank for returned deposits.	-	1,500	1,500	-
<b>Polygraph Fees</b> Increase fee for polygraph services provided to other agencies: Probation disclosure examination (Criminal) - \$275.00, Probation random examination (i.e. Pre-employment) - \$150.00. Rates are being raised to recover contract personnel salaries.	-	55,000	55,000	-
<b>Work Release Fee</b> Administrative fee charged to participant in PV4024.2 program. Fee may be adjusted downward based on ability to pay.	-	100,000	100,000	-
<b>Total</b>	-	156,500	156,500	-





# 2006-07 REVISED/NEW FEE REQUESTS PROGRAM SUMMARY

GROUP NAME: Law and Justice  
DEPARTMENT NAME: Sheriff-Coroner  
FUND NAME : General  
BUDGET UNIT: AAA SHR  
PROGRAM: Public Protection

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 361,834,042

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	1,016,000
Fee Revenue for fees not listed	2,788,557
Non Fee Revenue	229,018,351
Local Cost	129,011,134
Budgeted Sources	\$ 361,834,042

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 361,990,542

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	1,172,500
Fee Revenue for fees not listed	2,788,557
Non Fee Revenue	229,018,351
Local Cost	129,011,134
Revised Sources	\$ 361,990,542

DIFFERENCES (See Following Page for Details)	
\$ 156,500	
156,500	
-	
-	
-	
\$ 156,500	

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	55,000
Inflationary Costs	1,500
Other	100,000
Total	\$ 156,500

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Fees are being adjusted to fully recover various cost incurred to provide related services. Fee increases include: Locker rental fee is being revised to include all Sheriff's Detention Facilities currently providing lockers for inmate visitation. Returned check fee is being increased to fully recover the amount charged by the bank for deposits returned. Polygraph fees are increased to fully recover increases in salaries and contract costs for polygraph examiners. Work release fee is being increased to fully recover personnel, supplies and programs costs .



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Law and Justice  
**DEPARTMENT NAME:** Sheriff-Coroner  
**FUND NAME :** General  
**PROGRAM:** Public Protection

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0226 (a)	Locker rental	\$ 0.75	20,000	\$ 15,000	\$ 0.75	20,000	\$ 15,000	\$ -	-	\$ -	\$ -	Delete reference to WVDC visiting lobby to include all Sheriff's Detention Facilities. No impact to projected revenue.
16.0226 (p)	Returned Check Charge	\$ 10.00	100	\$ 1,000	\$ 25.00	100	\$ 2,500	\$ 15.00	-	\$ 1,500	\$ 1,500	Increase rate to recover amount charge by the bank for returned deposits.
16.0226 (u)(1)	Probation Disclosure Examination (Criminal)	\$ 175.00	400	\$ 70,000	\$ 275.00	400	\$ 110,000	\$ 100.00	-	\$ 40,000	\$ 40,000	Increase fees to recover costs paid to contract polygraph examiners and regular employees.
16.0226 (u)(2)	Probation Random Examination (Pre-employment)	\$ 100.00	300	\$ 30,000	\$ 150.00	300	\$ 45,000	\$ 50.00	-	\$ 15,000	\$ 15,000	Increase fees to recover costs paid to contract polygraph examiners and regular employees.
16.0226 (q)	Administrative Fee for Penal Code 4024.2 program participants	\$ 80.00	11,250	\$ 900,000	\$ 100.00	10,000	\$ 1,000,000	\$ 20.00	(1,250)	\$ 100,000	\$ 100,000	Increase cost to recover personnel, supplies and administrative costs to run the program.

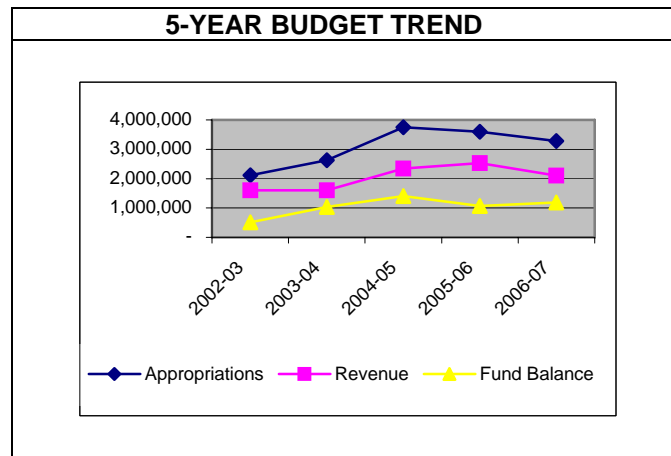
## Contract Training

### DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the funding for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial funding for this program.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the general fund for those positions billing for their services at both the Emergency Vehicle Operations Center (EVO) and the Training Academy.

### BUDGET HISTORY



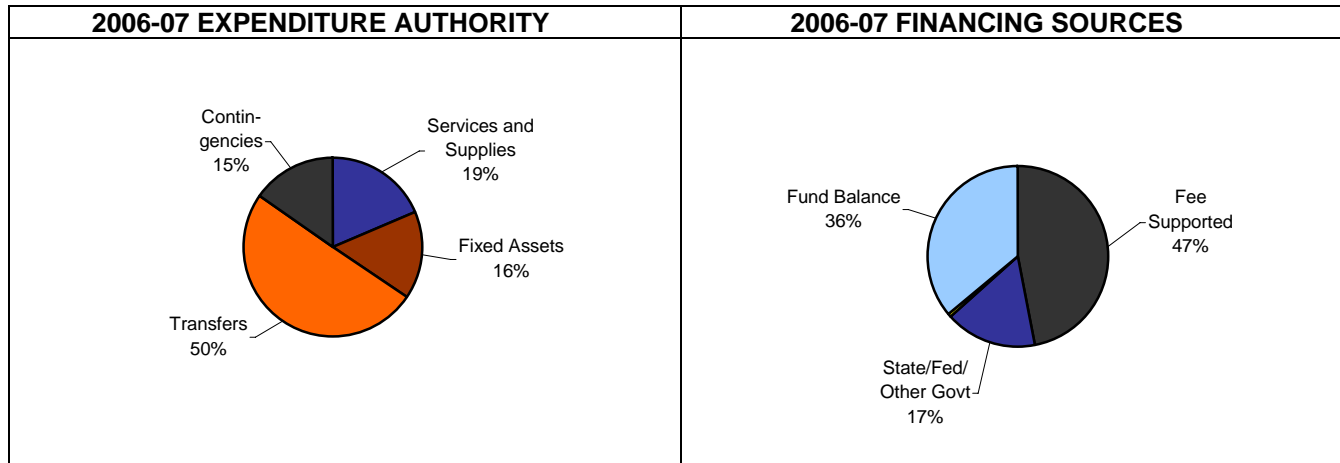
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,545,563	1,829,526	2,003,847	3,593,922	1,771,756
Departmental Revenue	2,063,509	2,183,483	1,655,749	2,524,472	1,889,555
Fund Balance				1,069,450	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance.

Estimated revenue in 2005-06 is reduced due to fewer classes offered, plus a decrease in Peace Officers Standard of Training (POST) reimbursements.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Contract Training

BUDGET UNIT: SCB SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	480,136	674,755	415,858	490,791	460,350	608,689	148,339
Other Charges	51	-	-	-	-	-	-
Land and Improvements	-	86,141	8,000	-	125,000	125,000	-
Equipment	13,975	-	22,848	-	-	200,000	200,000
Vehicles	-	65,837	100,572	-	150,000	200,000	50,000
L/P Struct/Equip/Vehicles	6,183	-	-	-	-	-	-
Transfers	1,045,218	1,002,793	1,491,230	1,280,965	1,384,176	1,650,047	265,871
Contingencies	-	-	-	-	1,474,396	501,642	(972,754)
Total Exp Authority	1,545,563	1,829,526	2,038,508	1,771,756	3,593,922	3,285,378	(308,544)
Reimbursements	-	-	(34,661)	-	-	-	-
Total Requirements	1,545,563	1,829,526	2,003,847	1,771,756	3,593,922	3,285,378	(308,544)
<b>Departmental Revenue</b>							
Use Of Money and Prop	19,328	25,584	30,111	28,634	15,000	15,000	-
State, Fed or Gov't Aid	512,289	779,669	296,360	454,035	755,000	543,807	(211,193)
Current Services	1,529,474	1,375,708	1,241,185	1,277,383	1,754,472	1,539,322	(215,150)
Other Revenue	2,418	2,472	88,093	129,503	-	-	-
Other Financing Sources	-	50	-	-	-	-	-
Total Revenue	2,063,509	2,183,483	1,655,749	1,889,555	2,524,472	2,098,129	(426,343)
Fund Balance					1,069,450	1,187,249	117,799

In 2006-07, the department will incur increased costs in services and supplies, central computer charges, equipment, vehicles and transfers. These costs are reflected in the Change From 2005-06 Final Budget column. Decreased revenue represents declining POST reimbursements and adjusted fee revenue according to recent trends.

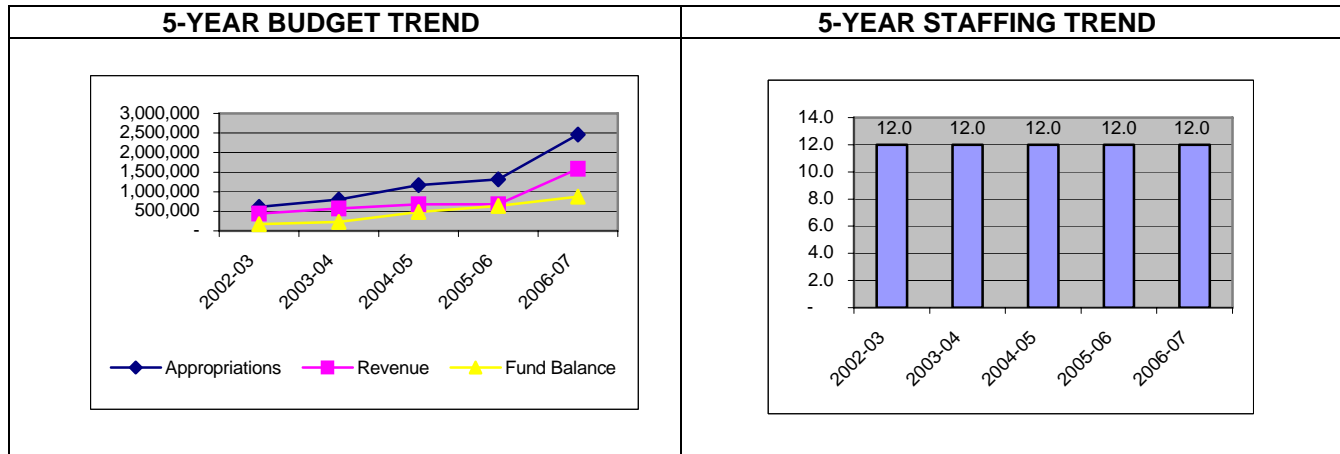


## Public Gatherings

### DESCRIPTION OF MAJOR SERVICES

The Sheriff's Department provides protective services for various public gathering functions throughout the county. These services are fully funded by fees charged to each sponsoring organization.

### BUDGET HISTORY



### PERFORMANCE HISTORY

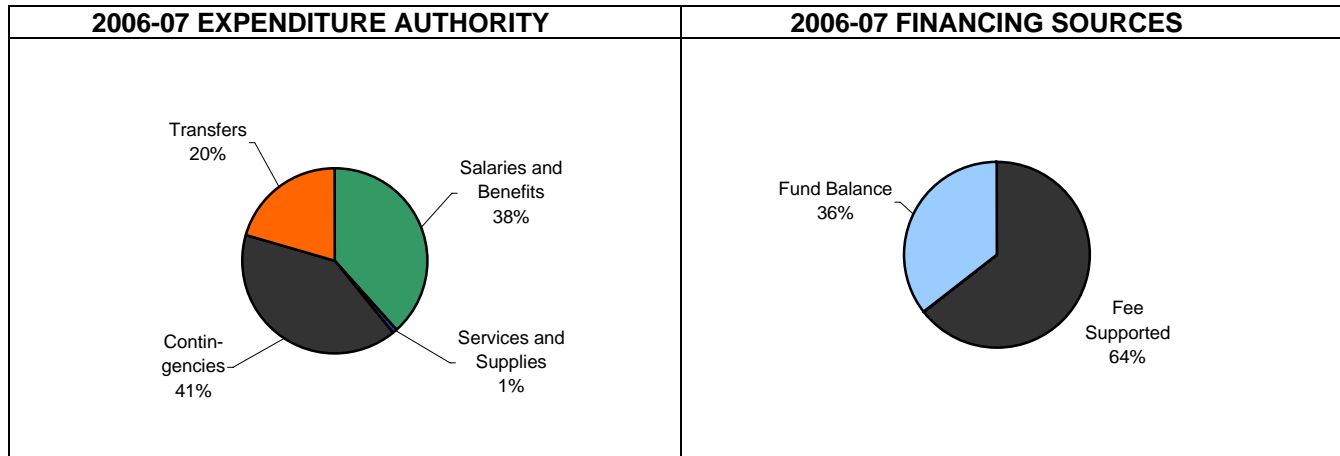
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	521,419	571,353	634,845	1,317,631	1,306,578
Departmental Revenue	579,816	830,696	778,794	680,000	1,543,982
Fund Balance				637,631	
Budgeted Staffing				12.0	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. The amount not expended is carried over to the subsequent years to budget as fund balance.

Expenditures and revenue in 2005-06 are higher than the prior year due to an increase in activities requiring security provided by the department.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Public Gatherings

**BUDGET UNIT:** SCC SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	502,047	560,664	622,712	795,778	599,252	941,389	342,137
Services and Supplies	19,372	14,274	10,476	6,400	32,330	7,546	(24,784)
Central Computer	-	-	-	-	-	16,851	16,851
Transfers	-	3,988	2,859	4,400	3,988	3,078	(910)
Contingencies	-	-	-	-	682,061	988,753	306,692
Total Exp Authority	521,419	578,926	636,047	806,578	1,317,631	1,957,617	639,986
Reimbursements	-	(7,573)	(1,202)	-	-	-	-
Total Appropriation	521,419	571,353	634,845	806,578	1,317,631	1,957,617	639,986
Operating Transfers Out	-	-	-	500,000	-	500,000	500,000
Total Requirements	521,419	571,353	634,845	1,306,578	1,317,631	2,457,617	1,139,986
<b><u>Departmental Revenue</u></b>							
Current Services	579,816	830,696	778,794	1,543,982	680,000	1,582,582	902,582
Total Revenue	579,816	830,696	778,794	1,543,982	680,000	1,582,582	902,582
Fund Balance					637,631	875,035	237,404
Budgeted Staffing					12.0	12.0	-

In 2006-07, the department will incur increased costs in salaries, PST deferred compensation and central computer charges; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to increased demand for services and corresponding revenue.



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
Increase Reserve Deputy Fee	-	141,311	141,311	-
Increase hourly rate for Sheriff Reserve Deputy due to Safety MOU and ICRP increases.				
Increase Sheriff's Deputy Fee	-	-	-	-
Increase hourly rate for Sheriff Deputy due to Safety MOU and ICRP increases, to be used only if Reserve Deputies are unavailable.				
Increase Sheriff's Detective Fee	-	-	-	-
Increase hourly rate for Sheriff Detective due to Safety MOU and ICRP increases, to be used only if Reserve Deputies are unavailable.				
Increase Sheriff's Sergeant Fee	-	-	-	-
Increase hourly rate for Sheriff Sergeant due to Safety MOU and ICRP increases, to be used only if Reserve Deputies are unavailable.				
<b>Total</b>	-	141,311	141,311	-





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Law and Justice  
DEPARTMENT NAME: Sheriff-Coroner  
FUND NAME : Public Gathering  
BUDGET UNIT: SCC SHR  
PROGRAM: Public Protection

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 2,457,617

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	1,582,592
Fee Revenue for fees not listed	-
Non Fee Revenue	-
Fund Balance	875,035
Budgeted Sources	\$ 2,457,627

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 2,598,928

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	1,723,903
Fee Revenue for fees not listed	-
Non Fee Revenue	-
Fund Balance	875,035
Revised Sources	\$ 2,598,938

DIFFERENCES (See Following Page for Details)	
\$ 141,311	
141,311	
-	
-	
-	
\$ 141,311	

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	141,311
Inflationary Costs	-
Other	-
Total	\$ 141,311

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Fees are adjusted to recover MOU salaries and benefits increases. Rates for Deputy Sheriff, Detective, and Sergeant are also being adjusted to reflect MOU salary and benefit costs increases. Approval of rate increase assures full recovery of incremental cost which will otherwise be funded by County local cost.

Fees are computed by the County Auditor Controller's for billing the State of California and other governmental agencies for personnel cost reimbursement. Rates used for Public Gathering is primarily for Reserve Deputies. However, Deputy Sheriffs, Detectives or Sergeants may be deployed when necessary.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Law and Justice  
**DEPARTMENT NAME:** Sheriff-Coroner  
**FUND NAME :** Public Gathering  
**PROGRAM:** Public Protection

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0226 (m)(1)	Public Gathering Sheriff Reserve Deputy	\$ 37.07	42,692	\$ 1,582,592	\$ 40.38	42,692	\$ 1,723,903	\$ 3.31	-	\$ 141,311	\$ 141,311	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor Controller's Office for billing the State of California and other government agencies.
16.0226 (m)(2)	Sheriff Deputy	\$ 67.10	-	\$ -	\$ 95.60	-	\$ -	\$ 28.50	-	\$ -	\$ -	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor Controller's Office for billing the State of California and other government agencies.
16.0226 (m)(3)	Sheriff Detective	\$ 72.98	-	\$ -	\$ 109.47	-	\$ -	\$ 36.49	-	\$ -	\$ -	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor Controller's Office for billing the State of California and other government agencies.
16.0226 (m)(4)	Sheriff Sergeant	\$ 83.16	-	\$ -	\$ 127.10	-	\$ -	\$ 43.94	-	\$ -	\$ -	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor Controller's Office for billing the State of California and other government agencies.

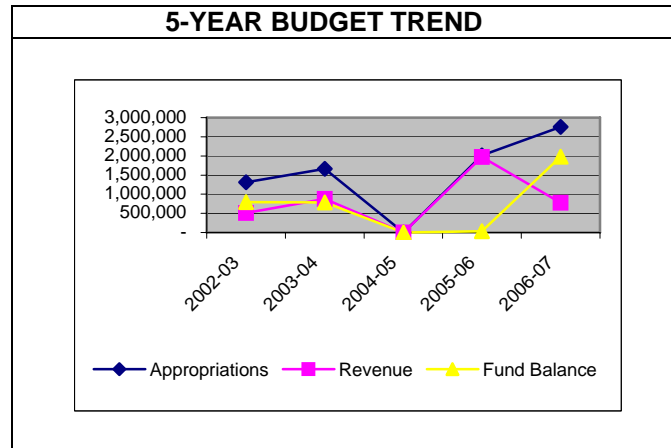
## Aviation

### DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff's Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This fund is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



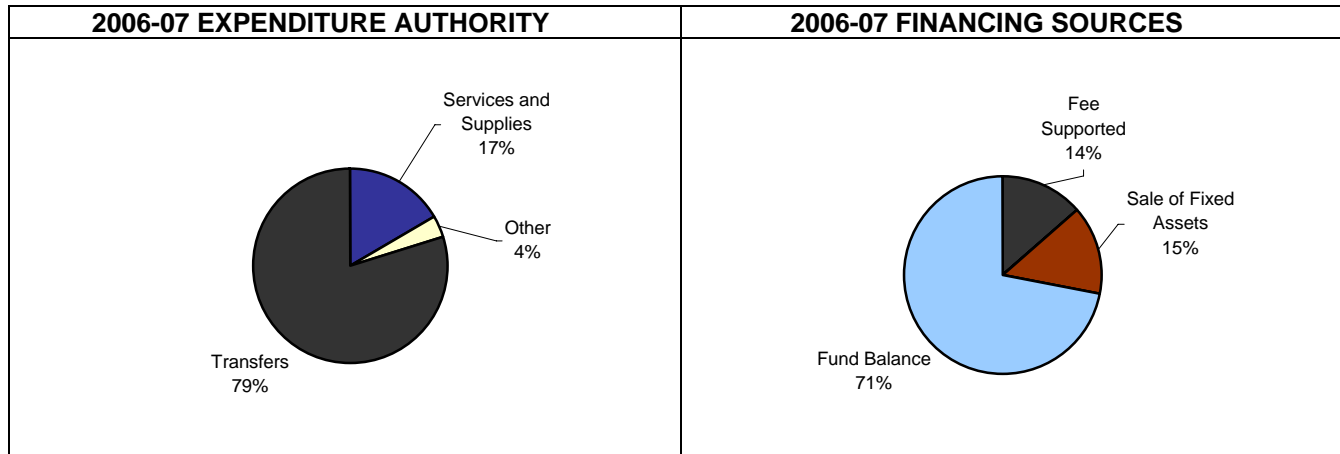
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,165,836	325,457	1,000,000	2,012,455	118,595
Departmental Revenue	574,741	439,893	137,135	1,975,000	2,064,123
Fund Balance				37,455	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. The amount not expended is carried over to the subsequent years budget as fund balance.

The increase in revenue reflects proceeds from the sale of older aircraft.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Aviation

**BUDGET UNIT:** SCE SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	570,903	251,591		118,595	500,000	457,983	(42,017)
Equipment	594,933	73,866	-	-	-	100,000	100,000
Contingencies	-	-	-	-	1,512,455	-	(1,512,455)
Total Appropriation	1,165,836	325,457	-	118,595	2,012,455	557,983	(1,454,472)
Operating Transfers Out	-	-	1,000,000	-	-	2,200,000	2,200,000
Total Requirements	1,165,836	325,457	1,000,000	118,595	2,012,455	2,757,983	745,528
<b><u>Departmental Revenue</u></b>							
Current Services	574,741	439,893	118,285	250,348	375,000	375,000	-
Other Revenue	-	-	18,850	585,275	-	-	-
Other Financing Sources	-	-	-	1,228,500	1,600,000	400,000	(1,200,000)
Total Revenue	574,741	439,893	137,135	2,064,123	1,975,000	775,000	(1,200,000)
Fund Balance					37,455	1,982,983	1,945,528

In 2006-07, the department will incur increased costs in equipment to modify new helicopters, and increased revenue from the sale of additional older aircraft. These adjustments are reflected in the Change From 2005-06 Final Budget column.





Law & Justice  
Sheriff-Coroner



2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Law and Justice  
DEPARTMENT NAME: Sheriff-Coroner  
FUND NAME : Aviation Fund  
BUDGET UNIT: SCE SHR  
PROGRAM: Public Protection

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 2,757,983

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 2,757,983

DIFFERENCES  
(See Following Page  
for Details)

\$ -
-
-
-
-
-
\$ -

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	-
Fee Revenue for fees not listed	375,000
Non Fee Revenue	400,000
Fund Balance	1,982,983
Budgeted Sources	\$ 2,757,983

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	-
Fee Revenue for fees not listed	375,000
Non Fee Revenue	400,000
Fund Balance	1,982,983
Revised Sources	\$ 2,757,983

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	-
Inflationary Costs	-
Other	-
Total	\$ -

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Fees are being established for newly purchased AS 350 B-3 helicopters to recover personnel and operational cost (i.e. fuel and maintenance) from other governmental units needing to use the equipment. No immediate budget impact is anticipated.





2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Law and Justice  
**DEPARTMENT NAME:** Sheriff-Coroner  
**FUND NAME :** Aviation Fund  
**PROGRAM:** Public Protection

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0226 (l) (4) 16.0226 (l) (8)	Helicopter (MDH 600) Jet (Saberliner)		-	\$ -			\$ -	\$ -	-	\$ -	-	Delete rate established for MDH 600 and Saberliner which were disposed in FY 05/06.
16.0226(l) (4)	Helicopter (AS-350 B-3)		-	\$ -	\$ 800.00		\$ -	\$ 800.00	-	\$ -	-	Establish rate for new AS-350 B-3 helicopter. No budgeted revenue for this equipment.

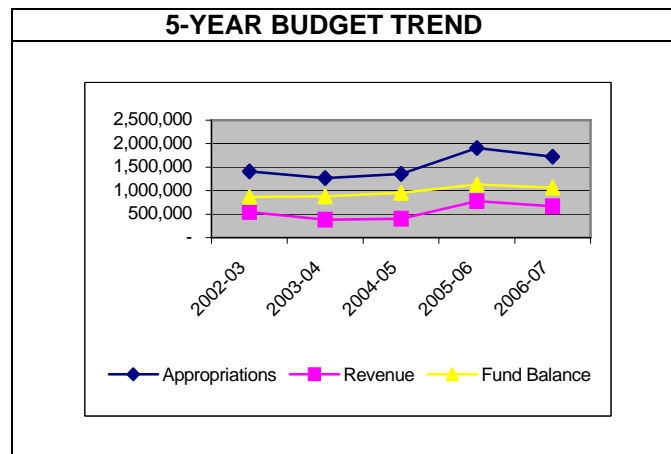
## IRNET Federal

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. It also accounts for the High Intensity Drug Trafficking Area (HITDA) grant from the Office of National Drug Control Policy allocated for task force operation expenses. The fund is maintained according to federal audit requirements.

There are no staffing associated with this budget unit.

### BUDGET HISTORY



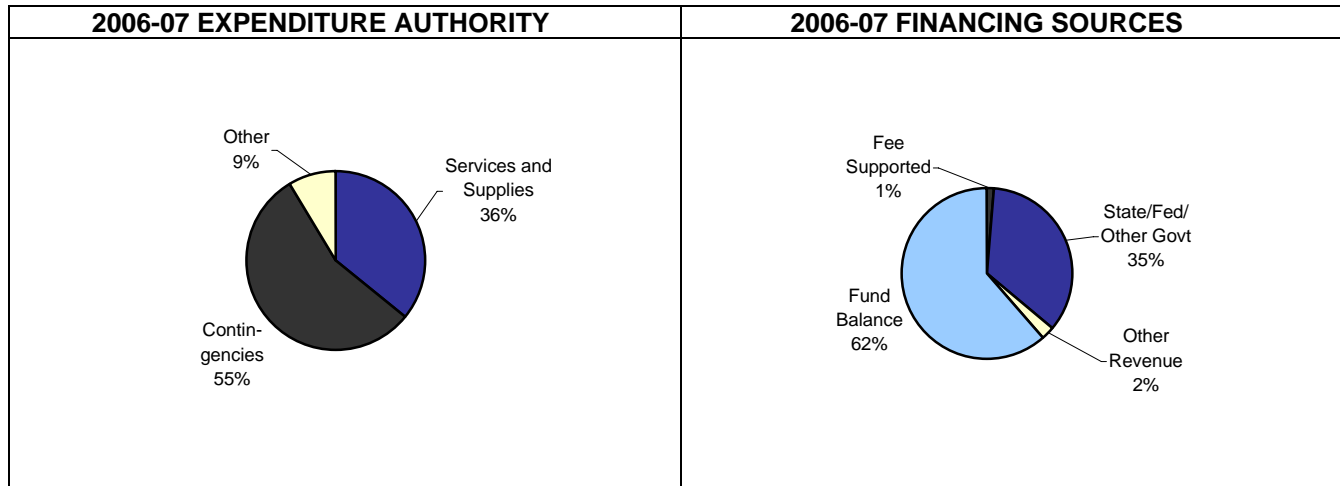
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	411,335	410,562	434,926	1,909,974	487,610
Departmental Revenue	387,204	485,655	611,854	778,204	415,628
Fund Balance				1,131,770	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget.

Estimated revenue is decreased based on historical trends.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** IRNET Federal

**BUDGET UNIT:** SCF SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	393,830	410,562	349,933	360,471	759,552	618,485	(141,067)
Equipment	17,505	-	84,993	127,139	50,794	150,000	99,206
Contingencies	-	-	-	-	1,099,628	956,303	(143,325)
Total Requirements	411,335	410,562	434,926	487,610	1,909,974	1,724,788	(185,186)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	15,743	-	-	-	25,000	25,000	-
Use Of Money and Prop	25,425	17,876	21,004	33,933	30,000	40,000	10,000
State, Fed or Gov't Aid	58,893	-	133,764	75,446	223,204	600,000	376,796
Other Revenue	287,143	467,779	457,086	306,249	500,000	-	(500,000)
Total Revenue	387,204	485,655	611,854	415,628	778,204	665,000	(113,204)
Fund Balance					1,131,770	1,059,788	(71,982)

In 2006-07, the department will incur increase costs in equipment, and a shift in revenue to account for grants as specified by the county administrative office. These adjustments are reflected in the Change From 2005-06 Final Budget column.



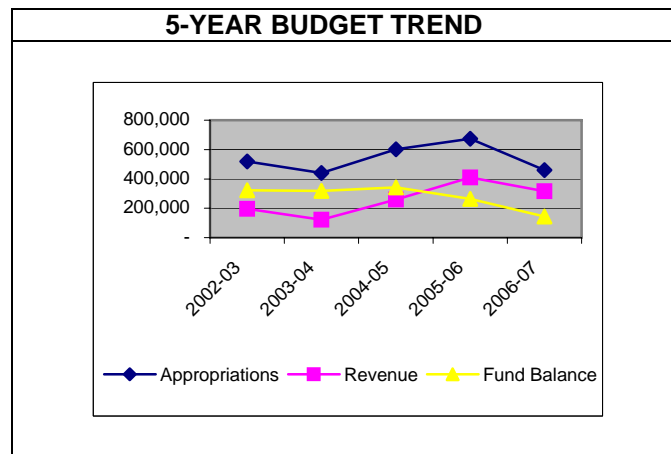
## IRNET State

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with federal guidelines requiring state forfeiture funds to be kept separate from federal forfeiture funds. Expenditures in this fund include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

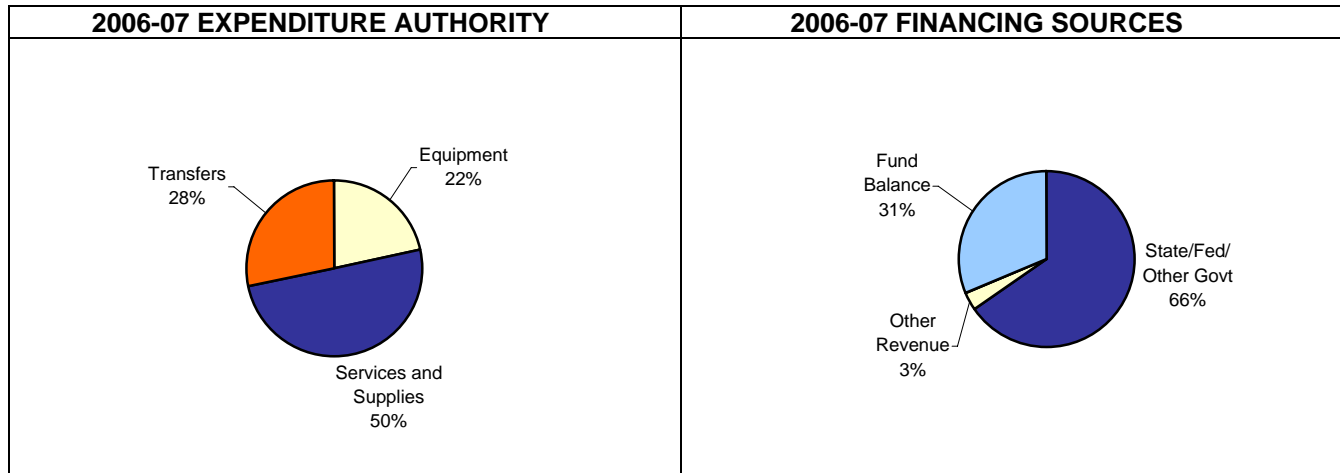


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	133,026	254,637	231,392	674,285	159,879
Departmental Revenue	129,531	254,002	152,737	410,000	39,628
Fund Balance				264,285	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance. Actual 2005-06 revenue is reduced due to pending forfeiture cases that are not expected to close this year.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** IRNET State

**BUDGET UNIT:** SCX SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	133,026	254,637	64,562	55,045	385,000	230,034	(154,966)
Equipment	-	-	-	-	150,000	100,000	(50,000)
Transfers	-	-	166,830	104,834	-	130,000	130,000
Contingencies	-	-	-	-	139,285	-	(139,285)
Total Appropriation	133,026	254,637	231,392	159,879	674,285	460,034	(214,251)
<b>Departmental Revenue</b>							
Use Of Money and Prop	10,023	5,387	7,836	10,627	10,000	15,000	5,000
State, Fed or Gov't Aid	112,301	224,654	129,564	28,390	350,000	300,000	(50,000)
Other Revenue	7,207	23,961	15,337	611	50,000	1,000	(49,000)
Total Revenue	129,531	254,002	152,737	39,628	410,000	316,000	(94,000)
Fund Balance					264,285	144,034	(120,251)

In 2006-07, the department will incur increased costs in transfers, to reimburse the general fund for salaries and benefits, and reduced costs in services and supplies and equipment. There is also a decrease in revenue related to forfeiture cases still pending in court and reimbursement for maintenance of seized assets. These costs are reflected in the Change From 2005-06 Final Budget column.



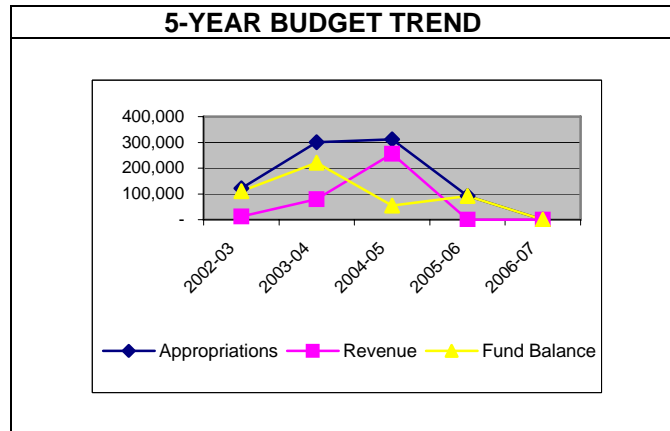
## High Intensity Drug Traffic Area

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the HIDTA task force revenues and operating expenses related to the surveillance of narcotics related criminal activities. This is a joint project among local, state, and federal law enforcement agencies throughout Southern California.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	73,813	10,215	(10,215)	92,143	93,023
Departmental Revenue	159,069	(156,092)	27,207	-	880
Fund Balance				92,143	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. This fund accrued interest until the fund balance was transferred.

The minimal remaining fund balance was combined with Federal Seized Assets (SCK-SHR), due to the related nature of expenditures in both funds.

## ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice  
 DEPARTMENT: Sheriff-Coroner  
 FUND: High Intensity Drug Traffic Area

BUDGET UNIT: SCN SHR  
 FUNCTION: Public Protection  
 ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Vehicles	73,813	10,215	(10,215)	-	-	-	-
Contingencies	-	-	-	-	92,143	-	(92,143)
Total Appropriation	73,813	10,215	(10,215)	-	92,143	-	(92,143)
Operating Transfers Out	-	-	-	93,023	-	-	-
Total Requirements	73,813	10,215	(10,215)	93,023	92,143	-	(92,143)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	4,703	6,621	1,919	656	-	-	-
State, Fed or Gov't Aid	153,458	197,287	146,288	-	-	-	-
Other Revenue	908	-	(121,000)	-	-	-	-
Other Financing Sources	-	-	-	224	-	-	-
Total Revenue	159,069	203,908	27,207	880	-	-	-
Operating Transfers In	-	(360,000)	-	-	-	-	-
Total Financing Sources	159,069	(156,092)	27,207	880	-	-	-
Fund Balance					92,143	-	(92,143)

This fund is now inactive.



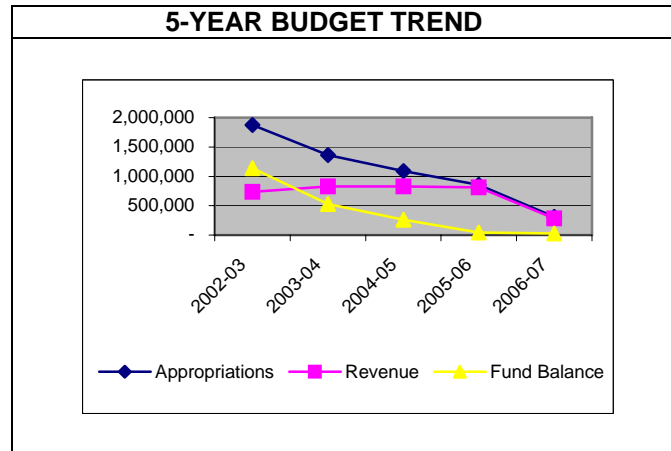
## Federal Seized Assets (DOJ)

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeitures from federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

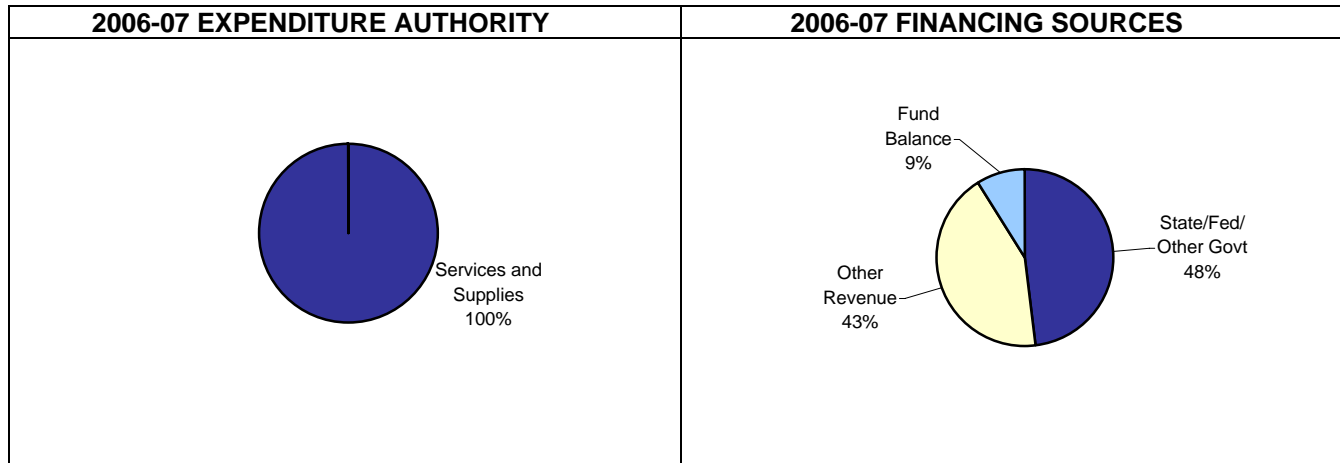
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,226,520	775,839	768,233	855,420	285,856
Departmental Revenue	609,188	500,940	552,160	812,000	270,179
Fund Balance				43,420	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance.

A decline in asset forfeitures accounts for the decrease in revenue, and this is reflected in the 2006-07 proposed budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	1,226,520	775,839	768,233	226,137	772,000	312,743	(459,257)
Vehicles	-	-	-	59,719	83,420	-	(83,420)
Total Requirements	1,226,520	775,839	768,233	285,856	855,420	312,743	(542,677)
<b>Departmental Revenue</b>							
Use Of Money and Prop	24,745	9,930	5,278	2,688	12,000	35,000	23,000
State, Fed or Gov't Aid	584,443	491,010	419,882	129,868	800,000	150,000	(650,000)
Other Revenue	-	-	-	137,623	-	100,000	100,000
Other Financing Sources	-	-	127,000	-	-	-	-
Total Revenue	609,188	500,940	552,160	270,179	812,000	285,000	(527,000)
Fund Balance					43,420	27,743	(15,677)

In 2006-07, the department will incur decreased services and supplies purchases due to a declining fund balance. The changes to appropriation and revenue are reflected in the Change From 2005-06 Final Budget column, along with the addition of revenue related to reimbursement of informant fees.



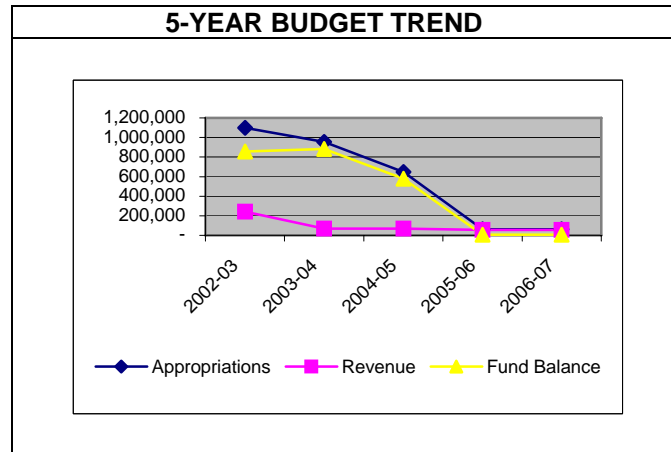
## Federal Seized Assets (Treasury)

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

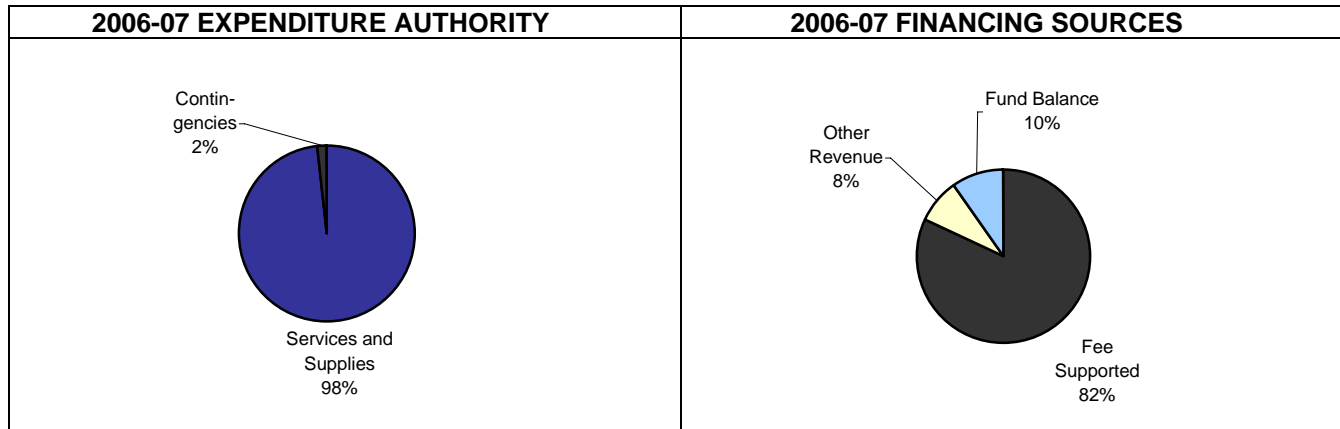


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	71	-	568,432	60,651	-
Departmental Revenue	26,611	365,643	(4,950)	55,000	307
Fund Balance				5,651	

Expenditures have decreased in this fund due to minimal fund balance and incoming asset forfeitures.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Federal Seized Assets - Treasury

BUDGET UNIT: SCO SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	71	-	568,432	-	60,651	60,000	(651)
Contingencies	-	-	-	-	-	958	958
Total Appropriation	71	-	568,432	-	60,651	60,958	307
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	142	-	-	-	50,000	50,000	-
Use Of Money and Prop	26,469	5,643	1,050	180	5,000	5,000	-
Other Revenue	-	-	-	127	-	-	-
Total Revenue	26,611	5,643	1,050	307	55,000	55,000	-
Operating Transfers In	-	360,000	(6,000)	-	-	-	-
Total Financing Sources	26,611	365,643	(4,950)	307	55,000	55,000	-
Fund Balance					5,651	5,958	307



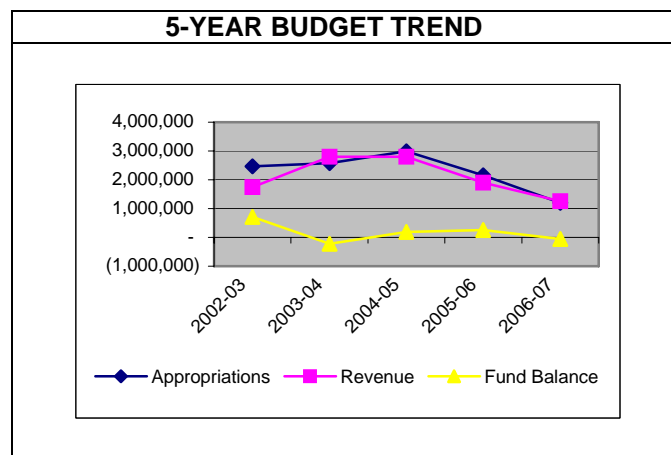
## State Seized Assets

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special fund and that 15% of all forfeitures made after January 1994 be set aside for drug education and gang intervention programs. Current appropriations offset a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Density Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff's Drug Use is Life Abuse (DUILA), Crime Free Multi-housing, Law Enforcement Internship and Operation Clean Sweep programs. Funds are also used for maintenance of seized properties.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



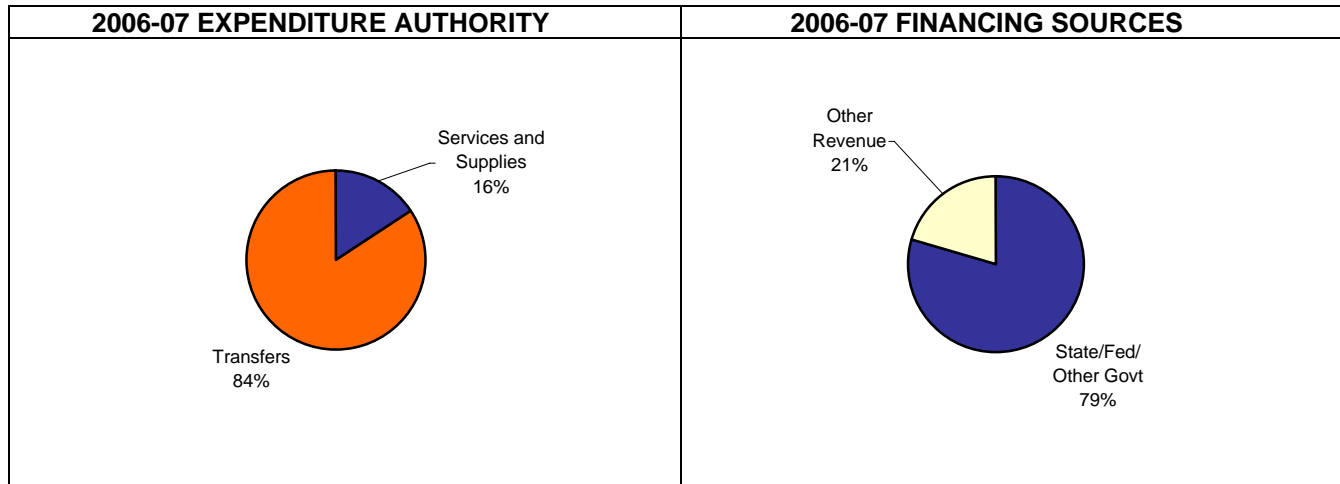
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,277,252	2,304,689	2,404,986	2,153,693	1,252,887
Departmental Revenue	1,328,454	2,712,912	2,474,519	1,898,499	940,768
Fund Balance				255,194	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance.

The decrease in revenue is due to a delay in processing the cases that generate the revenue for this task force. Pending asset forfeiture cases are deposited in trust fund NPX-SHR and NPM-SHR.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** State Seized Assets

**BUDGET UNIT:** SCT SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	146,405	200,556	244,926	247,670	56,000	189,790	133,790
Equipment	12,132	-	-	-	50,000	-	(50,000)
Vehicles	-	31,023	-	-	100,000	-	(100,000)
Transfers	2,118,715	2,073,110	2,257,001	1,005,217	1,692,499	1,013,285	(679,214)
Contingencies	-	-	-	-	255,194	-	(255,194)
Total Exp Authority	2,277,252	2,304,689	2,501,927	1,252,887	2,153,693	1,203,075	(950,618)
Reimbursements	-	-	(96,941)	-	-	-	-
Total Appropriation	2,277,252	2,304,689	2,404,986	1,252,887	2,153,693	1,203,075	(950,618)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	27,456	28,020	26,370	21,150	40,000	10,000	(30,000)
State, Fed or Gov't Aid	705,785	1,419,028	1,978,937	646,679	1,227,499	1,000,000	(227,499)
Other Revenue	595,213	1,265,864	469,212	272,939	631,000	250,000	(381,000)
Total Revenue	1,328,454	2,712,912	2,474,519	940,768	1,898,499	1,260,000	(638,499)
Fund Balance					255,194	(56,925)	(312,119)

In 2006-07, the department will incur increased costs in services and supplies purchases for drug education programming and decreased transfers to the general fund for task force salaries and benefits. Revenue is estimated based on cases pending disposition, which directly affects all budgeted expenditures. These costs are reflected in the Change From 2005-06 Final Budget column.



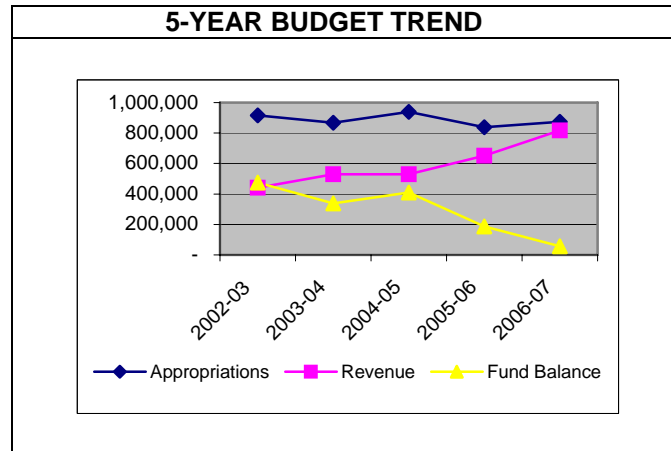
## Vehicle Theft Task Force

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for vehicle registration assessments allocated to the San Bernardino County Auto Theft Task Force (SANCATT), established in 1995 by the Board of Supervisors to investigate major vehicle theft organizations. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

There are no staffing associated with this budget unit.

### BUDGET HISTORY

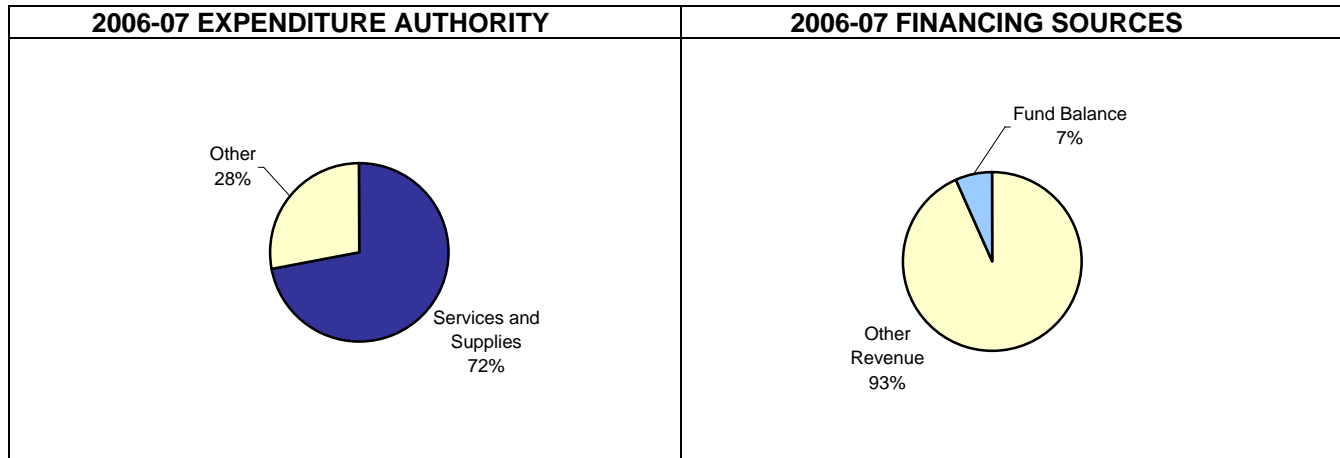


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	668,292	651,226	1,009,768	838,315	949,082
Departmental Revenue	530,381	723,746	787,597	650,487	818,675
Fund Balance				187,828	

The increase in expenditures in 2005-06 is due to increased reimbursement for a portion of salaries, as opposed to overtime only, of the participating agencies, which is made possible by an increase in assessment revenue.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Vehicle Theft Task Force

BUDGET UNIT: SCL SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	535,112	517,821	561,355	779,011	626,040	628,950	2,910
Equipment	-	2,373	-	-	5,000	5,000	-
Transfers	133,180	131,032	448,413	170,071	100,000	240,471	140,471
Contingencies	-	-	-	-	107,275	-	(107,275)
Total Appropriation	668,292	651,226	1,009,768	949,082	838,315	874,421	36,106
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	12,459	-	-	-	-	-	-
Use Of Money and Prop	-	8,104	8,607	13,673	10,000	14,000	4,000
Other Revenue	517,922	715,642	778,990	805,002	640,487	803,000	162,513
Total Revenue	530,381	723,746	787,597	818,675	650,487	817,000	166,513
Fund Balance					187,828	57,421	(130,407)

In 2006-07, the department will incur increased costs in safety unit salaries and benefits. Although these costs are incurred in the Sheriff's general fund, they are reflected in the Change From 2005-06 Final Budget column, by means of transfers out, along with a decrease in fund contingencies. As noted above, an increase in revenue offsets this additional costs.



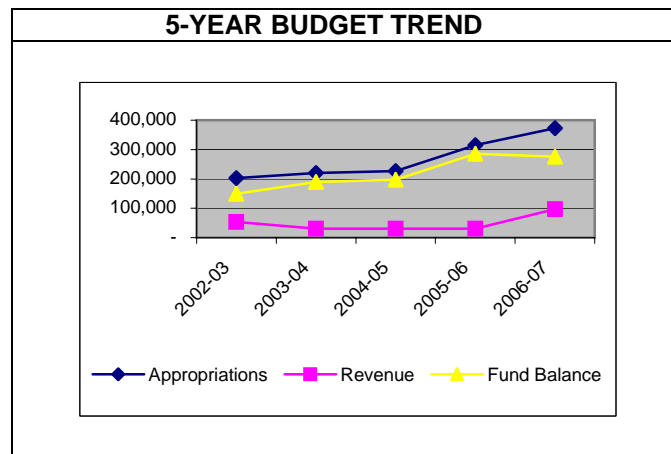
## Search and Rescue

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



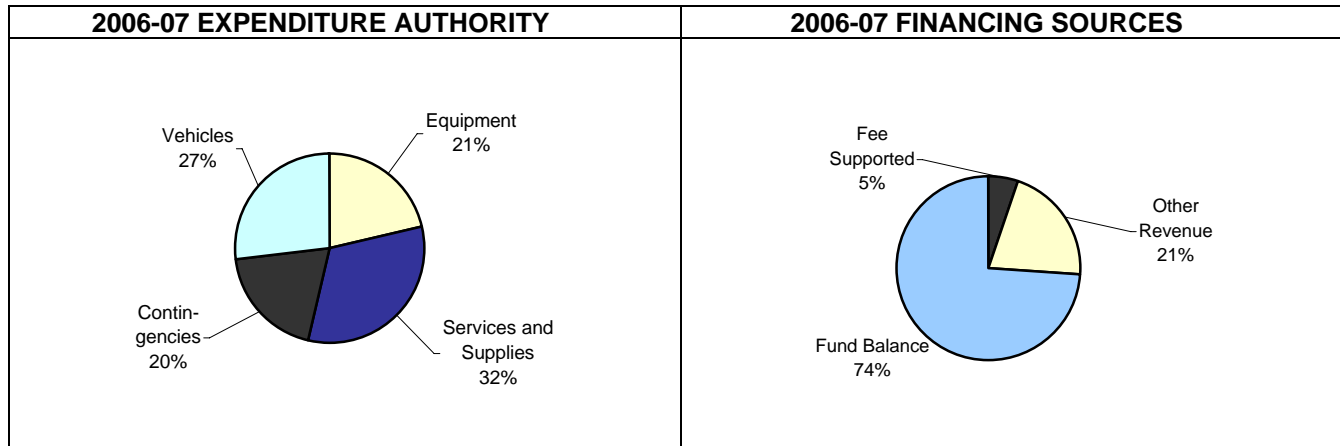
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	37,159	25,304	60,139	315,420	28,325
Departmental Revenue	77,353	31,286	148,403	30,000	18,695
Fund Balance				285,420	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance. Variations in revenue occur due to the unanticipated nature of services and any corresponding reimbursements.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Search and Rescue

**BUDGET UNIT:** SCW SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	37,159	25,304	60,139	28,325	124,338	120,000	(4,338)
Equipment	-	-	-	-	40,000	80,000	40,000
Vehicles	-	-	-	-	-	100,000	100,000
Contingencies	-	-	-	-	151,082	72,786	(78,296)
Total Appropriation	37,159	25,304	60,139	28,325	315,420	372,786	57,366
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	5,010	3,744	4,617	5,000	5,000	5,000	-
Current Services	72,343	27,542	142,786	13,156	25,000	20,000	(5,000)
Other Revenue	-	-	1,000	539	-	71,996	71,996
Total Revenue	77,353	31,286	148,403	18,695	30,000	96,996	66,996
Fund Balance					285,420	275,790	(9,630)

In 2006-07, the department will incur increased costs for updated equipment and vehicles. Revenue is budgeted at an amount typical of most years, and reimbursements from outside agencies are included as other revenue. These changes are reflected in the Change From 2005-06 Final Budget column.



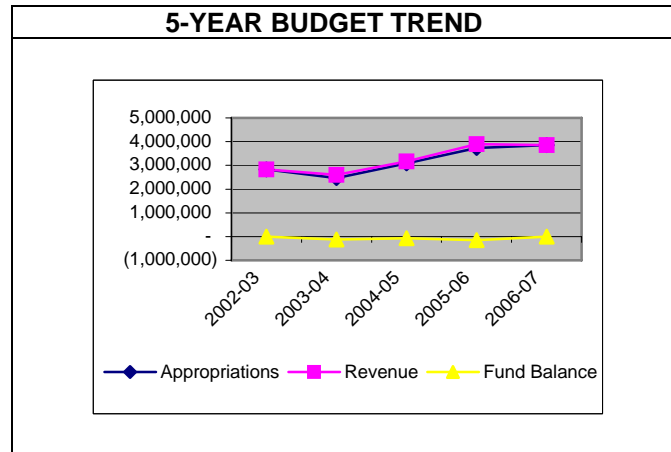
## CAL-ID Program

### DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Inland Empire Regional Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is funded from joint trust contributions by all local contracting municipal agencies.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



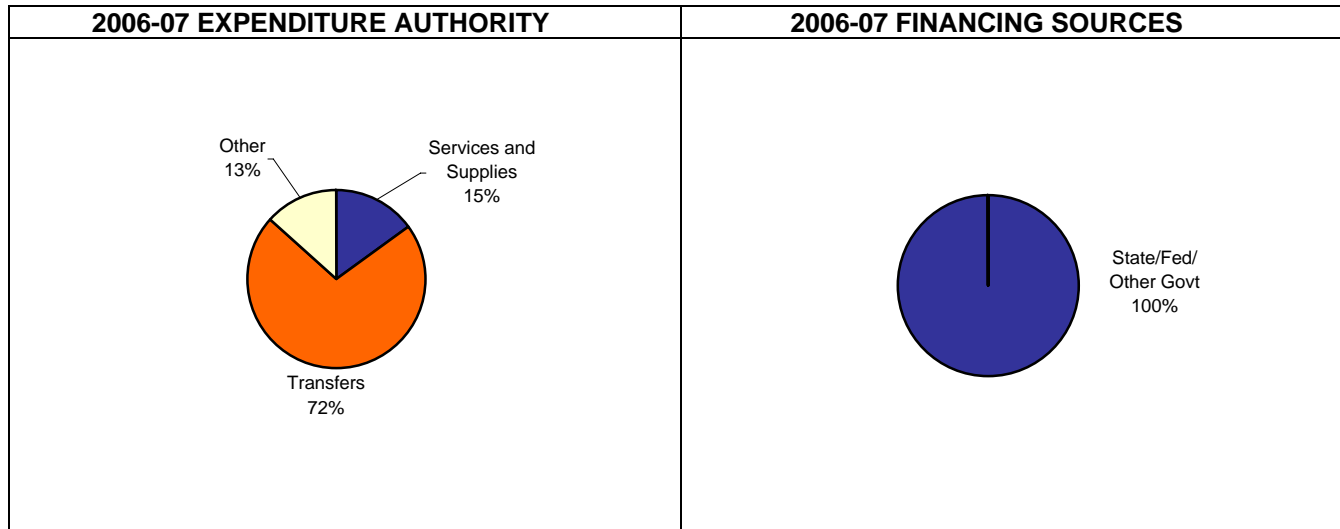
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,814,638	2,344,631	2,379,684	3,732,106	2,789,406
Departmental Revenue	1,686,338	2,395,342	2,297,244	3,887,706	2,945,006
Fund Balance				(155,600)	

Estimated expenditures are less than budgeted due to reduced transfers to reimburse the general fund for salaries, resulting from vacancies in crime lab positions. Actual revenue is also lower because the trust fund reimburses all expenditures.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	454,670	333,207	407,973	421,680	452,700	580,200	127,500
Equipment	129,990	388,566	66,288	300,000	300,000	500,000	200,000
Vehicles	-	-	10,215	-	11,000	11,000	-
Transfers	1,229,978	1,622,858	1,895,208	2,067,726	2,968,406	2,759,431	(208,975)
Total Appropriation	1,814,638	2,344,631	2,379,684	2,789,406	3,732,106	3,850,631	118,525
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	1,685,348	2,395,342	2,297,244	2,945,006	3,887,706	3,850,631	(37,075)
Other Revenue	990	-	-	-	-	-	-
Total Revenue	1,686,338	2,395,342	2,297,244	2,945,006	3,887,706	3,850,631	(37,075)
Fund Balance					(155,600)	-	155,600

In 2006-07, the department will incur increased costs in services and supplies, and equipment, as approved by the RAN Board. These costs are reflected in the Change From 2005-06 Final Budget column, and corresponding revenue directly offsets all claimable costs.



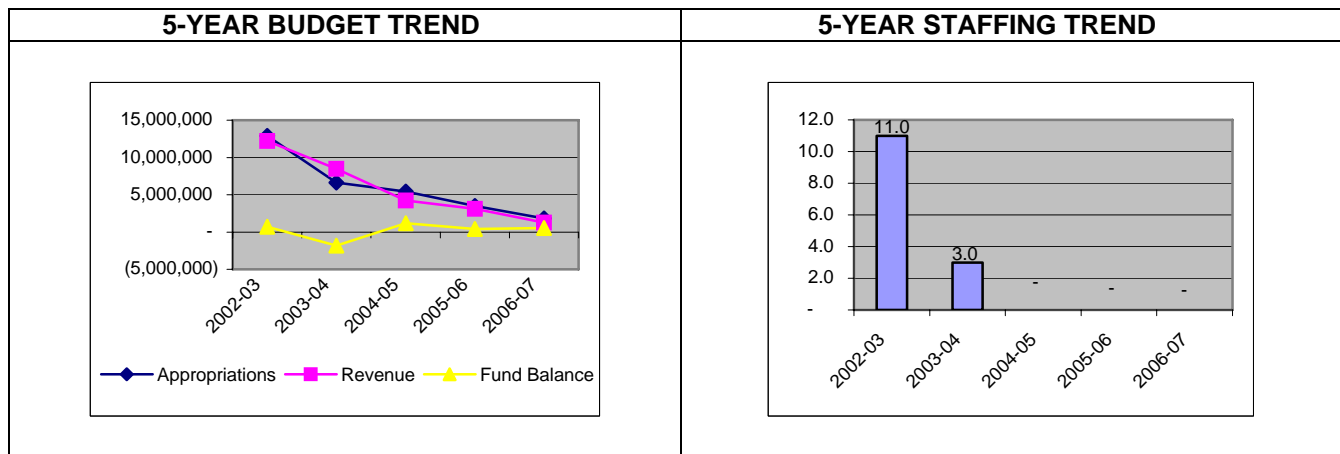
## COPSMORE Grant

### DESCRIPTION OF MAJOR SERVICES

The COPSMORE grant provides funding to upgrade Computer Aided Dispatch (CAD), Records Management System (RMS) software and for Mobile Data Computers (MDC) for patrol units.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



This fund no longer supports staffing, as the remaining funding is for programmatic expenditures.

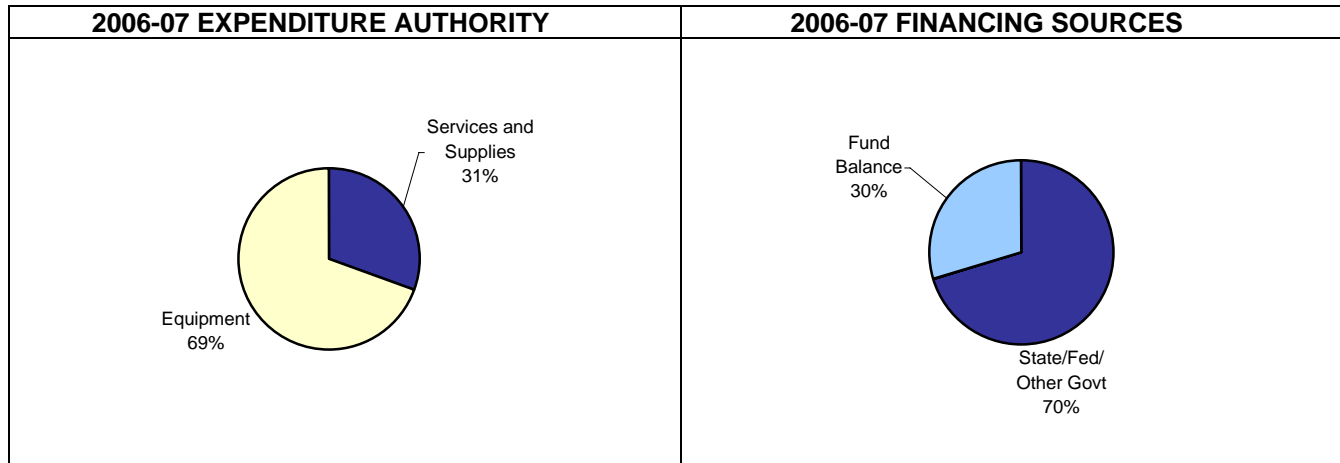
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	5,587,584	416,298	2,187,485	3,496,751	1,131,665
Departmental Revenue	3,022,850	3,770,575	1,805,449	3,104,701	1,274,069
Fund Balance				392,050	

Actual expenses and revenue in 2005-06 are reduced due to delays in completion of contracted services resulting in lower equipment expenditures as claimable costs. This grant was scheduled to end in December 2005, and an extension was approved through December 2006.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** COPSMORE Grant

**BUDGET UNIT:** SDE SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	172,280	-	8,472	526,740	341,136	551,597	210,461
Equipment	5,113,274	343,657	2,179,013	604,925	3,155,615	1,251,021	(1,904,594)
Total Appropriation	5,587,584	416,298	2,187,485	1,131,665	3,496,751	1,802,618	(1,694,133)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	30,195	-	-	-	-	-	-
Use Of Money and Prop	-	21,074	25,233	11,504	-	-	-
State, Fed or Gov't Aid	2,492,655	2,608,375	1,780,216	1,259,621	3,104,701	1,268,164	(1,836,537)
Other Revenue	500,000	-	-	2,944	-	-	-
Total Revenue	3,022,850	2,629,449	1,805,449	1,274,069	3,104,701	1,268,164	(1,836,537)
Operating Transfers In	-	1,141,126	-	-	-	-	-
Total Financing Sources	3,022,850	3,770,575	1,805,449	1,274,069	3,104,701	1,268,164	(1,836,537)
Fund Balance					392,050	534,454	142,404

In 2006-07, equipment expenditures will be lower as the grant comes to an end, as reflected in the Change From 2005-06 Final Budget column. Decreased revenue represents the remaining grant amount.



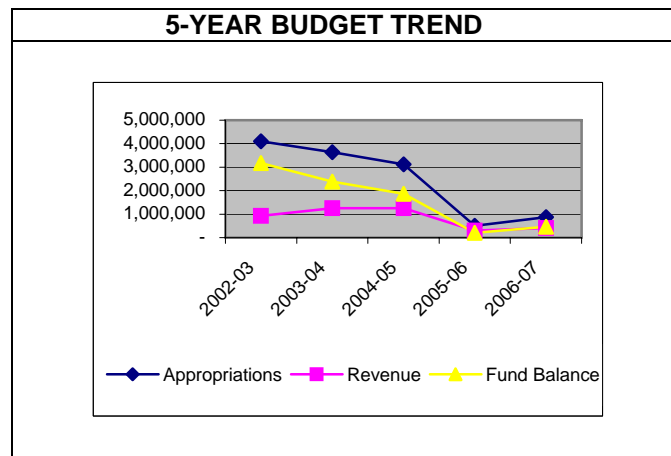
## Capital Project Fund

### DESCRIPTION OF MAJOR SERVICES

This fund represents revenue received from the State Criminal Alien Assistance Program (SCAAP) and other special programs for one-time law enforcement or detention projects.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



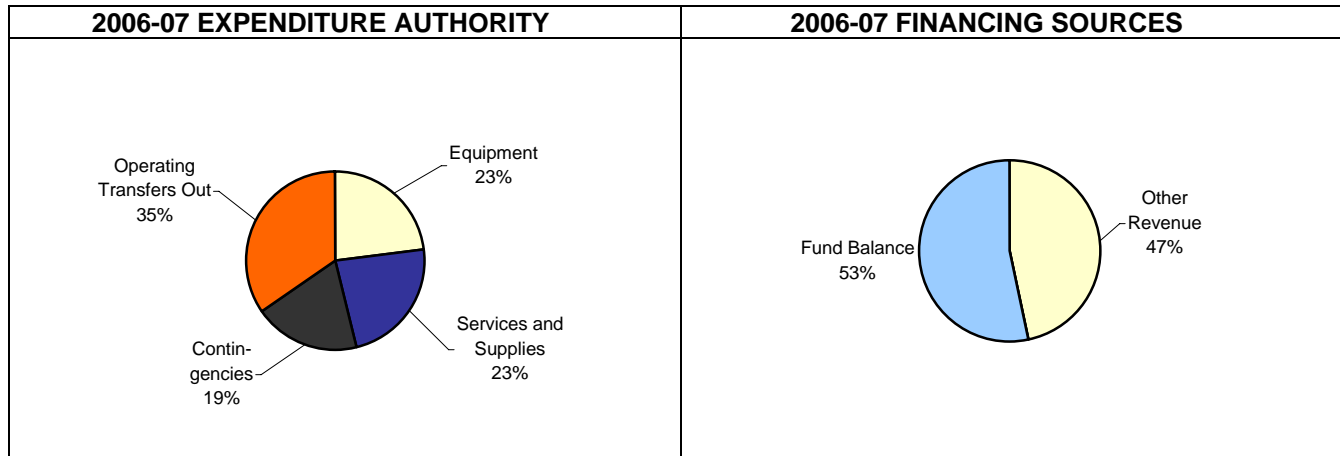
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	864,037	(12,264)	2,204,500	498,915	159,690
Departmental Revenue	85,774	(540,034)	541,181	300,000	422,543
Fund Balance				198,915	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance. Actual revenue in 2005-06 is higher due to unanticipated revenue received from SCAAP.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Capital Project Fund

BUDGET UNIT: SQA SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	232,007	-	-	49,690	-	200,000	200,000
Equipment	-	-	-	10,000	-	200,000	200,000
Contingencies	-	-	-	-	198,915	166,768	(32,147)
Total Appropriation	232,007	-	-	59,690	198,915	566,768	367,853
Operating Transfers Out	632,030	(12,264)	2,204,500	100,000	300,000	300,000	-
Total Requirements	864,037	(12,264)	2,204,500	159,690	498,915	866,768	367,853
<b>Departmental Revenue</b>							
Use Of Money and Prop	85,774	53,566	54,036	8,658	-	5,000	5,000
State, Fed or Gov't Aid	500,000	-	-	-	-	-	-
Other Revenue	(500,000)	547,526	487,145	413,885	300,000	400,000	100,000
Total Revenue	85,774	601,092	541,181	422,543	300,000	405,000	105,000
Operating Transfers In	-	(1,141,126)	-	-	-	-	-
Total Financing Sources	85,774	(540,034)	541,181	422,543	300,000	405,000	105,000
Fund Balance					198,915	461,768	262,853

In 2006-07, the department is planning for increased costs in services, supplies and equipment for computers, and Immigration and Customs Enforcement equipment, and other specialized law enforcement equipment. Increase revenue represents increase reimbursements from SCAAP. These costs are reflected in the Change From 2005-06 Final Budget column.



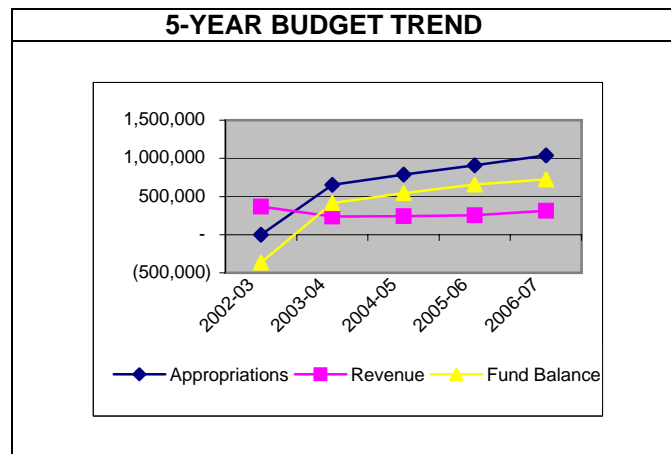
## Court Services Auto

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

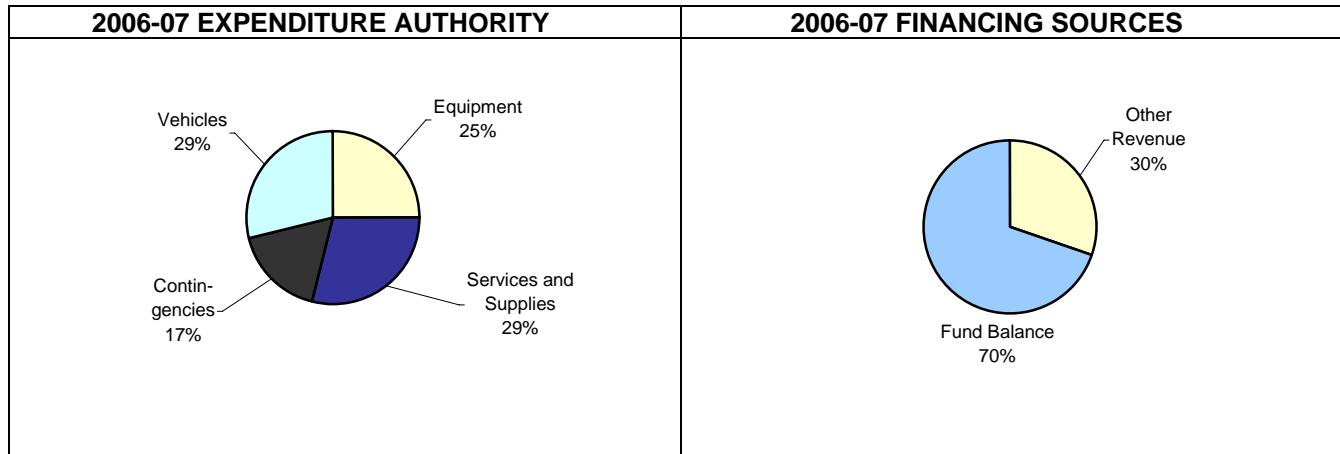
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	155,937	404,892	909,422	349,788
Departmental Revenue	364,629	285,181	517,507	252,708	416,888
Fund Balance				656,714	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance.

Actual revenue in 2005-06 increased due to higher fee collections.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Court Services Auto

BUDGET UNIT: SQR SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	55,372	287,655	204,788	300,000	300,000	-
Equipment	-	-	-	-	260,000	260,000	-
Vehicles	-	100,565	117,237	145,000	300,000	300,000	-
Contingencies	-	-	-	-	49,422	178,814	129,392
Total Appropriation	-	155,937	404,892	349,788	909,422	1,038,814	129,392
<b>Departmental Revenue</b>							
Use Of Money and Prop	5,977	10,378	16,179	15,000	12,708	15,000	2,292
Other Revenue	358,652	274,803	501,328	401,888	240,000	300,000	60,000
Total Revenue	364,629	285,181	517,507	416,888	252,708	315,000	62,292
Fund Balance					656,714	723,814	67,100

In 2006-07, the department will increase contingencies, as the entire fund balance must be appropriated. Revenue related to fees will also increase due to favorable economic conditions. These increases are reflected in the Change From 2005-06 Final Budget column.



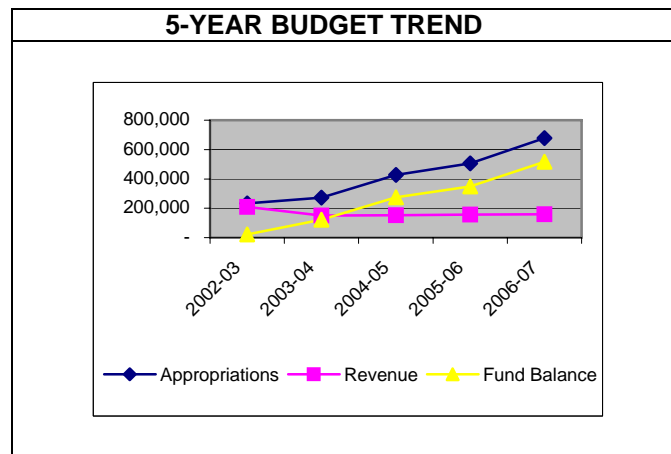
## Court Services Tech

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB709 and is used for automated equipment and furnishings.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



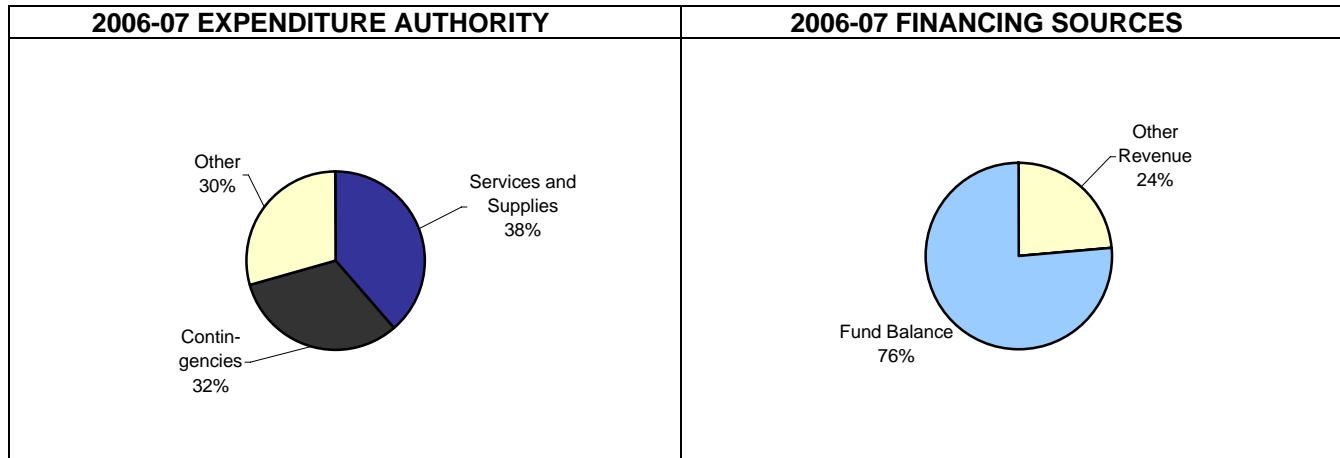
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	66,965	27,239	232,403	506,146	122,343
Departmental Revenue	166,095	179,351	307,554	156,920	290,624
Fund Balance				349,226	

In accordance with Section 29009 of the State Government Code, the entire fund balance must be appropriated each year. Accordingly, estimated expenditures in this budget unit are less than budgeted in 2005-06. The amount not expended is carried over to the subsequent year's budget as fund balance.

Actual 2005-06 revenue is higher than budgeted due to higher fee collections.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Court Services Tech

**BUDGET UNIT:** SQT SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	66,965	27,239	226,587	103,153	-	261,000	261,000
Equipment	-	-	5,816	19,190	200,000	200,000	-
Contingencies	-	-	-	-	306,146	216,507	(89,639)
Total Appropriation	66,965	27,239	232,403	122,343	506,146	677,507	171,361
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	2,049	3,908	7,918	9,700	5,836	10,000	4,164
Other Revenue	164,046	175,443	299,636	280,924	151,084	150,000	(1,084)
Total Revenue	166,095	179,351	307,554	290,624	156,920	160,000	3,080
Fund Balance					349,226	517,507	168,281

In 2006-07, the department will incur increased costs in various services and supplies, as there were no appropriations in the last year's budget. These costs are reflected in the Change From 2005-06 Final Budget column.



**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b>GENERAL FUND</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	451			
AGRICULTURE/WEIGHTS AND MEASURES	452	5,898,693	3,614,895	2,283,798
AIRPORTS SUMMARY	466			
AIRPORTS	467	2,880,410	2,880,410	-
ARCHITECTURE AND ENGINEERING	472	585,320	-	585,320
COUNTY MUSEUM SUMMARY	483			
COUNTY MUSEUM	484	3,910,853	1,946,500	1,964,353
FACILITIES MANAGEMENT SUMMARY	495			
ADMINISTRATION	496	15,472,272	6,900,616	8,571,656
UTILITIES	500	16,654,565	246,355	16,408,210
LAND USE SERVICES SUMMARY	509			
ADMINISTRATION	510	-	-	-
CURRENT PLANNING	512	3,253,190	3,253,190	-
ADVANCE PLANNING	515	3,641,886	2,287,138	1,354,748
BUILDING AND SAFETY	518	9,830,495	9,830,495	-
CODE ENFORCEMENT	521	3,663,993	528,000	3,135,993
FIRE HAZARD ABATEMENT PROGRAM	524	2,601,848	2,601,848	-
PUBLIC AND SUPPORT SVCS GROUP ADMIN SUMMARY	445			
PUBLIC AND SUPPORT SVCS GROUP ADMIN	447	1,656,319	-	1,656,319
PUBLIC WORKS DEPARTMENT SUMMARY	531			
SURVEYOR	532	4,432,992	4,233,482	199,510
REAL ESTATE SERVICES SUMMARY	578			
REAL ESTATE SERVICES	579	2,509,997	1,510,344	999,653
RENTS AND LEASES	582	109,290	109,290	-
REGISTRAR OF VOTERS	626	12,600,393	9,440,303	3,160,090
REGIONAL PARKS SUMMARY	586	7,727,001	6,168,000	1,559,001
TOTAL GENERAL FUND		<u>97,429,517</u>	<u>55,550,866</u>	<u>41,878,651</u>

<b>SPECIAL REVENUE FUNDS</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Fund Balance</b>
AGRICULTURE/WEIGHTS AND MEASURES:				
CALIFORNIA GRAZING	464	137,316	7,500	129,816
AIRPORTS:				
CHINO AIRPORT COMMERCIAL HANGAR FACILITY	470	868,582	703,332	165,250
COUNTY LIBRARY	476	15,477,205	15,104,515	372,690
LAND USE SERVICES:				
GENERAL PLAN UPDATE	527	475,083	-	475,083
HABITAT CONSERVATION PROGRAM	529	-	-	-



**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
PUBLIC WORKS DEPARTMENT:				
<u>SURVEYOR</u>				
SURVEY MONUMENT PRESERVATION	535	491,964	135,432	356,532
<u>TRANSPORTATION</u>				
ROAD OPERATIONS	537	79,847,501	70,609,609	9,237,892
CALTRANS CONTRACT	549	46,010	11,052	34,958
ETIWANDA INTERCHANGE IMPROVEMENT	551	170,000	119,074	50,926
HIGH DESERT CORRIDOR PROJECT	553	1,060,075	1,021,304	38,771
FACILITIES DEVELOPMENT PLANS	555	8,077,474	1,437,409	6,640,065
MEASURE I FUNDS	557	28,315,899	10,827,509	17,488,390
REGIONAL DEVELOPMENT MITIGATION PLAN	560	8,180,230	8,180,230	-
REAL ESTATE SERVICES:				
CHINO AGRICULTURAL PRESERVE	584	5,844,915	1,102,566	4,742,349
REGIONAL PARKS:				
COUNTY TRAIL SYSTEM	604	4,558,588	5,169,411	(610,823)
PROPOSITION 12 PROJECTS	606	2,029,322	1,972,974	56,348
PROPOSITION 40 PROJECTS	608	2,737,215	3,293,455	(556,240)
MOABI BOAT LAUNCHING FACILITY	610	25,163	-	25,163
GLEN HELEN AMPHITHEATER	612	1,290,476	1,270,000	20,476
PARKS MAINTENANCE/DEVELOPMENT	614	909,617	187,000	722,617
CALICO GHOST TOWN MARKETING SVCS	616	394,980	393,200	1,780
OFF-HIGHWAY VEHICLE LICENSE FEE	618	132,856	40,000	92,856
AMPHITHEATER IMPROVEMENTS AT GLEN HELEN	620	220,744	29,500	191,244
SPECIAL DISTRICTS:				
FISH AND GAME COMMISSION	633	21,177	8,000	13,177
<b>TOTAL SPECIAL REVENUE FUNDS</b>		<b>161,312,392</b>	<b>121,623,072</b>	<b>39,689,320</b>
<b><u>INTERNAL SERVICES FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
FLEET MANAGEMENT SUMMARY				
GARAGE	502			
MOTOR POOL	503	13,213,702	12,393,748	(819,954)
	506	10,601,288	8,657,488	(1,943,800)
<b>TOTAL INTERNAL SERVICES FUNDS</b>		<b>23,814,990</b>	<b>21,051,236</b>	<b>(2,763,754)</b>
<b><u>ENTERPRISE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
COUNTY MUSEUM:				
MUSEUM STORE	493	132,316	133,000	684
PUBLIC WORKS DEPARTMENT:				
<u>SOLID WASTE MANAGEMENT</u>				
OPERATIONS	562	63,207,855	66,268,035	3,060,180
SITE CLOSURE/MAINTENANCE	570	2,318,656	19,288,277	16,969,621
SITE ENHANCEMENT/EXPANSION	572	7,029,457	1,308,000	(5,721,457)
ENVIRONMENTAL	574	10,644,940	1,831,721	(8,813,219)
ENVIRONMENTAL MITIGATION	576	3,451,219	3,413,635	(37,584)
REGIONAL PARKS:				
REGIONAL PARKS SNACK BARS	622	74,336	80,500	6,164
REGIONAL PARKS CAMP BLUFF LAKE	624	222,466	188,000	(34,466)
<b>TOTAL ENTERPRISE FUNDS</b>		<b>87,081,245</b>	<b>92,511,168</b>	<b>5,429,923</b>



## PUBLIC AND SUPPORT SERVICES GROUP - ADMINISTRATION

### Norman A. Kanold

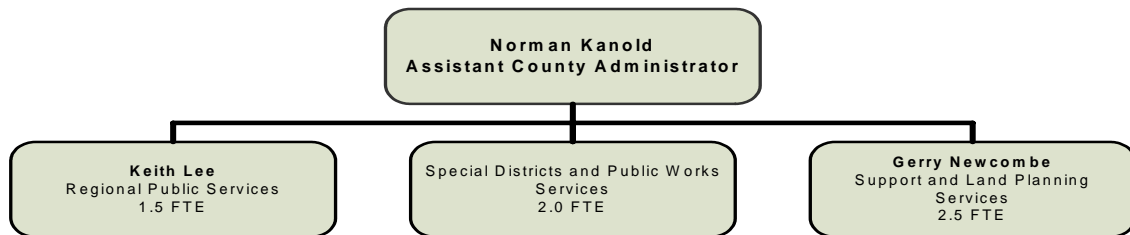
#### MISSION STATEMENT

The mission of Public and Support Services Group - Administration is to effectively oversee fourteen county departments providing a variety of regional and municipal public services as well as internal support services that enhance/protect the quality of life for county residents and increase the level of efficiency for county operations.

#### STRATEGIC GOALS

Public and Support Services Group (PSSG) - Administration is a function of the County Administrative Office (CAO) and therefore shares many of the same strategic goals of the CAO. In addition, PSSG Administration has established a separate goal of ensuring the effective delivery of public service programs that enhance the quality of life for county residents and support service programs that improve the efficiency of county departments/agencies.

#### ORGANIZATIONAL CHART



## Administration

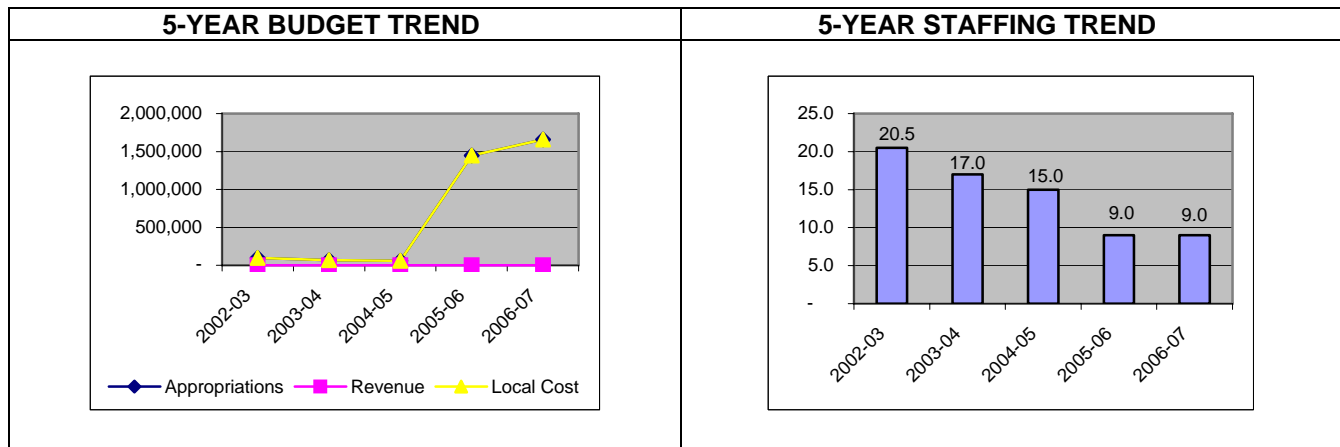
### DESCRIPTION OF MAJOR SERVICES

PSSG was formed during a county organizational restructuring approved by the Board of Supervisors in May 2005. This group includes those departments having a strong interface with the general public as well as a number of internal support departments.

PSSG - Administration coordinates the administrative and budget activities of fourteen county departments charged with providing services to the public and to other county departments. The departments are: Architecture & Engineering, Agriculture/Weights and Measures, Airports, County Fire, Facilities Management, Fleet Management, Land Use Services (which includes Building and Safety, Planning, and Code Enforcement), County Library, County Museum, Public Works (which includes Transportation/Flood, Surveyor, and Solid Waste Management Divisions), Real Estate Services, Regional Parks, Registrar of Voters, and Special Districts. PSSG - Administration also ensures that these departments operate within legal and Board-approved policy parameters by providing internal policy and procedural guidance for all departments within the group.

The Assistant County Administrator for PSSG serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the Group's activities.

### BUDGET HISTORY



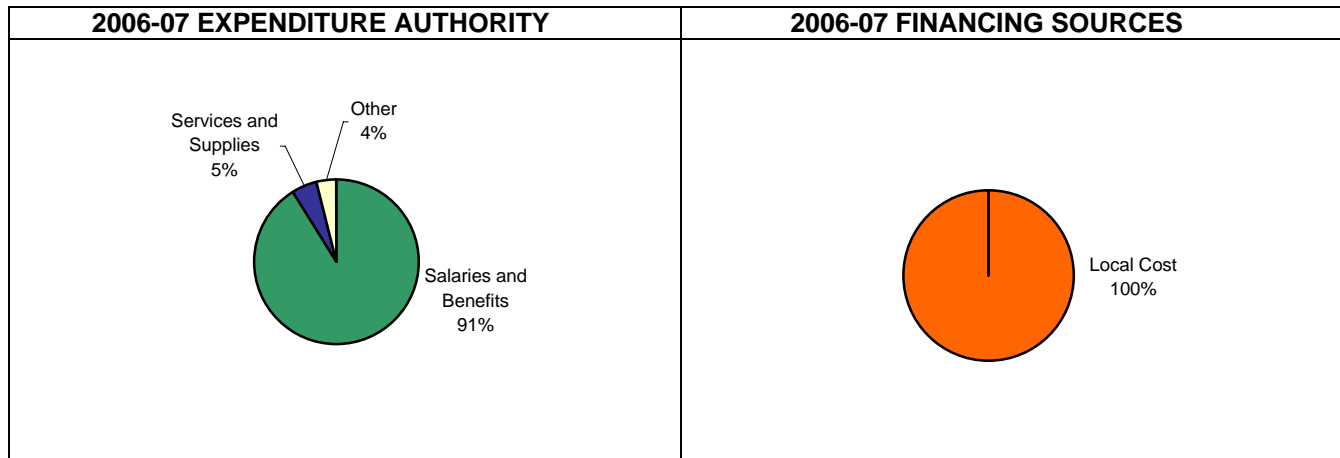
The significant increase in appropriations and local cost beginning in 2005-06 is a result of the county's organizational restructuring approved by the Board in May 2005. This action established PSSG - Administration as being 100% local cost funded. In the past, this department had been financed through reimbursements received from non-general fund county departments.

### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	159,696	65,071	108,005	1,556,564	1,571,622
Departmental Revenue	4,363	69	-	-	-
Local Cost	155,333	65,002	108,005	1,556,564	1,571,622
Budgeted Staffing				9.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: PSSG - Administration  
 FUND: General

BUDGET UNIT: AAA PSG  
 FUNCTION: General  
 ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,533,152	1,603,175	1,369,449	1,435,500	1,304,572	1,507,464	202,892
Services and Supplies	382,028	180,138	212,678	41,000	50,870	53,297	2,427
Central Computer	38,629	28,819	35,595	30,310	29,043	31,277	2,234
Other Charges	190,000	65,856	59,876	59,876	59,876	59,876	-
Transfers	-	3,555	3,240	4,936	4,936	4,405	(531)
Total Exp Authority	2,143,809	1,881,543	1,680,838	1,571,622	1,449,297	1,656,319	207,022
Reimbursements	(1,984,113)	(1,816,472)	(1,572,833)	-	-	-	-
Total Appropriation	159,696	65,071	108,005	1,571,622	1,449,297	1,656,319	207,022
<b>Departmental Revenue</b>							
Current Services	4,363	-	-	-	-	-	-
Other Revenue	-	69	-	-	-	-	-
Total Revenue	4,363	69	-	-	-	-	-
Local Cost	155,333	65,002	108,005	1,571,622	1,449,297	1,656,319	207,022
Budgeted Staffing					9.0	9.0	-

Salaries and benefits are increasing by \$202,892 resulting from incurred costs associated with MOU adjustments (including the 2005-06 amount approved by the Board as a mid-year item on November 1, 2005) and retirement increases. The department is proposing no changes in budgeted staffing.

Other charges of \$59,876 reflect no change from the previous year. The amount budgeted represents payment to the University of California Cooperative Extension to support research and education programs in San Bernardino County.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Number of monthly meetings between PSSG administrative staff and PSSG department heads.	10	10





The performance measure for this budget unit demonstrates an emphasis by PSSG Administration to provide PSSG department heads with guidance in regards to Board directives, county policies, budget goals/objectives, and strategic planning oversight.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<b>Computer Aided Facilities Management Program</b>  Computer Aided Facilities Management (CAFM) is the single repository for building and property information for the County. Staff currently tracks approximately 1,300 buildings consisting of over 9.7 million square feet, 700 leases, and over 1,200 county-owned parcels.  CAFM is used by: * County Administrative Office for space management, allocation, occupancy, enterprise-wide integration, reporting, and long-range planning and forecasting. * Real Estate Services Department for lease and property management. * Auditor-Controller for space allocation and lease rent management for COWCAP and CAFR reporting. * Risk Management for space allocation for annual insurance data and costs, to track hazardous materials and building coordinator information by location. * Architecture and Engineering for planning and design and electronic floor plan maintenance. * Facilities Management for building operations management, building assessments, and preventive maintenance programs. * Other future growth potential such as integration with GIS, EMACS for employee data, Assessor for property information, and OES for emergency preparedness operations.  In 2002, the county selected the CAFM software product called Archibus, the world's largest provider of infrastructure and facilities management support products. Archibus is a web-based application and when fully implemented, County departments will be able to view building, property and lease information on the Intranet. It utilizes AutoCAD drawings linked to the Archibus program for electronic space planning and management.  Completing automation of the CAFM will: * Improve the building inventory. * Centralize the database for capital planning activities and information. * Include and track facility condition data with inventory, preventative maintenance schedules, energy management systems, costs of bringing facilities to good condition, and costs to maintain facilities in good condition.  To achieve the goal of fully implementing CAFM, as well as maintaining the program on an ongoing basis, the Department is requesting funding in the amount of \$283,800 in 2006-07 and \$269,600 per year thereafter. These funds will primarily be used to add a Programmer Analyst III (which would be employed by the Information Services Department, but assigned to this project) and a CAFM Administrator to oversee development. Other costs related to this project include training, software upgrades/support, and miscellaneous equipment purchases.	2.0	283,800	-	283,800	
<i>Proposed Performance Measure: Increased number of buildings and square footage with electronic format (AutoCAD) floor plan drawings.</i>						Add drawings for 1 million square feet of county facility space.
<b>Total</b>		<u>2.0</u>	<u>283,800</u>	<u>-</u>	<u>283,800</u>	



## AGRICULTURE/WEIGHTS AND MEASURES

### Edouard P. Layaye

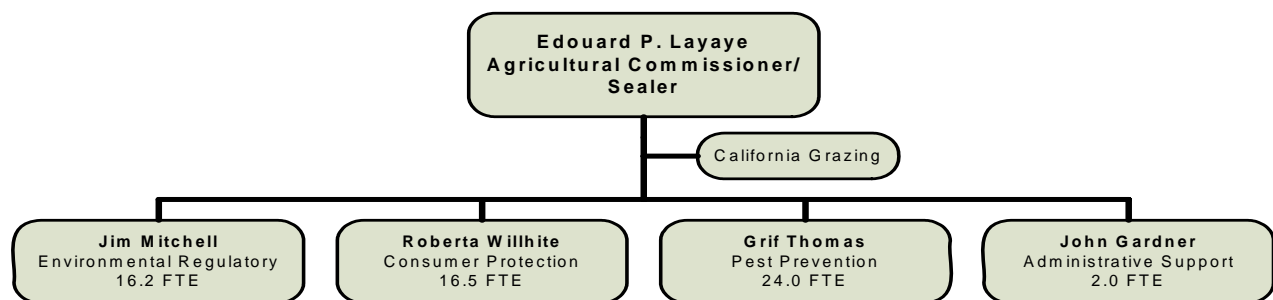
#### MISSION STATEMENT

The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the customers it serves.

#### STRATEGIC GOALS

1. Continue to protect the public's health, agriculture and the environment by preventing proscribed foreign pest infestations and the misuse of pesticides, in light of increases in county growth.
2. Continue to protect county residents from being overcharged for purchased goods by ensuring accuracy in the measurement of commodities sold, and prices charged by retail businesses that utilize barcode scanning equipment, in light of county growth.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Agriculture/Weights and Measures	5,898,693	3,614,895	2,283,798		63.7
California Grazing	137,316	7,500		129,816	-
TOTAL	6,036,009	3,622,395	2,283,798	129,816	63.7

Detail information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and fee requests.



## Agriculture/Weights and Measures

### DESCRIPTION OF MAJOR SERVICES

The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests and regulates pesticide use, the agricultural industry and all business transactions based on units of measures such as weight or volume. Additional duties include, inspecting produce, eggs, and nursery stock, controlling vegetation along state and county right-of-ways and flood control channels, and manufacturing rodent baits for sale to the general public. The department also administers the California Grazing budget, which funds rangeland improvements on federal land within the county.

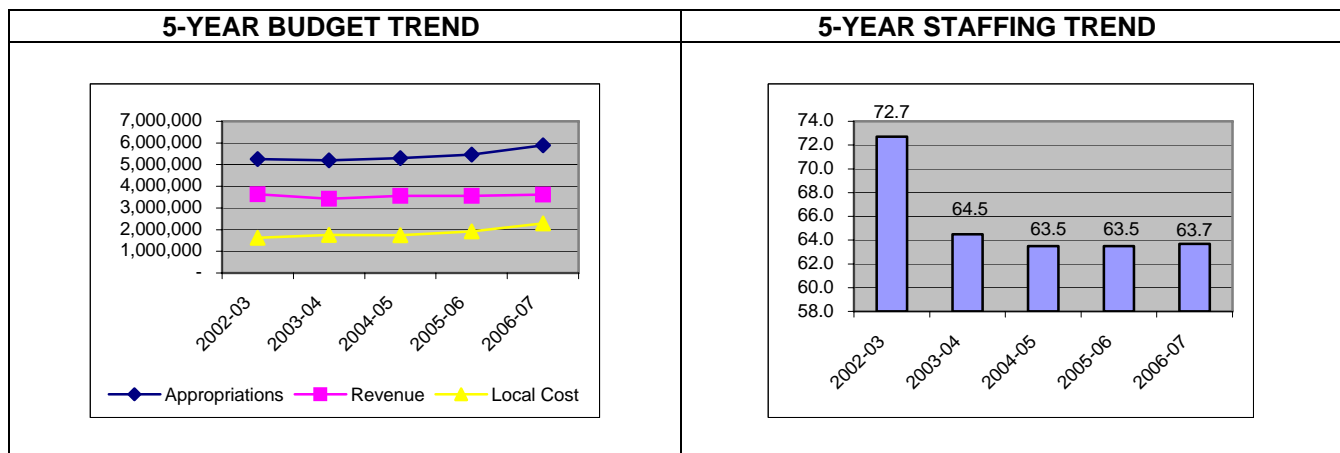
The Environmental Regulatory Division regulates pesticide use, manufactures rodent baits, controls vegetation along right-of-ways, and regulates apiaries and the removal of desert native plants. Permit, registration and inspection controls on the commercial use of pesticides helps prevent serious environmental and human illness incidents resulting from the misuse of pesticides. Permits serve as California Environmental Quality Act equivalents of environmental impact reports, thus easing the burden of agricultural compliance and providing flexibility for growers. In addition, all pesticide use related complaints and illnesses are investigated to determine why the problem occurred and enforcement actions are taken to ensure compliance. Control of vegetation reduces maintenance costs and reduces fire hazards. Noxious weeds are controlled at a number of sites to prevent their spread. Public health and safety is enhanced by the appropriate placement of commercial apiaries.

Rodent baits are sold at cost to the public to assist in controlling rodent-caused damage and rodent-borne diseases.

The Consumer Protection Division inspects all commercially used weighing and measuring devices, verifies price scanner accuracy and the quantity of pre-packaged goods, monitors certified farmer's markets and performs quality control inspections of eggs and produce. Consumers and businesses are protected and commerce enhanced by accurate weighing and measuring devices and the correct pricing of goods. These devices are inspected on an annual basis and whenever complaints are received. Produce and egg quality inspections protect consumers by helping ensure food safety.

The Pest Prevention Division regulates the movement of plants and plant products, monitors the county to detect foreign pests, and inspects nurseries. Export certification and prompt inspection of plant and plant product shipments facilitates the movement of foreign and domestic goods in the channels of trade and prevents the spread of pests. Interception of foreign pests in shipments enhances the quality of life of county residents by preventing environmental degradation, disruption of trade and public inconvenience resulting from quarantine restrictions.

### BUDGET HISTORY

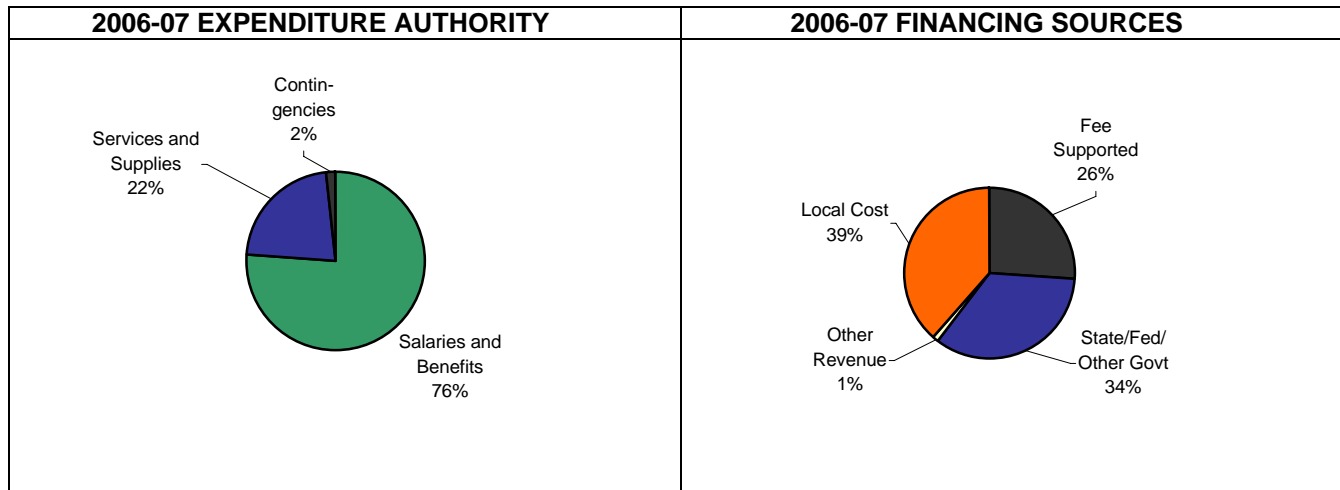


**PERFORMANCE HISTORY**

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	4,703,187	4,677,945	4,839,605	5,606,337	5,399,191
Departmental Revenue	3,234,608	3,632,702	3,273,639	3,554,951	3,440,663
Local Cost	1,468,579	1,045,243	1,565,966	2,051,386	1,958,528
Budgeted Staffing				63.5	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Agriculture/Weights and Measures  
 FUND: General

BUDGET UNIT: AAA AWM  
 FUNCTION: Public Protection  
 ACTIVITY: Protective Inspection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,364,729	3,608,821	3,731,358	4,233,143	4,150,080	4,491,121	341,041
Services and Supplies	1,127,187	948,405	989,575	1,039,286	1,192,495	1,275,485	82,990
Central Computer	17,034	13,587	17,101	22,686	21,064	27,100	6,036
Other Charges	6,963	4,706	3,266	1,772	1,772	1,601	(171)
L/P Struct/Equip/Vehicle:	116,320	29,643	28,184	29,678	29,678	25,279	(4,399)
Transfers	70,954	72,783	70,121	72,626	72,626	78,107	5,481
Total Appropriation	4,703,187	4,677,945	4,839,605	5,399,191	5,467,715	5,898,693	430,978
<b>Departmental Revenue</b>							
Licenses and Permits	465,713	532,901	573,858	604,950	573,000	598,150	25,150
Fines and Forfeitures	32,379	37,447	45,481	64,650	34,000	50,400	16,400
Use Of Money and Prop	1,446	1,563	2,974	1,200	1,500	1,200	(300)
Realignment	-	-	-	-	-	-	-
State, Fed or Gov't Aid	1,818,104	2,260,796	1,880,909	2,018,788	2,002,401	2,018,095	15,694
Current Services	868,801	730,779	705,165	700,075	892,050	896,050	4,000
Other Revenue	46,814	65,210	65,252	51,000	52,000	51,000	(1,000)
Other Financing Sources	1,351	4,006	-	-	-	-	-
Total Revenue	3,234,608	3,632,702	3,273,639	3,440,663	3,554,951	3,614,895	59,944
Local Cost	1,468,579	1,045,243	1,565,966	1,958,528	1,912,764	2,283,798	371,034
Budgeted Staffing					63.5	63.7	0.2

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The proposed budget contains services and supplies appropriation increases that fund non-inventoriable equipment, including computers and specialized testing equipment, office supplies and building maintenance. Revenue from licenses and permits is projected to increase due to growth in the number of businesses using weighing and measuring devices, packing commodities or using price scanners. Revenue from fines and forfeitures has been increased as the department is fully staffed and is currently finding a higher number of violations during inspections. State aid is anticipated to increase due to additional unclaimed gas tax and pesticide mill fee revenue distributed to the county to subvent costs associated with agricultural inspection programs.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of all plant material shipments through receivers inspected (estimated number of shipments for 2006-07 is 27,100).	100%	100%
Percentage of all shipments going through state inspection stations and placed under quarantine orders that are inspected at destination (estimated number of shipments for 2006-07 is 900).	89.7%	100%
The average number of trap placements per month.	4,700	4,712
The average number of trap servicings conducted each month.	11,550	12,085
Percentage of reported structural fumigations of commercial and residential buildings inspected (estimated number of inspections for 2006-07 is 150).	2.5%	3%
Restricted pesticide application inspections - from 5% to 7.5% (estimated number of inspections for 2006-07 is 60).	2.2%	2.5%
Percentage of registered devices inspected (estimated number of devices for 2006-07 is 26,500).	95%	100%
Percentage of registered packers inspected (estimated number of packers for 2006-07 is 300).	90%	100%
Percentage of registered pricing scanners inspected (estimated number of scanners for 2006-07 is 625).	90%	100%

The performance measures for this budget unit reinforce the department's commitment to continue protecting the public's health against the misuse of pesticides, protecting the environment from pest infestations and protecting county residents from being overcharged for purchased goods by inaccurate prices or short-measured commodities. Various inspection processes are utilized to achieve these outcomes.



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Cancellation of Old Device Inspect/Registration Fees</b>	-	(356,560)	(356,560)	-
Amendments to Business and Professions Code section 12240 in 2005 made the existing fee structure obsolete.				
<b>Revised Device Inspection/Registration Fees</b>	1.0	433,632	433,632	-
Business and Professions Code section 12240 specifies fees by device type and imposes a location component to the registration fee. The revised fees offset the cancellation of the previous fees. Additional fee revenue funds 1.0 Agricultural Standards Officer at the entry level and a 3/4 ton truck. This position will inspect weighing and measuring devices and packaged commodities.				
<b>Hourly Rate Adjustment</b>	-	16,806	16,806	-
Fees charged on an hourly basis are being adjusted to reflect changes in salaries and benefits incurred since 2003-04. Certification, standby and reinspection fees are based on the hourly rate. Additional revenue funds overtime in the amount of \$10,000 and specialized testing equipment and office supplies for an Agricultural Standards Officer.				
<b>Total</b>	<u>1.0</u>	<u>93,878</u>	<u>93,878</u>	<u>-</u>





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Public and Support Services  
DEPARTMENT NAME: Agriculture/Weights and Measures  
FUND NAME : General  
BUDGET UNIT: AAA AWM  
PROGRAM: Protective Inspection and Certification

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 5,898,693

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	520,174
Fee Revenue for fees not listed	238,026
Non Fee Revenue	2,856,695
Local Cost	2,283,798
Budgeted Sources	\$ 5,898,693

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 5,992,571

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	614,052
Fee Revenue for fees not listed	238,026
Non Fee Revenue	2,856,695
Local Cost	2,283,798
Revised Sources	\$ 5,992,571

DIFFERENCES (See Following Page for Details)	
	\$ 93,878
	93,878
	-
	-
	-
	\$ 93,878

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	10,000
Inflationary Costs	
Other	83,878
Total	\$ 93,878

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
The device registration fees in 16.021 (k) (1), must be revised to conform with the requirements of Business and Professions Code section 12240. All previous device registration fees adopted are being cancelled and a new fee structure proposed. Based on known costs for specific devices, the proposed fees will recover the cost of inspecting the devices. Additional fee revenue resulting from these revisions totals \$77,072 and will be used to fund 1.0 FTE Agricultural Standards Officer. This position will allow the department to increase its customer service for inspection of liquified petroleum gas, utility submeters and packaged commodities to the frequency specified by the California Division of Measurement Standards. The increased fees will also fund a 3/4 ton truck and specialized device testing equipment.





**2006-07 REVISED/NEW FEE REQUESTS  
SUMMARY OF JUSTIFICATION AND BUDGETARY IMPACT**

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Agriculture/Weights and Measures  
**FUND NAME :** General  
**BUDGET UNIT:** AAA AWM  
**PROGRAM:** Protective Inspection and Certification

**Summary of Justification for Fee Requests(s) and the Budgetary Impact to Program if Fee(s) are approved:**

Fees based on an hourly rate are being adjusted for inflationary costs incurred since 2003-04. The additional fee revenue of \$16,806 from these revisions will provide for overtime in the amount of \$10,000, required to meet customer service demands for plant shipment inspections on weekends and holidays. The remaining \$6,806 will fund office furniture and other expenses for the new Agricultural Standards Officer position.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Agriculture/Weights and Measures  
**FUND NAME :** General  
**PROGRAM:** Protective Inspection and Certification

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.021 (a)(1)(A)	Certification Services (away from office)	\$ 36.00	2,100	\$ 75,600	\$ 40.00	2,100	\$ 84,000	\$ 4.00	-	\$ 8,400	\$ 8,400	Hourly rates haven't been adjusted since 2003-04. This fee is based on the hourly rate and provides funding to compensate for overtime.
16.021 (a)(1)(B)	Certification Services (in office)	\$ 25.00	210	\$ 5,250	\$ 27.00	210	\$ 5,670	\$ 2.00	-	\$ 420	\$ 420	See Above
16.021 (a) (2)	Certification Services (hourly rate)	\$ 57.00	160	\$ 9,120	\$ 62.50	160	\$ 10,000	\$ 5.50	-	\$ 880	\$ 880	See Above
16.021 (d)(1)	Direct Marketing Producer Certificate (site inspection portion of fee)	\$ 57.00	70	\$ 3,990	\$ 62.50	70	\$ 4,375	\$ 5.50	-	\$ 385	\$ 385	See Above
16.021 (e)(1)	Apiary Inspection / Abatement	\$ 57.00	-	\$ -	\$ 62.50	-	\$ -	\$ 5.50	-	\$ -	\$ -	Hourly rates haven't been adjusted since 2003-04. The department hasn't had to resort to abatement in a number of years, but the fee is necessary to maintain in case of non-compliance.
16.021 (k)(1) (A)	Annual Device Registration One Device	\$ 20.00	940	\$ 18,800			\$ -	\$ (20.00)	(940)	\$ (18,800)	\$ (18,800)	Business and Professions Code section 12240 was amended making this fee obsolete. A new fee in compliance with 12240 is proposed elsewhere in the fee request.
16.021 (k)(1) (B)	Annual Device Registration Two Devices	\$ 30.00	340	\$ 10,200			\$ -	\$ (30.00)	(340)	\$ (10,200)	\$ (10,200)	Business and Professions Code section 12240 was amended making this fee obsolete. A new fee in compliance with 12240 is proposed elsewhere in the fee request.
16.021 (k)(1) (C)	Annual Device Registration Three Devices	\$ 40.00	150	\$ 6,000			\$ -	\$ (40.00)	(150)	\$ (6,000)	\$ (6,000)	See Above



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Agriculture/Weights and Measures  
**FUND NAME :** General  
**PROGRAM:** Protective Inspection and Certification

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.021 (k)(1) (D)	Annual Device Registration 4 to 9 devices	\$ 80.00	180	\$ 14,400	\$ -	-	\$ -	\$ (80.00)	(180)	\$ (14,400)	\$ (14,400)	Business and Professions Code section 12240 was amended making this fee obsolete. A new fee in compliance with 12240 is proposed elsewhere in the fee request.
16.021 (k)(1) (E)	Annual Device Registration 10 to 19 devices	\$ 120.00	220	\$ 26,400			\$ -	\$ (120.00)	(220)	\$ (26,400)	\$ (26,400)	See Above
16.021 (k)(1) (F)	Annual Device Registration One Device 20 to 25 devices	\$ 160.00	160	\$ 25,600			\$ -	\$ (160.00)	(160)	\$ (25,600)	\$ (25,600)	See Above
16.021 (k)(1) (G)	Annual Device Registration One Device over 25 devices	\$ 200.00	270	\$ 54,000			\$ -	\$ (200.00)	(270)	\$ (54,000)	\$ (54,000)	See Above
16.021 (k)(1) (H)	Annual Device Registration Mobile Home Parks Location Portion of fee	\$ 60.00	336	\$ 20,160			\$ -	\$ (60.00)	(336)	\$ (20,160)	\$ (20,160)	See Above
16.021 (k)(1) (H)	Annual Device Registration Mobile Home Park Devices per space portion of fee	\$ 2.00	71,850	\$ 143,700			\$ -	\$ (2.00)	(71,850)	\$ (143,700)	\$ (143,700)	Business and Professions Code section 12240 was amended. This fee is being deleted and restated elsewhere in the proposed fee request.
16.021 (k)(1) (I)	Annual Device Registration Truck Scale	\$ 100.00	245	\$ 24,500			\$ -	\$ (100.00)	(245)	\$ (24,500)	\$ (24,500)	Business and Professions Code section 12240 was amended making this fee obsolete. A new fee in compliance with 12240 is proposed elsewhere in the fee request.
16.021 (k)(1) (J)	Annual Device Registration Livestock Scale	\$ 100.00	8	\$ 800			\$ -	\$ (100.00)	(8)	\$ (800)	\$ (800)	See Above



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Agriculture/Weights and Measures  
**FUND NAME :** General  
**PROGRAM:** Protective Inspection and Certification

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.021 (k)(1) (K)	Annual Device Registration Heavy Capacity Device	\$ 200.00	60	\$ 12,000			\$ -	\$ (200.00)	(60)	\$ (12,000)	\$ (12,000)	Business and Professions Code section 12240 was amended making this fee obsolete. A new fee in compliance with 12240 is proposed elsewhere in the fee request.
	Location Fee Standard Devices			\$ -	\$ 34.00	2,280	\$ 77,520	\$ 34.00	2,280	\$ 77,520	\$ 77,520	Business and Professions Code 12240 (f) specifies device registration fees consist of a location fee and a device type fee. Multiple location fee types are proposed to allow the department to adjust the location fee as cost data is developed.
	Location Fee Specialized Devices			\$ -	\$ 34.00	530	\$ 18,020	\$ 34.00	530	\$ 18,020	\$ 18,020	See Above
	Location Fee Heavy Capacity			\$ -	\$ 34.00	225	\$ 7,650	\$ 34.00	225	\$ 7,650	\$ 7,650	See Above
	Utility Submeters			\$ -	\$ 2.00	71,850	\$ 143,700	\$ 2.00	71,850	\$ 143,700	\$ 143,700	This fee is being reinstated in the code and is identical to the previous fee amount. It was previously codified as 16.021 (k)(1)(H) and included a location fee. The location fee for these devices is being reduced from \$60 to \$34 as stated elsewhere.
	Heavy Capacity Device 2000 to 9999 lb			\$ -	\$ 90.00	100	\$ 9,000	\$ 90.00	100	\$ 9,000	\$ 9,000	Business and Professions Code section 12240 (h) specifies two fee levels for heavy capacity devices. Previously this fee applied only to devices over 20,000 lb. capacity.
	Heavy Capacity Device over 10,000 lb			\$ -	\$ 150.00	73	\$ 10,950	\$ 150.00	73	\$ 10,950	\$ 10,950	See Above
	Livestock Scale 2000 to 9999 lb.			\$ -	\$ 60.00	6	\$ 360	\$ 60.00	6	\$ 360	\$ 360	Business and Professions Code section 12240 (k) specifies two fee levels for livestock scales based on their capacity. The previous fee was based on device type only.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Agriculture/Weights and Measures  
**FUND NAME :** General  
**PROGRAM:** Protective Inspection and Certification

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
	Livestock Scale over 10000 lb.			\$ -	\$ 90.00	2	\$ 180	\$ 90.00	2	\$ 180	\$ 180	Business and Professions Code section 12240 (h) specifies two fee levels for livestock scales based on their capacity. The previous fee was based on device type only.
	Liquified Petroleum Gas Meter -Mobile			\$ -	\$ 26.00	100	\$ 2,600	\$ 26.00	100	\$ 2,600	\$ 2,600	See Above
	Liquified Petroleum Gas Meter - Stationary			\$ -	\$ 26.00	142	\$ 3,692	\$ 26.00	142	\$ 3,692	\$ 3,692	Business and Professions Code section 12240 (l) now specifies a fee for this type of device. The previous fee structure was based on the number of devices.
	Wholesale or Vehicle Meter			\$ -	\$ 25.00	338	\$ 8,450	\$ 25.00	338	\$ 8,450	\$ 8,450	See Above
16.021 (k)(1)(l)	Truck Scale			\$ -	\$ 100.00	245	\$ 24,500	\$ 100.00	245	\$ 24,500	\$ 24,500	This fee is being reinstated in the code and is identical to the previous fee amount. It was previously codified as 16.021 (k)(1)(E).
	All other commercial weighing and measuring devices			\$ -	\$ 6.50	19,540	\$ 127,010	\$ 6.50	19,540	\$ 127,010	\$ 127,010	Business and Professions Code section 12240 (n) specifies a device type fee for all devices not otherwise specified. The previous fee structure was based on the number of devices.
16.021 (l)(2)	Standby Fee	\$ 57.00	2	\$ 114	\$ 62.50	2	\$ 125	\$ 5.50	-	\$ 11	\$ 11	Hourly rates haven't been adjusted since 2003-04. This fee is based on the hourly rate and provides funding to compensate for overtime.
16.021 (l)(3)	Inspection Services	\$ 57.00	1,220	\$ 69,540	\$ 62.50	1,220	\$ 76,250	\$ 5.50	-	\$ 6,710	\$ 6,710	See Above



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Agriculture/Weights and Measures  
**FUND NAME :** General  
**PROGRAM:** Protective Inspection and Certification

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.021 (f) (3)	Records Research	\$ 57.00	-	\$ -	\$ 62.50	-	\$ -	\$ 5.50	-	\$ -	\$ -	Updates fee to current costs. This fee provides a cost recovery mechanism when information requests are complex and require the department to compile data not readily available from existing records.
16.021 (h)	Pest identification for commercial pest control firms	\$ 57.00	-	\$ -	\$ 62.50	-	\$ -	\$ 5.50	-	\$ -	\$ -	Updates fee to current costs. This fee provides a cost recovery mechanism when pest identification requires taxonomic analysis and determination.

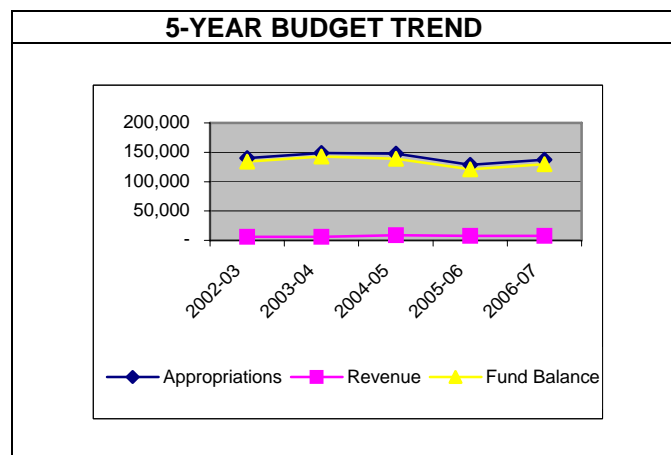
## California Grazing

### DESCRIPTION OF MAJOR SERVICES

The California Grazing budget funds a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities recommended by the county's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management (BLM) lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to fund improvements on the federal lands. The county acts as in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

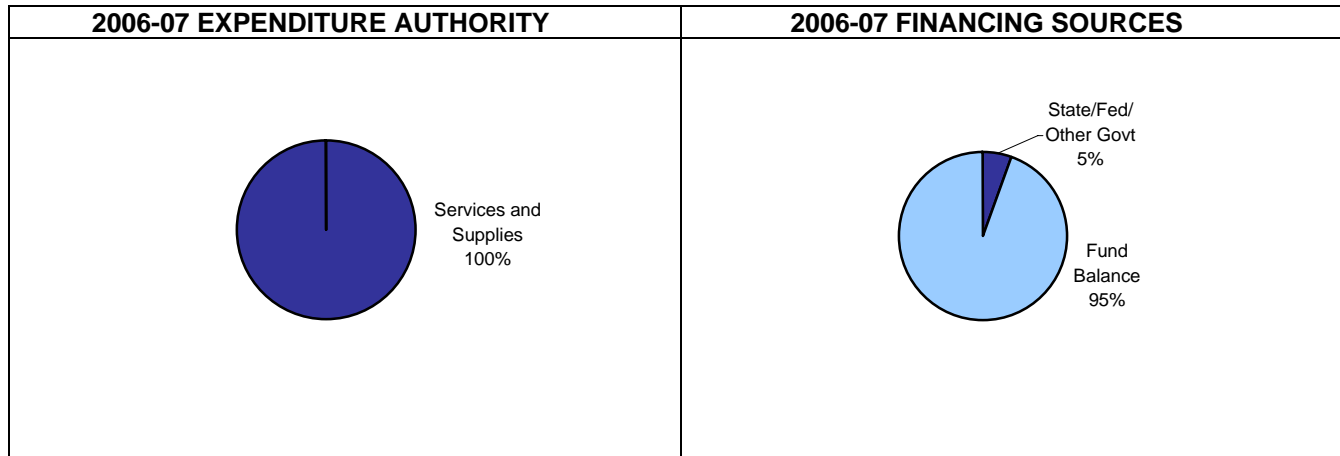


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	12,946	25,964	128,693	-
Departmental Revenue	8,585	9,112	8,165	7,500	8,623
Fund Balance				121,193	

There are no anticipated expenditures during the current fiscal year, and expenditures in general are substantially less than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the California Government Code. Decreased grazing in the leased areas has resulted in less demand for grazing improvements, which are funded by fees paid by ranchers.

## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Agriculture/Weights and Measures  
FUND: California Grazing

BUDGET UNIT: SCD ARE  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	12,946	25,964	-	128,693	137,316	8,623
Total Appropriation	-	12,946	25,964	-	128,693	137,316	8,623
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	8,585	9,112	8,165	8,623	7,500	7,500	-
Total Revenue	8,585	9,112	8,165	8,623	7,500	7,500	-
Fund Balance					121,193	129,816	8,623

The 2006-07 proposed budget contains an increase in services and supplies appropriation based on the estimated unreserved fund balance available, which is appropriated in its entirety in accordance with section 29009 of the California Government Code.





## AIRPORTS

### J. William Ingraham

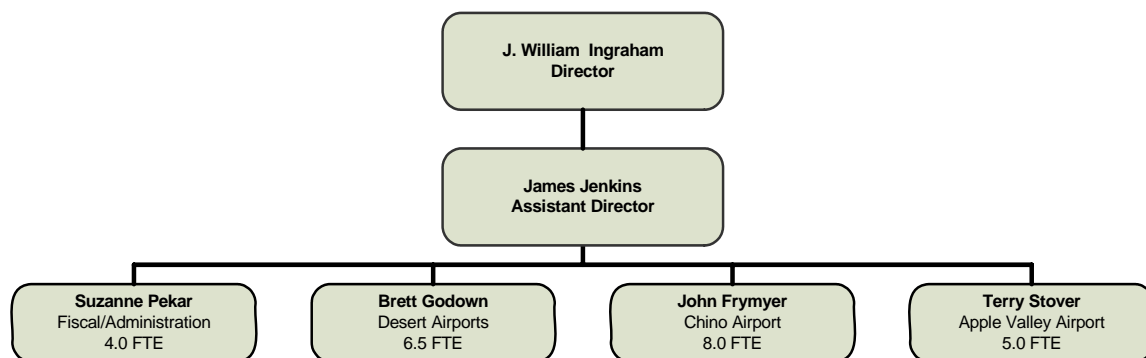
#### MISSION STATEMENT

The mission of San Bernardino County Department of Airports is to plan, organize and direct the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

#### STRATEGIC GOALS

1. Improve administration of leasing activity.
2. Improve coordination and management of the Airports Capital Improvement Program.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	<u>Appropriation</u>	<u>Revenue</u>	<u>Local Cost</u>	<u>Fund Balance</u>	<u>Staffing</u>
Airports	2,880,410	2,880,410	-		29.5
Chino Airport Commercial Hangars	868,582	703,332		165,250	-
<b>TOTAL</b>	<b>3,748,992</b>	<b>3,583,742</b>	<b>-</b>	<b>165,250</b>	<b>29.5</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.



## Airports

### DESCRIPTION OF MAJOR SERVICES

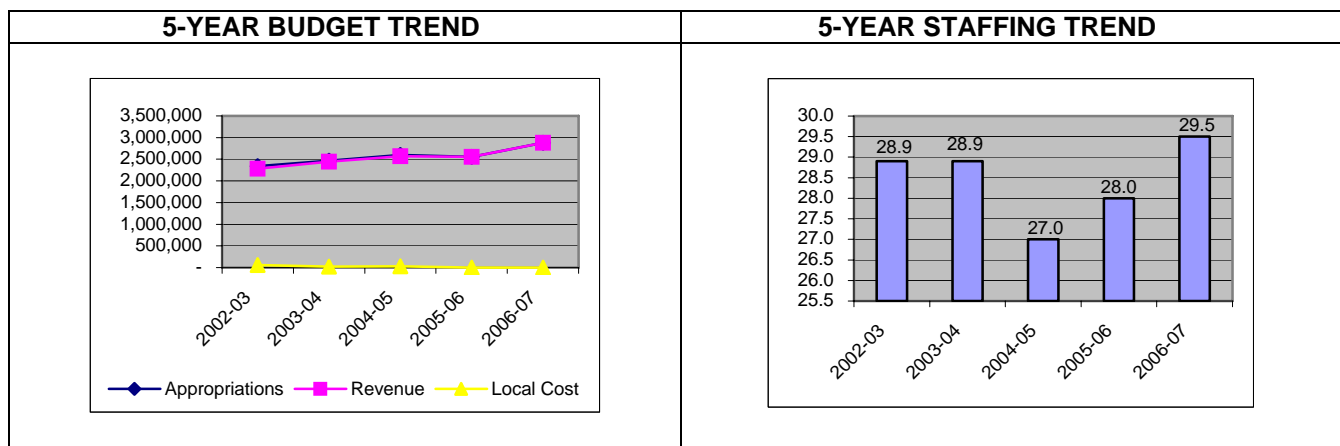
The Department of Airports provides for the management, maintenance and operation of six county airports, as well as technical support to the San Bernardino International Airport (a Joint Powers Authority comprised of the county and the cities of Colton, Highland, Loma Linda and San Bernardino). The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department also assists the county's private and municipal airport operators in planning, interpreting and implementing Federal Aviation Administration (FAA) general aviation requirements.

The county's six airports include: Chino Airport, a FAA designated reliever to John Wayne Airport and the second largest general aviation airport in the country with approximately 1,000 based aircraft; Apple Valley Airport, a county service area (CSA-60) with a significant sport aviation base; Barstow-Daggett Airport, an airport with significant military activity and home to the Fort Irwin Helicopter Maintenance Base; Twentynine Palms Airport, a center for soaring activity in addition to serving the community as a general aviation airport; Needles Airport, a critical transportation link and key point for medical and law enforcement activity along the Colorado River; and, Baker Airport, a small facility on land leased from the Bureau of Land Management that serves as an emergency landing field between Barstow and Las Vegas.

The department manages in excess of 400 leases ranging from aircraft parking to major aviation developments with leasing assistance provided by the Real Estate Services Department. The Airports department also oversees a major capital improvement program with assistance from the Architecture and Engineering Department.

The county's airports are self-supporting with funds to operate and maintain the airports generated from facility rents, user fees and, in the case of Apple Valley Airport, property taxes dedicated to the support of CSA-60. State and federal grants are significant sources for funds to reconstruct and upgrade airport infrastructure.

### BUDGET HISTORY

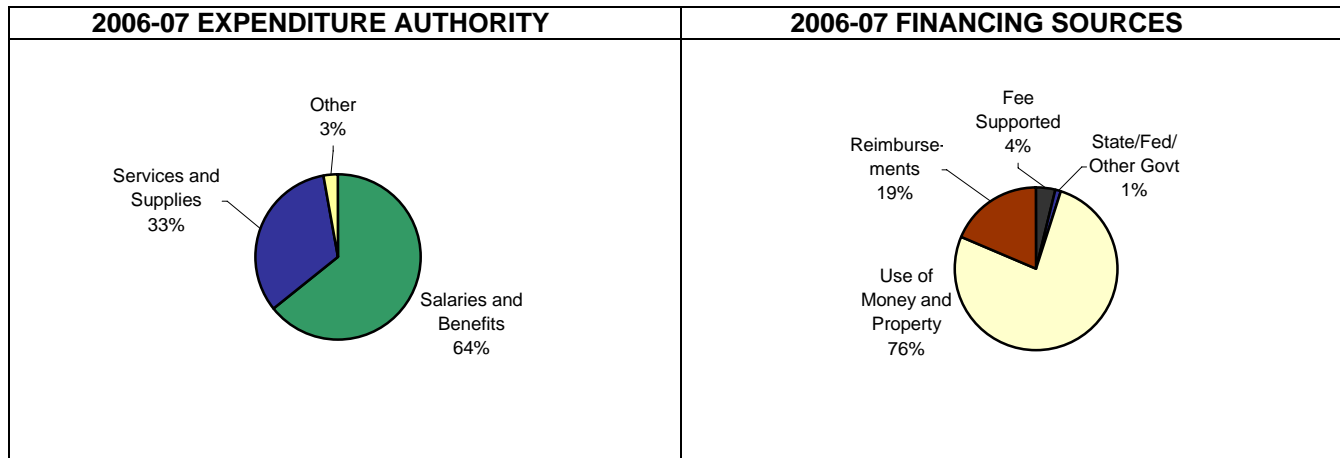


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,341,857	2,466,739	2,598,928	2,553,961	2,753,721
Departmental Revenue	2,279,907	2,443,911	2,570,016	2,553,961	2,753,817
Local Cost	61,950	22,828	28,912	-	(96)
Budgeted Staffing				28.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Airports  
**FUND:** General

**BUDGET UNIT:** AAA APT  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Transportation Terminals

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,558,953	1,655,536	1,542,263	1,825,902	2,050,568	2,269,770	219,202
Services and Supplies	1,155,112	1,330,606	1,200,030	980,000	983,751	1,159,880	176,129
Central Computer	6,741	5,182	9,834	13,611	11,246	16,452	5,206
Other Charges	43,772	49,254	46,990	44,727	44,727	42,464	(2,263)
Equipment	-	-	-	18,000	18,000	30,000	12,000
Transfers	5,015	14,685	21,835	42,578	42,578	22,392	(20,186)
Total Exp Authority	2,769,593	3,055,263	2,820,952	2,924,818	3,150,870	3,540,958	390,088
Reimbursements	(427,736)	(606,024)	(633,149)	(441,717)	(596,909)	(660,548)	(63,639)
Total Appropriation	2,341,857	2,449,239	2,187,803	2,483,101	2,553,961	2,880,410	326,449
Operating Transfers Out	-	17,500	411,125	270,620	-	-	-
Total Requirements	2,341,857	2,466,739	2,598,928	2,753,721	2,553,961	2,880,410	326,449
<b>Departmental Revenue</b>							
Use Of Money and Prop	2,046,315	2,089,022	2,389,210	2,480,755	2,284,461	2,644,716	360,255
State, Fed or Gov't Aid	40,323	40,301	40,094	40,000	40,000	40,000	-
Current Services	137,381	272,241	31,911	132,793	141,000	134,694	(6,306)
Other Revenue	55,888	35,147	105,801	57,319	88,500	61,000	(27,500)
Total Revenue	2,279,907	2,443,911	2,570,016	2,753,817	2,553,961	2,880,410	326,449
Local Cost	61,950	22,828	28,912	(96)	-	-	-
Budgeted Staffing					28.0	29.5	1.5

Salaries and benefits are increasing by \$219,202. Of this amount, \$98,483 is the result of incurred costs associated with MOU adjustments, retirement increases, and a reduction in workers' compensation. The remaining \$120,719 is primarily due to the following 1.5 net increase in budgeted staffing:

- 1.0 Airport Operations Supervisor is being added to assist the Chino Airport Manager with increased activity at the airport.
- 1.0 Maintenance Worker I is needed to augment current staff for maintenance duties at the desert airports.
- 0.5 Office Assistant to assist the department with clerical duties at the desert airports.
- 1.0 Staff Aid, which is currently vacant, has been determined as no longer being needed. Therefore, this position is being deleted for 2006-07.



Services and supplies are increasing by \$176,129 largely because of increased risk management charges.

Equipment in the amount of \$30,000 is budgeted for the replacement of two large mowers to maintain the fields at Chino Airport

Transfers are decreasing by \$20,186 because of reduced charges associated with services provided by other county departments.

Reimbursements are increasing by \$63,639 mainly due to an additional amount of staff work anticipated at the Chino Airport Commercial Hangar Facility during 2006-07 (\$118,758), partially offset by elimination of a Staff Aid position for Apple Valley Airport (\$54,675).

Use of money and property is increasing by \$360,255 as a result of several new airport leases, as well as rental adjustments to a number of existing leases.

Other revenue is decreasing by \$27,500 based on 2005-06 estimates.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of lease renewals not executed prior to lease expiration.	10%	5%
Percentage of revenue producing land compared to land available for revenue production.	35%	38%
Average length of time to complete airport capital improvement projects.	24 months	18 months

The Department of Airports derives most of its operating revenue from lease of facilities and from ground leases. Most of these leases include provisions or options to extend the lease term provided that the tenant has remained in compliance with lease obligations, including prompt payment of rents. Occasionally, and for a variety of reasons, a lease will complete its base term without being extended. When that occurs, the lease is considered to be in "holdover" and existing lease provisions apply, including rental rates. Reducing the number of lease renewals not executed prior to expiration of the prior lease term will enhance department rental revenues.

The department leases a variety of facilities including office space, shop space and hangars. Additionally, ground areas are leased to firms for development of aviation related facilities that revert to county ownership at the end of the lease term and, at Chino Airport, for short-term agricultural uses until such time that there is a demand for aviation development. Aviation related development demand is increasing at Apple Valley and Chino Airports. There are areas of developable land at both of these airports that can be made available to developers, on in some cases, for development by the department. Increasing the percentage of revenue producing land, as compared to land available for revenue production will also increase the department's rental revenue.

Development of Airports Capital Improvement Program projects requires coordination of activities among department administration, airport managers, airport maintenance staff and project managers from the Architecture and Engineering Department. The large number and complexity of projects adds to the project management challenge. Airports staff is developing project tracking systems that will incorporate the activities of all parties involved from the conception and funding of capital improvements through design and construction with the objective of reducing the length of time it takes to fully complete projects. Accomplishing this objective will contribute to the safety of county airports, as well as augment lease revenues.



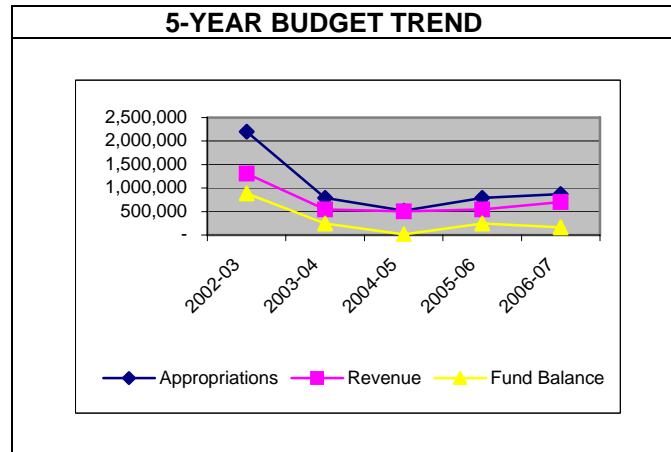
## Chino Airport Commercial Hangar Facility

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriations are budgeted annually for insurance costs. Appropriations for this budget unit are financed from rental revenues and available fund balance.

There is no budgeted staffing associated with this budget unit.

### BUDGET HISTORY



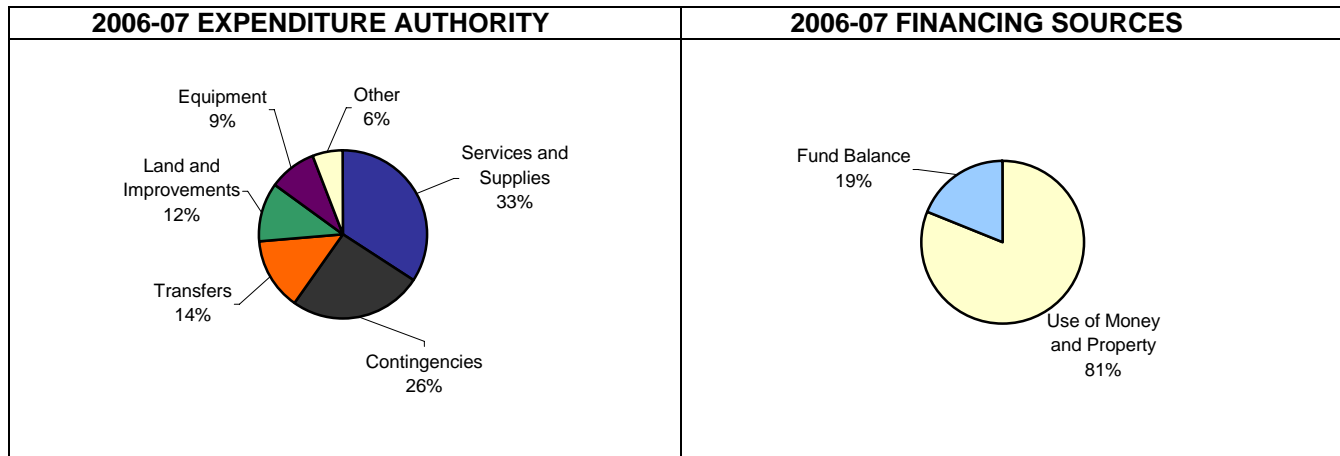
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	893,454	954,887	164,314	790,446	186,403
Departmental Revenue	316,038	236,825	396,863	543,654	104,861
Fund Balance				246,792	

Estimated expenditures for 2005-06 are approximately \$600,000 less than budget primarily due to unspent contingencies. Estimated revenues are also less than budget (by approximately \$440,000) as a result of vacancies that have occurred during the year.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Airports  
**FUND:** Chino Airport Commercial Hangars

**BUDGET UNIT:** RCI APT  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Transportation Terminals

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	37,172	28,821	42,251	186,403	202,862	296,850	93,988
Land and Improvements	-	-	-	-	-	100,000	100,000
Equipment	-	-	-	-	-	80,000	80,000
Vehicles	-	-	-	-	-	50,000	50,000
Transfers	856,282	926,066	122,063	-	-	118,758	118,758
Contingencies	-	-	-	-	587,584	222,974	(364,610)
<b>Total Appropriation</b>	<b>893,454</b>	<b>954,887</b>	<b>164,314</b>	<b>186,403</b>	<b>790,446</b>	<b>868,582</b>	<b>78,136</b>
<b>Departmental Revenue</b>							
Use Of Money and Prop	316,038	230,587	396,863	104,861	543,654	703,332	159,678
Current Services	-	5,783	-	-	-	-	-
Other Revenue	-	455	-	-	-	-	-
<b>Total Revenue</b>	<b>316,038</b>	<b>236,825</b>	<b>396,863</b>	<b>104,861</b>	<b>543,654</b>	<b>703,332</b>	<b>159,678</b>
<b>Fund Balance</b>					<b>246,792</b>	<b>165,250</b>	<b>(81,542)</b>

Services and supplies are increasing by \$93,988 due to increased maintenance charges (\$58,540) and insurance costs (\$35,448).

Land and improvements are budgeted at \$100,000 for the replacement and repair of aircraft parking ramps.

Equipment is budgeted at \$80,000 for replacement of the facility's HVAC system.

Vehicles are budget at \$50,000 for the purchase of a one-ton service truck needed for increased maintenance activities at the commercial hangars.

Transfers are being budgeted in the amount of \$118,758 to reimburse the general fund (AAA APT) for staff costs associated with maintaining the commercial hangars.

Contingencies are decreasing by \$364,610 to offset the budgeted increases for land/improvements, equipment, vehicles, and transfers.

Use of money and property is increasing by \$159,678 because of additional revenue from new and existing rental agreements.



## ARCHITECTURE AND ENGINEERING

### Carl R. Alban, Director

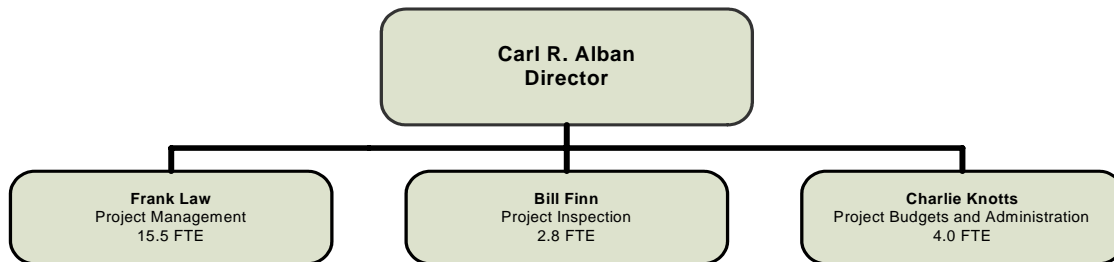
#### MISSION STATEMENT

The mission of the Architecture and Engineering Department (A&E) is the cost effective and timely planning and implementation of the design and construction of projects included in the County's Capital Improvement Program (CIP), providing quality improvements and ensuring accessible and safe environments for County departments and the public they serve.

#### STRATEGIC GOALS

1. Improve the quality and cost-effectiveness of design and construction management services.
2. Decrease the average time required for completion of Capital Improvement Program and other construction projects.

#### ORGANIZATIONAL CHART



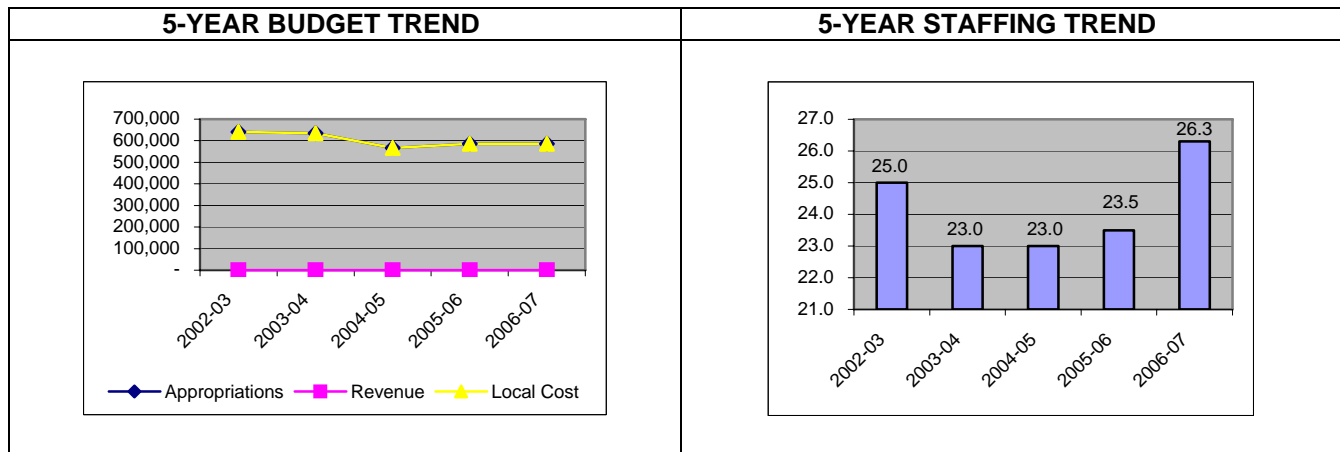
## Architecture and Engineering

### DESCRIPTION OF MAJOR SERVICES

A&E is responsible for planning and implementing the quality design and construction of projects included in the County's Capital Improvement Program, as well as other Regional Parks, Airports, and Community Development and Housing Department projects. The Department collaborates with other County agencies, the County Administrative Office, and the Board of Supervisors to determine project scope, schedule, and budget. A&E administers projects from conceptual design through construction to completion. Staff issues requests for proposals to secure consultant services, prepares the bid package, solicits competitive construction bids, obtains the appropriate jurisdictional approvals, and provides inspection and construction management services.

A&E strives to be a competitive public service organization dedicated to delivering successful projects and quality services for San Bernardino County in a timely and cost effective manner. A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to provide quality improvements for the benefit of county departments and the public they serve.

### BUDGET HISTORY



### PERFORMANCE HISTORY

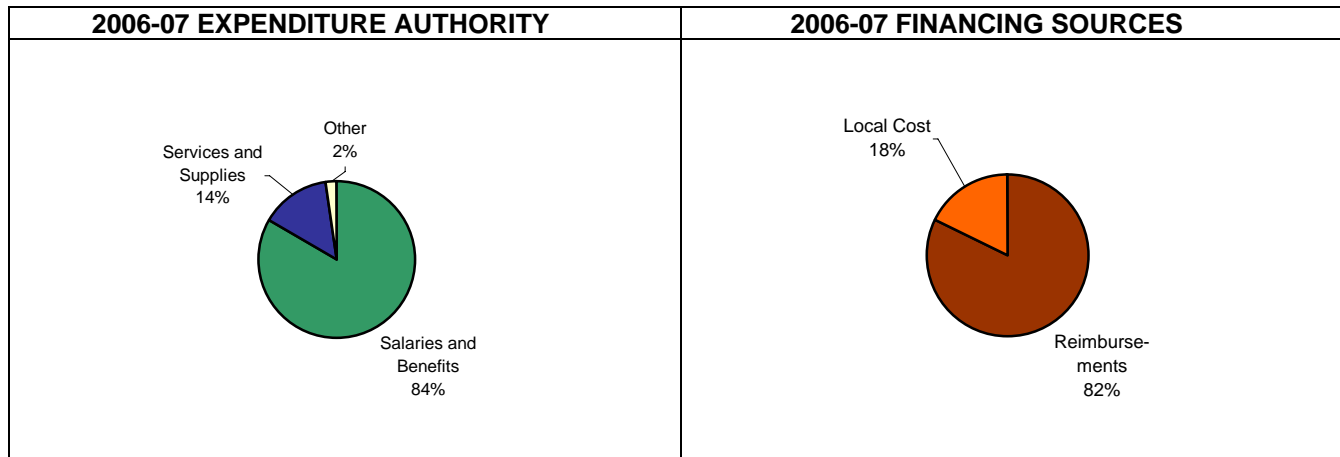
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified 2005-06 Budget	2005-06 Estimate
Appropriation	618,205	588,716	569,016	606,320	629,534
Departmental Revenue	10,462	-	11,143	-	-
Local Cost	607,743	588,716	557,873	606,320	629,534
Budgeted Staffing				23.5	

In 2005-06, estimated appropriation and local cost are greater than the modified budget due to the retirement of two long-term employees who received unbudgeted cash-outs for their accrued leave time.





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Architecture and Engineering**  
**FUND: General**

**BUDGET UNIT: AAA ANE**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,844,627	2,012,540	1,946,934	2,295,199	2,415,165	2,739,387	324,222
Services and Supplies	195,704	148,304	173,691	158,211	160,358	448,496	288,138
Central Computer	20,016	13,730	18,776	20,514	20,514	27,495	6,981
Vehicles	-	-	-	-	-	45,000	45,000
Transfers	840	11,932	13,098	21,607	21,607	27,972	6,365
Total Exp Authority	2,061,187	2,186,506	2,152,499	2,495,531	2,617,644	3,288,350	670,706
Reimbursements	(1,442,982)	(1,597,790)	(1,583,483)	(1,865,997)	(2,032,324)	(2,703,030)	(670,706)
Total Appropriation	618,205	588,716	569,016	629,534	585,320	585,320	-
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	(251)	-	-	-	-	-	-
Current Services	10,763	-	11,143	-	-	-	-
Other Revenue	(50)	-	-	-	-	-	-
Total Revenue	10,462	-	11,143	-	-	-	-
Local Cost	607,743	588,716	557,873	629,534	585,320	585,320	-
Budgeted Staffing					23.5	26.3	2.8

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Budgeted staffing is adjusted by 2.8 positions.

- On November 15, 2005, the Board approved 1.0 A/E Project Manager I to manage smaller construction projects, remodels, and repairs.
- 1.0 A&E Project Manager II and 1.0 Building Inspector are requested to assist with the expected increase in the number of CIP projects. These additional positions will enable the department to maintain a reasonable number of projects assigned to each project manager, which helps ensure projects are completed timely.
- The reduction of 0.2 Engineering Technician is consistent with ongoing workload requirements.



In 2006-07, services and supplies adjustments include costs to improve the department's work area to accommodate the additional staff and improve workflow, and technology upgrades to existing hardware and software that will improve the department's ability to manage projects. The vehicle budget includes a onetime funding request for two vehicles to be used by project management staff. All of these increased costs will be fully offset by reimbursements.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Project administration costs for each completed project over \$25,000 and less than or equal to \$500,000 are less than 10% of the total project cost.	83%	90%
Percent of projects completed within two years.	70%	75%



## COUNTY LIBRARY

### Ed Kieczkowski

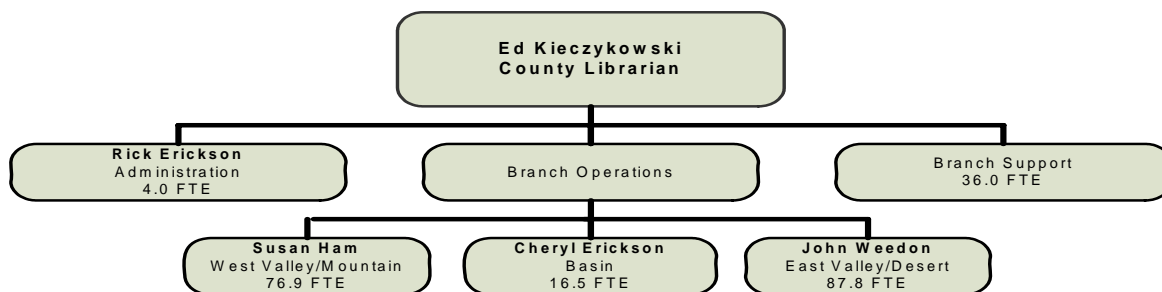
#### MISSION STATEMENT

The mission of the San Bernardino County Library is to provide equal access to information services and materials for all people of the County of San Bernardino. The Library actively promotes its information services, materials and programs for the informational, educational, cultural and recreational needs of all county residents.

#### STRATEGIC GOALS

1. Increase the physical capacity of library facilities.
2. Enhance computer and electronic resources for the public.
3. Initiate patron self-sufficiency at branch libraries in an effort to improve customer service and increase department productivity.

#### ORGANIZATIONAL CHART



## County Library

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Library provides public library services through a network of 30 branches in the unincorporated areas and 18 cities within the county, including the Carter Branch Library (a joint usage library located in northern Rialto) that opened to the public during 2005-06. In addition, two bookmobiles reach people who live in sparsely populated areas or are unable to use the traditional branches. County Library also operates a mobile unit in the High Desert that serves young children and their parents/caregivers.

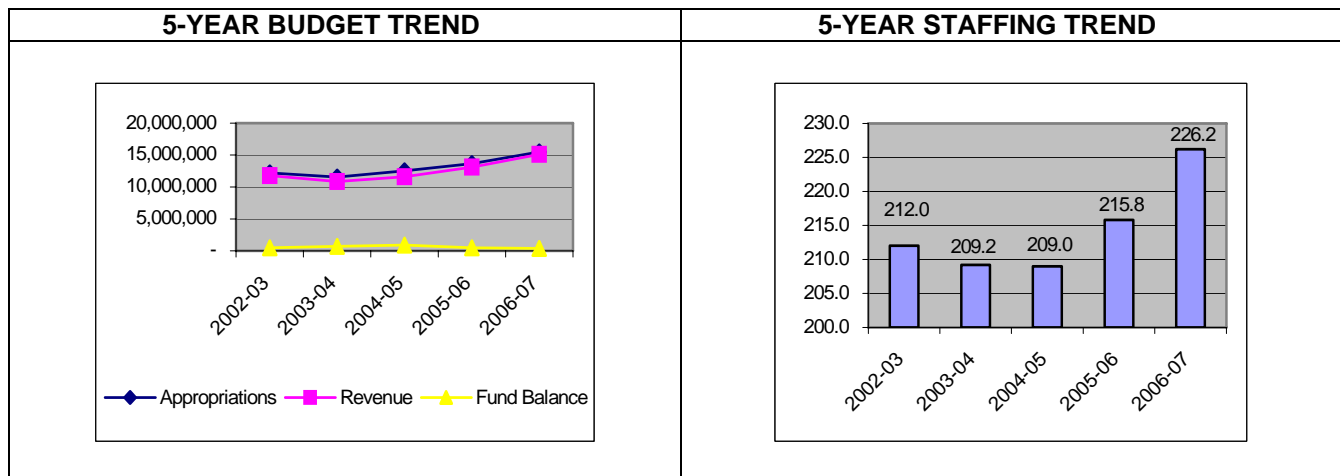
County Library provides access to information through its materials collection, as well as 500 Internet accessible computers. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches. One of the goals of the Library is to utilize the latest technology to provide county residents with up-to-date resources and tools. To enhance customer service, the Library is expected to introduce self service checkout of materials during 2006-07 at several selected branch locations.

The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2005-06, in excess of 160,000 items crossed county lines to the benefit of residents in both counties.

The Library's book collection is supplemented by magazines, newspapers, government documents, books on tape, pamphlets, compact discs, DVDs, videotapes, microfilm, and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. In addition, County Recorder services are located at the Apple Valley, Fontana and Montclair branch libraries.

The County Library system is financed primarily through dedicated property tax revenues and is also supported by local Friends of the Library organizations that financially assist library branches in local communities. A total of 1,500 volunteers perform a variety of tasks in supporting local libraries. The Library has also developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at reduced costs.

### BUDGET HISTORY

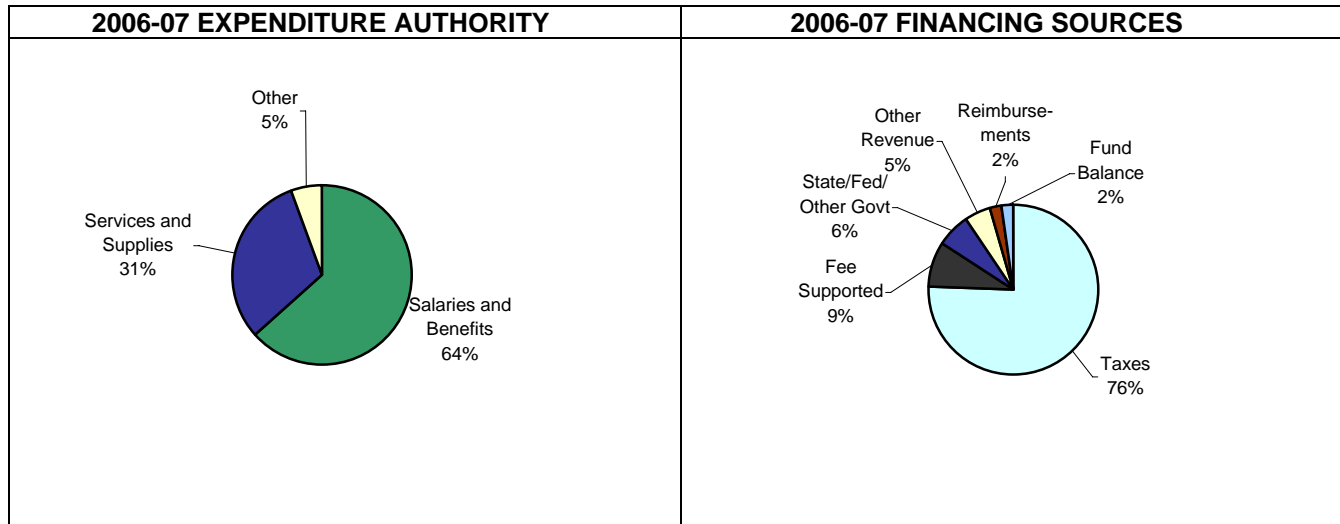


**PERFORMANCE HISTORY**

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	11,463,229	11,752,635	13,499,959	18,401,767	18,025,510
Departmental Revenue	11,997,656	12,106,011	13,035,681	17,892,882	17,889,315
Fund Balance				508,885	
Budgeted Staffing				215.8	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: County Library**  
**FUND: County Library**

**BUDGET UNIT: SAP CLB**  
**FUNCTION: Education**  
**ACTIVITY: Library**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,971,376	7,470,208	8,158,931	8,833,166	9,093,014	10,024,601	931,587
Services and Supplies	3,754,028	3,789,138	4,704,467	5,159,117	3,998,718	4,784,389	785,671
Central Computer	100,104	72,476	98,281	128,000	104,585	135,571	30,986
Other Charges	75,560	-	115,825	1,661,636	174,219	178,292	4,073
Land and Improvements	-	-	94,618	-	50,000	25,000	(25,000)
Equipment	7,475	21,555	24,626	-	32,000	150,000	118,000
Vehicles	29,475	-	-	-	-	-	-
Transfers	471,198	495,752	508,761	518,421	509,495	510,648	1,153
Total Exp Authority	11,409,216	11,849,129	13,705,509	16,300,340	13,962,031	15,808,501	1,846,470
Reimbursements	-	(293,829)	(290,314)	(326,852)	(309,755)	(331,296)	(21,541)
Total Appropriation	11,409,216	11,555,300	13,415,195	15,973,488	13,652,276	15,477,205	1,824,929
Operating Transfers Out	441,380	197,335	84,764	2,052,022	-	-	-
Total Requirements	11,850,596	11,752,635	13,499,959	18,025,510	13,652,276	15,477,205	1,824,929
<b>Departmental Revenue</b>							
Taxes	7,737,421	8,793,740	9,697,425	10,930,000	10,347,001	11,928,225	1,581,224
State, Fed or Gov't Aid	1,711,028	820,792	762,035	1,004,465	1,066,940	1,009,440	(57,500)
Current Services	889,494	1,054,161	1,007,904	1,110,000	1,170,000	1,367,600	197,600
Other Revenue	1,056,142	476,318	801,467	543,000	297,600	537,400	239,800
Other Financing Sources	303,571	173,000	5,000	495,000	-	-	-
Total Revenue	11,697,656	11,318,011	12,273,831	14,082,465	12,881,541	14,842,665	1,961,124
Operating Transfers In	300,000	788,000	761,850	3,806,850	261,850	261,850	-
Total Financing Sources	11,997,656	12,106,011	13,035,681	17,889,315	13,143,391	15,104,515	1,961,124
Fund Balance	-	-	-	-	508,885	372,690	(136,195)
Budgeted Staffing	-	-	-	-	215.8	226.2	10.4

The Library's 2006-07 budget was developed with the following provisions:

1. It is anticipated that Summit High School in northern Fontana (another joint usage project) will open to the public during the summer of 2006.
2. The Hesperia branch library is expected to be open to the public at a new, much-larger facility in September 2006.
3. The City of Victorville has provided notice that they will be withdrawing from the County Library system effective July 1, 2006, but will continue to contract with the county for certain library services.



Salaries and benefits are increasing by \$931,587. Of this amount, \$386,300 is the result of incurred costs associated with MOU, retirement, and workers' compensation increases. There is also an increase of \$150,000 to reflect the cost of parity adjustments for the department's professional staff. The Human Resources Department recently concluded its study of these classifications and is recommending a parity action, which is expected to be presented for Board approval prior to June 30, 2006. The remaining increase of \$395,287 is primarily due to the following additions in budgeted staffing:

- A total of 6.1 part-time Library Assistants and Library Pages are being added to meet workload demands at various branch locations.
- 1.9 increase for part-time positions at Carter and Summit high schools that were only partially funded last fiscal year.
- 2.0 increase for part-time positions being added at Carter High School/Summit High School because of workload requirements.
- 0.4 increase for a Regional Manager at the Fontana Library that was partially funded last fiscal year.

Services and supplies are increasing by \$785,671 consisting of the following:

- \$690,000 increase to the library materials budget (\$584,340 of which was previously approved by the Board as a mid-year item on November 1, 2005). Even with this increase, the amount budgeted for 2006-07 (\$1,390,000) is approximately \$468,000 less than the amount estimated to be spent in 2005-06 (\$1,858,116). As a result, the department has submitted a policy item request for one-time funding in the amount of \$500,000. Approval of this request would add to the initial \$500,000 the Board approved in 2005-06 to build a sufficient collection of materials for new and expanded library facilities.
- \$100,000 increase for computers, scanners, and printers.

Land, structures and improvements are decreasing by \$25,000 due to completion of the Big Bear library improvement project.

Equipment in the amount of \$150,000 is budgeted for 2006-07 to purchase four self check-out systems for increased patron self-sufficiency.

Reimbursements are increasing by \$21,541 based on additional rent from the Human Services Group for use of the basement of Library's administration building.

Taxes are increasing by \$1,581,224 in 2006-07 for a total budget amount of \$11,928,225. This total reflects a 14% increase from the estimated amount of tax revenue anticipated in 2005-06, less approximately \$483,000 of property taxes being transferred to the City of Victorville for administration of the Victorville library effective July 1, 2006.

State, federal and other governmental aid is decreasing by \$57,500 due to reduced Library Services and Technology Act (LSTA) grants from the state.

Current services are increasing by \$197,600 as described below:

- \$152,000 from the City of Victorville (City) for providing four months of operations at the Victorville library.
- \$45,600 from the City for a full year of automation services at the Victorville library.

Other revenue is increasing by \$239,800 primarily because of the following:

- \$100,000 contribution from the City of Victorville for additional books at the Victorville library.
- \$110,000 of additional federal e-rate reimbursement based on a change in the method of which these funds are received from service providers.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Square feet of space available at branch libraries (currently 200,203)	200,000 sq ft	240,000 sq ft
Number of personal computers dedicated for public usage.	395	455
Amount budgeted for electronic resources.	\$89,000	\$100,000
Number of exchanges of resources between systems.	175,000	192,000
Amount of fees collected by the Library electronically.	\$0	\$200,000
Number of items circulated via self-support.	\$0	100,000

The performance measures for County Library demonstrate an emphasis on improving services to its patrons by providing additional space, increasing the number of electronic resources, and implementing self-service options.

One of the difficulties the Library has encountered over the past ten years has been the need to try to physically accommodate its population growth with limited financial resources. In 1999, the Library developed a master facility plan to identify its facility needs and has had some modest success in expanding or replacing some of its facilities. A new joint usage library facility at Carter High School in northern Rialto opened to the public in 2005-06, and another joint use library at Summit High School in northern Fontana is scheduled to open in 2006-07. In addition, new and expanded libraries are scheduled to open in Hesperia, Highland, Fontana, Chino Hills, and Mentone during either 2006-07 or 2007-08. Also, new facilities in four other communities (Running Springs, Bloomington, Crestline and Grand Terrace) are currently being pursued.

While the new facilities will add much needed space to provide library services, this additional space to accommodate the County Library's projected population growth will cause operational costs (especially personnel costs) to increase significantly. Whereas the Library's property tax growth has been significant for the past few years (and is projected to continue to grow over the next few years), the Library must find ways to mitigate its operational costs. One of the strategies that the Library has been pursuing is customer self-sufficiency. The Library's new catalog allows for unmediated requests of materials from other library jurisdictions, while the introduction of customer self-registration for computer use has lessened the need for additional staff. The continual evolvement of the Library's home page, the pursuit of additional electronic resources, and the introduction of services such as down-loadable audio-books and tutor.com (an interactive internet service for students) also provides the impetus for customer-self sufficiency.

In planning for its new facilities, the Library has designed its check-in/check-out areas for self-service to provide patrons with the ability of obtaining or returning materials without the need for staff intervention. In addition, the Library anticipates the development of a service that allows customers to pay for services electronically, without benefit of staff involvement. One of the department's objectives for 2006-07 is to implement self-service modules at three to four of its new library facilities. The cost of these modules has already been factored into the overall cost of each of these facilities, while the cost of implementing the electronic payment option at all branches is not expected to be significant and will be funded through County Library revenues. It is anticipated that over the next three to five years, the Library will transition from a 100% staff interaction for





check-in/check-out and fee collection to perhaps 50%, with an ultimate goal of 75% patron self sufficiency within a seven year period.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Operating Transfer In	Fund Balance	Proposed 2006-07 Performance Measurement
1.	<b>Book Budget Augmentation</b>	-	500,000	500,000	-	
<p>County Library is requesting \$500,000 of one-time funds to continue building collections for new library facilities in Hesperia, Highland, Fontana, Chino Hills and Mentone. In 2005-06, the Board provided \$500,000 towards this purpose. An additional \$500,000 would allow the department to continue to build collections for opening day at these new/expanded facilities. While County Library does set aside modest amounts for new facilities, the size and scope of these projects are beyond the department's financial capacity to provide these facilities with adequate materials. The respective increases in building size in square footage for these facilities are as follows: Hesperia (from 4,800 to 20,000); Highland (from 10,000 to 30,000); Fontana (from 20,000 to 83,000); Chino Hills (from 7,800 to 30,000); and Mentone (from 1,300 to 7,000). Collectively, the capacity will increase at these branches by approximately 126,000 square feet, with a corresponding increase in book capacity and an anticipated significant increase in demand. These projects are scheduled for completion in 2006-07 and 2007-08. This additional \$500,000 would bring the department's total material budget for 2006-07 to \$1,890,000.</p>						
<p><i>Proposed Performance Measure: Percentage increase in circulation of materials for the affected branches in the year following completion of the new facility.</i></p>						10%
<b>Total</b>		-	500,000	500,000	-	



## COUNTY MUSEUM

### Robert L. McKernan

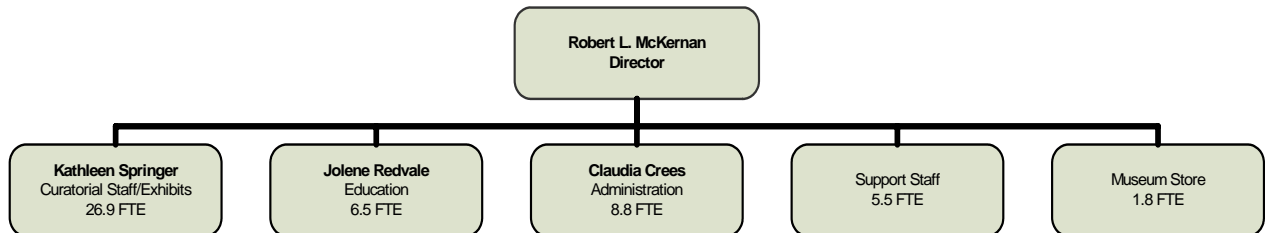
#### MISSION STATEMENT

The mission of the San Bernardino County Museum is to develop and maintain unique cultural and natural science collections related to the region and the greater southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

#### STRATEGIC GOALS

1. Enhance public awareness of museum services and programs.
2. Increase public accessibility to museum collections.
3. Increase awareness of the Museum's Capital Campaign to generate financing for enhancements to the County Museum, including the proposed "Hall of Geological Wonders".

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2006-07					
	Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
County Museum	3,910,853	1,946,500	1,964,353		51.7
Museum Store	132,316	133,000		684	1.8
<b>TOTAL</b>	<b>4,043,169</b>	<b>2,079,500</b>	<b>1,964,353</b>	<b>684</b>	<b>53.5</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, policy item requests, and fee requests.



## County Museum

### DESCRIPTION OF MAJOR SERVICES

The Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following seven regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (John Rains House) in Rancho Cucamonga, Daggett Stone Hotel and People's General Store in Barstow, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Families Adobe in Chino, and Yucaipa Adobe in Yucaipa. These programs and activities involve the preservation of cultural and natural heritage collections, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County and the greater southwest region. Museum programs (including school programs, research symposiums, museum internships, special events, and guest lecture series) promote learning and awareness through community outreach, partnerships with educational institutions, and research that enhances both the collections and educational services. Approximately 1.5 million permanent and loaned collections are preserved for the benefit of the public and the scientific community. Each year, approximately 100,000 visitors tour the museum facilities, which are also available for use by local groups, organizations, and professional associations. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

The Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. Led by credentialed professionals, all divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites. The Museum is known for its work associated with the Calico Early Man Site and collections, extensive mineral and paleontological collections, and one of the world's largest bird egg collections of which a portion is available for public viewing. The Museum also operates a gift store. This store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs.

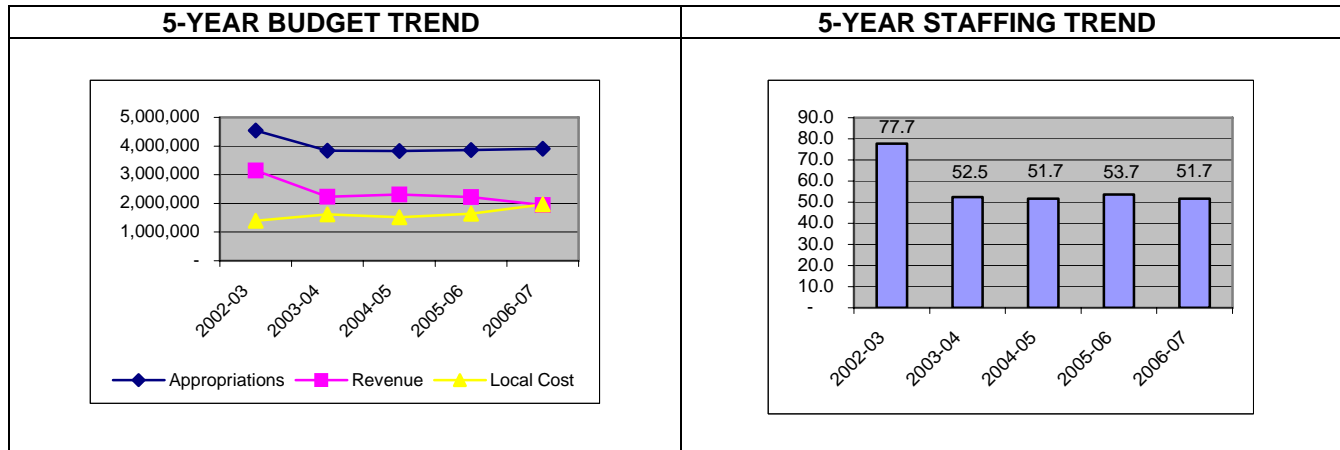
Over the past few years, the Museum has received funding from the Institute of Museum and Library Services (IMLS). These funds have been earmarked for the design and implementation of a multi-functional Web Module and media archive for the Inland Southern California. The web module will provide electronic access to the Museum's collections and programs, via the internet, to better inform the general public, educators, students, and businesses about San Bernardino County and the surrounding region's abundant cultural and natural heritage. The Museum, which has completed three of the four phases of this project, remains committed to completion of the web module.

Through Board direction, another significant endeavor for the Museum has been the creation of a County History Book. The purpose of this project is to create a text that will tell the rich and varied story of the history of San Bernardino County from its creation in 1853 to the latter half of the 20<sup>th</sup> Century, while integrating the story with the wider perspective of California history. When completed, the goal is to have this book widely accessible for the people of San Bernardino County, the region, the State of California and the United States.

Lastly, plans are underway for construction of the new Hall of Geological Wonders that will present a regional perspective of paleontology and geology. This proposed addition to the main museum will showcase fossil collections, dinosaur trackways from the county, local impacts from the Pleistocene era, mud flats, fault lines, and local caves. The proposed expansion will serve the growing cultural and informal educational needs of inland Southern California, as well as highlight the Museum's research programs.



## BUDGET HISTORY



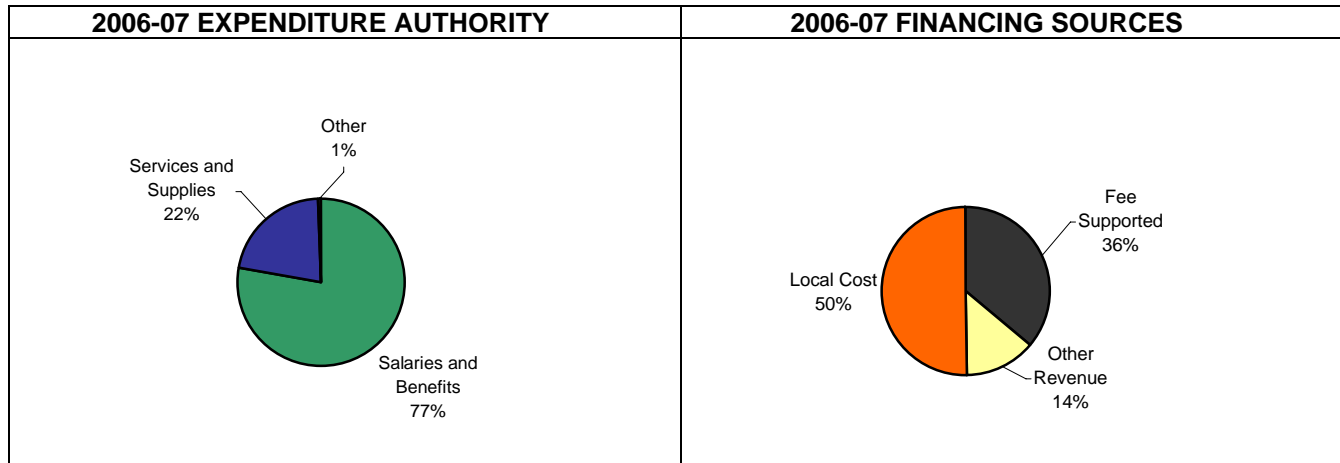
## PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	4,069,878	3,520,147	3,392,935	3,974,151	3,492,175
Departmental Revenue	2,676,985	1,916,796	1,756,254	2,222,317	1,741,142
Local Cost	1,392,893	1,603,351	1,636,681	1,751,834	1,751,033
Budgeted Staffing				53.7	

The 2005-06 estimated expenditures and revenues are both approximately \$500,000 less than budget due to fewer research projects than originally anticipated.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: County Museum**  
**FUND: General**

**BUDGET UNIT: AAA CCM**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Culture**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	2,877,289	2,637,869	2,517,937	2,735,039	2,883,252	3,044,667	161,415
Services and Supplies	1,116,049	811,893	684,950	702,255	915,167	808,463	(106,704)
Central Computer	33,983	29,423	40,564	32,657	30,250	34,320	4,070
Other Charges	35,593	-	-	-	-	-	-
Land and Improvements	-	-	19,195	-	-	-	-
Equipment	-	9,630	5,386	2,150	13,000	-	(13,000)
L/P Struct/Equip/Vehicle:	-	-	9,630	9,630	9,630	9,630	-
Transfers	22,536	32,186	9,446	10,444	10,445	13,773	3,328
Total Exp Authority	4,085,450	3,521,001	3,287,108	3,492,175	3,861,744	3,910,853	49,109
Reimbursements	(15,572)	(854)	(25,423)	-	-	-	-
Total Appropriation	4,069,878	3,520,147	3,261,685	3,492,175	3,861,744	3,910,853	49,109
Operating Transfers Out	-	-	131,250	-	-	-	-
Total Requirements	4,069,878	3,520,147	3,392,935	3,492,175	3,861,744	3,910,853	49,109
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	42,747	42,345	61,362	47,962	48,800	56,200	7,400
State, Fed or Gov't Aid	20,470	4,000	7,083	2,200	2,200	2,200	-
Current Services	2,334,401	1,495,430	1,216,886	1,248,488	1,526,070	1,413,000	(113,070)
Other Revenue	264,471	361,759	442,320	442,492	640,247	435,100	(205,147)
Other Financing Sources	-	1,850	7,603	-	5,000	40,000	35,000
Total Revenue	2,662,089	1,905,384	1,735,254	1,741,142	2,222,317	1,946,500	(275,817)
Operating Transfers In	14,896	11,412	21,000	-	-	-	-
Total Financing Sources	2,676,985	1,916,796	1,756,254	1,741,142	2,222,317	1,946,500	(275,817)
Local Cost	1,392,893	1,603,351	1,636,681	1,751,033	1,639,427	1,964,353	324,926
Budgeted Staffing					53.7	51.7	(2.0)



Salaries and benefits are increasing by a net amount of \$161,415 consisting of the following:

- \$204,723 of incurred costs associated with MOU, retirement, and workers' compensation adjustments (including the 2005-06 amounts approved by the Board as a mid-year item on November 1, 2005).
- \$51,000 increase for an additional 1.0 Curatorial Assistant to help the Museum's professional staff with paleontologic record searches.
- \$25,000 to reflect parity adjustments for the museum curator and senior curator classifications. This action will be submitted for Board approval subsequent to adoption of the final budget.
- Approximately \$18,000 for the conversion of two contract project managers to a Museum Education Specialist and a Staff Analyst Trainee.
- \$5,000 for the proposed reclassification of a Staff Analyst II to an Administrative Supervisor I.
- Approximately \$60,000 in savings due to the reduction of 1.5 field biologist positions resulting from fewer research projects anticipated.
- \$53,780 savings from the deletion of 1.0 Museum Preparator that is no longer needed.
- A reduction of approximately \$28,000 in appropriations and a 0.5 decrease in budgeted staffing due to reduced work hours for various classifications.

Services and supplies are decreasing by \$106,704, which is the net effect of the following:

- Approximately \$217,000 decrease resulting primarily from an anticipated reduction in the number of research projects.
- \$95,664 increase due to the Museum now being responsible for providing off-site storage for its exhibit and educational materials.
- \$15,000 increase for inflationary costs.

Current services are decreasing by \$113,070 due to less research revenue resulting from the completion of several projects.

Other revenue is decreasing by \$205,147 due to less grant funding for the IMLS project.

Other financing sources are increasing by \$35,000 due to an increase in the amount of operating transfers anticipated from the Museum Store.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Number of paying museum visitors.	71,500	75,000
Number of compact storage units.	4	5
Number of objects/artifacts accessible to the public.	1,500,000	1,800,000
Total amount of funds raised for the Museum's Capital Campaign.	\$156,000	\$2,250,000

The preceding performance measures demonstrate the department's emphasis on increasing public awareness of museum services/programs and accessibility of museum collections. Public awareness of museum services and programs is paramount for the people of San Bernardino County and the surrounding region to gain a greater appreciation and understanding of the area's cultural and natural heritage, while increasing public accessibility to museum collection artifacts will strengthen the visitor experience.

In addition to the above, the Museum has initiated (through the San Bernardino County Museum Association) a Capital Campaign to generate funds for the proposed new museum expansion "Hall of Geological Wonders", along with funding for reinterpretation and refurbishment of the Museum's 30 year-old interior galleries. This transformation of the County Museum will provide for more interpretation of county and regional cultural and natural heritage through additional exhibits, artifacts, objects, and specimens. The vigorous capital campaign is required to secure non-county and county contributions for this project. During 2006-07, the Museum will be striving to raise \$2.25 million in contributions.



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<p>Increase in reserve for the "Hall of Geological Wonders"</p> <p>Design for the Hall of Geological Wonders has recently been completed. Based on this design, the Architecture and Engineering Department has estimated the cost of construction at \$5,725,000. The County currently has \$4,049,261 set aside for this project (\$3,703,030 in general fund reserves and \$346,231 from a grant administered by the Community Development and Housing Department). The \$1,700,000 being requested would provide sufficient funding to allow the Museum to begin construction of the new hall. This additional funding would also significantly encourage non-county contributions toward interior exhibit completion for the new hall and promote the fulfillment of the Museum's facility enhancements.</p> <p><i>Proposed Performance Measure: Amount of funds set aside in reserves for this project.</i></p>	-	-	-	-	\$5,725,000
2.	<p>History Compact Storage</p> <p>One of the County Museum's objectives is to continue to comply with national museum accreditation standards. In this regard, the purchase and installation of a compact storage unit for the Museum History Division is needed for accreditation compliance. This purchase would allow for superior care/maintenance of easily damaged educational and culturally valuable artifacts. The preservation of these history collections in public trust is decisive to the cultural heritage of San Bernardino County and the neighboring region.</p> <p><i>Proposed Performance Measure: Number of objects/artifacts accessible to the public.</i></p>	-	75,000	-	75,000	1,800,000
3.	<p>Refurbishment of Museum Admission and Lobby</p> <p>The Museum lobby is a critical location for setting the stage for friendly service and an enriching experience for customers visiting the County Museum. Refurbishment of the Museum lobby space would include ADA access, better information dissemination, and more modern facilities to expedite service to patrons. This project would provide superior customer service to patrons, school groups, and visitors to the Museum. The present, twenty year-old lobby is considered a safety concern when large groups assemble to pay admission to the museum.</p> <p><i>Proposed Performance Measure: Increase in the percentage of satisfied visitors.</i></p>	-	65,000	-	65,000	20%
4.	<p>Educational outreach and protection of Museum resource sites</p> <p>San Bernardino County received six diverse properties donated by the San Bernardino County Museum Association and approved by the Board on August 2, 2005. These properties, which are situated principally in the high desert and Cajon Pass, allow the Museum to provide greater educational outreach opportunities. The one-time request of \$70,000 would provide for signage, gating, and fencing at some sites, as well as educational materials development (such as program interpretative guides, display kiosks, trail development and marketing). The 28.25 acre site in Cajon Pass would be the initial focus for cultural and historic educational development because of its significance regarding Serrano Indian Tribal history dating back 1,700 years. In addition, the historic Santa Fe and Mormon Trails meet at an area on this property. Also, the Cajon Pass site has a strong connection with the San Bernardino County School's curriculum.</p> <p><i>Proposed Performance Measure: Number of students visiting resource sites.</i></p>	-	70,000	-	70,000	2,500
<b>Total</b>		-	210,000	-	210,000	
<p>In addition to the \$210,000 in increased local cost, \$1.7 million would be added to the "Hall of Geological Wonders" general fund reserve with approval of the above Policy Item No. 1.</p>						





FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Record Searches</b>	-	12,975	12,975	-
County Code Section 16.0218(a)(1) allows the County Museum to charge a \$150 fee per record search and \$68 each additional hour for Paleontologic Record Searches. These fees have not been adjusted for the past four years. Over this period of time, costs for the Museum have increased to the point where the current fee amounts are no longer sufficient to offset program costs. Therefore, the department is recommending that the \$150 access fee be changed to \$200, and the \$68/hour charge be increased to \$75/hour. The financial impact of this increase is anticipated to be minimal (approximately \$13,000 annually).				
<b>Hourly rate for professional services</b>	1.0	10,924	10,924	-
County Code Section 16.0218(a)(1) allows the County Museum to charge \$72 hourly for services performed by its professional, curatorial, and supervisory personnel, \$53 hourly for services by a Senior Research Technician, and \$32 hourly for Field laboratory and office personnel. The aforementioned fees were last adjusted through a rate study completed by the Auditor/Controller's Office in 2004-05. Based on the Museum's cost increases (MOU, retirement rates, and inflation) since 2004-05, the department is recommending that the \$72/hour rate be increased to \$78/hour, the \$53/hour rate be increased to \$58/hour, and the \$32/hour rate be increased to \$36/hour. The department believes these rate adjustments are appropriate and necessary to offset increased costs.				
The financial impact of these increases would be minimal (approximately \$11,000) during 2006-07 as most of the research work would be charged at the current rate in accordance with existing Board approved contracts. The full impact of these increases would occur beginning in 2007-08. However, it is difficult to project the future financial impact as it depends on a number of factors, principally the number of research projects for that year.				
<b>City/County Planning Review</b>		8,750	8,750	-
County Code Section 16.0218(a)(1) allows the County Museum to charge \$25 for City and County review. These reviews are conducted for environmental planning documents, such as draft Environmental Impact Reports, Environmental Assessments, etc. Museum professional staff provides expert review using Museum resources for detailed information pertaining to cultural, paleontological, biological, and historic information relative to San Bernardino County and the region. The \$25 charge for document review has not been increased since the fee was established more than ten years ago. The Department believes that the \$25 fee should be increased to \$100 to recover increased costs over this period of time. The financial impact of this increase would be minimal (approximately \$9,000) during FY 2006/07.				
<b>Total</b>	<b>1.0</b>	<b>32,649</b>	<b>32,649</b>	<b>-</b>
The above increases in fees would generate approximately \$33,000 in revenues that would be used by the department to employ a Public Service Employee. The Museum has a need for an additional worker to assist staff with ongoing maintenance functions. With the age of the County Museum's six historic sites and continuous maintenance needs at the main museum facility, current maintenance requirements are presently exceeding the capabilities of existing budgeted staff. With the addition of this proposed position, museum maintenance staff would have a better ability of maintaining infrastructure and facility repairs for the historic structures.				





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Public and Support Services  
DEPARTMENT NAME: County Museum  
FUND NAME : General  
BUDGET UNIT: AAA CCM  
PROGRAM: Various

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 3,910,853

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 3,943,502

DIFFERENCES  
(See Following Page  
for Details)

\$ 32,649
32,649
-
-
-
\$ 32,649

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	175,358
Fee Revenue for fees not listed	1,237,642
Non Fee Revenue	533,500
Local Cost	1,964,353
Budgeted Sources	\$ 3,910,853

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	208,007
Fee Revenue for fees not listed	1,237,642
Non Fee Revenue	533,500
Local Cost	1,964,353
Revised Sources	\$ 3,943,502

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	32,649
Inflationary Costs	
Other	
Total	\$ 32,649

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Based on Museum's cost increases (MOU, retirement rates, and inflation) and a rate study completed by the Auditor Controller's Office in fiscal year 2004-05 the department is recommending these fee increases to offset Museum costs of providing these services/programs. The financial impact would be minimal during 2006-07 as most of the research work would be charged at the current rate in accordance with existing Board-approved contracts. The full impact of these increases would occur beginning in 2007-08.



2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** County Museum  
**FUND NAME :** General  
**PROGRAM:** Various

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0218 (a) (1)	Professional, curatorial and supervisory personnel	\$ 72.00	834	\$ 60,048	\$ 78.00	834	\$ 65,052	\$ 6.00	-	\$ 5,004	\$ 5,004	Necessary to offset Museum overhead costs.
16.0218 (a) (3)	Senior Research Tech	\$ 53.00	600	\$ 31,800	\$ 58.00	600	\$ 34,800	\$ 5.00	-	\$ 3,000	\$ 3,000	Necessary to offset Museum overhead costs.
16.0218 (a) (2)	Field laboratory and office personnel	\$ 32.00	730	\$ 23,360	\$ 36.00	730	\$ 26,280	\$ 4.00	-	\$ 2,920	\$ 2,920	Necessary to offset Museum overhead costs.
16.0218 (5) (A)	Normal Search	\$ 150.00	200	\$ 30,000	\$ 200.00	200	\$ 40,000	\$ 50.00	-	\$ 10,000	\$ 10,000	Necessary to offset Museum overhead costs.
16.0218 (5) (B)	Report	\$ 68.00	425	\$ 28,900	\$ 75.00	425	\$ 31,875	\$ 7.00	-	\$ 2,975	\$ 2,975	Necessary to offset Museum overhead costs.
16.0218 (6)	City/County Planning Review	\$ 25.00	50	\$ 1,250	\$ 100.00	100	\$ 10,000	\$ 75.00	50	\$ 8,750	\$ 8,750	Necessary to offset Museum overhead costs.

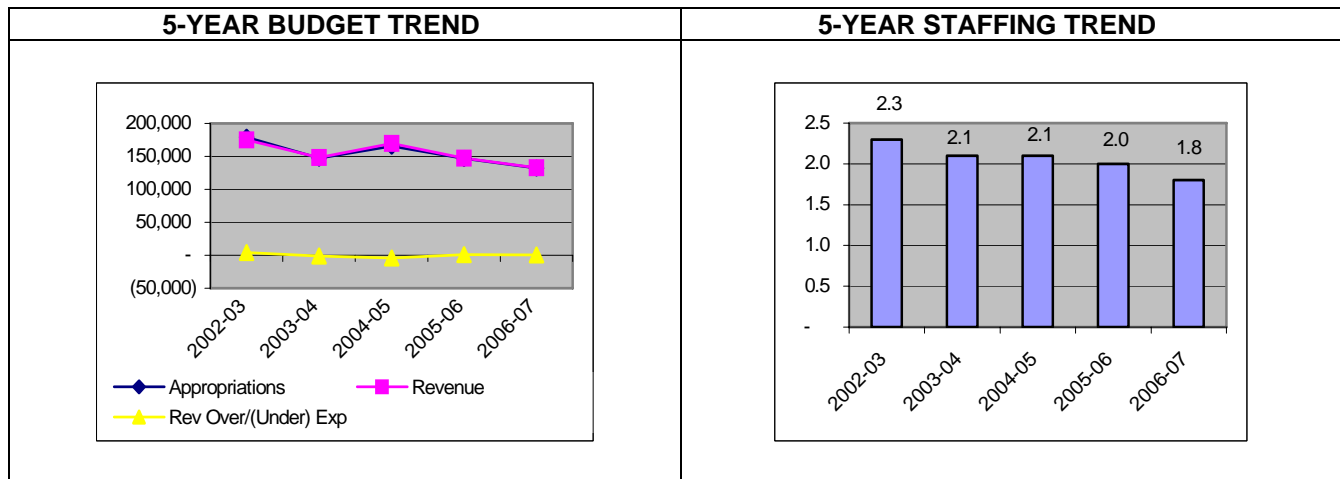
## Museum Store

### DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The Store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The Store supports the Museum operations and makes an annual financial contribution to the Museum.

In 2003-04, the Museum Store opened a Garden Café offering sandwiches, snack products, pastries, and bottled beverages for Museum visitors. This café helps to enhance the visitor experience and satisfaction.

### BUDGET HISTORY

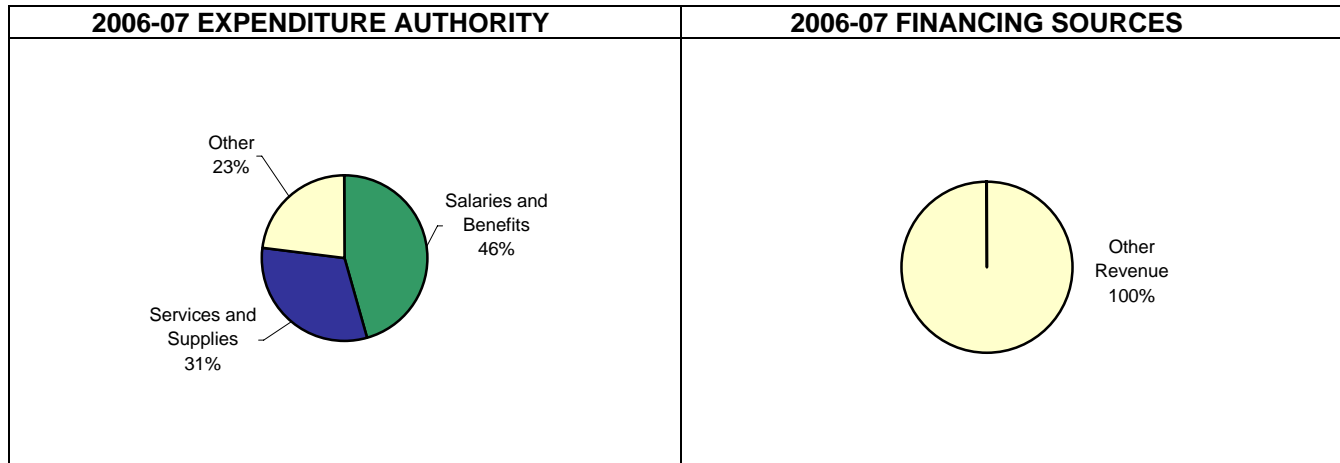


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	179,220	147,448	131,866	146,677	146,677
Departmental Revenue	174,800	148,400	129,708	147,600	135,000
Revenue Over/(Under) Exp	(4,420)	952	(2,158)	923	(11,677)
Budgeted Staffing				2.0	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	-	-	-	-	-



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** County Museum  
**FUND:** Museum Store

**BUDGET UNIT:** EMM CCR  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Culture

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	84,562	85,670	95,217	99,782	99,782	60,421	(39,361)
Services and Supplies	79,658	46,380	31,248	41,450	41,450	41,450	-
Transfers	-	398	401	445	445	445	-
Total Appropriation	164,220	132,448	126,866	141,677	141,677	102,316	(39,361)
Operating Transfers Out	15,000	15,000	5,000	5,000	5,000	30,000	25,000
Total Requirements	179,220	147,448	131,866	146,677	146,677	132,316	(14,361)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	5,000	5,000	-	-	-
Other Revenue	174,800	148,400	124,708	130,000	147,600	133,000	(14,600)
Total Revenue	174,800	148,400	129,708	135,000	147,600	133,000	(14,600)
Revenue Over/(Under) Exp	(4,420)	952	(2,158)	(11,677)	923	684	(239)
Budgeted Staffing					2.0	1.8	(0.2)

Salaries and benefits are decreasing by \$39,361 due to the deletion of a vacant Museum Store Manager position, partially offset by the addition of a 0.5 Office Assistant and 0.3 Public Service Employee.

Services and supplies are budgeted at \$41,450, which represents no change from the prior year.

Operating transfers out are increasing by \$25,000 to reflect a greater contribution to the general fund Museum budget.

Other revenue is decreasing by \$14,600 to reflect reduced sales revenue based on 2005-06 estimates.



## FACILITIES MANAGEMENT

### David S. Gibson

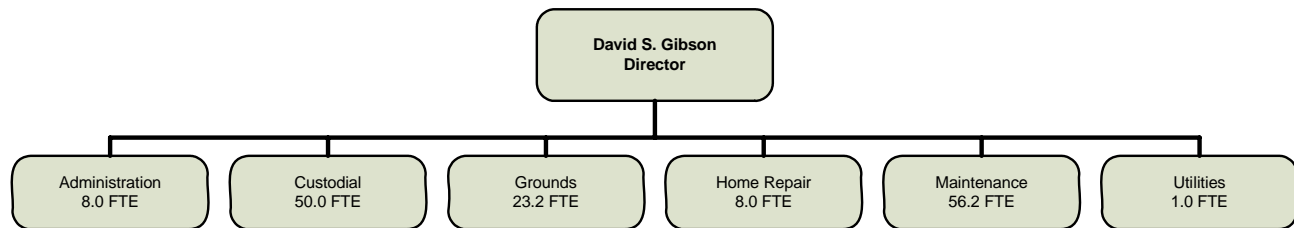
#### MISSION STATEMENT

Our mission is to serve the public by providing quality custodial, grounds, and maintenance services that will enable county departments and staff to effectively meet the expectations of their customers.

#### STRATEGIC GOALS

1. Improve business practices to enhance customer service and increase staff efficiency.
2. Provide thorough preventative maintenance inspections and reports on County owned facilities.
3. Implement a countywide utility conservation and awareness education program.
4. Enhance the Supplemental Resource Program (SRP).

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07			
	Appropriation	Revenue	Local Cost	Staffing
Facilities Management	15,472,272	6,900,616	8,571,656	146.4
Utilities	16,654,565	246,355	16,408,210	1.0
<b>TOTAL</b>	<b>32,126,837</b>	<b>7,146,971</b>	<b>24,979,866</b>	<b>147.4</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.



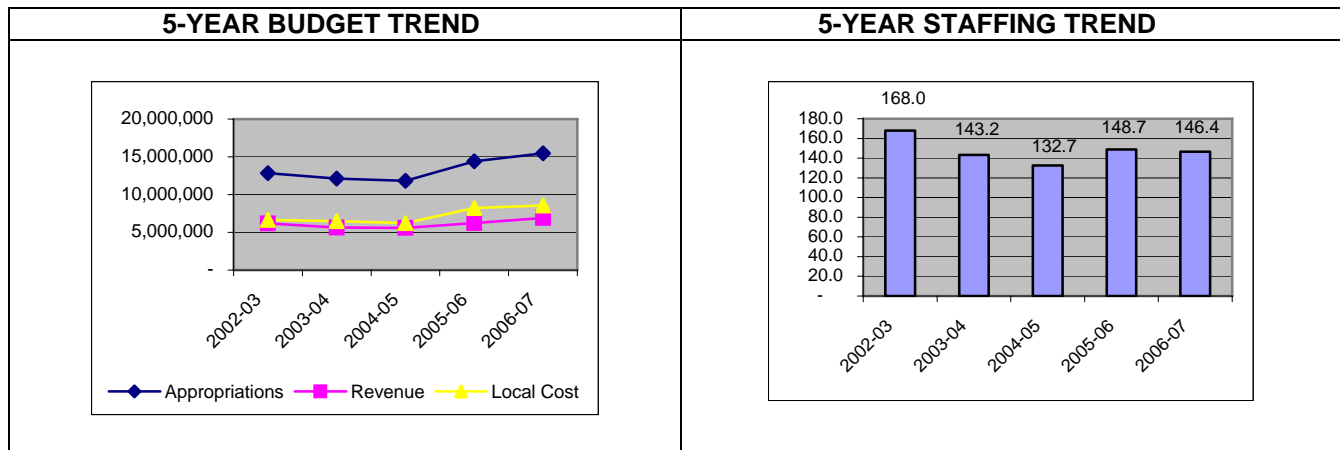
## Facilities Management

### DESCRIPTION OF MAJOR SERVICES

The mission of the Facilities Management Department is to serve the public by providing quality services and enabling county departments and staff to effectively meet the expectations of their customers. This mission is implemented through services provided by the Custodial, Grounds, Maintenance, and Home Repair divisions of Facilities Management. The focus of each of these divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

More specifically, Facilities Management services are directed toward providing custodial services and well-maintained exterior building areas. The department provides routine maintenance, as well as 24 hours per day - 7 days per week emergency building maintenance. Services also include repairing, remodeling, and maintaining building structures, equipment, and fixtures. While primarily charged with ensuring a functional county infrastructure, the Facilities Management Department also provides minor repairs and services to eligible residences as designated by the Community Development and Housing Department.

### BUDGET HISTORY



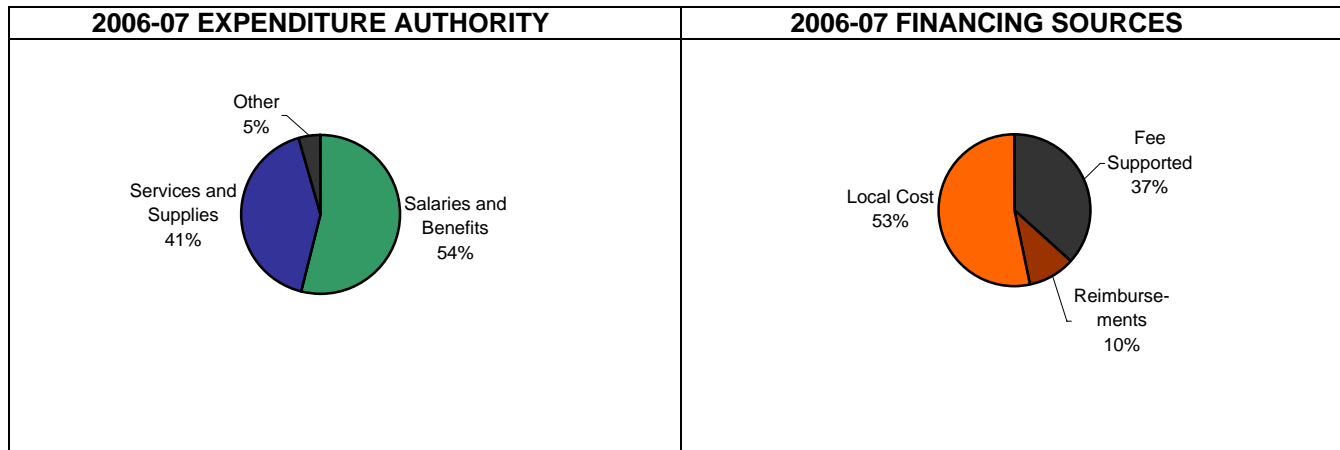
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	12,018,237	11,141,584	11,783,686	14,724,175	14,008,061
Departmental Revenue	5,850,265	5,203,992	5,345,089	6,211,352	5,495,238
Local Cost	6,167,972	5,937,592	6,438,597	8,512,823	8,512,823
Budgeted Staffing				148.7	

Estimated expenditures in 2005-06 are less than the modified budget due mainly to salary savings from vacant positions. In addition, the Preventative Maintenance program is in progress but has not yet been fully implemented. Revenue is under budget because estimated requisition work from other county departments is lower than expected.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Facilities Management**  
**FUND: General**

**BUDGET UNIT: AAA FMD**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,621,789	6,874,902	7,268,716	8,298,657	8,651,716	9,212,009	560,293
Services and Supplies	6,069,726	5,002,794	5,257,699	6,425,099	6,482,719	7,027,480	544,761
Central Computer	24,695	21,195	24,259	33,453	29,920	37,713	7,793
Equipment	-	-	17,487	44,046	18,000	43,000	25,000
Vehicles	-	-	-	11,253	25,000	13,000	(12,000)
Transfers	23,370	29,126	27,300	15,553	26,806	718,079	691,273
Total Exp Authority	12,739,580	11,928,017	12,595,461	14,828,061	15,234,161	17,051,281	1,817,120
Reimbursements	(721,343)	(786,433)	(811,775)	(820,000)	(820,000)	(1,579,009)	(759,009)
Total Appropriation	12,018,237	11,141,584	11,783,686	14,008,061	14,414,161	15,472,272	1,058,111
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	2,289	44,074	-	-	-
Current Services	5,850,265	5,203,992	5,342,800	5,451,164	6,211,352	5,900,616	(310,736)
Total Revenue	5,850,265	5,203,992	5,345,089	5,495,238	6,211,352	5,900,616	(310,736)
Operating Transfers In	-	-	-	-	-	1,000,000	1,000,000
Total Financing Sources	5,850,265	5,203,992	5,345,089	5,495,238	6,211,352	6,900,616	689,264
Local Cost	6,167,972	5,937,592	6,438,597	8,512,823	8,202,809	8,571,656	368,847
Budgeted Staffing					148.7	146.4	(2.3)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases, which are partially offset by decreased workers' compensation costs. The transfer of the security services contract to the Sheriff's Department results in reductions to the services and supplies and the revenue budgets. The net impact of transferring this contract is a local cost reduction \$360,000. These adjustments are all reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, budgeted staff will decrease by 2.3.

- 0.5 extra help Custodian I is added in the Custodial Division to provide coverage for vacations and sick leave.





- 0.2 recurrent Grounds Caretaker I is added in the Grounds Division budget. As part of the 2005-06 Grounds Division budget, the Board approved three recurrent (1.5 positions) Grounds Caretaker I positions to assist with increased workload during six months of spring and summer. This request will increase the period of additional support from six to seven months per year.
- 1.0 Electrician, 2.0 General Maintenance Mechanic, and 1.0 Plumber are deleted from the Maintenance Division budget. Policy items in the 2005-06 budget were approved, which added these positions; however, the department was directed to use the funding for contract services in lieu of County staff. Thus, there is no cost associated with the deletion of these four vacant positions because ongoing services continued to be procured via contract.
- 1.0 A&E Project Manager I is added to the Maintenance Division budget. This position will manage minor Capital Improvement Program (CIP) projects. Project costs, including salaries and benefits for this new position, will be funded from a \$1.0 million per year allocation from the CIP budget.
- 1.0 Office Assistant III is added to the Administration Division budget and 1.0 vacant Housing Repair Supervisor is deleted from the Maintenance Division budget. Also, 1.0 Facilities Management Division Manager is reclassified to Facilities Management Deputy Director. This administrative restructuring plan will result in additional cost of \$1,678, which will be fully offset by current services revenue. The plan will improve data entry capabilities, delete a vacant supervisory position, and establish an executive level succession plan within the department.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Decrease length of time to provide final cost data to customers (currently it takes 3 months).		50%
Decrease number of commodity procurements (currently there are 5,000 procurements).		10%
Evaluate 11% of buildings/groups of buildings (total of 45 buildings).		5 buildings
Increase various components of Supplemental Resource Program (SRP) (currently 19,000 hours).		5%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<p><b>Reduce Administration time</b></p> <p>In order to become more effective as an organization it is critical to have the department's field staff, particularly at the supervisor level, out in the field rather than at their desks performing administrative tasks. In order to accomplish this, four new positions are requested. These positions will relieve duties currently performed by field staff such as contract administration, project scheduling, and parts and inventory procurement.</p> <p>In 2004-05 various support positions were cut in order to meet budget targets at that time. Restoration of two of those positions (1.0 Grounds Superintendent and 1.0 Part Runner) is requested. The other two requested positions (1.0 Staff Analyst II for contract administration and 1.0 Facilities Management Project Scheduler) will help the Department become better at what it does by taking administrative/office processes away from staff that are needed in the field.</p> <p>Total funding requested is \$338,808. Of that, \$308,688 is ongoing cost and \$30,120 is one-time cost for equipment and furniture.</p>	4.0	338,808	-	338,808	
<p><i>Proposed Performance Measure: Percentage increase of the number of jobs completed.</i></p>						15%
2.	<p><b>Specialty Trades</b></p> <p>In 2005-06, a preventative maintenance program was implemented in the department. Facility assessments and minor repairs as a result of these assessments are being accomplished by way of contracts. In order to more effectively follow-up with these efforts, help respond to day to day service calls, and prolong the usefulness of County facilities, three additional specialty trades positions--1.0 Electrician, 1.0 Plumber, and 1.0 Sprinkler System Worker--are requested in next year's budget. These positions will go a long way in reducing the 3,300 emergency service calls the Maintenance Division currently receives.</p> <p>The total funding requested is \$255,424. Of that, \$217,644 is ongoing cost and \$37,780 is onetime cost for equipment and furniture.</p>	3.0	255,424	-	255,424	
<p><i>Proposed Performance Measure: Percentage decrease in emergency calls received on buildings already assessed as part of the preventative maintenance program.</i></p>						75%
3.	<p><b>Contract with Community Options</b></p> <p>In the winter of 2005-06, the Department entered into a \$19,050 service agreement with Community Options, an organization that provides employment opportunities for developmentally disabled individuals. The agreement requires contract staff to pick up trash from office trash containers. By doing this, the County's custodial staff have been freed to do other cleaning tasks. It is important to note that the County custodial staff assigned to the same worksite as Community Options will remain on site and the Community Options team will supplement and not replace in-house staff. The requested funding will enable the Department to expand this program to other County facilities, thus increasing service levels. The total ongoing funding requested is \$75,000.</p>		75,000	-	75,000	
<p><i>Proposed Performance Measure: Percentage increase in the number of hours of service provided by Community Options. (Currently 2,500 hours per year)</i></p>						300%
<b>Total</b>		<b>7.0</b>	<b>669,232</b>	<b>-</b>	<b>669,232</b>	

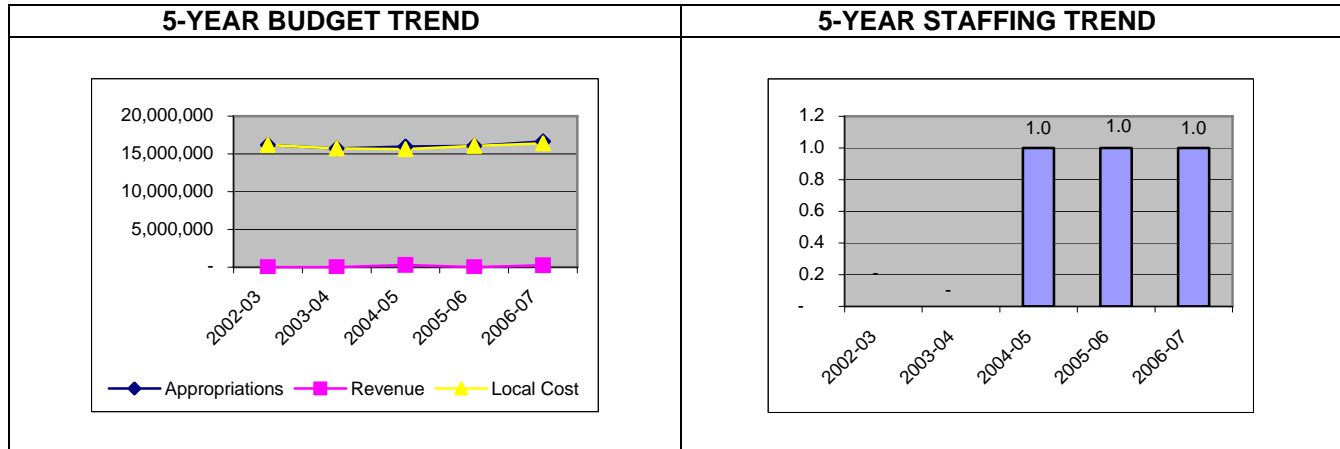


## Utilities

### DESCRIPTION OF MAJOR SERVICES

The county's utilities budget funds the cost of natural gas and liquid propane gas, electricity, water, sewage, refuse disposal, diesel fuel for emergency generators, and other related costs for county-owned and some leased facilities.

### BUDGET HISTORY

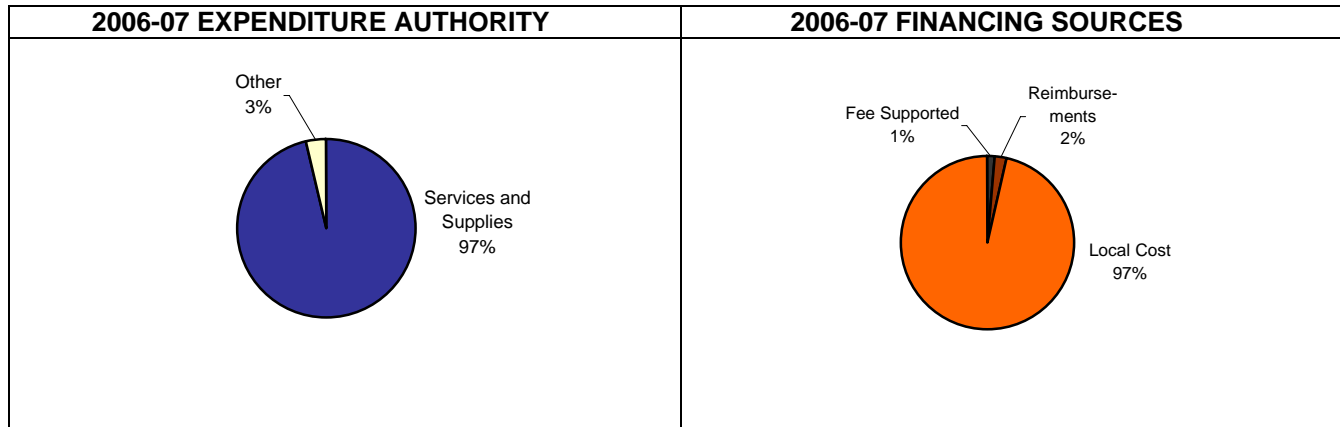


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	15,990,429	13,477,393	13,743,759	16,081,526	14,570,631
Departmental Revenue	-	(103,563)	33,113	-	304,905
Local Cost	15,990,429	13,580,956	13,710,646	16,081,526	14,265,726
Budgeted Staffing				1.0	

Estimates for 2005-06 are higher than last year actuals due to rate increases; yet the department still anticipates an overall savings because of a more active utility management program. The unbudgeted revenue is primarily due to the Federal Emergency Management Agency (FEMA) reimbursement for damage caused by the January 2004 rainstorms.

## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Facilities Management**  
**FUND: General**

**BUDGET UNIT: AAA UTL**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	12,651	72,098	68,310	79,877	11,567
Services and Supplies	15,520,429	13,308,216	13,565,489	14,324,942	15,891,216	16,340,549	449,333
Central Computer	-	-	-	-	-	843	843
Transfers	470,000	470,000	470,000	470,000	470,000	590,596	120,596
Total Exp Authority	15,990,429	13,778,216	14,048,140	14,867,040	16,429,526	17,011,865	582,339
Reimbursements	-	(300,823)	(304,381)	(296,409)	(350,000)	(357,300)	(7,300)
Total Appropriation	15,990,429	13,477,393	13,743,759	14,570,631	16,079,526	16,654,565	575,039
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	-	230,084	-	-	-
Current Services	-	-	-	74,821	-	246,355	246,355
Other Revenue	-	(103,563)	33,113	-	-	-	-
Total Revenue	-	(103,563)	33,113	304,905	-	246,355	246,355
Local Cost	15,990,429	13,580,956	13,710,646	14,265,726	16,079,526	16,408,210	328,684
Budgeted Staffing					1.0	1.0	-

In 2006-07, the Utilities budget will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Services and supplies have increased because of new facilities, specifically the building at 303 N. D St. in San Bernardino and full year funding for the Adelanto Jail, and rate increases in each commodity.

The increase in transfers is due to the allocation of administrative overhead costs that will be transferred to the Facilities Management Administration division. The increase in reimbursements is due to the increased charges to the Superintendent of Schools for utility costs. The budgeted revenue for 2006-07 is from third parties that occupy county-owned space.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Decrease electrical usage in county-owned buildings (currently at 87,122,629 Kwh).		5%



## FLEET MANAGEMENT Roger Weaver

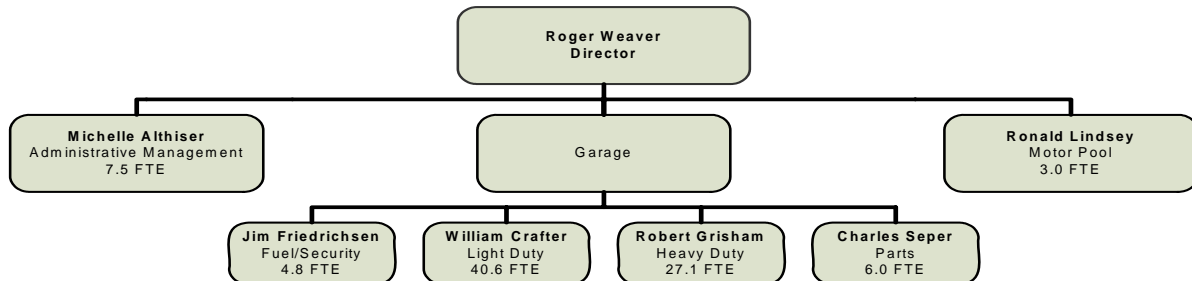
### MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and services to the officials and employees of the county so that they may provide services that promote health, safety, well being, and quality of life to the residents of the county.

### STRATEGIC GOALS

1. Improve customer service and user satisfaction.
2. Decrease vehicle downtime for preventive maintenance and routine repairs.
3. Reduce overall Motor Pool vehicle emissions.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2006-07				
	Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Garage	13,213,702	12,393,748	(819,954)	92.0
Motor Pool	10,601,288	8,657,488	(1,943,800)	4.0
TOTAL	23,814,990	21,051,236	(2,763,754)	96.0

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, and applicable performance measures.



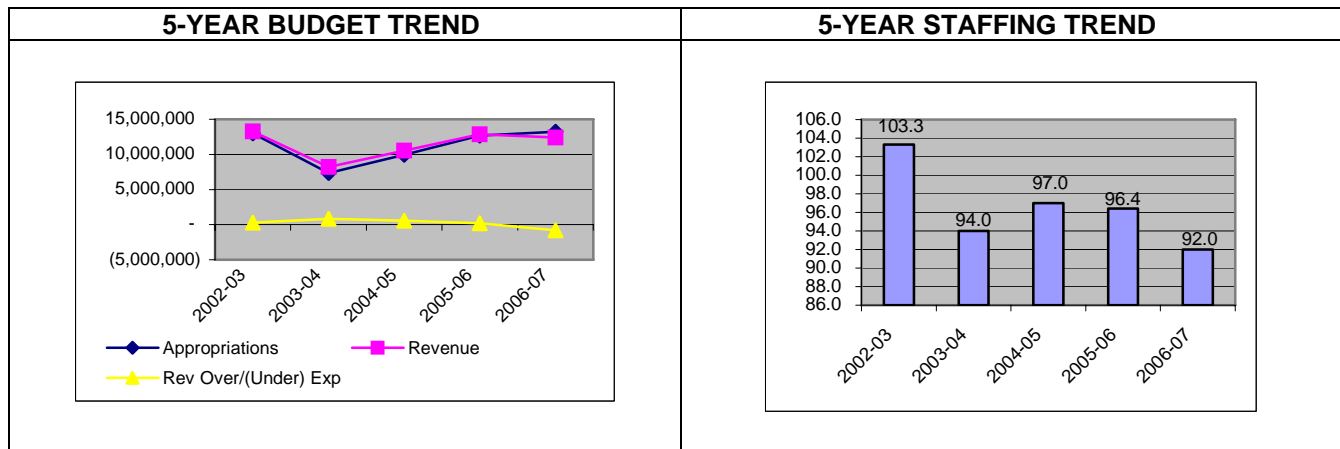
## Garage

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the county's fleet of vehicles and heavy equipment.

The Garage budget unit is an internal service fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET HISTORY



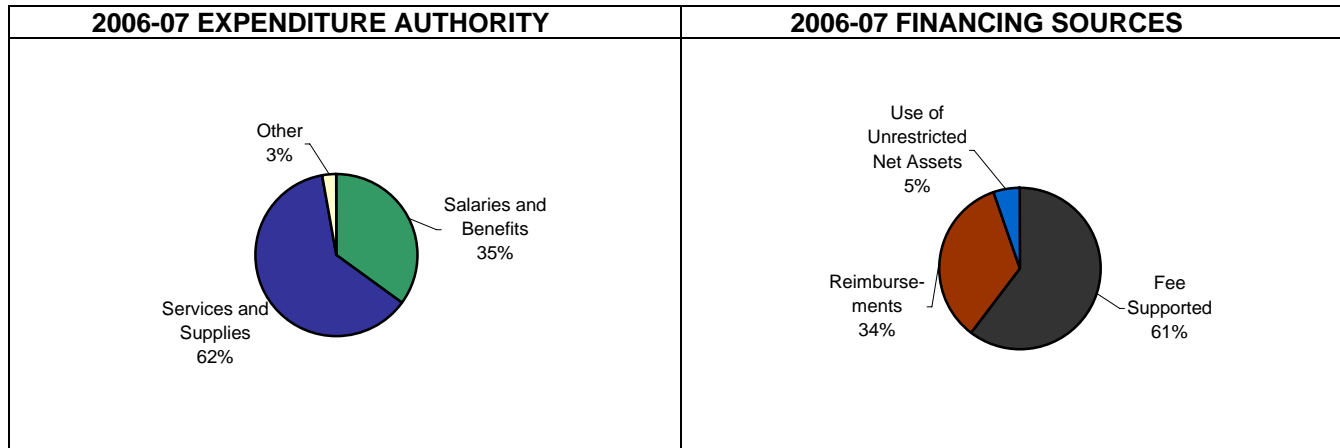
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	13,530,275	8,867,768	11,632,897	12,669,330	11,453,659
Departmental Revenue	13,272,075	8,968,736	12,153,868	12,845,226	11,100,656
Revenue Over/(Under) Exp	(258,200)	100,968	520,971	175,896	(353,003)
Budgeted Staffing				96.4	
Fixed Assets	22,790	-	50,809	238,500	(44,538)
Unrestricted Net Assets Available at Year End	36,637	(105,369)	534,947		431,944

In 2005-06, estimated salaries and benefits are less than the modified budget because of recruitment and retention issues. The Human Resources Department has assisted by enacting a continuous recruitment process for hard-to-fill technician classifications. Estimated services and supplies are less than the modified budget primarily due to a negative fuel variance of approximately 200,000 gallons. The projected number of gallons in the 2006-07 budget has been reduced to match the estimated 2005-06 usage. Estimated revenues are less than the modified budget because of fewer billable hours due to position vacancies and the sale of less fuel than budgeted.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Fleet Management  
FUND: Garage

BUDGET UNIT: ICB VHS  
FUNCTION: General  
ACTIVITY: Central Garage

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	4,811,587	5,523,457	5,936,657	6,668,273	6,857,707	6,981,478	123,771
Services and Supplies	8,452,791	8,005,227	10,216,269	10,613,465	11,507,704	12,420,037	912,333
Central Computer	37,664	27,926	33,232	35,463	33,037	44,603	11,566
Transfers	236,823	620,978	604,810	542,482	545,264	550,507	5,243
Total Exp Authority	13,538,865	14,177,588	16,790,968	17,859,683	18,943,712	19,996,625	1,052,913
Reimbursements	(224,762)	(5,536,185)	(5,383,722)	(6,656,024)	(6,526,808)	(7,056,023)	(529,215)
Total Appropriation	13,314,103	8,641,403	11,407,246	11,203,659	12,416,904	12,940,602	523,698
Depreciation	216,172	226,365	225,651	250,000	250,000	273,100	23,100
Total Requirements	13,530,275	8,867,768	11,632,897	11,453,659	12,666,904	13,213,702	546,798
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	23,011	14,716	20,627	50,401	55,000	29,000	(26,000)
State, Fed or Gov't Aid	-	17,232	1,188	166	-	-	-
Current Services	13,246,985	8,935,024	10,075,523	11,040,691	12,787,800	12,364,748	(423,052)
Other Revenue	463	164	(23,812)	9,398	-	-	-
Other Financing Sources	1,616	1,600	80,342	-	-	-	-
Total Revenue	13,272,075	8,968,736	10,153,868	11,100,656	12,842,800	12,393,748	(449,052)
Operating Transfers In	-	-	2,000,000	-	-	-	-
Total Financing Sources	13,272,075	8,968,736	12,153,868	11,100,656	12,842,800	12,393,748	(449,052)
Rev Over/(Under) Exp	(258,200)	100,968	520,971	(353,003)	175,896	(819,954)	(995,850)
Budgeted Staffing					96.4	92.0	(4.4)
<b><u>Fixed Assets</u></b>							
Improvement to Structures	388	-	44,538	(44,538)	182,500	175,000	(7,500)
Equipment	22,402	-	6,271	-	56,000	65,500	9,500
Total Fixed Assets	22,790	-	50,809	(44,538)	238,500	240,500	2,000

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.



In 2006-07, overall budgeted staffing is decreased a total of 4.4 positions. The reduction of 0.5 Administrative Supervisor I, 2.9 Equipment Services Specialist, 1.0 Motor Pool Assistant, and 1.0 Stores Specialist are offset by the addition of 1.0 Motor Fleet Mechanic I. The cost for the Motor Fleet Mechanic will be fully offset by current services revenue.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of respondents satisfied with the Fleet Management services.	93%	95%
Percentage of preventive maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	44%	75%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	65%	75%





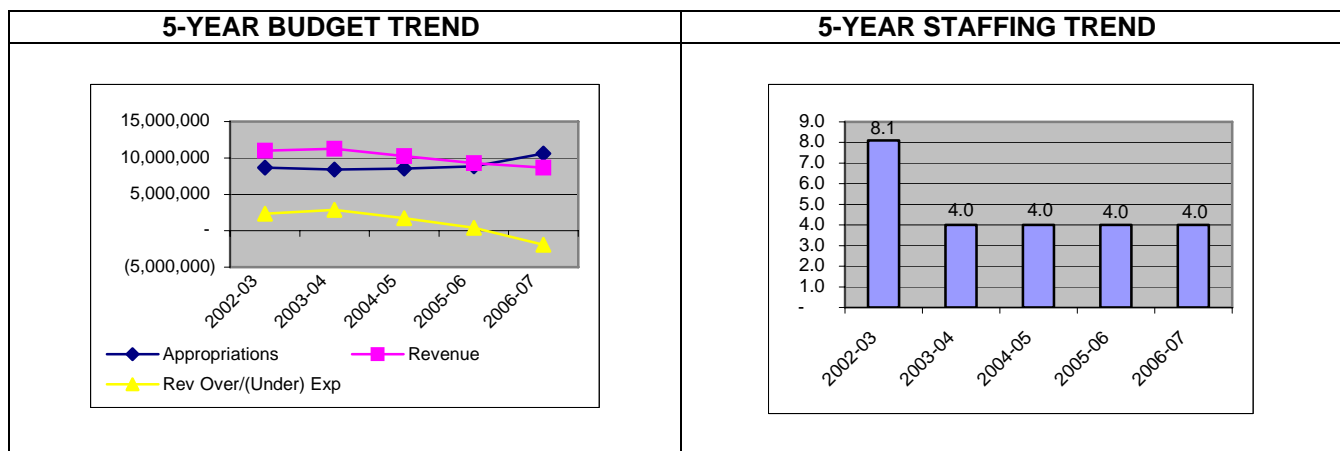
## Motor Pool

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution of vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET HISTORY



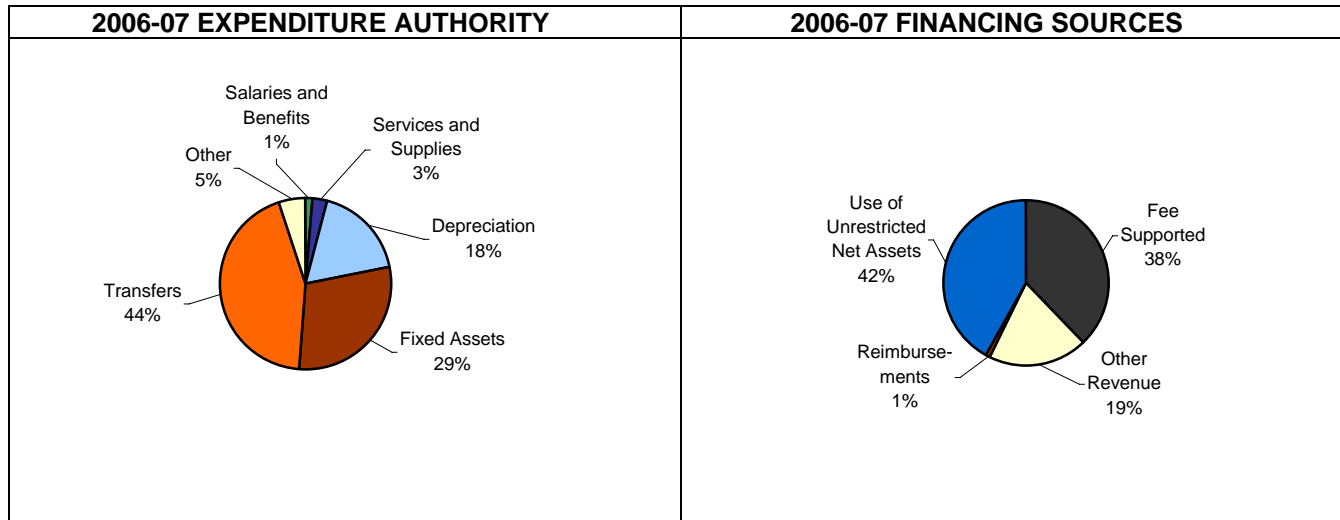
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	8,711,229	7,759,529	9,656,163	8,867,469	9,731,467
Departmental Revenue	11,484,082	10,940,288	9,604,368	9,273,000	8,290,031
Revenue Over/(Under) Exp	2,772,853	3,180,759	(51,795)	405,531	(1,441,436)
Budgeted Staffing				4.0	
Fixed Assets	4,672,735	3,663,990	2,647,463	3,478,000	4,963,559
Unrestricted Net Assets Available at Year End	11,133,824	11,756,484	11,152,970		8,751,281

In 2005-06, estimated services and supplies are more than the modified budget primarily because of unforeseen conditions related to a recently completed Capital Improvement Program project. In May 2006, the department will request Board-approval for appropriation adjustments to resolve this issue. Also, revenues are less than the modified budget because of a refund to Human Services for insurance premiums that were inadvertently collected over a three-year period.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Fleet Management**  
**FUND: Motor Pool**

**BUDGET UNIT: IBA VHS**  
**FUNCTION: General**  
**ACTIVITY: Central Motor Pool**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	551,928	191,481	167,767	185,091	222,552	216,709	(5,843)
Services and Supplies	6,602,842	249,154	458,794	887,025	629,659	392,633	(237,026)
Central Computer	2,991	1,871	2,409	3,928	3,670	4,576	906
Transfers	-	5,581,409	4,905,681	6,251,276	6,147,588	6,658,916	511,328
Total Exp Authority	7,157,761	6,023,915	5,534,651	7,327,320	7,003,469	7,272,834	269,365
Reimbursements	-	(322,609)	(108,208)	(105,853)	(136,000)	(126,151)	9,849
Total Appropriation	7,157,761	5,701,306	5,426,443	7,221,467	6,867,469	7,146,683	279,214
Depreciation	1,553,468	2,058,223	2,229,720	2,510,000	2,000,000	2,706,667	706,667
Operating Transfers Out	-	-	2,000,000	-	-	747,938	747,938
Total Requirements	8,711,229	7,759,529	9,656,163	9,731,467	8,867,469	10,601,288	1,733,819
<b>Departmental Revenue</b>							
Use Of Money and Prop	260,431	202,924	233,205	288,381	172,000	143,000	(29,000)
Current Services	7,887,316	7,889,617	6,543,950	5,281,744	6,401,000	5,714,009	(686,991)
Other Revenue	3,150,330	2,327,753	2,470,309	2,681,158	2,400,000	2,770,479	370,479
Other Financing Sources	186,005	519,994	356,904	38,748	300,000	30,000	(270,000)
Total Revenue	11,484,082	10,940,288	9,604,368	8,290,031	9,273,000	8,657,488	(615,512)
Rev Over/(Under) Exp	2,772,853	3,180,759	(51,795)	(1,441,436)	405,531	(1,943,800)	(2,349,331)
Budgeted Staffing					4.0	4.0	-
<b>Fixed Assets</b>							
Improvement to Structures	-	-	-	478,000	400,000	-	(400,000)
Equipment	-	8,297	23,553	-	-	-	-
Vehicles	4,672,735	3,655,693	2,623,910	4,485,559	3,000,000	4,400,000	1,400,000
Total Fixed Assets	4,672,735	3,663,990	2,647,463	4,963,559	3,400,000	4,400,000	1,000,000



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percentage of Motor Pool vehicles classified as ultra low emission vehicle (ULEV) or better.	24%	35%



## LAND USE SERVICES

### Michael E. Hays

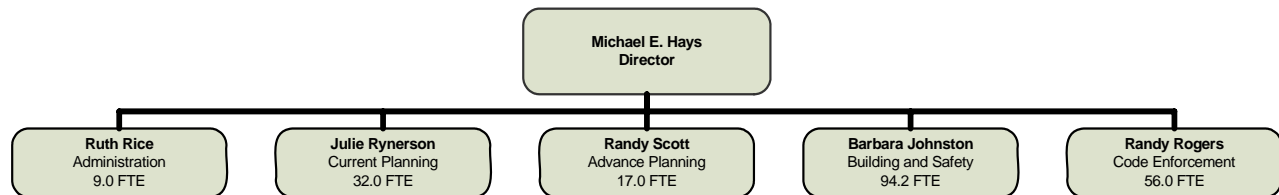
#### MISSION STATEMENT

The Land Use Services Department (LUSD) is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

#### STRATEGIC GOALS

1. Current Planning: Decrease the processing time for "applications accepted" as complete or return to applicant within 30 days as required by the Development Code.
2. Advance Planning: Decrease processing times for mining application or reclamation permits.
3. Building and Safety: Decrease the processing time for plan review services to the adopted service standards of residential - 10 working days; subdivisions and multi-residential - 20 working days; and grading and non-residential - 30 working days.
4. Code Enforcement: Increase the number of initial inspections performed with three weeks of receiving complaint.
5. Fire Hazard Abatement: Increase the number of abatements performed within five weeks of Non-Compliant Final Notice (NCFN).

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2006-07				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Administration	-	-	-	-	11.0
Current Planning	3,253,190	3,253,190	-	-	33.0
Advance Planning	3,641,886	2,287,138	1,354,748	-	18.0
Building and Safety	9,830,495	9,830,495	-	-	95.2
Code Enforcement	3,663,993	528,000	3,135,993	-	35.0
Fire Hazard Abatement	2,601,848	2,601,848	-	-	22.0
General Plan Update	475,083	-	-	475,083	-
<b>TOTAL</b>	<b>23,466,495</b>	<b>18,500,671</b>	<b>4,490,741</b>	<b>475,083</b>	<b>214.2</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and policy item requests.

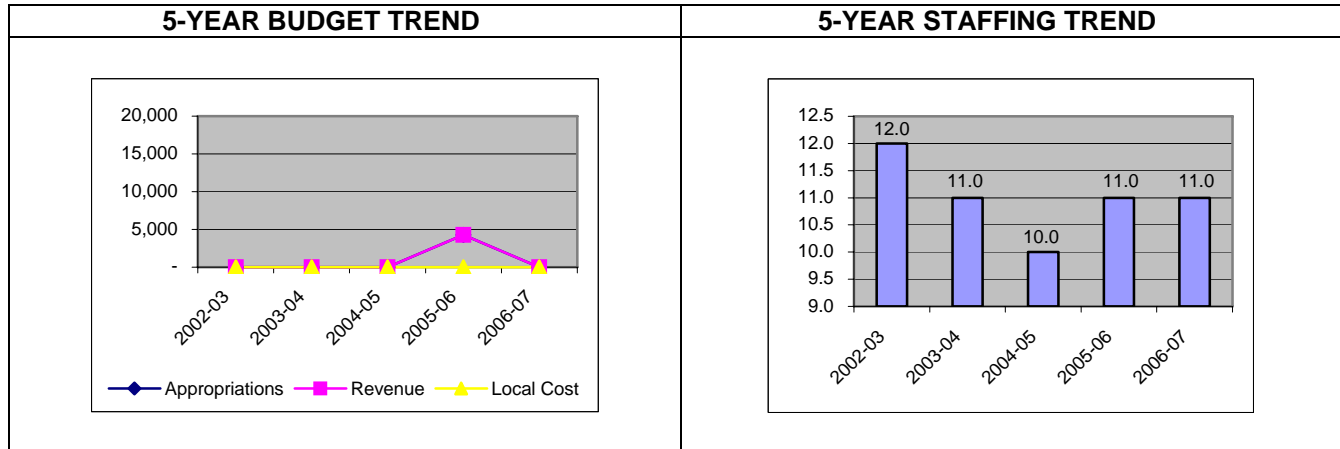


## Administration

### DESCRIPTION OF MAJOR SERVICES

The Administration Division provides administrative support including centralized budgeting, personnel, and automation services to the department's Current Planning, Advance Planning, Building and Safety, Code Enforcement, and Fire Hazard Abatement divisions.

### BUDGET HISTORY

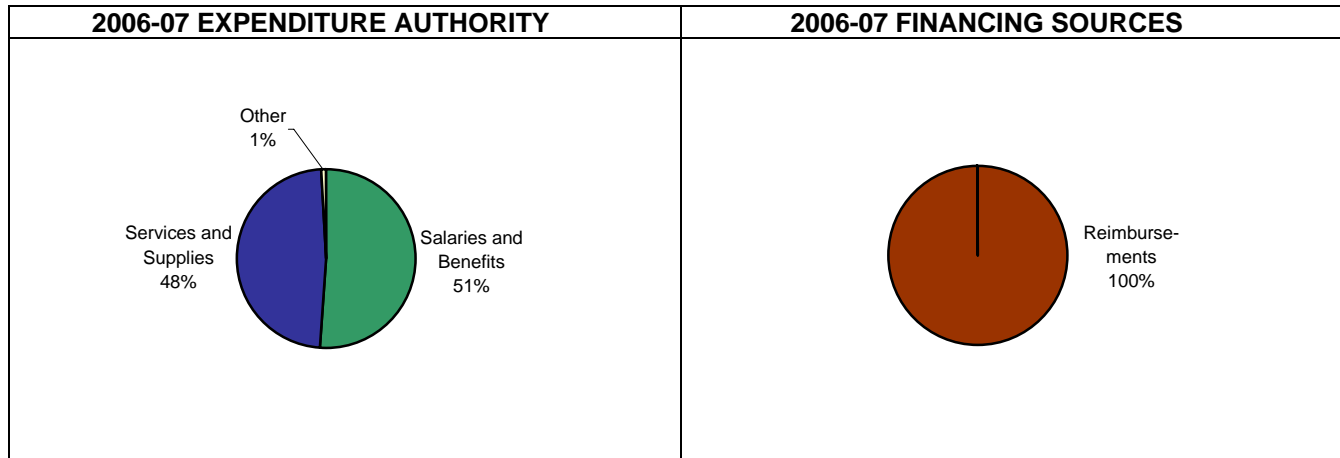


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	(936)	530,231	37,300	-
Departmental Revenue	-	-	156	37,300	-
Local Cost	-	(936)	530,075	-	-
Budgeted Staffing				11.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Land Use Services  
FUND: General

BUDGET UNIT: AAA LUS  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	651,602	721,850	740,207	833,755	892,915	931,346	38,431
Services and Supplies	617,566	656,751	1,231,865	772,512	772,512	856,018	83,506
Central Computer	8,442	8,767	9,455	10,646	10,646	21,361	10,715
Equipment	-	13,831	27,030	14,000	14,000	14,000	-
Transfers	84,355	103,065	126,408	2,020	2,020	2,821	801
Total Exp Authority	1,361,965	1,504,264	2,134,965	1,632,933	1,692,093	1,825,546	133,453
Reimbursements	(1,361,965)	(1,505,200)	(1,604,734)	(1,632,933)	(1,687,793)	(1,825,546)	(137,753)
Total Appropriation	-	(936)	530,231	-	4,300	-	(4,300)
<b>Departmental Revenue</b>							
Current Services	-	-	673	-	-	-	-
Other Revenue	-	-	(517)	-	4,300	-	(4,300)
Total Revenue	-	-	156	-	4,300	-	(4,300)
Local Cost	-	(936)	530,075	-	-	-	-
Budgeted Staffing					11.0	11.0	-

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

On May 17, 2005, the Board approved software upgrades to the department's Permit Plus system. These upgrades added wireless, geographic information system (GIS), global positioning system (GPS), and online permit functions to the existing system. The proposed services and supplies budget contains cost increases for annual maintenance charges related to the upgrades to the Permit Plus system. All increased costs are fully offset by reimbursements from the department's various divisions.

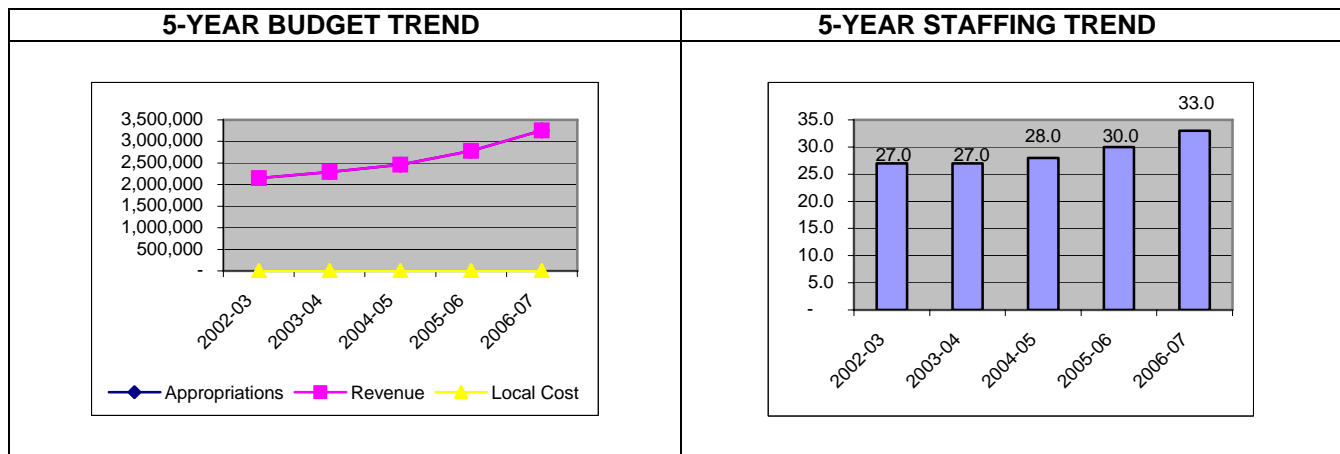


## Current Planning

### DESCRIPTION OF MAJOR SERVICES

The Current Planning Division reviews all land use applications for compliance with county codes and environmental laws and administers short-term implementing measures for land use, housing, and community design. In addition, assistance is provided to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

### BUDGET HISTORY



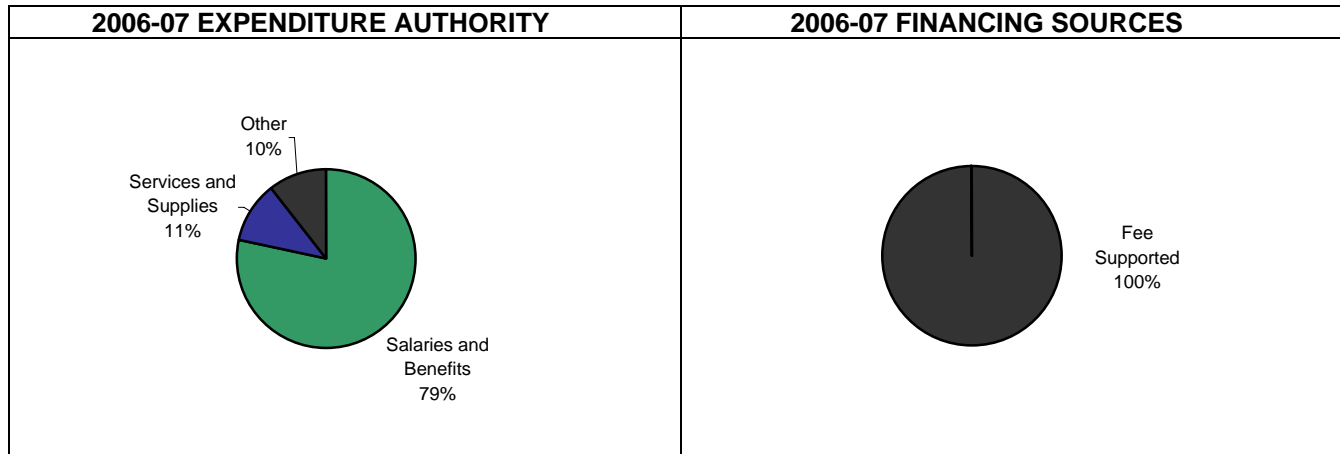
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,732,855	1,920,007	2,321,693	2,846,823	2,308,278
Departmental Revenue	1,536,723	1,750,209	2,174,059	2,846,823	2,308,278
Local Cost	196,132	169,798	147,634	-	-
Budgeted Staffing				30.0	

Estimated salary and benefits expenditures in 2005-06 are less than the modified budget due primarily to vacant Planner positions. These vacancies are the result of several retirements of long-term employees as well as recruitment and retention issues. Estimated current services revenue in 2005-06 is less than the modified budget due to the reduced amount of billable hours. On October 18, 2005, the Board approved equity adjustments for the Planner classifications in an effort to alleviate the recruitment and retention issues in the Planner classification series.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services**  
**FUND: General**

**BUDGET UNIT: AAA CUR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,258,116	1,443,533	1,852,022	1,752,698	2,226,311	2,558,571	332,260
Services and Supplies	222,957	203,284	206,434	238,750	242,804	337,012	94,208
Central Computer	43,879	22,122	34,978	42,964	39,642	28,694	(10,948)
Vehicles	-	-	-	-	-	25,000	25,000
Transfers	231,153	274,318	251,509	285,116	279,994	315,163	35,169
Total Exp Authority	1,756,105	1,943,257	2,344,943	2,319,528	2,788,751	3,264,440	475,689
Reimbursements	(23,250)	(23,250)	(23,250)	(11,250)	(11,250)	(11,250)	-
Total Appropriation	1,732,855	1,920,007	2,321,693	2,308,278	2,777,501	3,253,190	475,689
<b>Departmental Revenue</b>							
Current Services	1,539,456	1,750,464	2,173,831	2,308,278	2,777,501	3,253,190	475,689
Other Revenue	(2,733)	(255)	228	-	-	-	-
Total Revenue	1,536,723	1,750,209	2,174,059	2,308,278	2,777,501	3,253,190	475,689
Local Cost	196,132	169,798	147,634	-	-	-	-
Budgeted Staffing					30.0	33.0	3.0

In 2006-07, the Current Planning Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Budgeted staffing is increased by a total of 3.0 positions—1.0 Land Use Technician II and 2.0 Office Assistant II. Costs will be fully offset by current services revenue. These positions will perform project intake and clerical tasks, which will enable Planners to spend more time working on accepted projects. The addition of these positions will reduce the amount of time required for the development review / planning application review process.





The proposed budget also contains a significant increase in the services and supplies budget for the anticipated Harper Valley Lake Energy Park project. This large scope project is expected to require a full time dedicated Planner III to handle the processing of the application. Since the cost will be fully funded through actual costs charged to the applicant, the department's revenue has been increased to reflect the anticipated revenue.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of applications accepted as complete or returned to applicant within proposed timeframe.	80%	95%

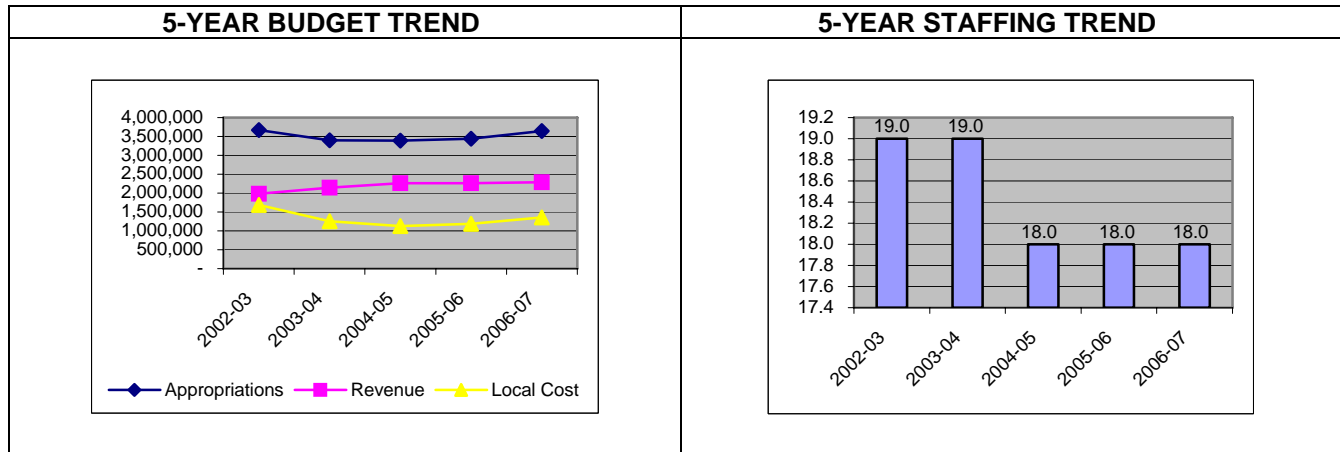


## Advance Planning

### DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division prepares short and long-range plans, including the County General Plan and various specific plans, for the development of the county and the conservation of its resources. In addition, the Advance Planning Division is responsible for inspections of mining facilities and mine reclamation plans, and provides assistance to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

### BUDGET HISTORY



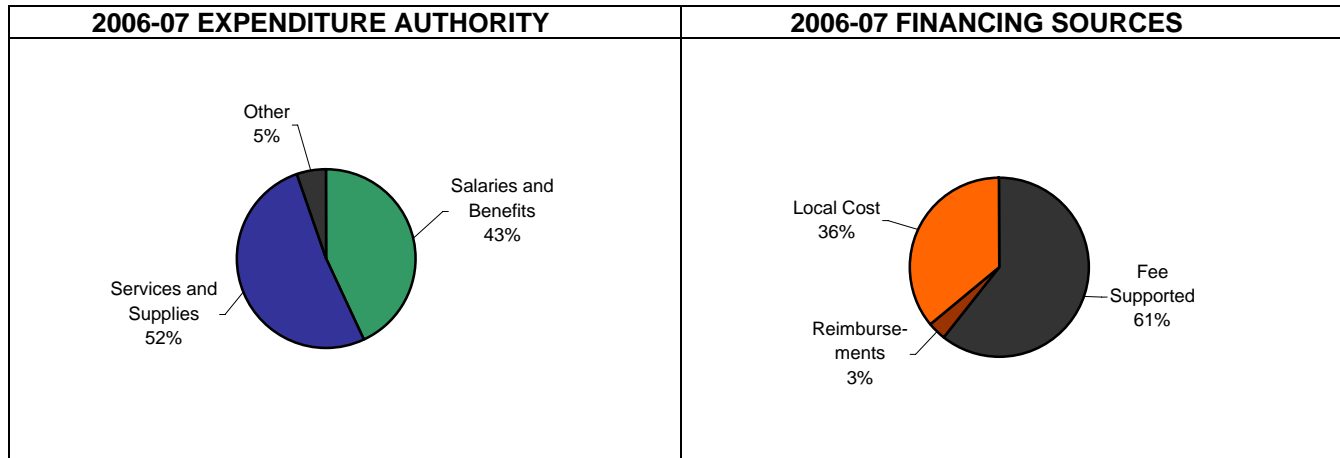
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,955,111	1,924,716	1,678,322	3,482,907	1,464,675
Departmental Revenue	416,062	769,204	679,697	2,259,002	278,770
Local Cost	1,539,049	1,155,512	998,625	1,223,905	1,185,905
Budgeted Staffing				18.0	

Estimated salary and benefit expenditures in 2005-06 are less than the modified budget due primarily to vacant Planner positions. In addition, services and supplies expenditures and current services revenue are expected to be less than the modified budget due to a reduction of environmental impact review requests.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services**  
**FUND: General**

**BUDGET UNIT: AAA ADV**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	1,033,350	1,158,742	1,013,488	1,097,051	1,452,499	1,629,354	176,855
Services and Supplies	755,804	639,498	580,329	298,215	1,911,725	1,928,774	17,049
Central Computer	-	-	-	-	-	18,536	18,536
Transfers	165,957	186,801	147,425	183,513	194,787	195,826	1,039
Total Exp Authority	1,955,111	1,985,041	1,741,242	1,578,779	3,559,011	3,772,490	213,479
Reimbursements	-	(60,325)	(62,920)	(114,104)	(114,104)	(130,604)	(16,500)
Total Appropriation	1,955,111	1,924,716	1,678,322	1,464,675	3,444,907	3,641,886	196,979
<b><u>Departmental Revenue</u></b>							
Current Services	416,062	766,559	674,308	271,281	2,259,002	2,280,138	21,136
Other Revenue	-	2,645	5,389	7,489	-	7,000	7,000
Total Revenue	416,062	769,204	679,697	278,770	2,259,002	2,287,138	28,136
Local Cost	1,539,049	1,155,512	998,625	1,185,905	1,185,905	1,354,748	168,843
Budgeted Staffing					18.0	18.0	-

In 2006-07, the Advance Planning Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of mining applications and reclamation permits processed through approval or denial within proposed timeframes.	70%	85%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<b>Commercial-Area and Community Plans</b> Downtown/Commercial Core Design Guidelines: As a result of preparation of Community Plans as part of the General Plan Update, certain communities identified a desire to develop unique development guidelines, including in some cases, architectural themes, to enhance the commercial centers of their community. Ongoing funding of \$320,000 will be used to for planning consultant services to perform the work, initially for the communities of Lake Gregory within the Crest Forest Community Plan area and the Community of Joshua Tree.  Wrightwood Community Plan: This project is part of an implementation program anticipated in the General Plan Update. The Wrightwood Community has never had a focused area plan. This community was not identified as a high priority community during the General Plan Update; however, during the General Plan Update public involvement process, the community expressed a strong desire to have a focused plan prepared for their area. Full implementation of the General Plan calls for adding community plans to the program on an "as needed" and funding availability basis. Wrightwood has been identified as a high priority follow-on community plan. The plan will be prepared by a qualified planning consultant.	-	320,000	-	320,000	
	<i>Proposed Performance Measure: Initiate project and hire consultants for the Lake Gregory, Joshua Tree, and Wrightwood community plans.</i>					100%
2.	<b>Housing Element - Multi-Family Housing</b> Multi-family Development Standards: Onetime funding of \$50,000 is requested for consulting services to prepare specific development standards for multi-family housing development, and implement streamlined permitting for affordable housing as required by the Housing Element. These standards are required to fully implement changes that have been added to the County Housing Element in an effort to obtain State Housing and Community Development (HCD) certification. HCD identified certain institutional impediments in the County's development review process to meet affordable housing needs. As part of the General Plan and Development Code Update, allowable density has been increased coupled with a streamlined development review process to assist in meeting affordable housing objectives. Specific design standards must be prepared to ensure that sustainable multi-family developments are established through the County's development review process. These standards will be prepared by a qualified planning consultant.	-	50,000	-	50,000	
	<i>Proposed Performance Measure: Initiate project and hire consultant to prepare development standards as required by the Housing Element.</i>					100%
<b>Total</b>		-	370,000	-	370,000	

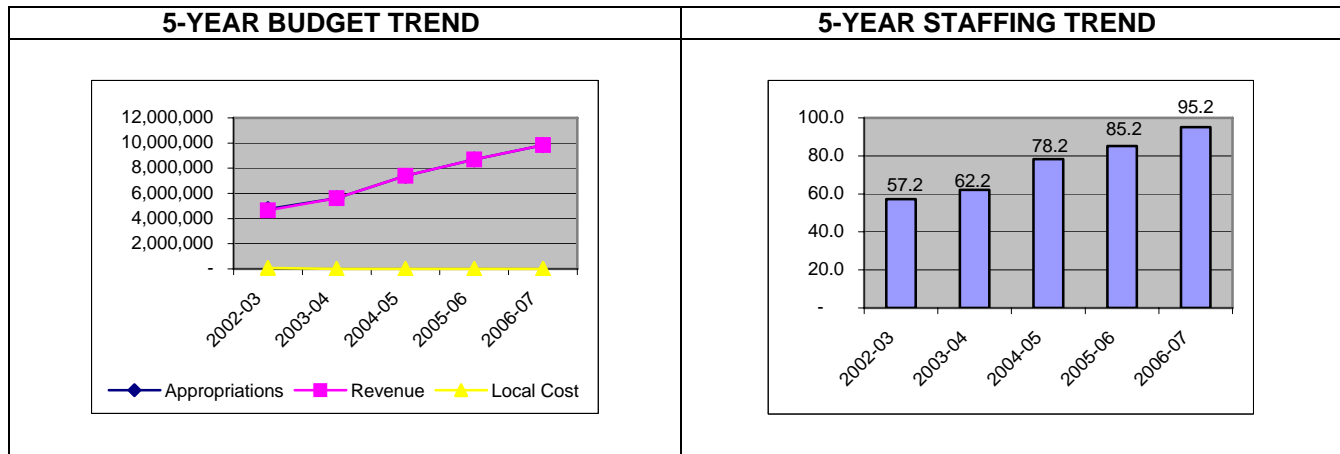


## Building and Safety

### DESCRIPTION OF MAJOR SERVICES

The Building and Safety Division administers construction and occupancy standards to safeguard life, health and property in the interest of the general public's welfare throughout the unincorporated areas of the county. This is accomplished by applying county ordinances and state laws, and through the inspection of construction, alteration, moving, demolition, repair, occupancy, and use of buildings and structures.

### BUDGET HISTORY



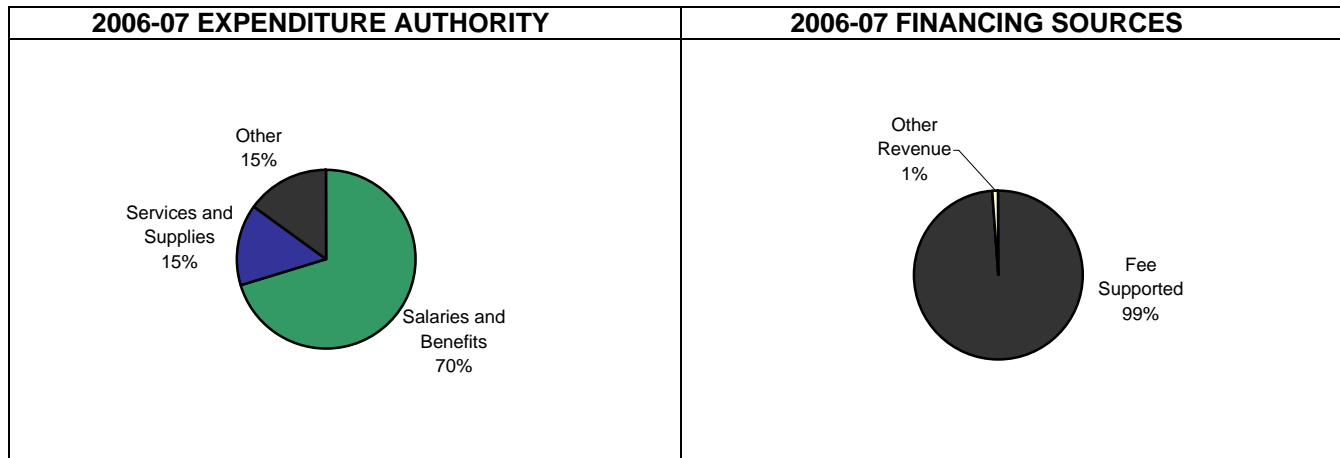
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	4,591,029	5,874,519	7,074,539	9,150,776	7,412,416
Departmental Revenue	4,593,069	5,983,909	7,164,978	8,850,776	7,079,398
Local Cost	(2,040)	(109,390)	(90,439)	300,000	333,018
Budgeted Staffing				85.2	

Estimated expenditures in 2005-06 are less than the modified budget due primarily to vacant Building Inspector positions. These vacancies are the result of retirements as well as recruitment and retention issues. Estimated revenue and local cost are also less than the modified budget due primarily to the Board-approved building permit fee waiver program. On January 27, 2004 and October 25, 2005, the Board approved the use of onetime general fund contingencies to reimburse the Building and Safety Division for permit fees waived for victims of the Old and the Grand Prix Fires.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Land Use Services  
**FUND:** General

**BUDGET UNIT:** AAA BNS  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,322,424	3,929,308	4,728,275	5,041,175	6,232,491	6,912,414	679,923
Services and Supplies	606,709	979,357	1,121,413	1,246,487	1,246,487	1,383,057	136,570
Central Computer	57,971	45,103	50,064	52,550	52,550	69,656	17,106
Vehicles	-	212,053	75,016	-	-	200,000	200,000
Transfers	603,925	712,404	1,099,771	1,072,204	1,172,557	1,265,368	92,811
Total Exp Authority	4,591,029	5,878,225	7,074,539	7,412,416	8,704,085	9,830,495	1,126,410
Reimbursements	-	(3,706)	-	-	-	-	-
Total Appropriation	4,591,029	5,874,519	7,074,539	7,412,416	8,704,085	9,830,495	1,126,410
<b>Departmental Revenue</b>							
Licenses and Permits	4,500,964	5,736,763	6,894,319	6,802,581	8,306,244	9,530,495	1,224,251
State, Fed or Gov't Aid	-	26,063	5,444	-	-	-	-
Current Services	45,502	89,397	176,929	183,496	297,841	200,000	(97,841)
Other Revenue	46,603	130,817	88,286	93,321	100,000	100,000	-
Other Financing Sources	-	869	-	-	-	-	-
Total Revenue	4,593,069	5,983,909	7,164,978	7,079,398	8,704,085	9,830,495	1,126,410
Local Cost	(2,040)	(109,390)	(90,439)	333,018	-	-	-
Budgeted Staffing					85.2	95.2	10.0

In 2006-07, the Building and Safety Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, the addition of 10.0 positions is requested as follows. Salaries and benefits and other related costs will be fully offset by revenue from the issuance of permits.

- 5.0 Building Inspector II positions—1.0 in the San Bernardino office, 3.0 in Victorville, and 1.0 in Yucca Valley—are requested to meet current workload requirements. Inspection requests have increased 27% countywide for the first six months of 2005-06 compared to the same time period in 2004-05. The number of inspections completed on the day requested has decreased from 98% to less than 93%. This level of service was only achieved through the significant use of overtime. Estimated overtime for Building Inspectors in 2005-06 is 4,700 hours, which is equivalent to 3.0 positions.



- 4.0 Public Service Employee positions—1.0 each in the San Bernardino, Twentynine Palms, Victorville, and Yucca Valley offices—are requested for a work experience program. Local junior college students that are enrolled in building inspection technology classes will be able to gain meaningful experience working in a Building and Safety environment. These employees will assist regular staff at the public counter, answer phones, complete filing, conduct research, learn procedures and inspection techniques, ride with county building inspectors, and depending on knowledge level, may conduct some simple inspections.
- 1.0 Building Inspector III is requested to review applications that are referred from Current Planning and provide input regarding Building and Safety requirements, which consist of non-residential development, subdivision review, and grading.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of plan reviews completed within proposed timeframes.	82%	90%

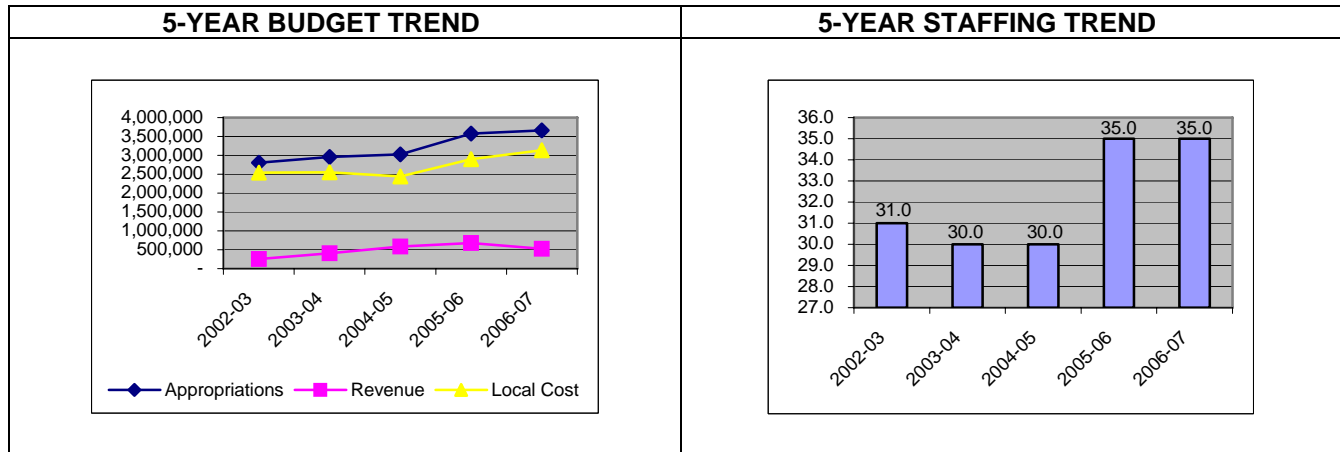


## Code Enforcement

### DESCRIPTION OF MAJOR SERVICES

The Code Enforcement Division administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

### BUDGET HISTORY



### PERFORMANCE HISTORY

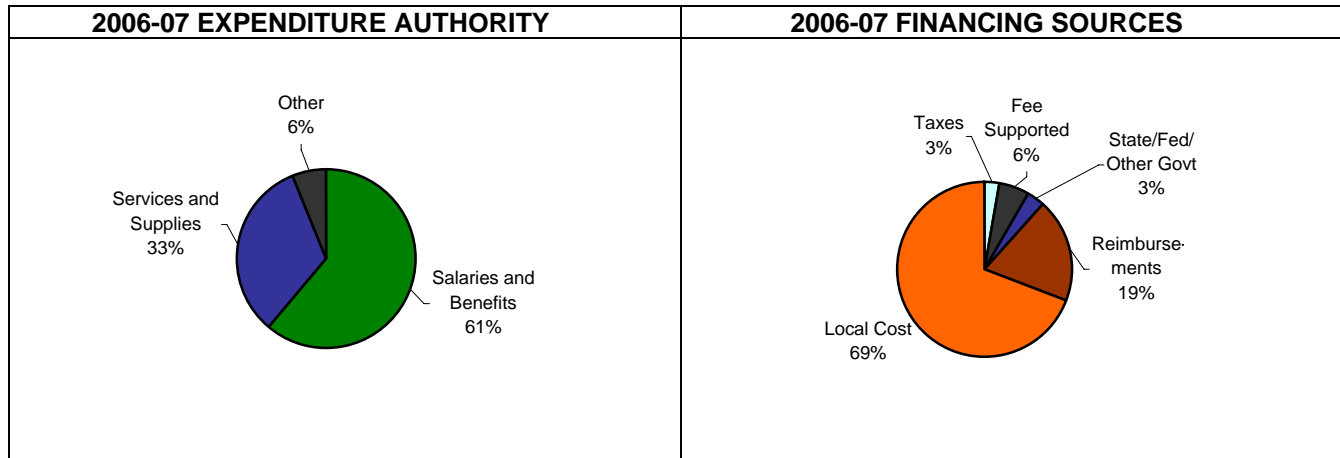
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,865,944	2,983,831	3,029,912	3,653,379	3,497,609
Departmental Revenue	263,724	414,140	578,789	678,000	600,127
Local Cost	2,602,220	2,569,691	2,451,123	2,975,379	2,897,482
Budgeted Staffing				35.0	

Estimated expenditures in 2005-06 are less than the modified budget due primarily to vacant Code Enforcement Officer positions. Code Enforcement has experienced several vacancies during 2005-06 and has an open recruitment in process. Increased equipment purchases are offset by increased reimbursements for salaries and benefits and equipment purchases. These are the result of the Board of Supervisors approval in March 2006 for a grant, through the Solid Waste Management Division of Public Works for a Litter Abatement and Illegal Dumping Eradication Program. Decreased professional services and reimbursements are due to lower than anticipated rehabilitation/demolition requirements that are generally reimbursed through the Community Development and Housing Department and Community Development Block Grant funds.





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services**  
**FUND: General**

**BUDGET UNIT: AAA CEN**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,824,602	1,891,442	2,006,037	2,255,588	2,596,184	2,774,358	178,174
Services and Supplies	737,989	806,984	709,749	1,228,239	1,561,128	1,457,231	(103,897)
Central Computer	22,430	17,928	23,279	26,022	24,125	35,546	11,421
Equipment	-	-	-	46,000	-	-	-
Vehicles	-	-	72,443	15,692	25,000	-	(25,000)
Transfers	589,470	508,856	289,925	247,873	255,074	274,305	19,231
Total Exp Authority	3,174,491	3,225,210	3,101,433	3,819,414	4,461,511	4,541,440	79,929
Reimbursements	(308,547)	(241,379)	(71,521)	(321,805)	(886,029)	(877,447)	8,582
Total Appropriation	2,865,944	2,983,831	3,029,912	3,497,609	3,575,482	3,663,993	88,511
<b>Departmental Revenue</b>							
Taxes	2,157	5,819	135,329	33,900	125,000	125,000	-
Licenses and Permits	95,295	84,025	97,943	78,997	108,000	108,000	-
State, Fed or Gov't Aid	-	79,021	144,716	300,000	300,000	150,000	(150,000)
Current Services	116,993	205,017	200,262	177,690	145,000	145,000	-
Other Revenue	49,279	37,558	539	3,000	-	-	-
Other Financing Sources	-	2,700	-	6,540	-	-	-
Total Revenue	263,724	414,140	578,789	600,127	678,000	528,000	(150,000)
Local Cost	2,602,220	2,569,691	2,451,123	2,897,482	2,897,482	3,135,993	238,511
Budgeted Staffing					35.0	35.0	-

In 2006-07, the Code Enforcement Division will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The proposed budget contains a reduction of \$150,000 in the services and supplies and the revenue budgets due to an expected decrease in funding from the California Integrated Waste Management Board (CIWMB) for the Waste Tire Cleanup Enforcement Program.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of initial inspections completed within three weeks of receiving complaint.	75%	95%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<b>Off Highway Vehicle (OHV) Ord.</b> On April 11, 2006, the Board approved the OHV ordinance, which becomes effective July 1, 2006. This request is for ongoing annual costs of \$422,800, including 4.0 positions, and a onetime cost of \$105,000. Ongoing costs include salaries and benefits totaling \$378,800 and services and supplies totaling \$44,000. Onetime costs are for four vehicles at \$25,000 each and two sound meters at \$2,500 each. The positions to be added are 3.0 Code Enforcement Officer II and 1.0 Code Enforcement Officer III.	4.0	527,800	-	527,800	
	<i>Proposed Performance Measure: Percent of illegal OHV riders contacted and provided educational material regarding legal OHV areas.</i>					50%
2.	<b>Community Cleanup Projects</b> The Code Enforcement Division schedules cleanup days in the unincorporated areas of the County. Staff currently provides information regarding upcoming events to citizens through limited mailings and posted fliers. Additional funding will enable the printing and mailing of fliers on a larger scale, which will increase the effectiveness of cleanup projects by increasing awareness and encouraging participation from a larger number of citizens within designated cleanup areas. Requesting ongoing funding of \$50,000.	-	50,000	-	50,000	
	<i>Proposed Performance Measure: Percent increase of waste and recyclable materials collected by Code Enforcement during community cleanup activities.</i>					25%
3.	<b>Restore Services and Supplies</b> In order to meet revised CIWMB billing requirements, the Code Enforcement Division reduced the revenue budget for the CIWMB Waste Tire Grant by \$150,000. In order to meet the approved 2006-07 budget target, the services and supplies budget was also reduced. This request is to restore \$125,000 in the services and supplies budget, which is used for costs associated with the demolition of substandard buildings. Requesting ongoing funding of \$125,000.	-	125,000	-	125,000	
	<i>Proposed Performance Measure: Percent reimbursement from Community Development Block Grant (CDBG) funds for costs related to the demolition of substandard buildings.</i>					100%
<b>Total</b>		<b>4.0</b>	<b>702,800</b>	<b>-</b>	<b>702,800</b>	

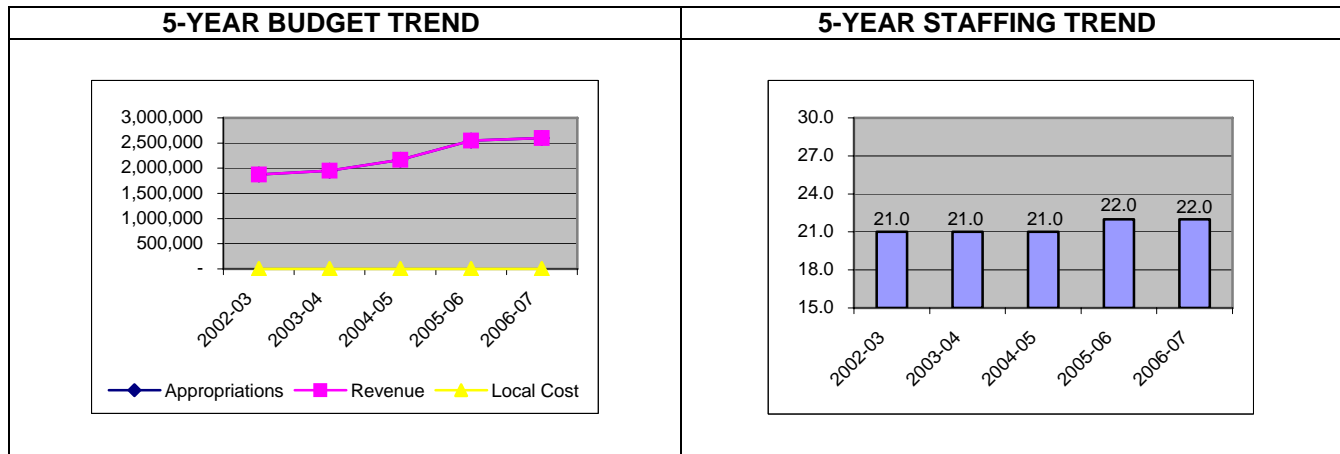


## Fire Hazard Abatement

### DESCRIPTION OF MAJOR SERVICES

Through the Fire Hazard Abatement program, the Code Enforcement Division enforces the county's Fire and Hazardous Trees Ordinance in the unincorporated portions of the county, as well as under contract with certain cities and fire districts. These services include inspections, notifications to property owners, and removal of hazards caused by vegetation and flammable debris.

### BUDGET HISTORY



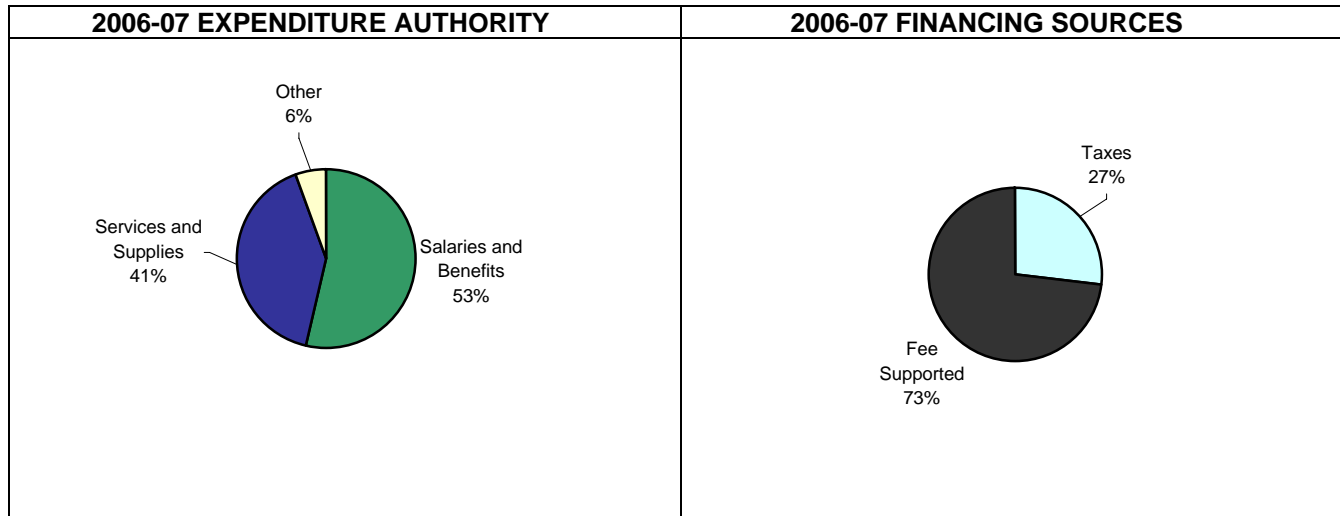
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,787,909	1,853,164	2,023,280	2,577,965	2,218,728
Departmental Revenue	1,627,403	1,840,549	1,968,717	2,577,965	2,218,728
Local Cost	160,506	12,615	54,563	-	-
Budgeted Staffing				22.0	

Estimated salaries and benefits expenditures in 2005-06 are less than the modified budget due primarily to vacancies in various Code Enforcement Officer and the Abatement Supervisor positions.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services**  
**FUND: General**

**BUDGET UNIT: AAA WAB**  
**FUNCTION: Public Protection**  
**ACTIVITY: Protective inspection**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	877,924	955,114	1,096,228	1,090,661	1,375,590	1,398,084	22,494
Services and Supplies	784,250	734,225	877,516	981,281	1,026,855	1,040,197	13,342
Central Computer	11,820	10,245	13,030	15,366	15,366	19,610	4,244
Vehicles	-	-	-	24,791	25,000	25,000	-
Transfers	200,594	238,580	121,506	106,629	102,927	118,957	16,030
Total Exp Authority	1,874,588	1,938,164	2,108,280	2,218,728	2,545,738	2,601,848	56,110
Reimbursements	(86,679)	(85,000)	(85,000)	-	-	-	-
Total Appropriation	1,787,909	1,853,164	2,023,280	2,218,728	2,545,738	2,601,848	56,110
<b><u>Departmental Revenue</u></b>							
Taxes	347,876	490,102	727,465	596,000	825,000	700,000	(125,000)
Current Services	1,272,407	1,351,336	1,240,583	1,622,728	1,720,738	1,901,848	181,110
Other Revenue	7,120	(889)	669	-	-	-	-
Total Revenue	1,627,403	1,840,549	1,968,717	2,218,728	2,545,738	2,601,848	56,110
Local Cost	160,506	12,615	54,563	-	-	-	-
Budgeted Staffing					22.0	22.0	-

In 2006-07, the Fire Hazard Abatement program will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

The reclassification of 1.0 vacant Code Enforcement Officer II to Code Enforcement Officer III is requested to provide a lead worker position that is not at the supervisory level. This position will also be responsible for delivering warrants to the Court, as needed, to obtain approval and signature from a judge.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of abatements performed within five weeks of Non-Compliant Final Notice (NCFN).	65%	95%



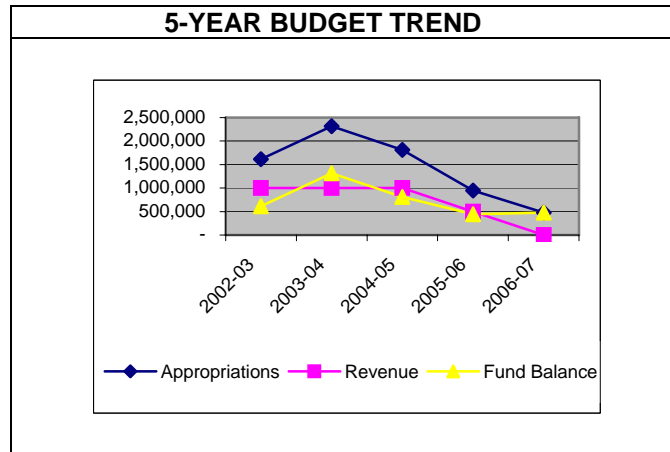
## General Plan Update

### DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division updates the County General Plan every ten to fifteen years. This special revenue fund was created in 2002-03 to track the actual cost of the update process. The current General Plan Update is scheduled to be completed in 2006-07.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



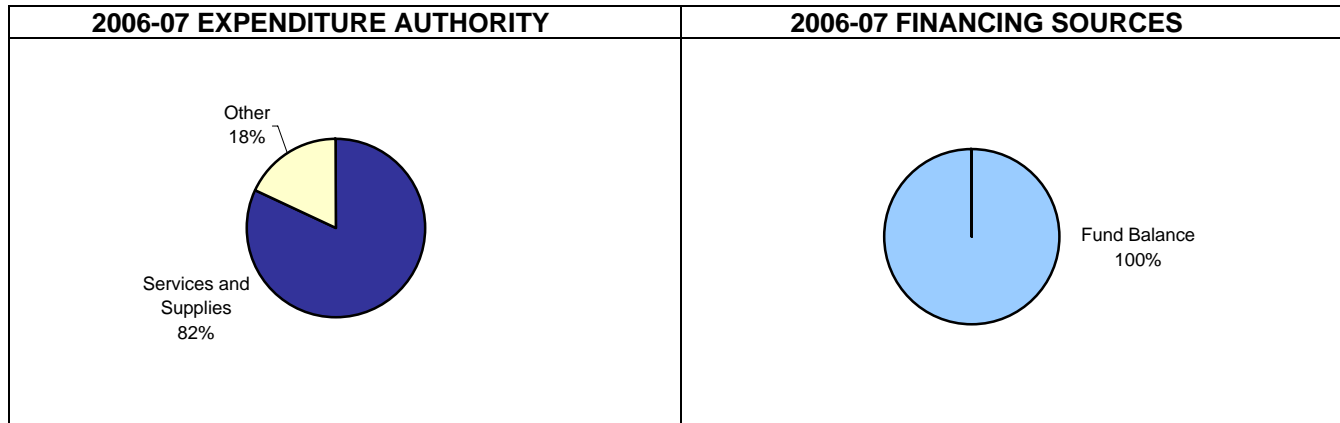
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	320,000	1,550,000	1,400,000	944,923	495,650
Departmental Revenue	1,017,490	1,047,913	1,034,185	500,000	525,810
Fund Balance				444,923	

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures are typically less than budget. The amount not expended is carried over to the subsequent year's budget. The Advance Planning Division manages this project, with completion projected during 2006-07.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Land Use Services  
**FUND:** General Plan Update

**BUDGET UNIT:** RHJ LUS  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	420,000	1,800,000	1,650,000	491,870	941,143	388,803	(552,340)
Equipment	-	-	-	-	-	16,000	16,000
Transfers	-	-	-	53,780	53,780	70,280	16,500
Total Exp Authority	420,000	1,800,000	1,650,000	545,650	994,923	475,083	(519,840)
Reimbursements	(100,000)	(250,000)	(250,000)	(50,000)	(50,000)	-	50,000
Total Appropriation	320,000	1,550,000	1,400,000	495,650	944,923	475,083	(469,840)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	17,490	47,913	34,185	25,810	-	-	-
Total Revenue	17,490	47,913	34,185	25,810	-	-	-
Operating Transfers In	1,000,000	1,000,000	1,000,000	500,000	500,000	-	(500,000)
Total Financing Sources	1,017,490	1,047,913	1,034,185	525,810	500,000	-	(500,000)
Fund Balance					444,923	475,083	30,160

The current General Plan Update is scheduled to be completed in 2006-07. There is sufficient fund balance to pay all the expected 2006-07 costs; therefore, general fund financing is no longer required.



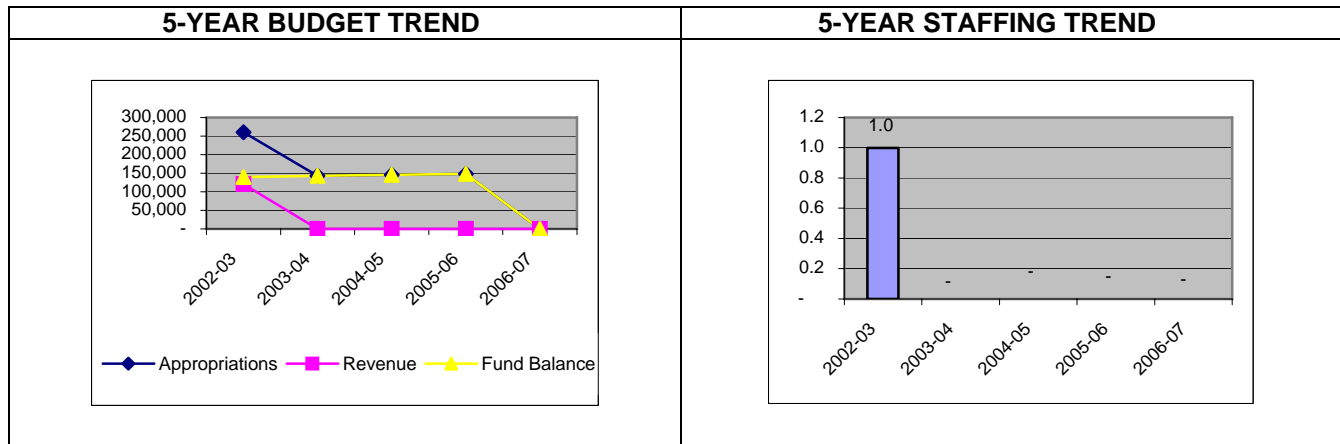
## Habitat Conservation

### DESCRIPTION OF MAJOR SERVICES

The Habitat Conservation program is the responsibility of the Advance Planning Division. This budget was created in response to the January 12, 1999 Board of Supervisors action to continue work on preparation of the Multi-Species Habitat Conservation Plan for the San Bernardino Valley. On February 7, 2006, the Board terminated the program and approved refunds to the participating cities for the residual fund balance. The refunds have been processed and the fund has been closed.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,025	227	-	148,318	150,276
Departmental Revenue	4,277	2,794	3,016	-	1,958
Fund Balance				148,318	





## ANALYSIS OF PROPOSED BUDGET

GROUP: Public and Support Services  
 DEPARTMENT: Land Use Services  
 FUND: Habitat Conservation

BUDGET UNIT: RHC PLN  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	1,025	-	-	-	-	-	-
Services and Supplies	-	227	-	150,276	148,318	-	(148,318)
Total Appropriation	1,025	227	-	150,276	148,318	-	(148,318)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	4,277	2,794	3,016	2,206	-	-	-
Total Revenue	4,277	2,794	3,016	2,206	-	-	-
Operating Transfers In	-	-	-	(248)	-	-	-
Total Financing Sources	4,277	2,794	3,016	1,958	-	-	-
Fund Balance					148,318	-	(148,318)



## PUBLIC WORKS

### Patrick J. Mead

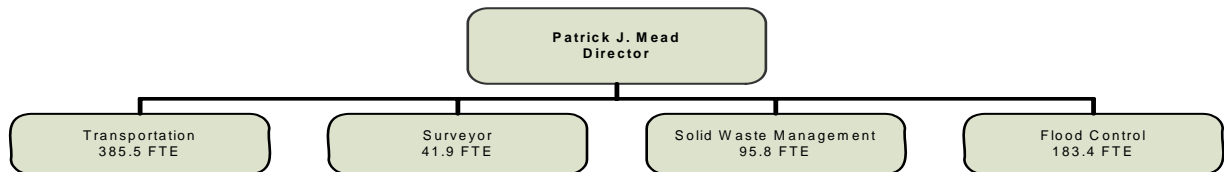
#### MISSION STATEMENT

The mission of the Department of Public Works is to provide a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibility include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and county surveyor functions.

#### STRATEGIC GOALS

1. *Solid Waste Management Division* – Improve the efficiency of landfill space utilization.
2. *Surveyor* – Provide timely map and plan check services for customers.
3. *Transportation Division* – Increase the safety and level of maintenance for county maintained roads.
4. *Flood Control District* – Increase groundwater recharge services at flood control district facilities.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2006-07						
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Surveyor Function:</b>						
Surveyor	4,432,992	4,233,482	199,510			41.9
Survey Monument Preservation	491,964	135,432		356,532		
<b>Transportation Division:</b>						
Road Operations	79,847,501	70,609,609		9,237,892		386.5
Caltrans Contract	46,010	11,052		34,958		
Etiwanda Interchange Improvement	170,000	119,074		50,926		
High Desert Corridor Project	1,060,075	1,021,304		38,771		
Facilities Development Plans	8,077,474	1,437,409		6,640,065		
Measure I Program	28,315,899	10,827,509		17,488,390		
Regional Development Mitigation Plan	8,180,230	8,180,230		-		
<b>Solid Waste Mgmt Division:</b>						
Operations	63,207,855	66,268,035			3,060,180	95.8
Site Closure and Maintenance	2,318,656	19,288,277			16,969,621	
Site Enhancement, Expansion and Acquisition	7,029,457	1,308,000			(5,721,457)	
Environmental	10,644,940	1,831,721			(8,813,219)	
Environmental Mitigation Fund	3,451,219	3,413,635			(37,584)	
<b>Flood Control District:</b>						
Consolidated Funds	131,927,818	91,496,182		40,431,636		183.4
Equipment Fund	1,872,110	2,350,000			477,890	
<b>TOTAL</b>	<b>351,074,200</b>	<b>282,530,951</b>	<b>199,510</b>	<b>74,279,170</b>	<b>5,935,431</b>	<b>707.6</b>

Note: The Flood Control District is reported separately in the Special Districts budget book.

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, and fee requests.

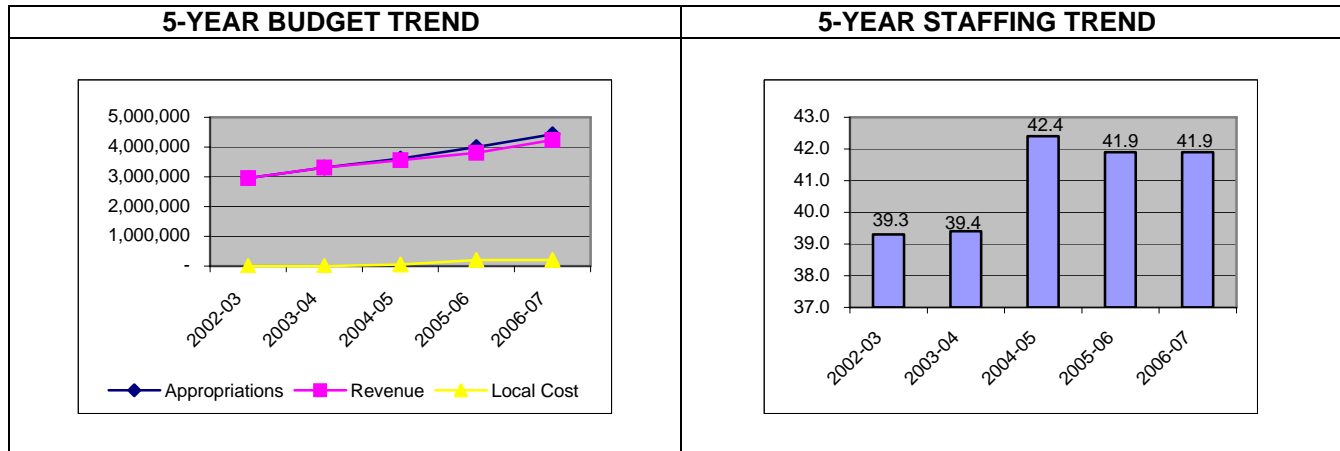


## Surveyor

### DESCRIPTION OF MAJOR SERVICES

The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments.

### BUDGET HISTORY



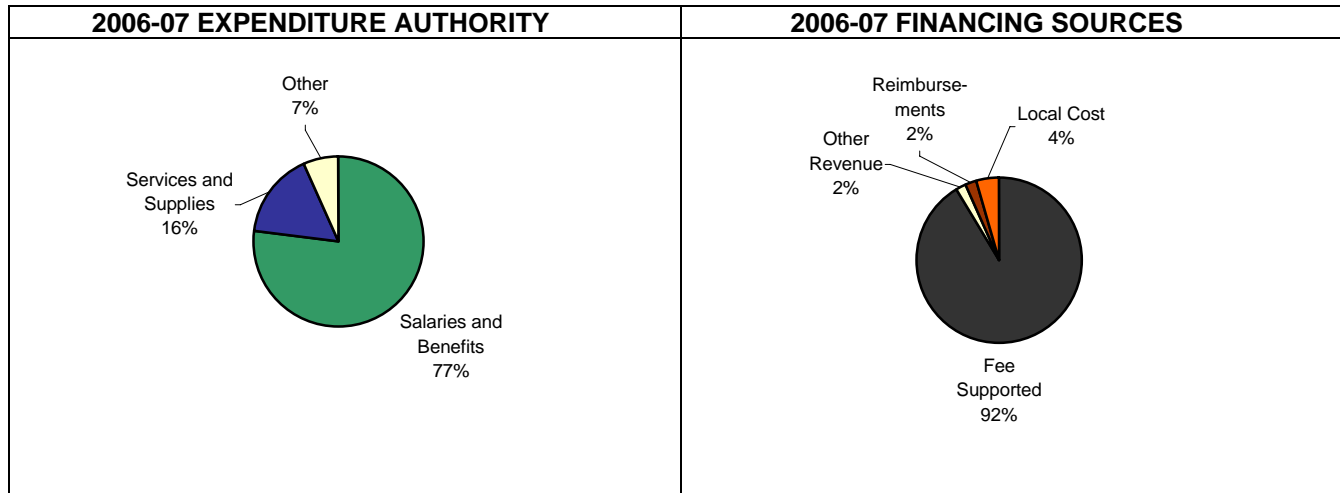
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,428,905	3,291,928	3,206,455	4,010,350	3,560,447
Departmental Revenue	2,480,789	3,067,929	3,159,210	3,810,840	3,361,447
Local Cost	(51,884)	223,999	47,245	199,510	199,000
Budgeted Staffing				41.9	

2005-06 estimated expenditures and revenues are both approximately \$450,000 less than budget due to several staffing vacancies occurring during the year.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Surveyor  
**FUND:** General

**BUDGET UNIT:** AAA SVR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	2,180,402	2,558,190	2,903,981	3,077,617	3,458,200	3,489,584	31,384
Services and Supplies	218,851	666,470	271,103	426,653	525,960	719,873	193,913
Central Computer	15,406	12,978	18,375	23,187	21,542	27,422	5,880
Equipment	45,902	71,204	22,929	31,469	-	201,605	201,605
Transfers	26,565	49,767	60,438	86,480	86,656	99,172	12,516
Total Exp Authority	2,487,126	3,358,609	3,276,826	3,645,406	4,092,358	4,537,656	445,298
Reimbursements	(58,221)	(66,681)	(70,371)	(84,959)	(90,122)	(104,664)	(14,542)
Total Appropriation	2,428,905	3,291,928	3,206,455	3,560,447	4,002,236	4,432,992	430,756
<b><u>Departmental Revenue</u></b>							
Current Services	2,420,383	3,001,411	3,068,919	3,254,589	3,732,726	4,143,482	410,756
Other Revenue	60,406	66,518	90,291	106,858	70,000	90,000	20,000
Total Revenue	2,480,789	3,067,929	3,159,210	3,361,447	3,802,726	4,233,482	430,756
Local Cost	(51,884)	223,999	47,245	199,000	199,510	199,510	-
Budgeted Staffing					41.9	41.9	-

Salaries and benefits are increasing by a net amount of \$31,384 consisting of the following:

- \$152,211 of incurred costs associated with MOU, retirement, and workers' compensation adjustments.
- Approximately \$102,000 for the addition of 1.0 Supervising Land Surveyor due to workload requirements. Subdivision maps have continually increased over the last three years. It is a requirement that all maps are reviewed, approved, signed and sealed by a licensed land surveyor. This additional position will review the work of all engineering technicians in the County Surveyor's Office, as well as the work provided by private land surveying firms.
- \$48,220 for the addition of 1.0 Office Assistant II to provide assistance with logging/tracking map submittals and to help maintain the public service level at the front counter.
- \$43,000 reduction for staff previously utilized from other divisions within the Department of Public Works for map workload assistance that is no longer needed.



- Approximately \$92,000 reduction due to filling vacant positions with employees starting at lower salary steps than previous incumbents.
- Approximately \$135,000 decrease resulting from the establishment of a 2.0 vacancy factor for unfilled positions throughout the year.

Services and supplies are increasing by \$193,913 primarily because of the need to utilize the services of private land surveying firms for reviewing maps and performing field surveys in a timely manner.

Equipment in the amount of \$201,605 is budgeted for 2006-07 to purchase the following:

- \$55,000 for a Global Positioning System RTK unit to search for survey monument markers prior to the start of county construction projects. This equipment would reduce costs associated with private property retracements more than enough to offset the cost of this unit.
- \$111,105 for a 3-D laser scanning system to support the Surveyor's efforts of providing its customers with the survey data requested. This equipment offers more precise and thorough scans of data for earth work projects. The equipment also eliminates the need for road closures.
- \$35,500 for a Total Station robotic instrument to replace older, obsolete instruments and increase productivity.

Current services are increasing by \$410,756 as described below:

- \$170,000 from customers to cover the cost of utilizing private land surveying firms for services related to map reviews and surveys.
- \$44,323 for the review of subdivision maps based upon current workload.
- \$74,000 from the Department of Public Works/Transportation Division for processing offers of dedications and easements (gratis deeds).
- \$33,675 of revenue from work on projects for the Land Use Services Department.
- Approximately \$128,000 to maintain the current levels of service.
- The above increases are partially offset by a \$39,588 reduction from the Survey Monument Preservation Fund for performing fewer retracement and/or re-monument surveys.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Average number of working days for parcel maps	80	70
Average number of working days for record of surveys and corner records	100	75
Average number of working days for final maps	60	40

The performance measures for this budget unit demonstrate the Surveyor's emphasis of providing efficient map and plan checking services that is crucial for the pace of development in this county. This function is necessary for development to proceed in a controlled manner and is mandated by either state laws or internal county standards. Since 2004, the division has reduced a significant portion of the backlog of work resulting from increased development activity. Processing times have been decreased as a result of organizational changes and part time use of land surveying firms as previously approved by the Board. The division's objective is to continue this trend and further reduce the length of time needed to complete the map/plan review process.



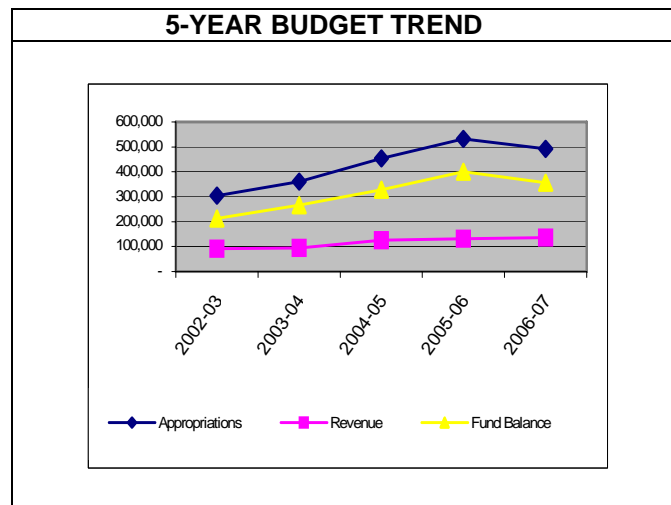
## Survey Monument Preservation

### DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation Fund was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this fund are financed by a \$10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



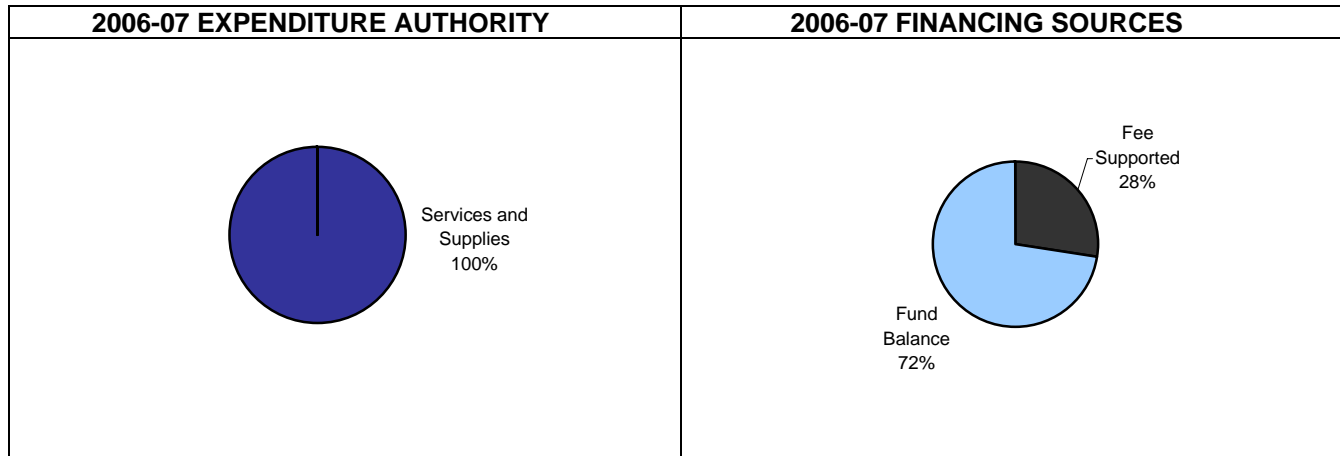
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	57,846	69,331	73,617	531,578	178,828
Departmental Revenue	110,860	131,720	144,990	131,650	135,432
Fund Balance				399,928	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this fund are typically less than budget. The amount not spent in 2005-06 will be re-appropriated in the 2006-07 budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Public Works - Surveyor  
FUND: Special Revenue

BUDGET UNIT: SBS SVR  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	57,846	69,331	73,617	178,828	531,578	491,964	(39,614)
Total Appropriation	57,846	69,331	73,617	178,828	531,578	491,964	(39,614)
<b><u>Departmental Revenue</u></b>							
Current Services	110,860	131,720	144,990	135,432	131,650	135,432	3,782
Total Revenue	110,860	131,720	144,990	135,432	131,650	135,432	3,782
Fund Balance					399,928	356,532	(43,396)

Services and supplies are decreasing by \$39,614 due to a projected reduction in fund balance available.

Current services are increasing by \$3,782 based on additional activity related to the conveyance of real property that has been occurring recently.



## Transportation - Road Operations

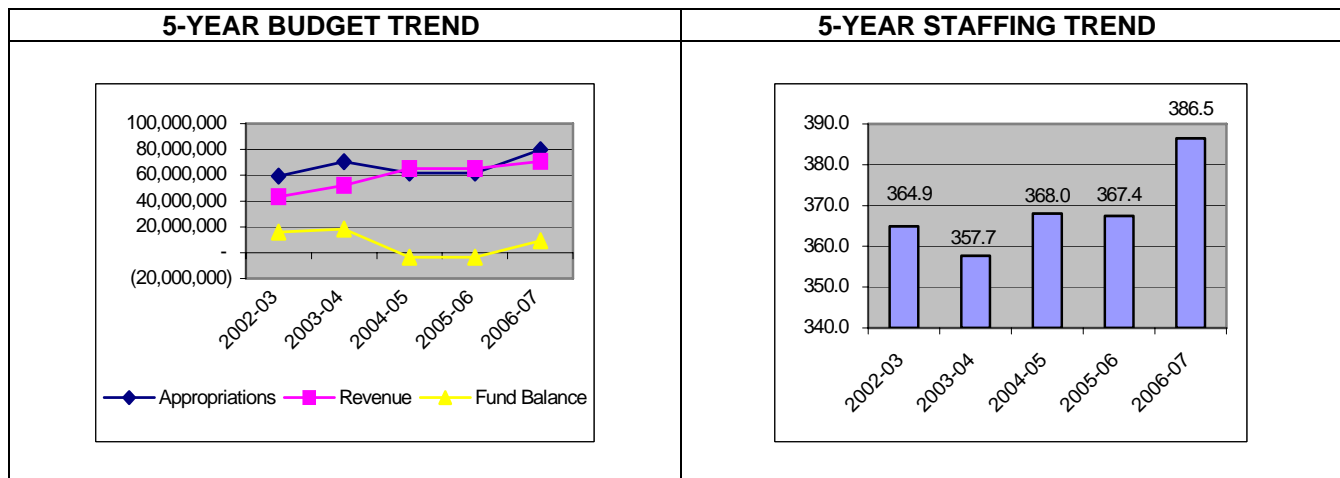
### DESCRIPTION OF MAJOR SERVICES

The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,830 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

Road activities are funded almost entirely from highway-users sources (primarily from state and federal fuel taxes), local transportation funds generated by sales tax revenues (Measure "I"), and development fees (the department has established nine transportation fee plan areas throughout the county to collect funds for the purpose of managing the impacts from new development). Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available funding.

### BUDGET HISTORY





## PERFORMANCE HISTORY

	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	42,024,558	45,272,552	57,608,930	61,674,124	61,760,474
Departmental Revenue	42,787,825	39,846,444	40,044,246	65,193,983	74,518,225
Fund Balance				(3,519,859)	
Budgeted Staffing				367.4	

Revenues for 2005-06 are expected to be approximately \$9.3 million greater than originally budgeted primarily due to the following:

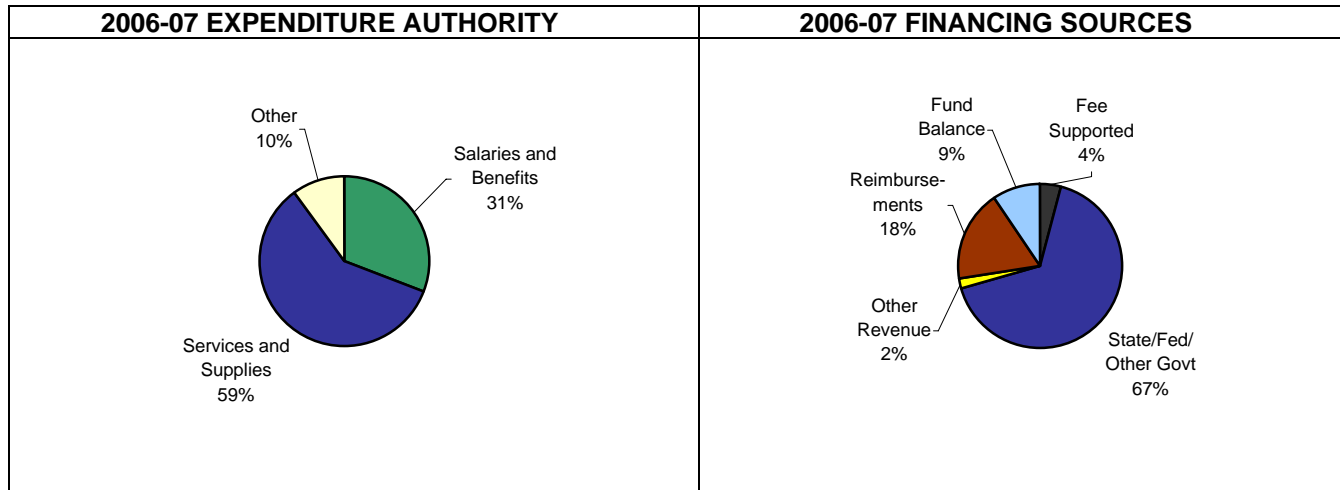
- Reinstatement of Traffic Congestion Relief Funds (AB2928) from the State of approximately \$6 million.
- \$7.5 million from the county general fund (approved by the Board of Supervisors on November 1, 2005) for several road projects.
- \$4.5 million reimbursement from Risk Management for previous overpayment.
- \$3.5 million loan approved by the Board of Supervisors to cover road repair projects resulting from the storms of 2003-04.
- Unanticipated increase of local transportation funds of approximately \$1.5 million.
- \$1.2 million in developer fees that have been deposited with the county for future road improvement projects.

The above increases are being partially offset by the following estimated reductions in revenue for 2005-06:

- Approximately \$13.0 million less than the amount budgeted from state and federal agencies due to projects being deferred until 2006-07.
- \$2.0 million less from other agencies for fewer joint participation projects than anticipated.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works  
**FUND:** Road Ops Consolidated

**BUDGET UNIT:** SAA, SVF, SVJ, SVK, SVL SVM  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	17,438,674	23,121,344	21,437,225	27,338,883	28,193,756	30,158,751	1,964,995
Services and Supplies	19,689,169	22,674,137	30,481,955	33,556,170	34,639,497	57,344,328	22,704,831
Central Computer	144,783	104,774	167,621	189,262	191,571	236,007	44,436
Other Charges	245,913	1,181,292	533,803	861,726	2,471,200	2,111,847	(359,353)
Land and Improvements	55,618	4,357	94,196	488,000	738,000	530,000	(208,000)
Equipment	233,798	127,627	317,656	337,135	719,500	785,500	66,000
Vehicles	1,036,544	1,918,873	3,514,825	1,466,560	1,527,000	2,767,000	1,240,000
L/P Struct/Equip/Vehicles	645,978	734,821	880,312	960,000	960,000	1,475,000	515,000
Transfers	1,317,512	773,008	930,196	2,031,226	3,215,371	2,155,488	(1,059,883)
Total Exp Authority	40,807,989	50,640,233	58,357,789	67,228,962	72,655,895	97,563,921	24,908,026
Reimbursements	-	(7,475,561)	(748,859)	(5,818,488)	(12,081,771)	(17,716,420)	(5,634,649)
Total Appropriation	40,807,989	43,164,672	57,608,930	61,410,474	60,574,124	79,847,501	19,273,377
Operating Transfers Out	1,500,000	2,107,880	-	350,000	1,100,000	-	(1,100,000)
Total Requirements	42,307,989	45,272,552	57,608,930	61,760,474	61,674,124	79,847,501	18,173,377
<b>Departmental Revenue</b>							
Licenses and Permits	227,461	219,434	189,421	276,285	225,000	225,000	-
Use Of Money and Prop	-	532,372	489,064	496,899	405,000	460,000	55,000
State, Fed or Gov't Aid	32,104,839	34,643,589	35,210,113	53,375,891	59,073,483	64,841,304	5,767,821
Current Services	1,541,104	1,602,878	974,794	1,692,106	3,969,000	3,861,805	(107,195)
Other Revenue	392,106	669,322	606,618	2,110,143	321,500	321,500	-
Other Financing Sources	7,777,427	178,849	2,574,236	16,566,901	100,000	900,000	800,000
Total Revenue	42,787,825	37,846,444	40,044,246	74,518,225	64,093,983	70,609,609	6,515,626
Operating Transfers In	-	2,000,000	-	-	1,100,000	-	(1,100,000)
Total Financing Sources	42,787,825	39,846,444	40,044,246	74,518,225	65,193,983	70,609,609	5,415,626
Fund Balance					(3,519,859)	9,237,892	12,757,751
Budgeted Staffing					367.4	386.5	19.1



Salaries and benefits are increasing by \$1,964,995. Of this amount, \$755,099 is the result of incurred costs associated with MOU, retirement, and workers' compensation adjustments. The balance of \$1,209,896 is mainly the result of a proposed net increase of 19.1 in budgeted staffing, which is described below:

- 8.0 contract positions for the Bark Beetle tree removal program were previously approved by the Board of Supervisors as a mid-year item. These positions, which total \$436,000, are completely reimbursable through a grant from the National Forest Service.
- 2.0 positions (1.0 Public Works Engineer III and 1.0 Engineering Tech IV) are being recommended for the Contracts Section due to increased workload caused by additional AB2928 funding. This section currently does not have sufficient staff to oversee the number of construction contracts and therefore must utilize the services of outside engineering firms. Adding these two positions at a cost of \$177,000 would reduce the department's reliance of using private contractors when the need arises.
- 4.5 increase in budgeted staff for two Public Works Engineer's II's and five part-time Public Service Employees. These positions are being requested to create a Public Works Engineer Training program. The purpose of this program is to provide the department with a better trained and larger pool of employees from which to hire future engineers. The cost of this program has been estimated at approximately \$276,000 and will be financed with gas tax funds.
- 6.0 positions are being proposed for a section for Land Development. This new section will be responsible for coordinating development reviews and plan check activities between the various other sections of the department. The additional staff (consisting of 1.0 Public Works Engineer IV; 1.0 Secretary I; 2.0 Public Works Engineer III; and 2.0 Engineering Tech V) is needed to manage the increased workload that is occurring due to rapid growth in the county and is projected to continue for the foreseeable future. The creation of the Land Development section will give developers and staff of the Land Use Services Department one point of contact for development and land use issues. The estimated cost of this additional staff (\$524,000) will be initially financed by gas tax funds. Once this section has been developed and expenses have been identified, fees will be established to offset the cost of this program.
- 2.0 positions (1.0 Transportation Program Manager and 1.0 Transportation Analyst) for the countywide Development Mitigation Plan (DMP). The DMP must be in place by November 2006 as required by the adopted Measure I, which was approved by the voters in November 2004. If the plan is not in place, the county is subject to a loss of gas tax funding for local projects. Current staffing levels are not adequate to develop, implement, program, and prepare/submit reports and updates required for this plan. The DMP is expected to generate revenue that exceeds the current Measure I amounts. These two new positions, at a total cost of \$197,000, will be funded by administrative overhead charges built into the fees charged for each construction permit issued.
- 1.0 Equipment Operator II is being proposed due to increased workload associated with the addition of several roads into the County Maintained Road System. This employee will be assigned to yard 11 located in the Barstow area. The cost of this new position (\$58,000) will be funded by gas tax funds.
- 1.0 Engineering Technician IV (\$90,000) has been transferred from the Flood Control District due to workload demands.
- A net increase of 0.6 extra-help positions (approximately \$25,000) based on anticipated department needs.
- The above increases in budgeted staffing are being partially offset by a 6.0 increase in the vacancy factor. This adjustment, which results in a budgeted savings of approximately \$500,000, is recommended because the new positions identified above will not immediately be filled.
- Costs are also increasing by approximately \$13,000 in 2006-07 for the following proposed reclassifications: Staff Analyst I to Staff Analyst II; Automated Systems Analyst I to Business Systems Analyst II; and Staff Analyst II to Budget Officer.



Services and supplies are increasing by \$22,704,831 based on additional fund balance, revenues, and reimbursements anticipated in 2006-07. The detail of this \$22.7 million increase is as follows:

- \$5,000,000 for several new overlay projects scheduled throughout the county.
- \$4,000,000 for the Roswell Storm Drain project in the Chino area.
- \$1,000,000 for rehabilitation of Institution Road in the San Bernardino area.
- \$6,800,000 for additional work on Fort Irwin Road in the Barstow area.
- \$1,000,000 for additional costs related to the Lake Gregory Walkway project (Crestline area).
- \$5,300,000 for increased risk management charges.
- \$1,500,000 of additional equipment usage charges.
- The above increases are partially offset by decreases for completion of Larrea Road (\$675,000) and Mesquite Road (\$600,000), as well as an \$800,000 reduction in vehicle maintenance costs.

Other charges are decreasing by \$359,353 mainly because of less anticipated Right-of-Way needs for road construction projects.

Land, structures and improvements are decreasing by \$208,000 for a total budget amount of \$530,000. This amount includes \$250,000 to remodel the office and construct an equipment shed at the Blue Jay Yard; \$130,000 for relocating Traffic Operations to the warehouse vacated by Fleet Management; \$50,000 for a cinder storage building at the Crestline Yard; and \$30,000 for the installation of security improvements recommended by the Sheriff's Department.

Equipment is increasing by \$66,000 for a total budget of \$785,500. This amount includes \$270,000 for traffic signal poles at various locations; \$175,000 to purchase video detection systems for traffic signals; \$120,000 for two 3-axle equipment trailers; \$60,000 for six large snow blades; \$50,000 for 25 GPS units; \$20,000 for track system for skid steer; \$15,000 for Slip-In sanding unit; \$15,000 for pneumatic roller; and \$15,000 for crack seal machine.

Vehicles are increasing by \$1,240,000 for a total budget of \$2,767,000. This amount includes the following replacement vehicles: \$645,000 for four 7-yard dump trucks; \$550,000 for two graders; \$475,000 for two multibody (dump/water) trucks; \$250,000 for a loader with attachments; \$250,000 for a 10 wheel dump truck; \$250,000 for a tractor mower; \$150,000 for a snowplow dump truck; and \$80,000 for a steel wheel roller. Also, the Department's 2006-07 budget includes the purchase of the following new vehicles: \$40,000 for two sedans; \$30,000 for a 4-wheel drive SUV; \$25,000 for a 4x4 pick up truck; and \$22,000 for a 1/2 ton pick-up truck.

Lease purchases are increasing by \$515,000 due to 2006-07 being the first full year of principal payments on leases that commenced in 2005-06.

Transfers are decreasing by \$1,059,883 primarily due to completion of one-time funding that was transferred to the Infrastructure Fund for costs associated with two rail road crossing projects (at Wilson Ranch Road and Duncan Road) and a sidewalk project in the Fontana area.

Reimbursements are increasing by \$5,634,649 as detailed below:

- \$1,900,000 from the County of San Bernardino Redevelopment Agency for Cherry Avenue @ I-10 Interchange, Cherry Avenue widening/sidewalk, San Bernardino Avenue left turn pocket, San Bernardino Avenue signal synchronization project, and \$230,000 for median on Commerce Drive.
- \$1,500,000 from Measure I for the Lake Gregory Walkway project and rehabilitation on Pipeline Avenue.



- \$1,250,000 from the department's equipment fund based on hourly equipment usage and replacement charges.
- \$800,000 for Community Development and Housing projects.
- \$240,000 from Regional Parks for the Santa Ana River Trail.

Operating transfers out are decreasing by \$1,100,000 due to suspension of internal transfer to the equipment, maintenance and fuel account. Currently, this account has sufficient funds available to maintain the current level of service and replace aging equipment as needed.

State, federal and other governmental aid is increasing by \$5,767,821 as explained below:

- \$1,500,000 of additional gas tax funds is anticipated.
- \$1,500,000 increase in the county's share of Local Transportation Funds.
- \$6,800,000 of federal funds for next phase of the Fort Irwin Road project.
- \$1,200,000 of federal funds for the Old Waterman Canyon Culvert Repair.
- \$436,000 in grant funds from the National Forest Service.
- The above increases are partially offset by a decrease of approximately \$5,500,000 in federal funds. The department received these funds in 2005-06 for first phase of the Fort Irwin Road project; however the contract for this work was encumbered in 2004-05.

Other financing sources are increasing by \$800,000 resulting from an anticipated increase in proceeds from the sale of surplus equipment.

Operating transfers in are decreasing by \$1,100,000 due to suspension of internal transfer from the equipment, maintenance and fuel account. Currently, this account has sufficient funds available to maintain the current level of service and replace aging equipment as needed.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Average Pavement Condition Index (PCI) of county maintained roads.	75 PCI	78 PCI

Roads are historically high on the concerns of the public. There is a unanimous desire to improve road safety and conditions. The average Pavement Condition Index (PCI) is the standard used for determining the overall structural status of a road. Any road with a grade of 70 or greater is considered to be in very good condition. As a result of lobbying statewide by cities and counties, funding has slowly increased over the last few years allowing the department to raise the overall average condition of county roads where the PCI now exceeds 70. By continuing to appeal for additional road funds and by carefully balancing the type of projects used to repair roads, the department's goal is to continue the gains of the last few years and further improve the safety and condition of county maintained roads.



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
Applications and Permits See explanation below.	-	226,336	226,336	-
Open Trench Inspections See explanation below.	-	106,876	106,876	-
Encroachment Inspections See explanation below.	-	24,200	24,200	-
Service Connection Inspections See explanation below.	-	20,800	20,800	-
<b>Total</b>	<b>-</b>	<b>378,212</b>	<b>378,212</b>	<b>-</b>
<p>The above increases in fees are necessary to cover the cost of performing inspections and processing applications/permits. These fees have not been increased since 2001. Since that time, costs for completing these services have risen significantly without a corresponding increase in revenues. As a result, the department has had to use a portion of its annual gas tax funds to partially subsidize the cost of these services. Approval of this request would generate enough fee revenues to eliminate this subsidy and allow the gas tax funds to be more appropriately used for assisting the department in accomplishing its goal of increasing maintenance of county maintained roads.</p>				





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Public and Support Services  
DEPARTMENT NAME: Public Works  
FUND NAME : Road Ops Consolidated  
BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL SVM  
PROGRAM: Road Ops Consolidated

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 79,847,501

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	234,286
Fee Revenue for fees not listed	99,714
Non Fee Revenue	70,275,609
Fund Balance	9,237,892
Budgeted Sources	\$ 79,847,501

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 80,225,713

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	612,498
Fee Revenue for fees not listed	99,714
Non Fee Revenue	70,275,609
Fund Balance	9,237,892
Revised Sources	\$ 80,225,713

DIFFERENCES (See Following Page for Details)	
\$ 378,212	
378,212	
-	
-	
-	
\$ 378,212	

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	378,212
Inflationary Costs	
Other	
Total	\$ 378,212

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
The existing fee schedule for issuing permits was approved in July of 2001 and has not been revised since. During the 2005 calendar year the revenue generated by the permits was approximately \$334,000. However, the actual costs of issuing these permits are estimated to be twice as much. In order to decrease the loss in Department funds the Department is requesting an increase in the permit fees. These proposed fee increases are aimed at covering the actual costs. They are also comparable with other local agencies such as Riverside County. With the approval of these fee increases the Department is anticipating that the shortfall in revenue versus department expenditures will virtually decrease and become more balanced. This depends on the number of permits issued yearly but generally the number of permits issued yearly does not change by more than 10%.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Public Works  
**FUND NAME :** Road Ops Consolidated  
**PROGRAM:** Road Ops Consolidated

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0225(a) (1)(A)	Highway Permits: Applications and Issuance Fee: Parade	\$ 32.00	61	\$ 1,952	\$ 60.00	61	\$ 3,660	\$ 28.00	-	\$ 1,708	\$ 1,708	See Program Summary
16.0225(a)(1) (C)(II)	Highway Permits: Applications and Issuance Fee: Variance Load	\$ -	5	\$ -	\$ 66.00	5	\$ 330	\$ 66.00	-	\$ 330	\$ 330	See Program Summary
16.0225(a) (1)(E)	Highway Permits: Applications and Issuance Fee: Construction	\$ 32.00	55	\$ 1,760	\$ 112.00	55	\$ 6,160	\$ 80.00	-	\$ 4,400	\$ 4,400	See Program Summary
16.0225(a) (1)(F)	Highway Permits: Applications and Issuance Fee: Encroachment (with permit)	\$ 32.00	325	\$ 10,400	\$ 60.00	325	\$ 19,500	\$ 28.00	-	\$ 9,100	\$ 9,100	See Program Summary
16.0225(a) (1)(H)	Highway Permits: Applications and Issuance Fee: Encroachment (expedited)	\$ 75.00	20	\$ 1,500	\$ 100.00	20	\$ 2,000	\$ 25.00	-	\$ 500	\$ 500	See Program Summary
16.0225(a) (1)(I)	Highway Permits: Applications and Issuance Fee: Special Encroachment (field review required)	\$ 50.00	10	\$ 500	\$ 200.00	10	\$ 2,000	\$ 150.00	-	\$ 1,500	\$ 1,500	See Program Summary
16.0225(a) (1)(J)	Highway Permits: Applications and Issuance Fee: Subdivisions	\$ 32.00	9	\$ 288	\$ 112.00	9	\$ 1,008	\$ 80.00	-	\$ 720	\$ 720	See Program Summary
16.0225(a) (1)(K)	Highway Permits: Applications and Issuance Fee: Excavations	\$ 32.00	973	\$ 31,136	\$ 150.00	973	\$ 145,950	\$ 118.00	-	\$ 114,814	\$ 114,814	See Program Summary





# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Public Works  
**FUND NAME :** Road Ops Consolidated  
**PROGRAM:** Road Ops Consolidated

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0225(a)(1) (M)(I)	Hwy Permits: App and Issue Fee: Filming permit prep: 3/more working days notice	\$ 32.00	100	\$ 3,200	\$ 60.00	100	\$ 6,000	\$ 28.00	-	\$ 2,800	\$ 2,800	See Program Summary
16.0225(a)(1) (M)(I)	Hwy Permits: App and Issue Fee: Film permit prep: 3/more work days notice + Fee Per Day			\$ -	\$ 50.00	10	\$ 500	\$ 50.00	10	\$ 500	\$ 500	See Program Summary
16.0225(a)(1) (M)(II)	Highway Permits: Applications and Issuance Fee: Filming permit preparation: 2 working days notice	\$ 120.00	20	\$ 2,400	\$ 150.00	20	\$ 3,000	\$ 30.00	-	\$ 600	\$ 600	See Program Summary
16.0225(a)(1) (M)(II)	Highway Permits: Applications and Issuance Fee: Filming permit preparation: 2 working days notice- Plus Fee Per Day			\$ -	\$ 50.00	5	\$ 250	\$ 50.00	5	\$ 250	\$ 250	See Program Summary
16.0225(a)(1) (M)(III)	Highway Permits: Applications and Issuance Fee: Filming permit preparation: less than 2 working days notice	\$ 360.00	10	\$ 3,600	\$ 300.00	10	\$ 3,000	\$ (60.00)	-	\$ (600)	\$ (600)	See Program Summary
16.0225(a)(1) (M)(III)	Highway Permits: Applications and Issuance Fee: Filming permit preparation: less than 2 working days notice Plus Fee Per Day			\$ -	\$ 50.00	10	\$ 500	\$ 50.00	10	\$ 500	\$ 500	See Program Summary
16.0225(a)(1) (N)	Highway Permits: Applications and Issuance Fee: Rider to permit	\$ 16.00	100	\$ 1,600	\$ 32.00	94	\$ 3,000	\$ 16.00	(6)	\$ 1,400	\$ 1,400	See Program Summary
16.0225(a)(1) (O)(I)	Highway Permits: Applications and Issuance Fee: Road closure processing: Road Closure - 1 week duration	\$ 32.00	8	\$ 256			\$ -	\$ (32.00)	(8)	\$ (256)	\$ (256)	See Program Summary



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Public Works  
**FUND NAME :** Road Ops Consolidated  
**PROGRAM:** Road Ops Consolidated

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0225(a) (1)(O)(II)	Highway Permits: Applications and Issuance Fee: Road closure processing: Road Closure - 2 week duration	\$ 96.00	10	\$ 960			\$ -	\$ (96.00)	(10)	\$ (960)	\$ (960)	See Program Summary
16.0225(a) (1)(O)(III)	Highway Permits: Applications and Issuance Fee: Road closure processing: Road Closure - 3 week duration	\$ 160.00	15	\$ 2,400			\$ -	\$ (160.00)	(15)	\$ (2,400)	\$ (2,400)	See Program Summary
16.0225(a)(1) (O)(IV)	Highway Permits: Applications and Issuance Fee: Road closure processing: Road Closure - 4 week duration	\$ 224.00	10	\$ 2,240			\$ -	\$ (224.00)	(10)	\$ (2,240)	\$ (2,240)	See Program Summary
16.0225(a)(1) (O)(V)	Highway Permits: Applications and Issuance Fee: Road closure processing: Road Closure - 5 week duration	\$ 288.00	10	\$ 2,880			\$ -	\$ (288.00)	(10)	\$ (2,880)	\$ (2,880)	See Program Summary
16.0225(a)(1) (O)	Highway Permits: Applications and Issuance Fee: Road closure processing: Road Closure	\$ -	-	\$ -	\$ 150.00	53	\$ 7,950	\$ 150.00	53	\$ 7,950	\$ 7,950	See Program Summary
16.0225(a) (1)(O)	Highway Permits: Applications and Issuance Fee: Road closure processing: Road closure plus fee per day	\$ -		\$ -	\$ 60.00	1,060	\$ 63,600	\$ 60.00	1,060	\$ 63,600	\$ 63,600	See Program Summary
16.0225(a) (1)(S)	Highway Permits: Applications and Issuance Fee: Work done without benefit of permit		100	\$ -	\$ 250.00	100	\$ 25,000	\$ 250.00	-	\$ 25,000	\$ 25,000	See Program Summary
16.0225(b) (1)(A)	Inspection Fees: Open Trench Excavation: Minimum fee up to 300 linear feet of trench	\$ 109.00	600	\$ 65,400	\$ 150.00	600	\$ 90,000	\$ 41.00	-	\$ 24,600	\$ 24,600	See Program Summary



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Public Works  
**FUND NAME :** Road Ops Consolidated  
**PROGRAM:** Road Ops Consolidated

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0225(b) (1)(A)	Inspection Fees: Open Trench Excavation: Minimum fee up to 300 linear feet of trench-plus fee per LF			\$ -	\$ 0.20	90,000	\$ 18,000	\$ 0.20	90,000	\$ 18,000	\$ 18,000	See Program Summary
16.0225(b) (1)(B)	Inspection Fees: Open Trench Excavation: Minimum fee for 301-500 linear feet of trench	\$ 168.00	373	\$ 62,664	\$ 200.00	373	\$ 74,600	\$ 32.00	-	\$ 11,936	\$ 11,936	See Program Summary
16.0225(b) (1)(B)	Inspection Fees: Open Trench Excavation: Minimum fee for 301-500 linear feet of trench-plus fee per LF			\$ -	\$ 0.20	149,200	\$ 29,840	\$ 0.20	149,200	\$ 29,840	\$ 29,840	See Program Summary
16.0225(b) (1)(C)	Inspection Fees: Open Trench Excavation: For each additional 100 linear feet or fraction thereof	\$ 10.00	1,500	\$ 15,000	\$ 25.00	1,500	\$ 37,500	\$ 15.00	-	\$ 22,500	\$ 22,500	See Program Summary
16.0225(b) (2)(A)	Inspection Fees: Miscellaneous Encroachments: Residential Driveway	\$ 46.00	160	\$ 7,360	\$ 90.00	160	\$ 14,400	\$ 44.00	-	\$ 7,040	\$ 7,040	See Program Summary
16.0225(b) (2)(B)	Inspection Fees: Miscellaneous Encroachments: Commercial Driveway	\$ 46.00	80	\$ 3,680	\$ 150.00	80	\$ 12,000	\$ 104.00	-	\$ 8,320	\$ 8,320	See Program Summary
16.0225(b ) (2)(C)	Inspection Fees: Miscellaneous Encroachments: Other encroachments with a value under \$4,000	\$ 46.00	85	\$ 3,910	\$ 150.00	85	\$ 12,750	\$ 104.00	-	\$ 8,840	\$ 8,840	See Program Summary
16.0225(c)(2)	Service Connections: Each connection not under annual permit	\$ 46.00	200	\$ 9,200	\$ 150.00	200	\$ 30,000	\$ 104.00	-	\$ 20,800	\$ 20,800	See Program Summary

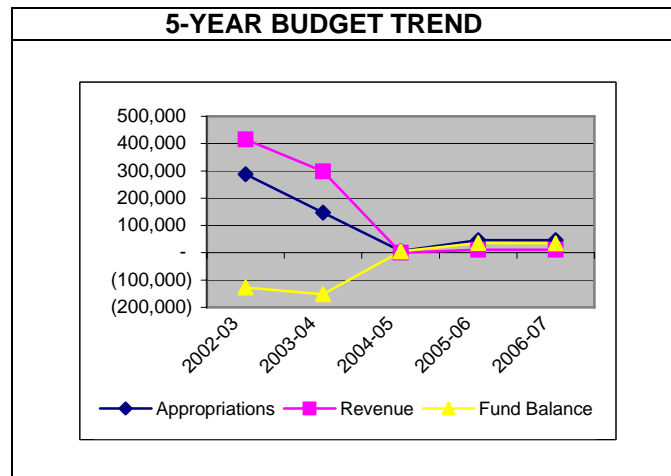
## Transportation - Caltrans Contract

### DESCRIPTION OF MAJOR SERVICES

This budget unit reflects the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works and the California Department of Transportation (CalTRANS). This agreement allows for the coordination and administration of consultant engineering contracts in support of CalTRANS projects. Currently, there is one major project in progress to design and construct the widening of Interstate 15 from Victorville to Barstow. This is a multi-year project that is financed by federal funds received through CalTRANS and is expected to be completed in 2006-07.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

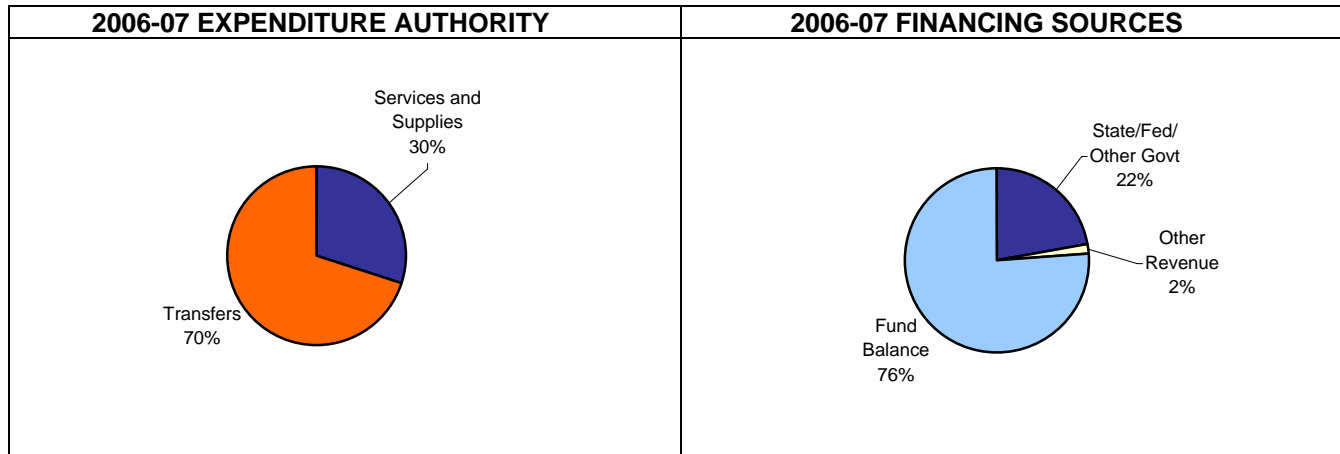


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	78,902	(175,734)	6,155	46,347	1,490
Departmental Revenue	54,821	16,305	879	11,052	1,153
Fund Balance				35,295	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works**  
**FUND: Caltrans Contract**

**BUDGET UNIT: SVB TRA**  
**FUNCTION: Public Ways and Facilities**  
**ACTIVITY: Public Ways**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	11,434	(192,660)	(2,290)	(10)	4,092	13,755	9,663
Transfers	67,468	16,926	8,445	1,500	42,255	32,255	(10,000)
Total Appropriation	78,902	(175,734)	6,155	1,490	46,347	46,010	(337)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	4,833	2,489	879	1,050	825	825	-
State, Fed or Gov't Aid	49,988	13,816	-	-	10,227	10,227	-
Other Revenue	-	-	-	103	-	-	-
Total Revenue	54,821	16,305	879	1,153	11,052	11,052	-
Fund Balance					35,295	34,958	(337)

Services and supplies are increasing by \$9,663 based on the anticipated cost of professional services needed to complete this project.

Transfers are decreasing by \$10,000 resulting from reduced departmental labor needs in support of this project.



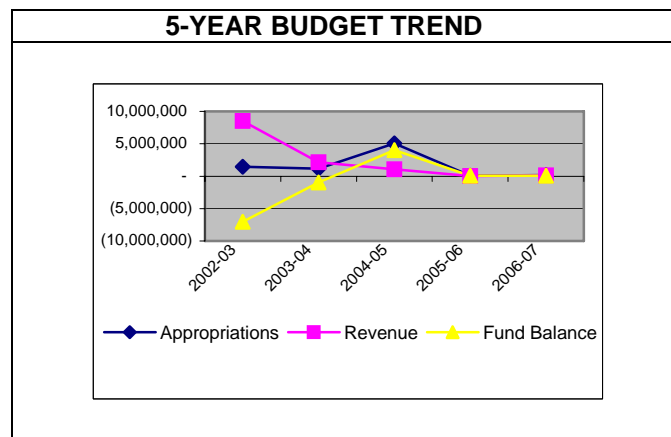
## Transportation - Etiwanda Interchange Improvement

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to separately account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works, the California Department of Transportation (CalTRANS), and the Catellus Corporation. This agreement allows for the redesign of the interchange at Etiwanda Avenue and Interstate 10 near Fontana. This project is being designed and constructed in three phases. Phase I consisted of the realignment of Valley Boulevard, Phase II was for reconstruction of the Etiwanda Avenue at I-10 interchange, and Phase III, which is expected to be completed in 2006-07, is for the project's landscaping.

There is no budgeted staffing associated with this budget unit.

### BUDGET HISTORY

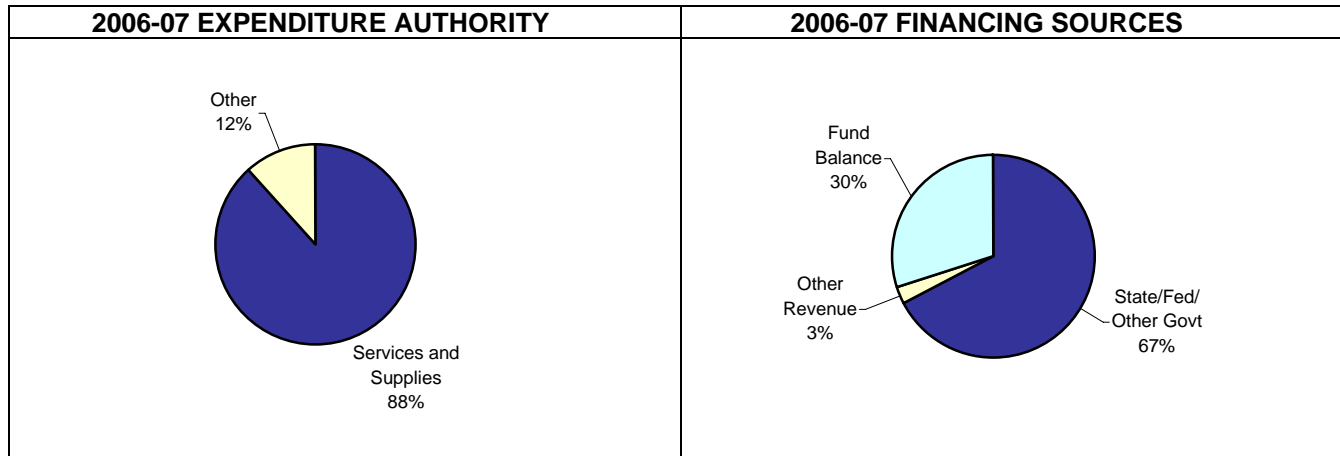


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,022,666	630,319	(14,128)	69,836	20,605
Departmental Revenue	7,022,981	2,457,072	(144,801)	5,500	7,195
Fund Balance				64,336	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Public Works  
FUND: Etiwanda Interchange

BUDGET UNIT: SVE  
FUNCTION: Public Ways and Facilities  
ACTIVITY: Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	976,009	597,017	(16,961)	13,105	49,836	150,000	100,164
Transfers	46,657	33,302	2,833	7,500	20,000	20,000	-
Total Appropriation	1,022,666	630,319	(14,128)	20,605	69,836	170,000	100,164
<b>Departmental Revenue</b>							
Use Of Money and Prop	20,182	8,165	5,956	6,500	5,500	5,000	(500)
State, Fed or Gov't Aid	5,038,065	2,323,862	(161,485)	-	-	114,074	114,074
Current Services	-	-	1,821	-	-	-	-
Other Revenue	1,964,734	125,045	8,907	695	-	-	-
Total Revenue	7,022,981	2,457,072	(144,801)	7,195	5,500	119,074	113,574
Fund Balance					64,336	50,926	(13,410)

Services and supplies are increasing by \$100,164 based on the anticipated need of professional services for this phase of the project.

State, federal, and other governmental aid is being budgeted at \$114,074 to reflect a reimbursement from the state for costs associated with the project's landscaping phase.



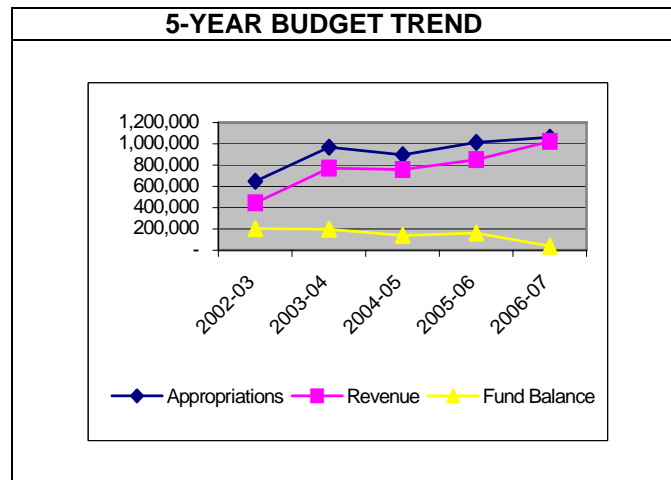
## Transportation - High Desert Corridor Project

### DESCRIPTION OF MAJOR SERVICES

In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor. This corridor will be north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget was established to separately account for expenditures and revenues related to the project.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

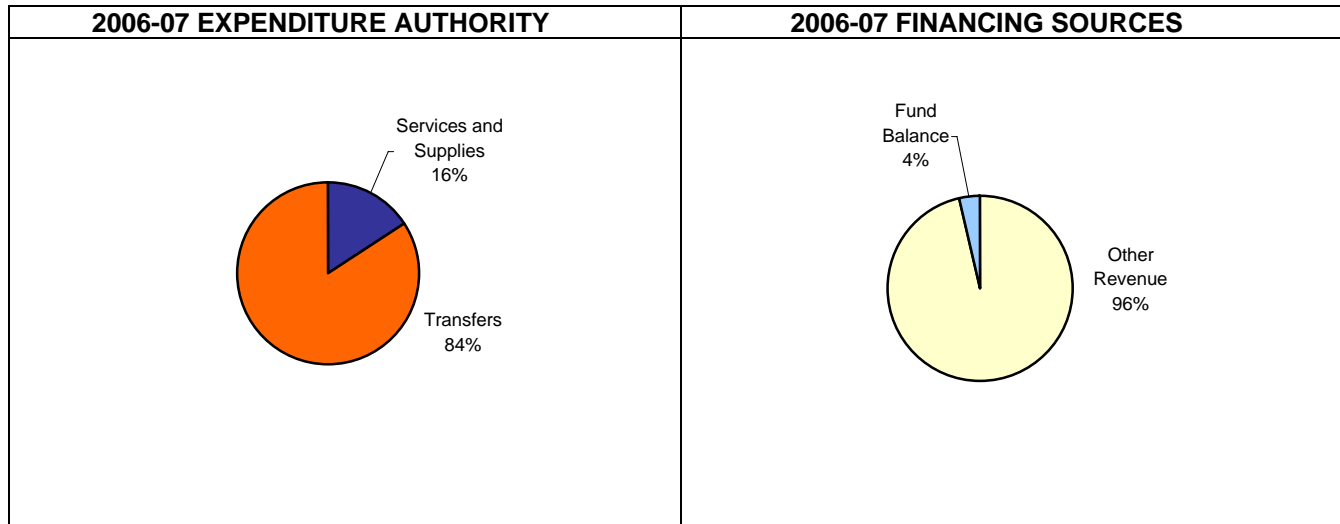
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	326,496	723,608	508,363	1,013,737	753,992
Departmental Revenue	320,097	668,359	529,305	852,500	631,526
Fund Balance				161,237	

The 2005-06 estimated expenditures and revenues are both less than budget due to some delays in the preliminary engineering phase of this budget.





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works**  
**FUND: High Desert Corridor Project**

**BUDGET UNIT: SWL TRA**  
**FUNCTION: Public Ways and Facilities**  
**ACTIVITY: Public Ways**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	24,709	80,263	33,592	222,870	258,737	167,167	(91,570)
Transfers	301,787	643,345	474,771	531,122	755,000	892,908	137,908
Total Appropriation	326,496	723,608	508,363	753,992	1,013,737	1,060,075	46,338
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	4,861	2,244	3,351	2,500	2,500	2,500	-
State, Fed or Gov't Aid	-	-	63,975	-	-	-	-
Current Services	315,236	666,115	461,979	-	-	-	-
Other Revenue	-	-	-	629,026	850,000	1,018,804	168,804
Total Revenue	320,097	668,359	529,305	631,526	852,500	1,021,304	168,804
Fund Balance					161,237	38,771	(122,466)

Services and supplies are decreasing by \$91,570 based on the reduced need of professional services in support of this project.

Transfers are increasing by \$137,908 based on additional labor needs to support the project.

Use of money and property is budgeted in the amount of \$2,500 based on anticipated interest earnings on available cash.

Other revenue is increasing by \$168,804 to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.



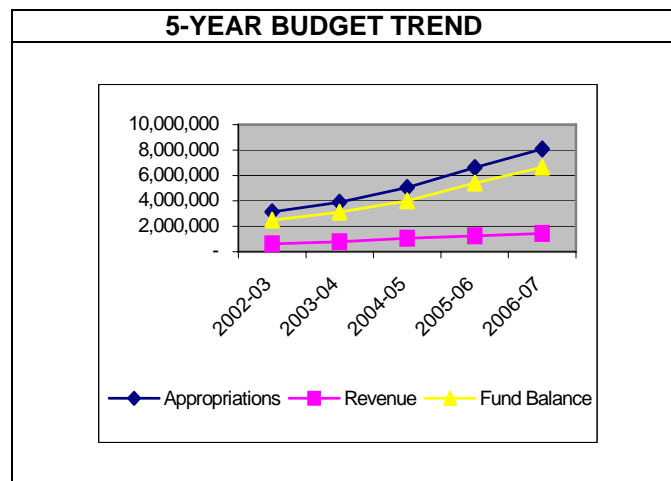
## Transportation - Facilities Development Plan

### DESCRIPTION OF MAJOR SERVICES

Transportation Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, Summit Valley, and Yucaipa. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



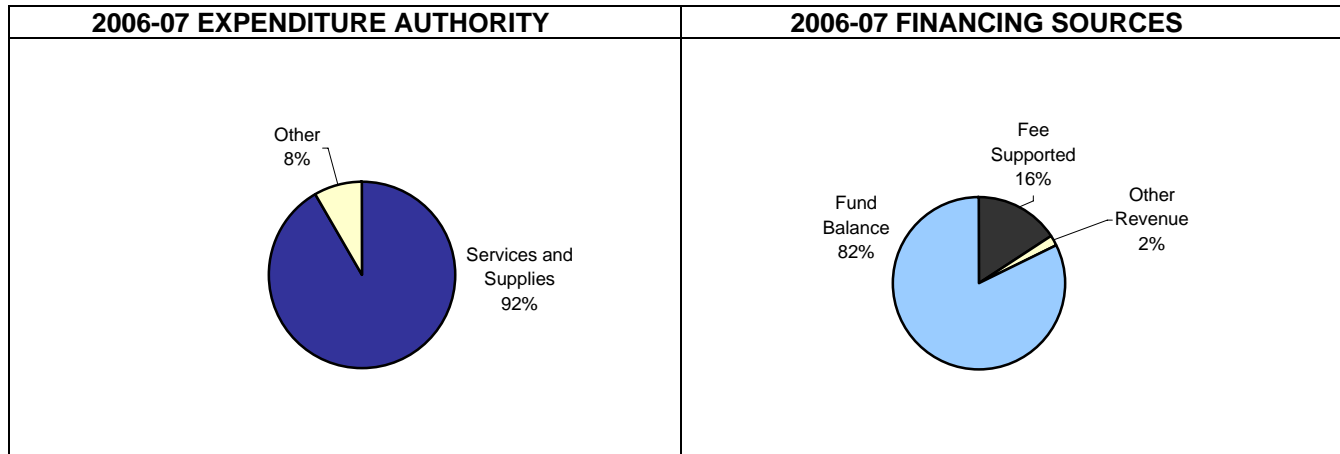
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	172,555	327,375	192,359	6,634,561	149,500
Departmental Revenue	790,565	1,216,808	1,589,829	1,229,954	1,384,958
Fund Balance				5,404,607	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expected to be spent in 2005-06 has been re-appropriated in the 2006-07 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works**  
**FUND: Development Projects**

**BUDGET UNIT: Various**  
**FUNCTION: Public Ways and Facilities**  
**ACTIVITY: Public Ways**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	104,571	214,173	141,933	111,000	6,939,561	7,410,454	470,893
Other Charges	-	5,100	-	-	125,000	125,000	-
Transfers	67,984	151,338	50,426	38,500	370,000	542,020	172,020
Total Exp Authority	172,555	370,611	192,359	149,500	7,434,561	8,077,474	642,913
Reimbursements	-	(43,236)	-	-	(800,000)	-	800,000
Total Appropriation	172,555	327,375	192,359	149,500	6,634,561	8,077,474	1,442,913
<b>Departmental Revenue</b>							
Use Of Money and Prop	83,129	65,239	90,175	160,240	70,485	162,487	92,002
Current Services	707,436	1,151,569	1,499,654	1,214,200	1,159,469	1,274,922	115,453
Other Revenue	-	-	-	10,518	-	-	-
Total Revenue	790,565	1,216,808	1,589,829	1,384,958	1,229,954	1,437,409	207,455
Fund Balance					5,404,607	6,640,065	1,235,458

Services and supplies are increasing by \$470,893 due to an increase in design and construction costs.

Other charges in the amount of \$125,000 represents the anticipated right-of-way purchases needed for 2006-07. The amount budgeted reflects no change from the prior year.

Transfers are increasing by \$172,020 due to increased labor cost of staff assigned to Transportation Facilities Development projects.

Use of money and property is increasing by \$92,002 based on anticipated interest earnings on available cash.

Current services is increasing by \$115,453 resulting from increased development activity in the Oak Hills, Apple Valley, and Helendale/Oro Grande areas.



## Transportation - Measure I Funds

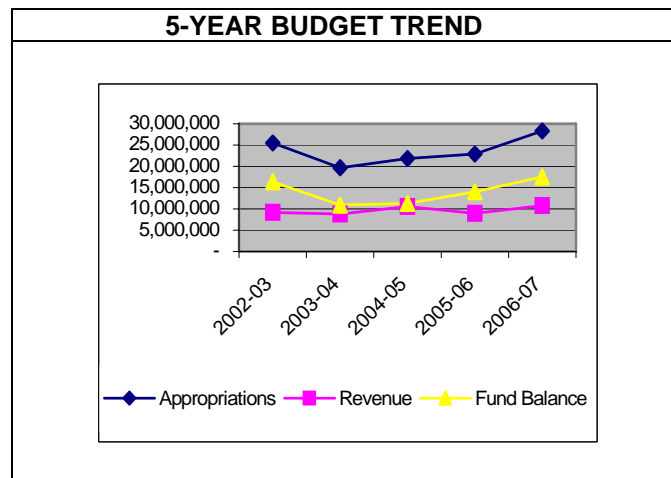
### DESCRIPTION OF MAJOR SERVICES

Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters in November 1989. The county is divided into six sub areas, and the Measure I funds received must be spent within the sub area in which they were collected. The sub areas are as follows: North Desert, Morongo, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

On November 2, 2004, the voters of San Bernardino County approved the extension of this program for thirty years starting in 2010 and extending until 2040.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



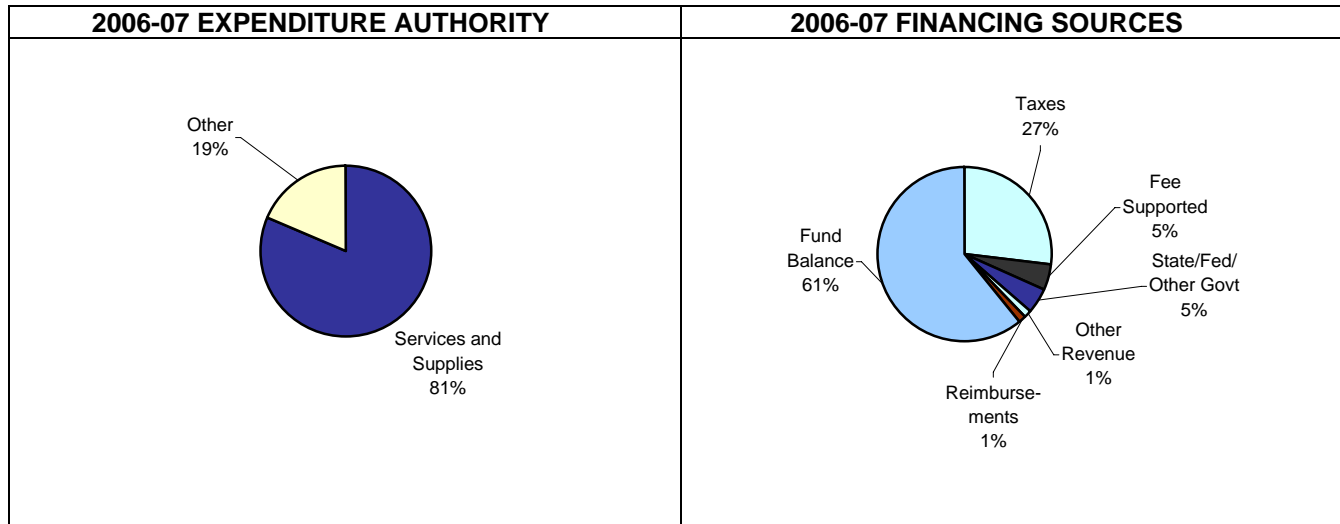
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	12,685,302	7,418,351	5,145,801	22,934,735	4,894,867
Departmental Revenue	7,218,361	8,321,461	7,593,066	8,917,700	8,366,222
Fund Balance				14,017,035	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expected to be spent in 2005-06 has been re-appropriated in the 2006-07 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Econ Dev/Public Svc  
**DEPARTMENT:** Public Works - Transportation  
**FUND:** Measure I Program

**BUDGET UNIT:** Various  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	12,523,968	6,057,601	4,524,857	4,051,502	20,355,903	23,363,628	3,007,725
Other Charges	2,310	81,388	81,881	900	87,425	87,425	-
Transfers	1,584,024	1,097,895	740,840	892,465	2,591,407	5,284,846	2,693,439
Total Exp Authority	14,110,302	7,236,884	5,347,578	4,944,867	23,034,735	28,735,899	5,701,164
Reimbursements	-	(143,533)	(201,778)	(50,000)	(100,000)	(420,000)	(320,000)
Total Appropriation	14,110,302	7,093,351	5,145,800	4,894,867	22,934,735	28,315,899	5,381,164
Operating Transfers Out	-	325,000	-	-	-	-	-
Total Requirements	14,110,302	7,418,351	5,145,800	4,894,867	22,934,735	28,315,899	5,381,164
<b>Departmental Revenue</b>							
Taxes	5,912,077	6,079,525	7,006,380	7,329,448	6,593,001	7,721,532	1,128,531
Use Of Money and Prop	476,082	270,002	269,121	387,128	219,488	398,708	179,220
State, Fed or Gov't Aid	557,010	179,622	(62,163)	500,000	1,813,477	1,313,477	(500,000)
Current Services	161,766	1,453,662	377,641	149,067	291,734	1,393,792	1,102,058
Other Revenue	111,426	13,650	2,087	579	-	-	-
Total Revenue	7,218,361	7,996,461	7,593,066	8,366,222	8,917,700	10,827,509	1,909,809
Operating Transfers In	-	325,000	-	-	-	-	-
Total Financing Sources	7,218,361	8,321,461	7,593,066	8,366,222	8,917,700	10,827,509	1,909,809
Fund Balance					14,017,035	17,488,390	3,471,355

Services and supplies are increasing by \$3,007,725 due to the budgeting of overlay projects on Newberry Road, Harbor Drive, Lanfair Road, Amboy Road, and on various roads in the Lake Arrowhead, Barton Flats, and Crestline areas. Also, rehabilitation projects are scheduled for Kiowa Road and Harrison Street, as well as a drainage improvement project on Phelan Road.

Transfers are increasing by \$2,693,439 primarily due to increased contributions to the Road Operations Fund for several projects, including the Lake Gregory walkway and the Pipe Line Avenue rehabilitation project. Also, this increase reflects additional labor costs of staff assigned to Measure I projects.



Reimbursements are increasing by \$320,000 from the Community Development and Housing to subsidize a portion of the Newberry Road rehabilitation project and the Rabbit Springs Road overlay project.

Taxes are increasing by \$1,128,531 based on current year estimates of the half-cent sales tax revenue.

Use of money and property is increasing by \$179,220 based on anticipated interest earnings on available cash.

State, federal, and other governmental aid is decreasing by \$500,000 due to receipt of federal funds for the Amboy Road project occurring in 2005-06.

Current services is increasing by \$1,102,058 because several new projects are anticipated to receive financial contributions from the local agencies or cities during 2006-07. These projects include the Alta Loma Drive waterline relocation project, the Kiowa Road and Harrison Street rehabilitation projects, and the Cajon Boulevard rehabilitation and overlay projects.



## Transportation - Regional Development Mitigation Plan

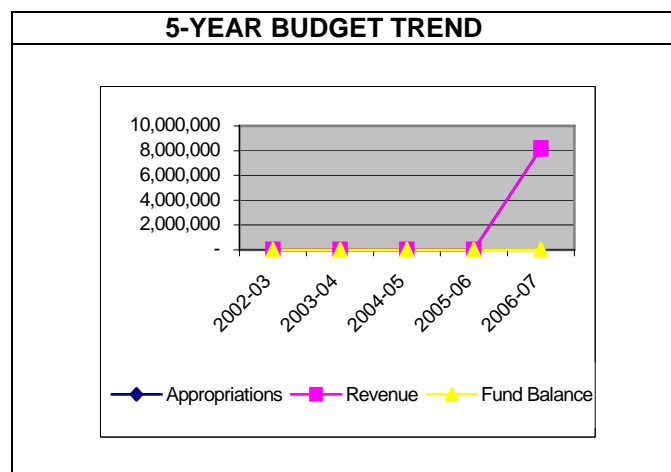
### DESCRIPTION OF MAJOR SERVICES

Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions must adopt by November 2006 a development mitigation program to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study.

Subject to future Board approval, development impact fees (based upon the Nexus Study development contribution amounts, area growth projections and regional transportation projects) will be collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications will be submitted to SANBAG for the Measure I and/or federal and state funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

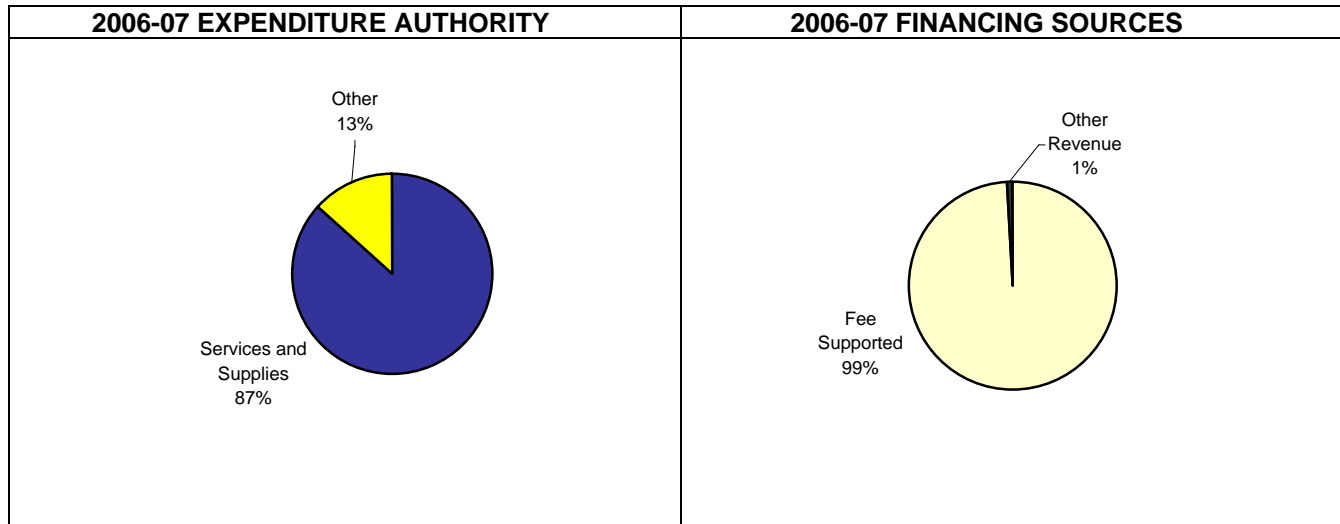


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Fund Balance	-	-	-	-	-

The Regional Development Mitigation Plan budget is being initially established for 2006-07; therefore, this fund has no previous performance history.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works  
**FUND:** Development Mitigation Plan

**BUDGET UNIT:** Various  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	-	-	7,093,800	7,093,800
Transfers	-	-	-	-	-	1,086,430	1,086,430
Total Appropriation	-	-	-	-	-	8,180,230	8,180,230
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	-	-	77,827	77,827
Current Services	-	-	-	-	-	8,102,403	8,102,403
Total Revenue	-	-	-	-	-	8,180,230	8,180,230
Fund Balance	-	-	-	-	-	-	-

Services and supplies in the amount of \$7,093,800 for construction of future Development Mitigation Plan projects.

Transfers in the amount of \$1,086,430 for labor costs associated with design and oversight of the future Development Mitigation Plan projects.

Use of money and property in the amount of \$77,827 based on anticipated interest earnings on available cash.

Current services is the amount of \$8,102,403 is anticipated from adoption of the Regional Transportation Development Mitigation Fees as required by Measure "I" 2010-2040.



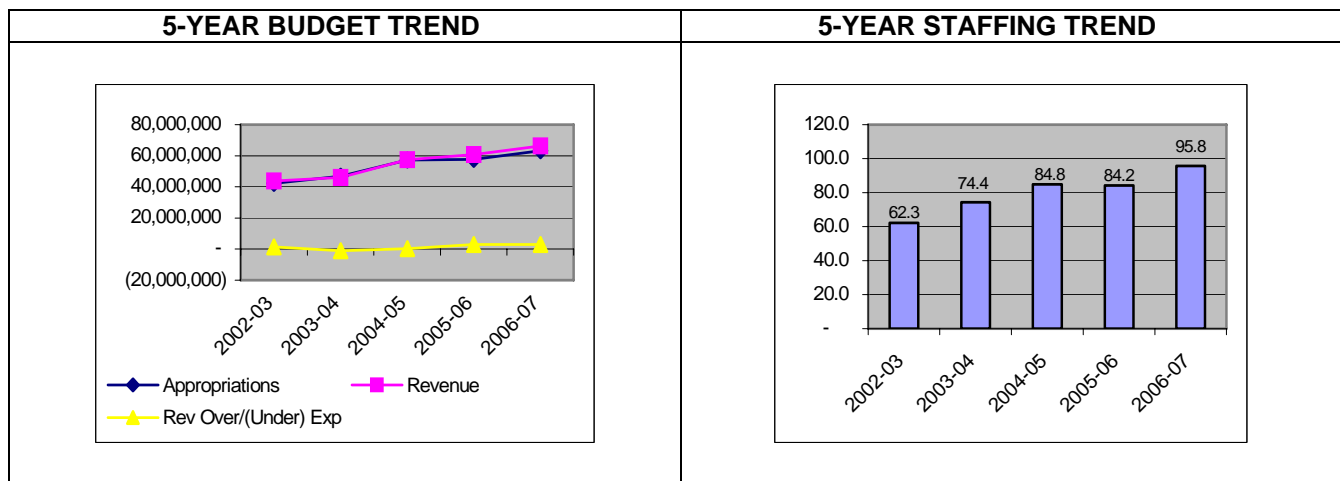


## Solid Waste Management Division - Operations

### DESCRIPTION OF MAJOR SERVICES

The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, eight transfer stations, and five community collection centers. In this capacity, SWMD provides oversight, direction, and guidance to Burrtec Waste Industries (Burrtec), the county's contractor for disposal site operations and maintenance. In addition, SWMD oversees the post-closure maintenance at 27 inactive or closed landfills and waste disposal sites throughout the county. The SWMD also administers the county's solid waste handling franchise program and the refuse collection permit program, which authorizes regular trash collection by private haulers in the county unincorporated area. Lastly, SWMD is responsible for the county's waste reduction, reuse, and recycling programs.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	42,272,333	46,873,639	58,981,396	57,786,186	120,497,482
Departmental Revenue	49,767,433	56,736,707	64,983,166	60,737,062	111,067,980
Revenue Over/(Under) Exp	7,495,100	9,863,068	6,001,770	2,950,876	(9,429,502)
Budgeted Staffing				84.2	
Fixed Assets	265,067	442,845	126,740	2,636,975	663,340
Unrestricted Net Assets Available at Year End	2,717,299	3,321,205	13,357,987		551,157

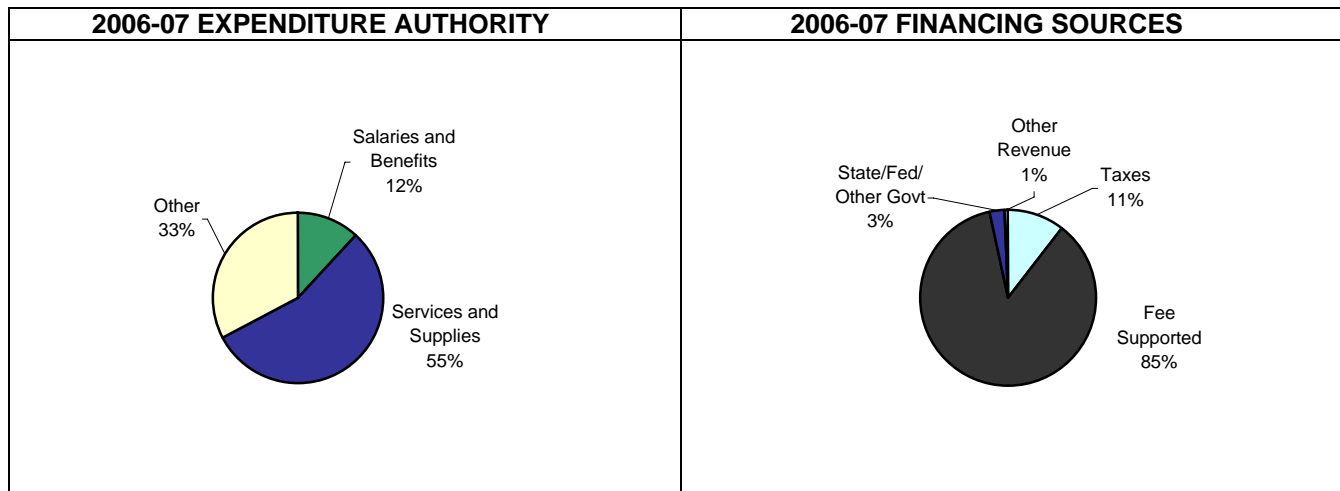
The estimated expenses for 2005-06 (including depreciation) are expected to exceed budget by approximately \$63 million, while revenues are expected to be approximately \$50 million greater than budget.

The increase in expenses is primarily due to an additional \$60 million in operating transfers to other funds. This amount includes \$34 million to provide funding for enhancement, acquisition and expansion projects; \$17 million for environmental projects; and an additional \$8 million for the final repayment to the county general fund for properties purchased by the general fund prior to 1982.

The increase in revenues is primarily due to \$47 million in proceeds from the sale of property located adjacent to the Milliken Sanitary Landfill.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Operations

BUDGET UNIT: EAA EWC EWE SWM  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,396,118	4,347,271	4,807,998	6,201,458	6,158,518	7,387,675	1,229,157
Services and Supplies	25,938,992	27,150,357	27,900,829	32,943,632	30,581,212	34,333,086	3,751,874
Central Computer	28,878	20,665	51,363	55,218	55,218	67,311	12,093
Other Charges	5,300,158	10,116,729	11,270,660	15,890,712	12,838,020	14,485,219	1,647,199
Transfers	221,786	238,617	258,662	499,989	375,491	431,186	55,695
Contingencies	-	-	-	-	1,834,205	-	(1,834,205)
Total Appropriation	34,885,932	41,873,639	44,289,512	55,591,009	51,842,664	56,704,477	4,861,813
Depreciation	-	-	315,368	592,147	592,147	947,346	355,199
Operating Transfers Out	7,386,401	5,000,000	14,376,516	64,314,326	5,351,375	5,556,032	204,657
Total Requirements	42,272,333	46,873,639	58,981,396	120,497,482	57,786,186	63,207,855	5,421,669
<b>Departmental Revenue</b>							
Taxes	7,129,352	7,148,723	7,473,566	7,105,264	7,374,118	7,086,750	(287,368)
Licenses and Permits	1,065,898	1,918,611	1,983,621	1,919,200	2,003,857	2,105,800	101,943
Use Of Money and Prop	259,310	281,754	455,282	436,639	331,548	292,500	(39,048)
State, Fed or Gov't Aid	624,352	1,253,073	931,971	1,184,344	82,477	1,689,419	1,606,942
Current Services	34,018,337	45,005,345	52,283,375	51,937,204	50,848,662	54,949,707	4,101,045
Other Revenue	76,345	198,201	1,341,372	1,171,589	6,400	106,332	99,932
Other Financing Sources	-	-	273,616	47,000,000	90,000	-	(90,000)
Total Revenue	43,173,594	55,805,707	64,742,803	110,754,240	60,737,062	66,230,508	5,493,446
Operating Transfers In	6,593,839	931,000	240,363	313,740	-	37,527	37,527
Total Financing Sources	49,767,433	56,736,707	64,983,166	111,067,980	60,737,062	66,268,035	5,530,973
Rev Over/(Under) Exp	7,495,100	9,863,068	6,001,770	(9,429,502)	2,950,876	3,060,180	109,304
Budgeted Staffing					84.2	95.8	11.6
<b>Fixed Assets</b>							
Land	-	-	105,000	70,000	-	-	-
Improvement to Land	-	-	773	450,000	2,500,000	460,000	(2,040,000)
Equipment	265,067	442,845	20,967	36,671	-	142,814	142,814
Vehicles	-	-	-	106,669	136,975	79,500	(57,475)
Total Fixed Assets	265,067	442,845	126,740	663,340	2,636,975	682,314	(1,954,661)

Salaries and benefits are increasing by \$1,229,157. Of this amount, \$301,098 is the result of incurred costs associated with MOU, retirement, and workers' compensation adjustments. Of the remaining amount, \$754,024 is for the cost of the following 9.0 new positions being requested by SWMD:

- 5.0 positions for the Operations, Scales & Maintenance section as follows:



1.0 Scale Operator (\$61,253) to staff the fourth scale at the Mid-Valley Sanitary landfill. The addition of the scale operator will improve customer service and help reduce the waiting time for vehicles entering the landfill.

1.0 Public Works Operations Supervisor (\$99,453) to provide direct supervision to a staff of six individuals (2.0 new Landfill Operations Inspectors; 2.0 existing Landfill Operations Inspectors; 1.0 Maintenance and Construction Supervisor; and 1.0 Fiscal Assistant) responsible for the day-to-day oversight of facilities. This position will also be responsible for the critical task of ensuring that the landfill operations contractor is in compliance with the provisions of their contract.

2.0 Landfill Operations Inspectors (\$163,120) will report to the Public Works Operations Supervisor and will be responsible for day-to-day facility oversight, maintenance and repairs as required at the scale facilities. These Inspectors will also provide oversight of the Construction & Demolition Recycling areas at all landfills when the program is fully implemented.

1.0 Scale Operations Lead Supervisor (\$81,560) is needed to manage all scheduling and long term planning for the scale operations unit. This position will also be responsible for customer service and the handling of customer complaints, budget and purchasing for this unit, and the monitoring of all sites for permit compliance. In addition, this position will provide temporary relief as required to ensure scale facilities are sufficiently staffed to provide the best possible customer service.

- 2.0 positions for the Support Services section as follows:

1.0 Accountant I (\$83,410) to assist with all aspects of year end accounting and annual budget, revenue and expenditure tonnage reporting and analysis, special fund reconciliation and detailed financial reporting.

1.0 Staff Analyst I (\$83,410) to manage special programs and projects to ensure adherence with budget and assist in monitoring and verifying that required documentation is maintained for audit purposes.

- 1.0 Engineering Tech IV (\$92,129) for the Closures, Expansions and Operations Support section to provide construction inspections and various engineering and operations support tasks.
- 1.0 Recycling Specialist (\$89,698) for the Environmental Engineering and Construction Management section to assist the special programs unit with developing and implementing community based waste diversion programs needed for the County to comply with Assembly Bill 939 statutory regulations.

SWMD is also increasing salaries and benefits by a net amount of \$174,035 for an additional 2.6 in budgeted staffing resulting from the following: full year funding of two Engineering Tech IV positions that had been reduced during 2005-06 because two staff members were on military leave; increased overtime for a number of individuals; and a reduction in staff time related to Bark Beetle issues in the local mountains.

Services and supplies are increasing by a net amount of \$3,751,874 mainly because of the following:

- \$3.4 million increase to the landfill operations contract with Burrtec due to a cost of living adjustment and increased costs based on additional tonnage anticipated at the landfills.
- \$1.3 million increase in waste diversion program services for in-house and contracted costs, including recycling operations.
- \$0.6 million decrease due to a significant reduction in bark beetle wood waste tonnage.
- \$0.3 million decrease in legal fees related to the Perchlorate Program.

Other charges are increasing by \$1,647,199 due to an increase in debt service principal and interest payments on the 2003 bond.

Transfers are increasing by \$55,695. This amount will be transferred to the county Code Enforcement Division for costs related to a SEP grant.

Contingencies are being reduced by \$1,834,205. This amount will be modified upon Board approval of the 2006-07 proposed fee adjustments.

Depreciation is increasing by \$355,199 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Taxes are decreasing by \$287,368 due to the over-estimation in 2005-2006 of the expected amount of equivalent single family residence (ESFR) fees paid with the property tax bill.

Licenses and permits are increasing by the nominal amount of \$101,943. This revenue is generated from unincorporated area franchise haulers.

Use of money and property is decreasing by \$39,048 due to less rental revenue from Bark Beetle lumber storage in the Lake Arrowhead area.

State, federal and other governmental aid is increasing by \$1,606,942 mainly because of federal and state reimbursements anticipated for costs related to the wildfires of 2003 and the storms of 2004-05.

Current services are increasing by \$4,101,045 mainly due to a cost of living adjustment for the Waste Delivery Agreements, as well as increases in the amount of tonnage accepted at the landfills and other disposal facilities.

Other revenue is increasing by \$99,932 from exemption program application fees.

Other financing sources are decreasing by \$90,000 because no proceeds are anticipated from the sale of fixed assets.

Operating transfers in are increasing by \$37,527 related to the reimbursement of costs associated with a community outreach grant from the Department of Conservation.

Improvements to land are budgeted at \$460,000 for 2006-07. This amount includes \$286,000 for resurfacing the entry road at the Twentynine Palms Sanitary Landfill; \$99,000 for resurfacing the entry road at the Colton Sanitary Landfill; and \$75,000 to replace an existing truck scale at the San Timoteo Sanitary Landfill.

Equipment and vehicles are budgeted at \$142,814 and \$79,500, respectively, to purchase a number of items needed for landfill operations.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Pounds of trash per cubic yard of capacity - Low Volume Sites.	960 lbs	1,000 lbs
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,115 lbs	1,200 lbs
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,035 lbs	1,100 lbs

This performance measure demonstrates SWMD's emphasis on utilizing landfill capacity in the most effective manner to assure that landfill space is available for the foreseeable future. Increasing the density of trash is an easily measured objective and one that SWMD believes can be achieved. Contract language and incentives are currently being reviewed with Burrtec to facilitate the realization of this objective.



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
<b>Increase Ordinary Refuse Fee for COLA of \$1.77</b> The Waste Delivery Agreements (WDA) provide for an annual cost-of-living-adjustment (COLA) and a spread of \$4.50 between the Ordinary Refuse Fee and the WDA Fee. This fiscal year the COLA increased by \$1.77 or 5.37%. There is no tonnage increase for Ordinary Refuse.	-	897,531	897,531	-
<b>Increase Hard/Special Handle Tipping Fee for COLA of \$1.77</b> The Hard/Special Handle Tipping Fee is increased to match the ordinary refuse rate COLA.	-	708	708	-
<b>Increase Uncovered/Unsecured Load Tipping Fee for COLA of \$1.77</b> The Uncovered Load Fee allows a charge at the gate for vehicles arriving without having covered the refuse to prevent it from blowing off the vehicle. The fee is increased to match the ordinary refuse rate COLA.	-	526	526	-
<b>Total</b>	-	898,765	898,765	-
Should these fees be approved, the \$898,764 of additional revenue generated would be set aside in contingencies for future use by the Solid Waste Management Division.				





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Public and Support Services  
DEPARTMENT NAME: Public Works  
FUND NAME : Solid Waste Management - Operations  
BUDGET UNIT: EAA SWM  
PROGRAM: Sanitation Services

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	<u>\$ 63,692,438</u>

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	<u>\$ 64,591,203</u>

DIFFERENCES  
(See Following Page  
for Details)

\$ 898,765

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	18,929,259
Fee Revenue for fees not listed	45,251,998
Non Fee Revenue	1,953,274
Retained Earnings	<u>49,054</u>
Budgeted Sources	<u>\$ 66,183,585</u>

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	19,828,024
Fee Revenue for fees not listed	45,251,998
Non Fee Revenue	1,953,274
Retained Earnings	<u>49,054</u>
Revised Sources	<u>\$ 67,082,350</u>

898,765  
-  
-  
-  
\$ 898,765

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	-
Inflationary Costs	898,765
Other	-
Total	<u>\$ 898,765</u>

Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved: See Attached.
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2006-07 REVISED/NEW FEE REQUESTS  
SUMMARY OF JUSTIFICATION AND BUDGETARY IMPACT

GROUP NAME: Public and Support Services  
DEPARTMENT NAME: Public Works  
FUND NAME : Solid Waste Management - Operations  
BUDGET UNIT: EAA SWM  
PROGRAM: Sanitation Services

Summary of Justification for Fee Requests(s) and the Budgetary Impact to Program if Fee(s) are approved:

**Inflationary Increases**

1. The Ordinary per ton tipping fee increase requested is \$1.77/ton. This tipping fee increase will generate additional revenues of **\$897,531**. This tipping fee increase is necessary to maintain a parity between the Ordinary tipping fee and the WDA tipping fee, as is required by the WDA agreements. An increase in the Bark Beetle tipping fees is also requested to maintain the parity between the Bark Beetle tipping fees and the Ordinary tipping fee, as is required by the Board approved three-tiered fee waivers.
2. The Hard/Special Handle tipping fee increase requested is \$1.77/ton. This tipping fee increase will generate additional revenues of about **\$708**. This tipping fee increase is necessary to maintain the link between these tipping fees and the Ordinary tipping fee.
3. The Uncovered/Unsecured Load tipping fee increase requested is \$1.77/ton. This tipping fee increase will generate additional revenues of about **\$526**. This tipping fee increase is necessary to maintain the link between this tipping fee and the Ordinary tipping fee [and other fees it applies to].
4. The Hard/Special Handle minimum fees increases requested are \$0.44/load each. These fee increases will not increase revenues, because there are no projected units for these rates; they are used only on very rare occasions. These minimum load fee increases are necessary to maintain the link between these fees and the Ordinary tipping fee.
5. The Non-compacted and Compacted volume fees increases requested are \$0.18/cyd and \$0.59/cyd respectively, These fee increases will not increase revenues, because there are no projected units for these rates; they are only used when the scales are inoperative or unavailable. These volume fee increases are necessary to maintain the link between these fees and the Ordinary tipping fee.

The revenue generated from the above fee increases will be set aside in contingencies to finance unanticipated costs that may occur in the upcoming fiscal year.

No new fees are being brought forward at this time.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Public Works  
**FUND NAME :** Solid Waste Management - Operations  
**PROGRAM:** Sanitation Services

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0222(A)(1)	Ordinary Refuse and Bark Beetle [per ton]	\$ 37.33	507,079	\$ 18,929,259	\$ 39.10	507,111	\$ 19,828,024	\$ 1.77	32	\$ 898,765	\$ 898,765	This adjustment is an inflationary increase to correspond with the COLA adjustment for the WDA cities. The current \$37.33 rate [\$36.64 + \$0.69] is a board approved "mid-year" modified rate implemented to include a Perchlorate Surcharge fee.
16.0222(h) (3)(B)	Hard to Handle Refuse [per load]	\$ 21.83		\$ -	\$ 22.27		\$ -	\$ 0.44	-	\$ -	\$ -	This fee increase is "inflationary" in nature and is linked to the Ordinary refuse fee increase. The current \$21.83 rate [\$21.66 + \$0.17] is a board approved "mid-year" modified rate implemented to include a Perchlorate Surcharge fee.
16.0222(h) (3)(C)	Special Handling Refuse [per load]	\$ 21.83		\$ -	\$ 22.27		\$ -	\$ 0.44	-	\$ -	\$ -	This fee increase is "inflationary" in nature and is linked to the Ordinary refuse fee increase. The current \$21.83 rate [\$21.66 + \$0.17] is a board approved "mid-year" modified rate implemented to include a Perchlorate Surcharge fee.
16.0222(i) (1)(A)	Non-Compacted Refuse [per cubic yard]	\$ 3.73		\$ -	\$ 3.91		\$ -	\$ 0.18	-	\$ -	\$ -	This fee increase is "inflationary" in nature and is linked to the Ordinary refuse fee increase. The current \$3.73 rate [\$3.66 + \$0.07] is a board approved "mid-year" modified rate implemented to include a Perchlorate Surcharge fee.
16.0222(i) (1)(B)	Compacted Refuse [per cubic yard]	\$ 12.45	-	\$ -	\$ 13.04	-	\$ -	\$ 0.59	-	\$ -	\$ -	This fee increase is "inflationary" in nature and is linked to the Ordinary refuse fee increase. The current \$12.45 rate [\$12.22 + \$0.23] is a board approved "mid-year" modified rate implemented to include a Perchlorate Surcharge fee.



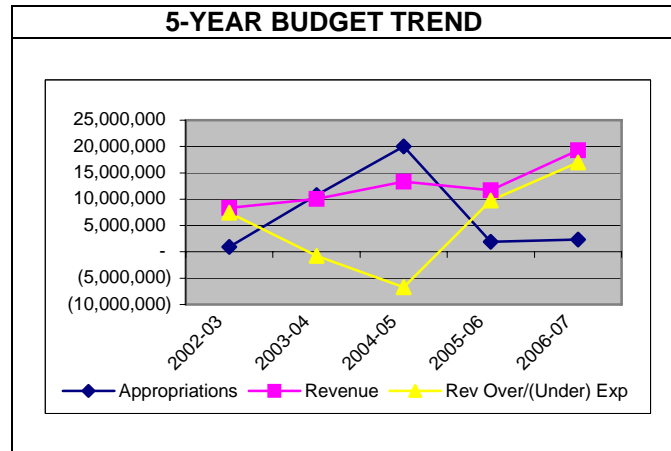
## Solid Waste Management Division – Site Closure and Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance Fund provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This fund accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

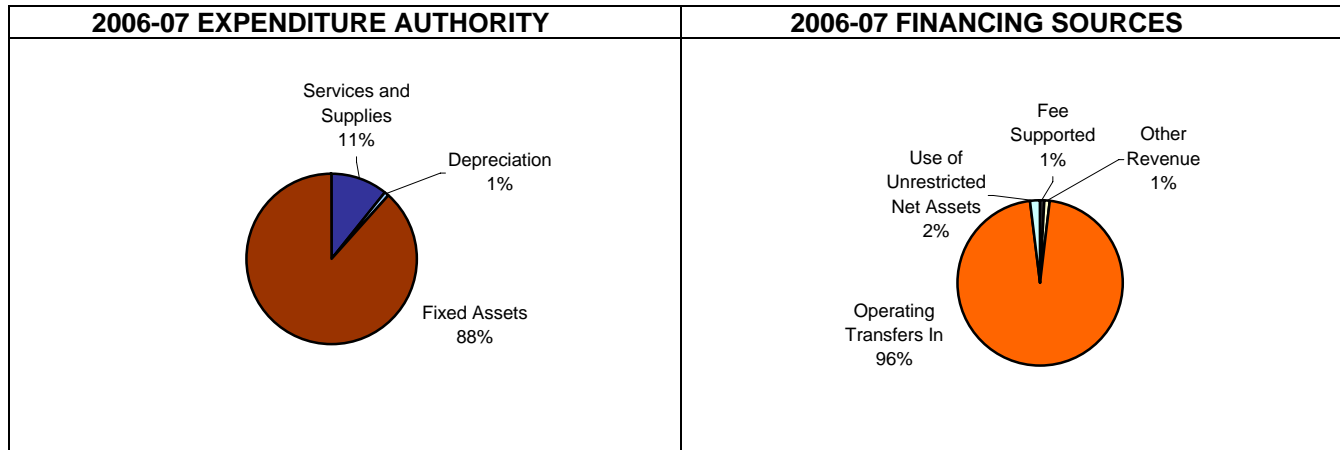
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	4,688,406	9,138,243	1,107,038	1,931,858	1,488,546
Departmental Revenue	5,670,418	9,517,802	9,718,833	11,704,008	5,560,050
Revenue Over/(Under) Exp	982,012	379,559	8,611,795	9,772,150	4,071,504
Budgeted Staffing				-	
Fixed Assets	7,000	1,056,749	11,010,059	13,400,000	9,664,262
Unrestricted Net Assets Available at Year End	9,067,119	8,180,134	3,627,850		409,189

The estimated expenses and fixed assets for 2005-06 are \$443,312 and \$3,735,738 under budget, respectively, mainly due to a number of projects being deferred to 2006-07.

Revenues are estimated to be approximately \$6.1 million less than budget due to not requiring as much operating transfers from the Financial Assurance Fund for capital projects.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Site Closure & Maintenance

BUDGET UNIT: EAB SWM  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	198,387	574,916	923,781	1,367,046	1,810,358	2,142,014	331,656
Other Charges	-	-	6,615	-	-	-	-
Total Appropriation	198,387	574,916	930,396	1,367,046	1,810,358	2,142,014	331,656
Depreciation	-	-	176,642	121,500	121,500	176,642	55,142
Operating Transfers Out	4,490,019	8,563,327	-	-	-	-	-
Total Requirements	4,688,406	9,138,243	1,107,038	1,488,546	1,931,858	2,318,656	386,798
<b>Departmental Revenue</b>							
Taxes	-	-	-	9,935	9,500	9,935	435
Use Of Money and Prop	127,876	169,192	144,943	188,512	100,000	200,000	100,000
Current Services	128,023	153,833	154,857	146,920	194,250	185,250	(9,000)
Other Revenue	-	-	392,010	-	-	-	-
Total Revenue	255,899	323,025	691,810	345,367	303,750	395,185	91,435
Operating Transfers In	5,414,519	9,194,777	9,027,023	5,214,683	11,400,258	18,893,092	7,492,834
Total Financing Sources	5,670,418	9,517,802	9,718,833	5,560,050	11,704,008	19,288,277	7,584,269
Rev Over/(Under) Exp	982,012	379,559	8,611,795	4,071,504	9,772,150	16,969,621	7,197,471
<b>Fixed Assets</b>							
Land	-	-	4,000	950,140	-	-	-
Improvement to Land	7,000	1,056,749	11,006,059	8,714,122	13,400,000	17,378,810	3,978,810
Total Fixed Assets	7,000	1,056,749	11,010,059	9,664,262	13,400,000	17,378,810	3,978,810

Services and supplies are increasing by \$331,656 needed for carryover and new projects in 2006-07.

Depreciation is increasing by \$55,142 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Use of money and property is increasing by \$100,000 based on anticipated interest earnings on available cash.

Operating transfers in are increasing by \$7,492,834, which reflects the required financing from the Financial Assurance Fund for closure projects in 2006-07.

Improvements to land are increasing by \$3,978,810 to include the Phelan Final Closure Construction Project.



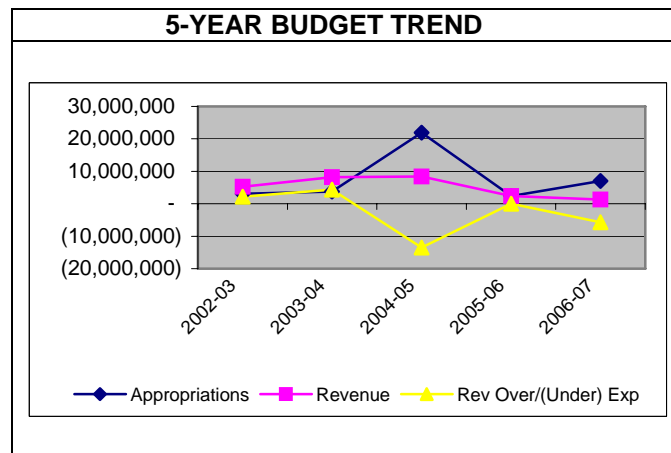
## Solid Waste Management Division – Site Enhancement, Expansion and Acquisition

### DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition Fund provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities and site enhancements. This fund accounts for the expenses and revenues related to the planning, permitting, construction, and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

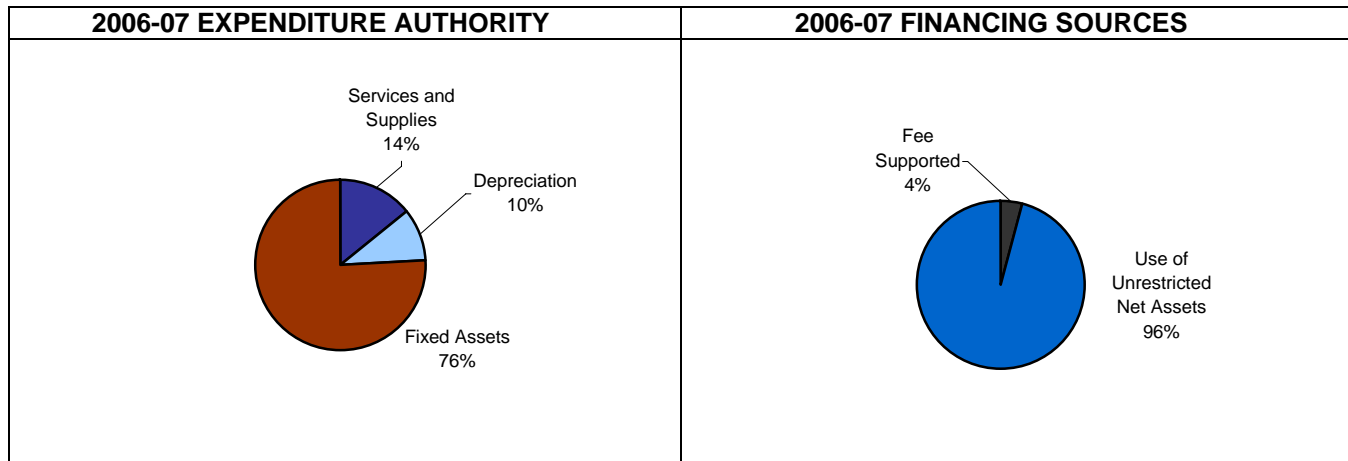
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	896,163	5,695,255	3,970,933	2,354,894	3,243,621
Departmental Revenue	8,422,779	9,160,795	2,724,134	3,499,044	36,028,695
Revenue Over/(Under) Exp	7,526,616	3,465,540	(1,246,799)	1,144,150	32,785,074
Fixed Assets	1,001,641	3,640,875	7,082,850	1,144,150	3,842,130
Unrestricted Net Assets Available at Year End	6,875,705	11,340,587	-		33,930,133

The estimated expenses and fixed assets for 2005-06 are \$888,727 and \$2,697,980 over budget, respectively, because no capital projects were originally adopted in the 2005-06 final budget. However, certain projects did proceed during the year based on available financing from SWMD's Operations Fund.

Revenues are estimated at approximately \$32.5 million more than budget primarily due to receiving a portion of the proceeds from the sale of surplus property located adjacent to the Milliken Sanitary Landfill.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Solid Waste Mgmt  
**FUND:** Site Enhancement, Expansion, & Acq.

**BUDGET UNIT:** EAC SWM  
**FUNCTION:** Health & Sanitation  
**ACTIVITY:** Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	896,163	1,177,840	1,073,263	888,727	-	4,131,787	4,131,787
Other Charges	-	151,638	-	-	-	-	-
Total Appropriation	896,163	1,329,478	1,073,263	888,727	-	4,131,787	4,131,787
Depreciation	-	-	2,897,670	2,354,894	2,354,894	2,897,670	542,776
Operating Transfers Out	-	4,365,777	-	-	-	-	-
Total Requirements	896,163	5,695,255	3,970,933	3,243,621	2,354,894	7,029,457	4,674,563
<b>Departmental Revenue</b>							
Use Of Money and Prop	97,640	177,594	118,659	127,220	156,000	130,000	(26,000)
Current Services	798,263	966,951	976,434	933,139	1,233,750	1,178,000	(55,750)
Other Financing Sources	-	-	-	271,462	-	-	-
Total Revenue	895,903	1,144,545	1,095,093	1,331,821	1,389,750	1,308,000	(81,750)
Operating Transfers In	7,526,876	8,016,250	1,629,041	34,696,874	965,144	-	(965,144)
Total Financing Sources	8,422,779	9,160,795	2,724,134	36,028,695	2,354,894	1,308,000	(1,046,894)
Rev Over/(Under) Exp	7,526,616	3,465,540	(1,246,799)	32,785,074	-	(5,721,457)	(5,721,457)
<b>Fixed Assets</b>							
Land	-	4,726	2,521	71,945	-	6,808	6,808
Improvement to Land	1,001,641	3,636,149	7,080,329	3,770,185	-	22,179,000	22,179,000
Total Fixed Assets	1,001,641	3,640,875	7,082,850	3,842,130	-	22,185,808	22,185,808

Services and supplies are increasing by \$4,131,787 for professional services related to carryover and new projects.

Depreciation is increasing by \$542,776 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers in are decreasing by \$965,144 since there is no need for a transfer from the Operations Fund (Fund EAA) to provide financing for deficits caused by depreciation.

Improvements to land are budgeted at \$22,179,000 for new capital projects scheduled for 2006-07. These new projects include: \$7.0 million for the San Timoteo Sanitary Landfill Unit 2 Phase 3 Excavation and Liner Construction project; \$5.0 million for the Mid-Valley Sanitary Landfill Unit 3 Phase 5B Liner Construction project; \$3.0 million for the Landers Septic Pond #3 Construction project; and \$5.2 million for the Victorville Sanitary Landfill Liner Construction project.



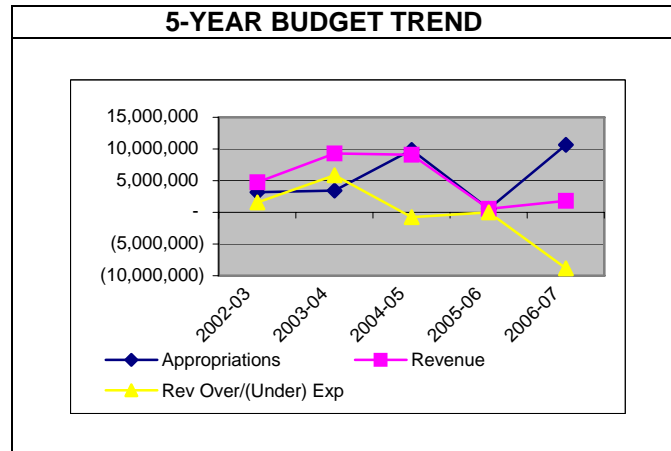
## Solid Waste Management Division – Environmental

### DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at closed and inactive county landfill sites for the health and safety of the public. This fund accounts for the expenses and revenues related to these environmental remediation activities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

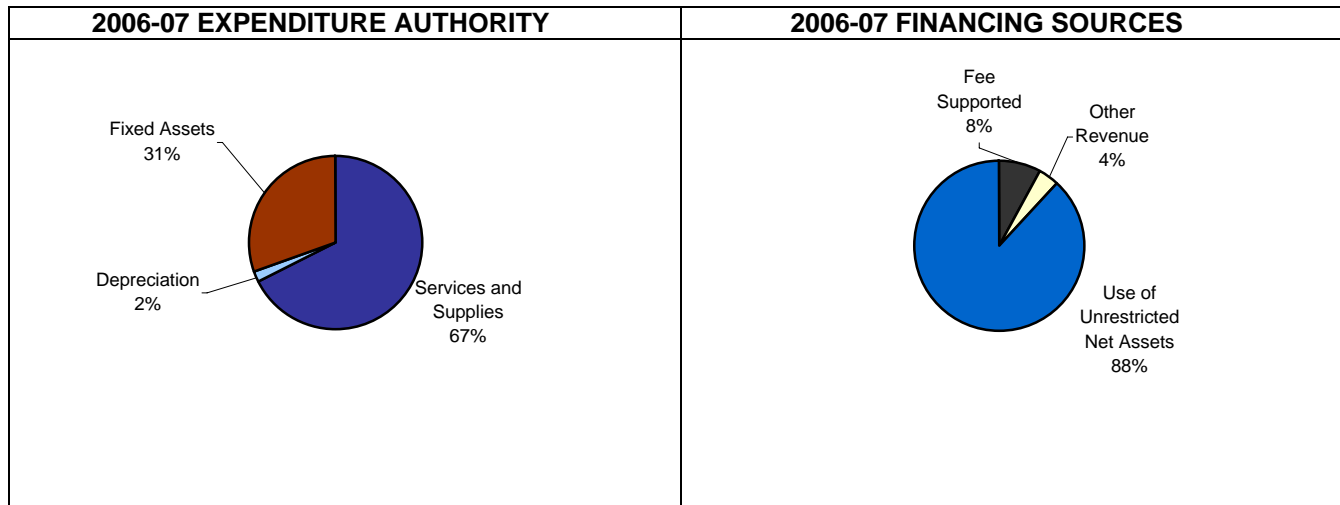
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,827,626	2,622,486	4,576,787	778,996	7,059,100
Departmental Revenue	4,653,329	3,909,790	9,613,247	778,996	18,451,776
Revenue Over/(Under) Exp	1,825,703	1,287,304	5,036,460	-	11,392,676
Fixed Assets	1,255,358	1,883,221	245,216	-	204,737
Unrestricted Net Assets Available at Year End	1,161,060	20,185	-		17,497,344

The estimated expenses for 2005-06 are approximately \$6.3 million over budget because no capital projects were originally adopted in the 2005-06 final budget. However, certain projects did proceed during the year based on available financing from SWMD's Operations Fund.

Revenues are estimated at approximately \$17.7 million more than budget primarily due to receiving a portion of the proceeds from the sale of surplus property located adjacent to the Milliken Sanitary Landfill.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Public Works - Solid Waste Mgmt  
FUND: Environmental

BUDGET UNIT: EAL SWM  
FUNCTION: Health & Sanitation  
ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	2,827,626	2,622,486	4,270,462	6,490,214	-	10,338,615	10,338,615
Total Appropriation	2,827,626	2,622,486	4,270,462	6,490,214	-	10,338,615	10,338,615
Depreciation	-	-	306,325	568,886	568,886	306,325	(262,561)
Total Requirements	2,827,626	2,622,486	4,576,787	7,059,100	568,886	10,644,940	10,076,054
<b>Departmental Revenue</b>							
Use Of Money and Prop	2,176	19,685	25,310	95,020	12,000	100,000	88,000
Current Services	-	-	-	490,815	-	1,231,721	1,231,721
Other Revenue	-	-	-	180,222	-	500,000	500,000
Total Revenue	2,176	19,685	25,310	766,057	12,000	1,831,721	1,819,721
Operating Transfers In	4,651,153	3,890,105	9,587,937	17,685,719	556,886	-	(556,886)
Total Financing Sources	4,653,329	3,909,790	9,613,247	18,451,776	568,886	1,831,721	1,262,835
Rev Over/(Under) Exp	1,825,703	1,287,304	5,036,460	11,392,676	-	(8,813,219)	(8,813,219)
<b>Fixed Assets</b>							
Improvement to Land	1,255,358	1,883,221	245,216	204,737	-	4,700,000	4,700,000
Total Fixed Assets	1,255,358	1,883,221	245,216	204,737	-	4,700,000	4,700,000

Services and supplies are increasing by \$10.3 million for professional services related to carryover and new projects.

Depreciation is decreasing by \$262,561 based on existing depreciation schedules. This decrease does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Current services are increase by \$1,231,721 due to the perchlorate surcharge fee of \$0.69 per ton.

Other revenue is increasing by \$500,000 due to the CalTRANS Litigation Settlement.

Operating transfers in are decreasing by \$556,886 since there is no need for a transfer from the Operations Fund (Fund EAA) to provide financing for deficits caused by depreciation.

Improvements to land are budgeted at \$4.7 million primarily for several new capital projects scheduled for 2006-07. A few of the more larger projects include: \$750,000 for the design and installation of Groundwater Monitoring Wells/CAP at the Lenwood-Hinkley Landfill; \$750,000 for the design/build of a Groundwater Extraction/Treatment System/CAP at the Yucaipa Landfill; and \$600,000 for the design and installation of Groundwater Monitoring Wells at the Landers Landfill.



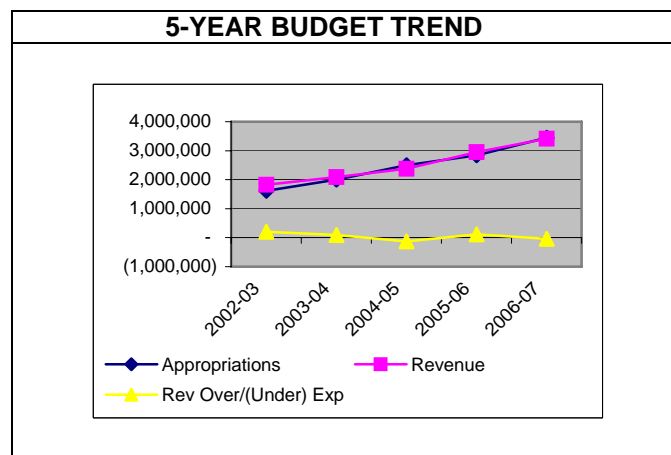
## Solid Waste Management Division – Environmental Mitigation Fund

### DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisorial Districts community clean-up projects. Revenues collected in this fund are also used to make contractual payments to the six host cities with a county landfill within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris clean up in the aftermath of a locally declared disaster. The source of revenue for this fund is a \$1/ton component of the solid waste tipping fee.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

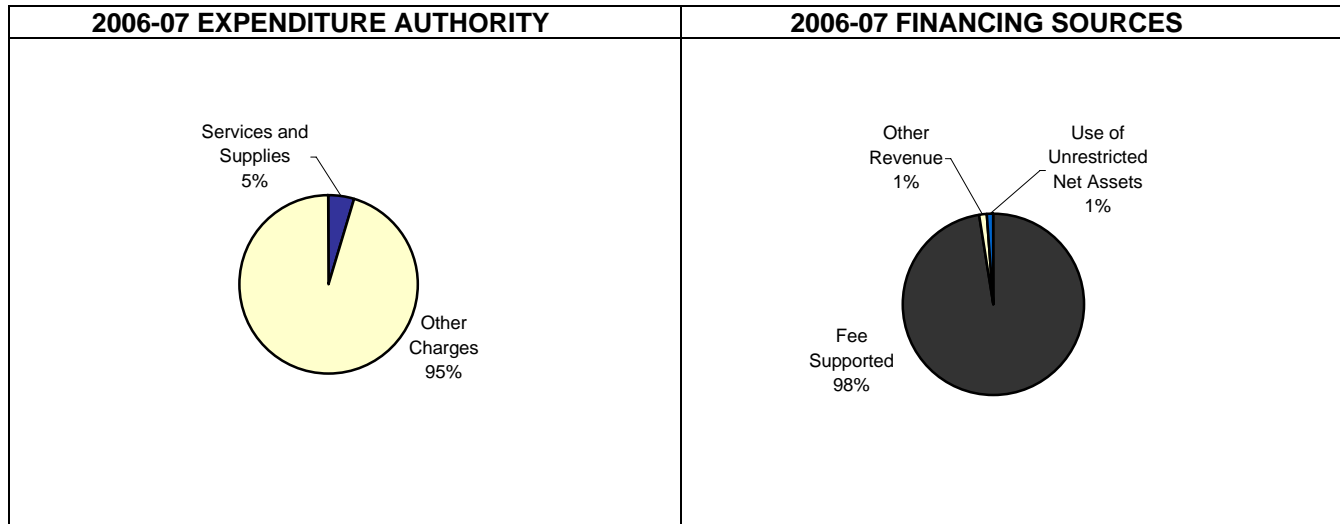
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	2,099,039	3,223,293	2,856,621	2,837,317	3,090,801
Departmental Revenue	2,302,279	2,564,214	2,718,784	2,949,527	3,136,350
Revenue Over/(Under) Exp	203,240	(659,079)	(137,837)	112,210	45,549
Fixed Assets	-	-	75,323	-	-
Unrestricted Net Assets Available at Year End	3,260,037	2,618,119	2,280,480		2,322,444

The estimated expenses for 2005-06 are \$253,484 greater than budget mainly due to payments to cities for Host Community Fees being more than anticipated based on increased tonnage.

Revenues are expected to exceed budget by \$186,823 primarily because of an increase in transfers from SWMD's Operations Fund based on increased tonnage.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Public Works - Solid Waste Mgmt  
FUND: Mitigation Fund

BUDGET UNIT: EWD SWM  
FUNCTION: Health & Sanitation  
ACTIVITY: Sanitation

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	32,447	58,545	100,000	37,080	160,000	122,920
Other Charges	2,099,039	2,259,846	2,586,261	2,977,773	2,800,237	3,278,791	478,554
Total Appropriation	2,099,039	2,292,293	2,644,806	3,077,773	2,837,317	3,438,791	601,474
Depreciation	-	-	-	12,428	-	12,428	12,428
Operating Transfers Out	-	931,000	211,815	600	-	-	-
Total Requirements	2,099,039	3,223,293	2,856,621	3,090,801	2,837,317	3,451,219	613,902
<b>Departmental Revenue</b>							
Use Of Money and Prop	103,623	61,619	56,633	68,291	50,000	50,000	-
Current Services	2,198,656	2,502,595	2,462,934	3,051,390	2,899,527	3,363,635	464,108
Total Revenue	2,302,279	2,564,214	2,519,567	3,136,350	2,949,527	3,413,635	464,108
Operating Transfers In	-	-	199,217	-	-	-	-
Total Financing Sources	2,302,279	2,564,214	2,718,784	3,136,350	2,949,527	3,413,635	464,108
Rev Over/(Under) Exp	203,240	(659,079)	(137,837)	45,549	112,210	(37,584)	(149,794)
<b>Fixed Assets</b>							
Improvement to Land	-	-	75,323	-	-	-	-
Total Fixed Assets	-	-	75,323	-	-	-	-

Services and supplies are increasing by \$122,920 for additional clean up activities as directed by the Board.

Other charges are increasing by \$478,554 due to a greater amount of payments anticipated to cities for Host Community Fees based on increased tonnage.

Current services are increasing by \$464,108 for additional transfers from SWMD's Operations Fund based on increased tonnage.





## REAL ESTATE SERVICES

### David H. Slaughter

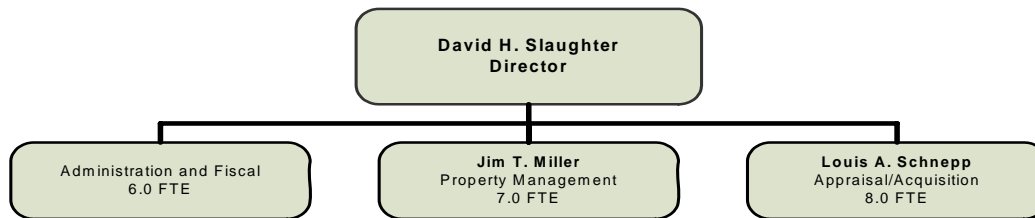
#### MISSION STATEMENT

The mission of the Real Estate Services Department (RESD) is to partner with county departments and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right-of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land, and leased facilities.

#### STRATEGIC GOALS

1. Improve customer service with departments that lease non-county owned space and/or lease county-owned space to others.
2. Improve the quality and professionalism of services.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2006-07					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Real Estate Services	2,509,997	1,510,344	999,653		24.0
Rents and Leases	109,290	109,290	-		-
Chino Ag Preserve	5,844,915	1,102,566		4,742,349	-
TOTAL	8,464,202	2,722,200	999,653	4,742,349	24.0

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history and applicable performance measures.



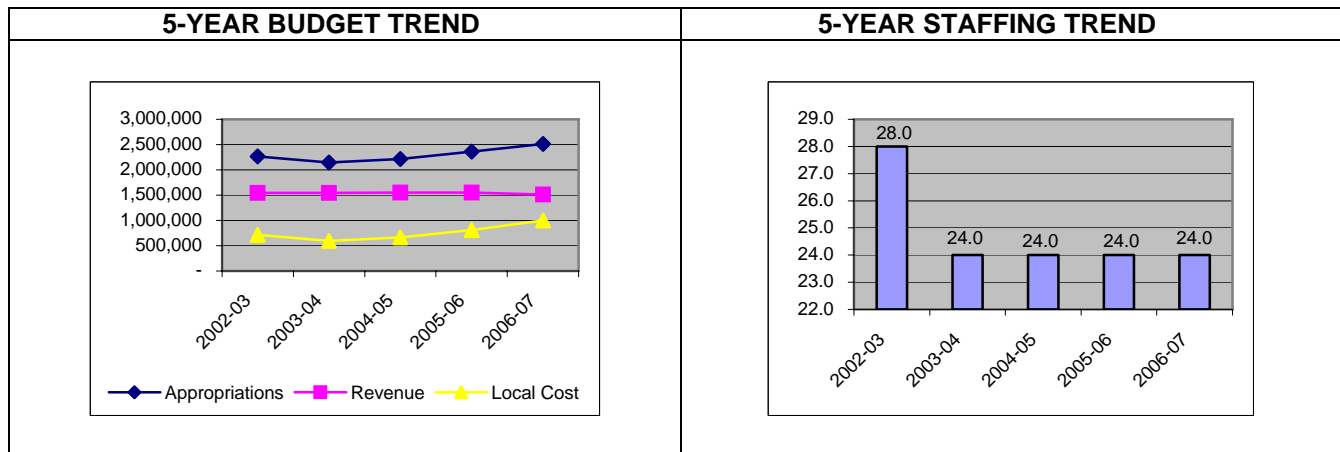
## Real Estate Services

### DESCRIPTION OF MAJOR SERVICES

RESD negotiates and administers revenue and expenditure leases on behalf of county departments. More than 300 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 260 expenditure leases are managed to provide facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served.

RESD also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs and maintains an inventory of all county land and facilities.

### BUDGET HISTORY

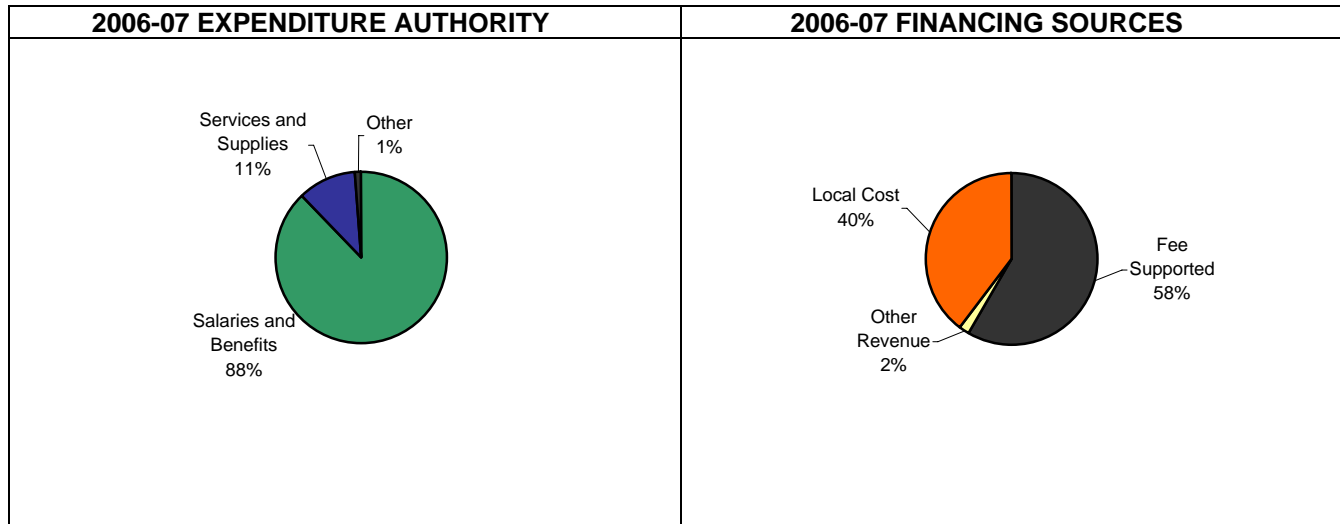


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	1,786,994	1,787,098	2,011,922	2,456,472	2,129,283
Departmental Revenue	1,340,666	1,264,630	1,381,410	1,549,650	1,373,871
Local Cost	446,328	522,468	630,512	906,822	755,412
Budgeted Staffing				24.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Real Estate Services**  
**FUND: General**

**BUDGET UNIT: AAA RPR**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	1,601,911	1,576,841	1,773,588	1,914,759	2,022,506	2,200,629	178,123
Services and Supplies	152,964	173,204	187,224	153,947	277,791	236,129	(41,662)
Central Computer	17,162	12,831	17,519	33,955	33,955	44,025	10,070
Transfers	14,957	24,222	22,658	26,622	26,622	29,214	2,592
Total Appropriation	1,786,994	1,787,098	2,000,989	2,129,283	2,360,874	2,509,997	149,123
Operating Transfers Out	-	-	10,933	-	-	-	-
Total Requirements	1,786,994	1,787,098	2,011,922	2,129,283	2,360,874	2,509,997	149,123
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	49,095	59,626	45,245	46,000	46,000	46,000	-
State, Fed or Gov't Aid	1,731	-	-	-	-	-	-
Current Services	1,289,840	1,205,004	1,336,165	1,327,871	1,503,650	1,464,344	(39,306)
Total Revenue	1,340,666	1,264,630	1,381,410	1,373,871	1,549,650	1,510,344	(39,306)
Local Cost	446,328	522,468	630,512	755,412	811,224	999,653	188,429
Budgeted Staffing					24.0	24.0	-

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column along with changes related to department recommendations.



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Percent of leases, appraisals, acquisitions, and surplus property sales completed within the projected schedule.		90%
Percent of amendments submitted for Board approval at least 30 prior to the scheduled termination date of the existing lease.	10%	90%
Percent of leases in new locations in excess of 5,000 square feet for which architectural and space design plans have been completed.		100%
Percent of projects (leases for more than 10,000 square feet of space or acquisitions that include five or more parcels) utilizing a project schedule.		100%



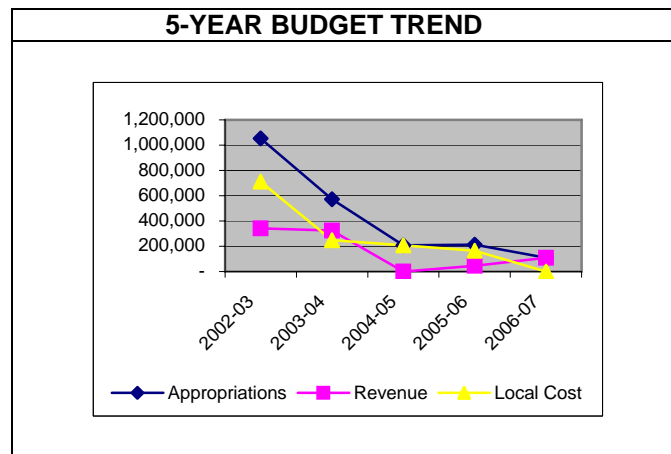
## Rents and Leases

### DESCRIPTION OF MAJOR SERVICES

This budget is used to fund the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

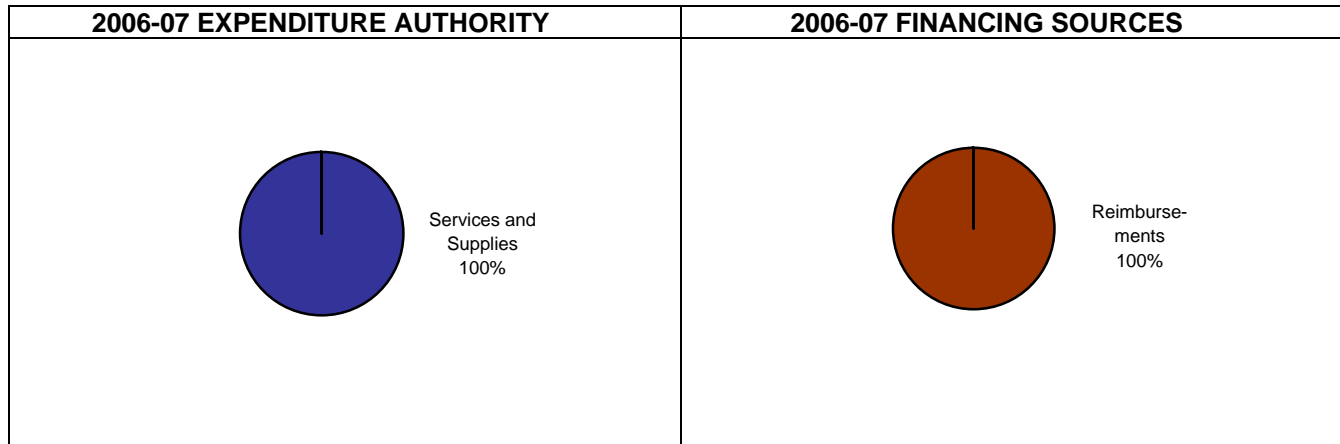


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	953,701	76,652	723,964	211,592	274,970
Departmental Revenue	324,977	61,364	72,858	45,912	109,290
Local Cost	628,724	15,288	651,106	165,680	165,680



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Rents  
FUND: General

BUDGET UNIT: AAA RNT  
FUNCTION: General  
ACTIVITY: Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	28,760,194	31,905,324	33,123,059	33,789,374	34,557,834	35,777,850	1,220,016
Total Exp Authority	28,760,194	31,905,324	33,123,059	33,789,374	34,557,834	35,777,850	1,220,016
Reimbursements	(27,806,493)	(31,828,672)	(32,698,268)	(33,514,404)	(34,346,242)	(35,668,560)	(1,322,318)
Total Appropriation	953,701	76,652	424,791	274,970	211,592	109,290	(102,302)
Operating Transfers Out	-	-	299,173	-	-	-	-
Total Requirements	953,701	76,652	723,964	274,970	211,592	109,290	(102,302)
<b>Departmental Revenue</b>							
Use Of Money and Prop	324,977	61,364	72,858	109,290	45,912	109,290	63,378
Total Revenue	324,977	61,364	72,858	109,290	45,912	109,290	63,378
Local Cost	628,724	15,288	651,106	165,680	165,680	-	(165,680)

In 2006-07, the Rents budget will incur inflationary lease cost increases due to adjustments based on the Consumer Price Index or a fixed amount as specified in the various lease agreements. These costs are reflected in the Change From 2005-06 Final Budget column along with changes related to Board approved mid-year adjustments, and department recommendations.

Revenues are increased to reflect additional income from the lease of county-owned space.



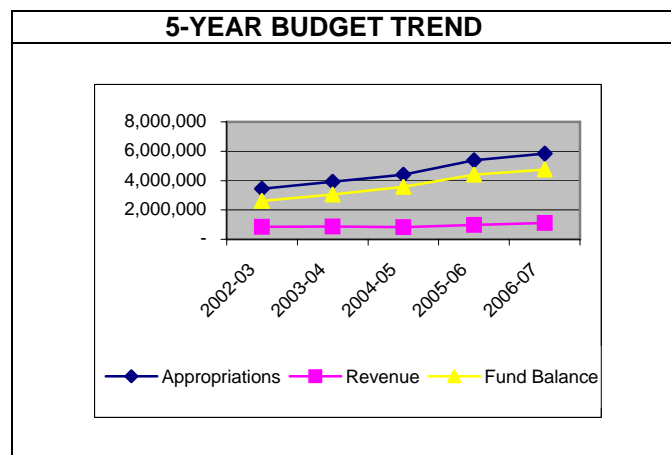
## Chino Agricultural Preserve

### DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Costal and Parkland Conservation Act. The department is responsible for negotiating and managing leases, preparing conservation easements, managing properties acquired, and recommending future acquisitions. Property management activities include arranging for all ordinary and emergency repairs and improvements necessary to preserve the properties at their present condition, enhancing their operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



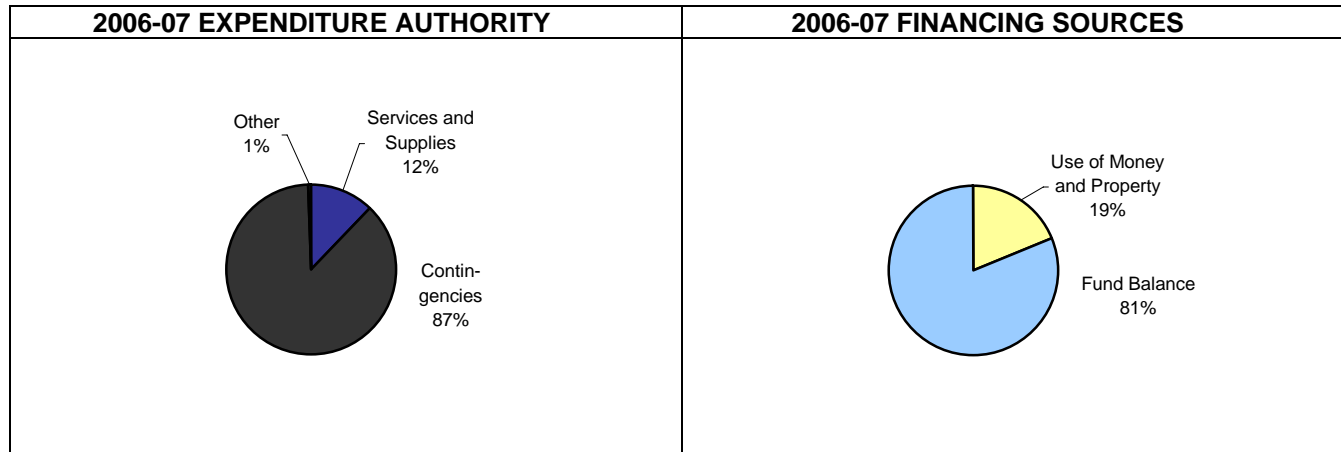
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	513,040	447,476	445,174	5,381,074	680,794
Departmental Revenue	963,969	970,745	1,261,470	981,638	1,023,707
Fund Balance				4,399,436	

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures are typically less than budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Real Estate Services  
**FUND:** Chino Agriculture Preserve

**BUDGET UNIT:** SIF INQ  
**FUNCTION:** General  
**ACTIVITY:** Property Management

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	476,118	431,249	420,232	655,784	818,882	710,582	(108,300)
Other Charges	36,922	16,227	24,942	25,010	35,000	35,000	-
Contingencies	-	-	-	-	4,527,192	5,099,333	572,141
Total Appropriation	513,040	447,476	445,174	680,794	5,381,074	5,844,915	463,841
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	962,687	964,964	981,970	1,023,707	981,638	1,102,566	120,928
State, Fed or Gov't Aid	1,282	5,781	-	-	-	-	-
Other Revenue	-	-	279,500	-	-	-	-
Total Revenue	963,969	970,745	1,261,470	1,023,707	981,638	1,102,566	120,928
Fund Balance					4,399,436	4,742,349	342,913





## REGIONAL PARKS

### Thomas A. Potter

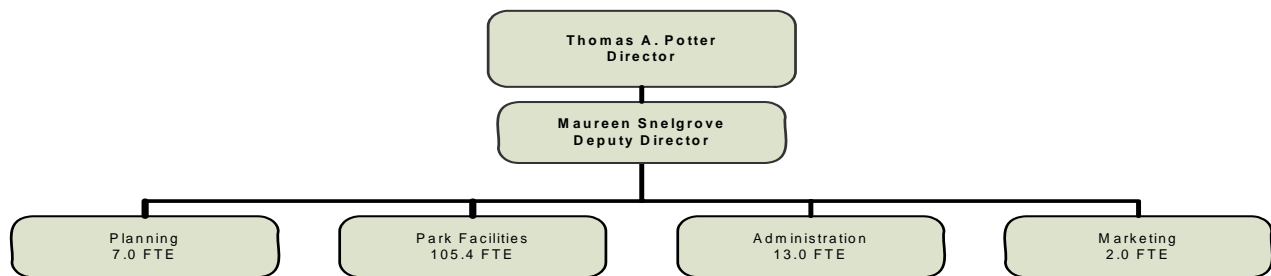
#### MISSION STATEMENT

The mission of the Regional Parks Department is to ensure diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

#### STRATEGIC GOALS

1. Increase public awareness of the new enhancements and amenities at the county regional parks.
2. Increase the number of trail miles within San Bernardino County.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2006-07						
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Regional Parks Department:</b>						
Regional Parks	7,727,001	6,168,000	1,559,001			125.6
County Trail System	4,558,588	5,169,411		(610,823)		
Proposition 12 Projects	2,029,322	1,972,974		56,348		
Proposition 40 Projects	2,737,215	3,293,455		(556,240)		
Moabi Boat Launching Facility	25,163			25,163		
Glen Helen Amphitheater	1,290,476	1,270,000		20,476		
Improvements at Glen Helen	220,744	29,500		191,244		
Park Maintenance/Development	909,617	187,000		722,617		
Calico Ghost Town Marketing Svcs	394,980	393,200		1,780		1.0
Off-Highway Vehicle License Fee	132,856	40,000		92,856		
Regional Parks Snack Bars	74,336	80,500			6,164	1.3
Camp Bluff Lake	222,466	188,000			(34,466)	1.5
<b>TOTAL</b>	<b>20,322,764</b>	<b>18,792,040</b>	<b>1,559,001</b>	<b>(56,579)</b>	<b>(28,302)</b>	<b>129.4</b>

Detailed information for each budget unit is provided, along with a description of the services provided, budget unit history, applicable performance measures, policy item requests, and fee requests.



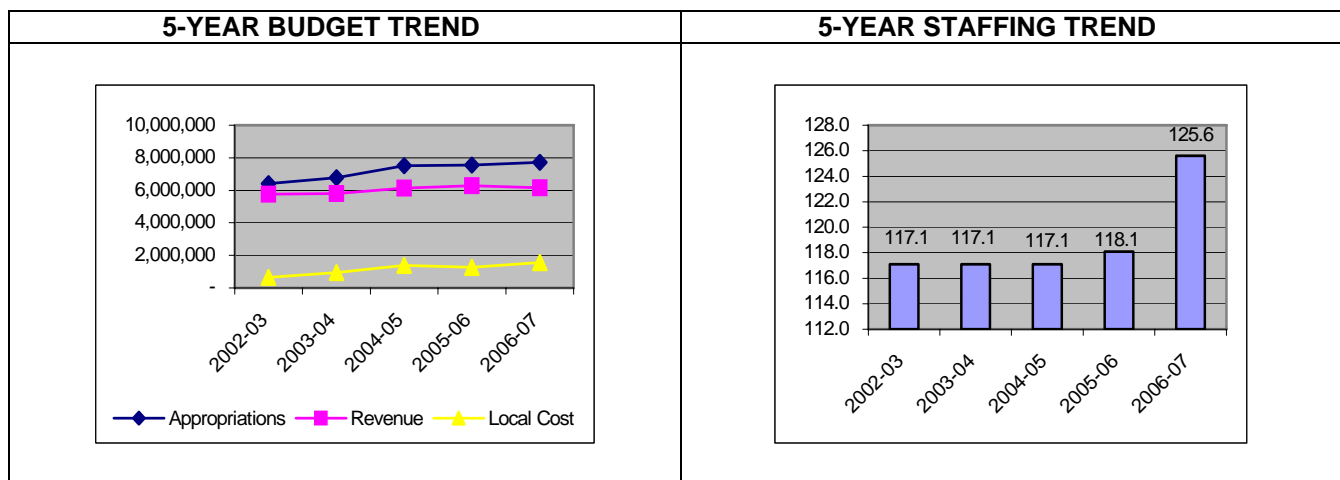
## Regional Parks

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities, playing fields, and other recreational opportunities available to the public. The department sponsors cultural, educational and promotional events through the use of park resources and contractual agreements with private, non-profit, and other public entities.

The department also administers the county's Trails Program (there are currently 13.3 miles of open, accessible, and usable trails throughout the county being maintained by Regional Parks), operates a summer camp program at Camp Bluff Lake near Big Bear, and manages approximately \$10 million in projects funded by the State Bond Propositions 12 and 40. A portion of these funds will be used for future construction of a new regional park in the City of Colton and an Interpretive Center at Mojave Narrows Regional Park. Additionally, Regional Parks is the designated department responsible for enforcing the lease with the operators of the Hyundai Pavilion at Glen Helen Regional Park.

### BUDGET HISTORY



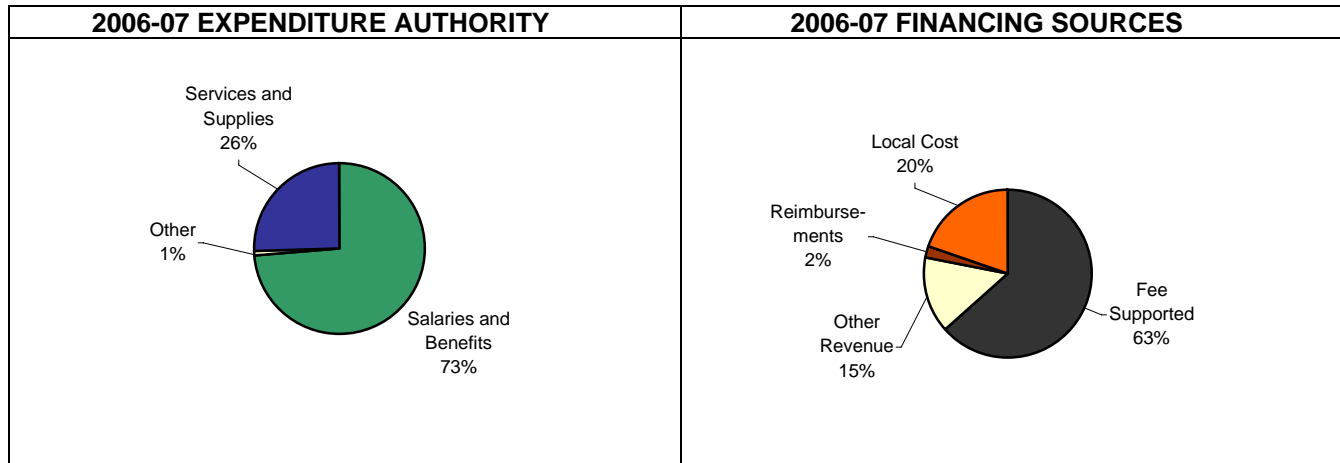
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	6,363,461	6,959,492	8,016,242	7,892,687	7,755,377
Departmental Revenue	5,728,337	6,172,081	6,661,076	6,331,959	6,107,458
Local Cost	635,124	787,411	1,355,166	1,560,728	1,647,919
Budgeted Staffing				118.1	

Revenues for 2005-06 are estimated to be \$224,501 less than budget primarily due to unusually low attendance at some of the regional parks during the first four months of the fiscal year. The low attendance was attributed to construction surrounding the new boat launching facility at Moabi Regional Park, season opening waterslide complications at various regional parks, the closure of Yucaipa Regional Park during the summer for fire camp, and domestic water problems and road construction detours at Prado Regional Park. However, this shortfall in revenues is being partially offset with a \$137,310 saving in appropriations mainly because of not filling certain budgeted positions that were vacant during the year.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: General

BUDGET UNIT: AAA CCP  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,843,747	4,298,608	4,812,916	5,216,074	5,109,544	5,809,732	700,188
Services and Supplies	2,387,674	2,420,739	2,714,076	2,338,445	2,222,278	2,025,355	(196,923)
Central Computer	26,605	21,294	26,633	36,046	33,854	36,546	2,692
Transfers	130,328	153,418	490,622	198,755	214,507	30,290	(184,217)
Total Exp Authority	6,388,354	6,894,059	8,044,247	7,789,320	7,580,183	7,901,923	321,740
Reimbursements	(24,893)	(134,567)	(28,005)	(33,943)	(33,688)	(179,575)	(145,887)
Total Appropriation	6,363,461	6,759,492	8,016,242	7,755,377	7,546,495	7,722,348	175,853
Operating Transfers Out	-	200,000	-	-	-	4,653	4,653
Total Requirements	6,363,461	6,959,492	8,016,242	7,755,377	7,546,495	7,727,001	180,506
<b>Departmental Revenue</b>							
Use Of Money and Prop	1,093,678	1,345,554	1,321,805	1,119,081	1,033,500	1,115,900	82,400
Current Services	4,573,757	4,765,298	5,085,678	4,893,826	5,213,859	5,011,700	(202,159)
Other Revenue	60,902	35,766	230,680	94,551	35,600	40,400	4,800
Other Financing Sources	-	25,463	3,913	-	-	-	-
Total Revenue	5,728,337	6,172,081	6,642,076	6,107,458	6,282,959	6,168,000	(114,959)
Operating Transfers In	-	-	19,000	-	-	-	-
Total Financing Sources	5,728,337	6,172,081	6,661,076	6,107,458	6,282,959	6,168,000	(114,959)
Local Cost	635,124	787,411	1,355,166	1,647,919	1,263,536	1,559,001	295,465
Budgeted Staffing					118.1	125.6	7.5

Salaries and benefits are increasing by \$700,188. Of this amount, \$313,510 is the result of incurred costs associated with MOU, retirement, and workers' compensation adjustments (including the 2005-06 amounts approved by the Board as a mid-year item on November 1, 2005). The balance of \$386,678 mostly consists of the following:

- 1.0 Youth Services Coordinator at a cost of \$69,000 was approved as a mid-year item on August 2, 2005.
- 3.0 positions were previously added (at a total cost of \$200,000) as a result of a department administrative restructuring that was approved by the Board on October 18, 2005.
- 1.0 Staff Analyst II (approximately \$71,000) is being recommended to complete the department's administrative restructuring that began this past October. This new position will assist with the department's fiscal responsibilities including budgetary oversight, expenditure authorization, grant monitoring, park revenues, concession contracts, cash handling compliance, auditing and training.



- 5.0 positions (totaling \$350,000) are being transferred in from the county trails system budget to eliminate cash flow issues resulting from delays in receiving grant reimbursements.
- 1.0 reduction in Public Service Employees for a savings of approximately \$20,000.
- 1.5 reduction in budgeted staffing (resulting in a salary savings of approximately \$90,000) due to the establishment of a vacancy factor for unfilled positions occurring throughout the year.
- A reduction in workers compensations costs for a savings of approximately \$190,000.
- In addition to the above, the following reclassifications are being proposed at minimal cost impact to Regional Parks:
  1. Staff Analyst II to Administrative Supervisor I
  2. Business Systems Analyst I to Office Assistant II
  3. Two General Service Worker II's to Office Assistant III's

Services and supplies are decreasing by \$196,923 primarily to offset cost increases in salaries and benefits associated with the department's Board-approved administrative restructuring. Regional Parks will attempt to absorb this reduction with the least amount of impact on the public. Nevertheless, maintenance will need to be deferred, together with advertising expenses and fish stockings being reduced. However, Regional Parks is proposing several fee increases that, if approved, would generate approximately \$435,000 in additional funding. This additional revenue would be used to restore budget cuts in this category over the past two years, as well as ensure proper levels of maintenance at the parks.

Transfers are decreasing by \$184,217 mainly because the amount to the trails fund will no longer be necessary as a result of staff of this program now being absorbed within Regional Parks' general fund budget. This change will ensure better cash flow for trails staffing and program costs not covered by grant revenues. However, the department will still continue to provide separate cost tracking of the trails program.

Reimbursements are expected to increase by \$145,887 because of the following:

- Greater amount is anticipated from the Calico marketing fund for staff related costs to set up special events.
- Cost reimbursements for the Youth Services Coordinator position from Camp Bluff Lake and the Environmental Science Day Camp programs.
- Additional reimbursements for staff costs related to planning and grant administration of various grant funded projects.

Use of money and property is increasing by \$82,400 due to an anticipated increase in revenues from parks concessions based on current year estimates. It is expected that this trend will continue because of the recent, successful additions of new concessions such as the Calico House Restaurant and the Moabi Marina General Store.

Current services are decreasing by \$202,159 largely based on current year estimates. Also, revenues previously received by Regional Parks from park concessionaires for utilities will now be deposited directly into the Utilities budget of the Facilities Management Department.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Total attendance at all regional parks.	2,160,000	2,200,000
Number of miles of open and usable trails maintained by Regional Parks.	13.3 miles	16.6 miles

The performance measure of increasing the number of park visitors demonstrates the department's emphasis on escalating public awareness of new development and infrastructure improvements at several regional parks. Projects recently completed or are in progress include:

- Universally accessible playground designed for children of all abilities at Prado Regional Park
- New seven-lane boat launch ramp, restroom and shower facility at Moabi Regional Park
- Complete interior renovation of the 3,400 square foot restaurant at Calico Ghost Town
- Waterslide renovations at Cucamonga-Guasti and Glen Helen Regional Parks
- Upper town restroom replacement at Calico Ghost Town Regional Park
- Picnic shelter replacements at Yucaipa Regional Park
- Playground enhancements at Mojave Narrows, Cucamonga-Guasti and Glen Helen Regional Parks
- Campground expansion/Equestrian Staging area at Yucaipa Regional Park
- Playground renovation at Yucaipa Regional Park
- RV campground upgrades and Shelter replacement at Prado Regional Park
- Picnic shelter replacements and new restrooms at Cucamonga-Guasti Regional Park
- Waterslide renovation, playground shelters, and a skate board park at Lake Gregory Regional Park
- Improvements to the San Moritz Lodge at Lake Gregory Regional Park
- Road improvements at Yucaipa, Prado, Mojave Narrows, and Calico Ghost Town Regional Parks
- Renovations to Camp Bluff Lake

In addition to enhancing public awareness of the regional park system, the department has set a goal of increasing the number of trail miles throughout the county. In 2004-05, construction was completed on Phase II of the Santa Ana River Trail (SART), which is a 3.5 mile segment of trail between La Cadena Drive in Colton and Waterman Avenue in San Bernardino. The trail is currently open for hiking, bicycling and equestrian use. The department's objective for 2006-07 is to expand the trail by completing construction of Phase I of the SART. Phase I will be an additional 3.3-mile section of trail that will connect with Phase II at La Cadena Drive and continue to the Riverside County Line. The cost of constructing this trail will be financed by grant funds secured by Regional Parks. Accomplishing the department's 2006-07 objective is fundamental to achieving the ultimate goal of working with other agencies to provide a 110-mile trail stretching from the San Bernardino Mountains to the Pacific Ocean.



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2006-07 Performance Measurement
1.	<b>County Trails - Public Safety and Maintenance Program</b> <p>The Board-mandated Trails Program has been in existence for almost seven years. During this time, the department has received over \$14 million in grant funds for construction of new trails and trail enhancements throughout the county. Currently, there are a total of 13.3 miles of developed trails countywide that are usable for the public, with a goal increasing this amount by 3.3 miles during 2006-07. This policy item requests an increase in general fund support to ensure proper maintenance and security of the county's valuable trail system. The department is requesting \$86,000 in ongoing funds for the addition of a Ranger III and a public service employee to assist an existing Ranger II. This 3-person team would form a roaming maintenance crew, whose primary responsibility would be to ensure safety and maintenance of the trail system. Additionally, Regional Parks is seeking \$164,000 in ongoing support for trail maintenance and supplies. This amount is consistent with amounts spent in other counties and is needed to ensure proper maintenance and repair of the trail surface and amenities, weed abatement, and graffiti/trash removal. Without this funding, the impact to the public will be unsafe and poorly maintained trails.</p>	2.0	250,000	-	250,000	
						<i>Proposed Performance Measure: Response to complaints within 72 hours of notification.</i>
						100%
2.	<b>Public and Employee Safety/Protection of County Assets and Facilities</b> <p>The Regional Parks Department operates nine regional parks throughout the county. Protecting the public, ensuring employee safety, and safeguarding park assets/facilities are of the utmost importance to the department. Security systems and monitoring of those systems are in place at only 2 of the 9 parks due to a lack of funding for set up, installation and monitoring costs. This leaves 7 facilities without 24-hr monitoring of park assets. These assets include parks offices, heavy equipment, playgrounds, paddleboats, snackbars, and many other various county-owned park assets. Additionally, park employees are responsible for receiving over \$6 million in park revenues, without security surveillance to ensure staff and public safety. The department is seeking one-time funding in the amount of \$300,000 to finance the initial set up and installation cost of security systems at the seven regional parks, as well as \$25,000 of ongoing support to finance the yearly monitoring costs.</p>	-	325,000	-	325,000	
						<i>Proposed Performance Measure: Reduction in expenditures for graffiti removal and restroom damage.</i>
						5%
3.	<b>Improvements at Glen Helen Regional Park</b> <p>The Glen Helen Specific Plan recommends parkway, landscape and trail improvements at Glen Helen Regional Park using one-time general fund financing of \$4,140,540. The proposed project includes site preparation and grading, installation of landscape and irrigation, layout and installation of decomposed granite hiking and equestrian trails, three-rail PVC equestrian type perimeter fencing, site and street amenities (markers, signage) and the retrofit of improvements that interface with existing developments (both County and private). The project also includes a complete utilities survey to determine the extent of affected aboveground and underground utilities, in order to facilitate possible relocation.</p> <p>The design and improvements along the north and south sides of Glen Helen Parkway will encompass 37 feet in width (each side) and 2,800 feet in length. The improvements will have the noted equestrian and hiking trails, landscape and buffer areas, tree plantings and a three-rail PVC fence.</p> <p>The design and improvements along the east and west sides of Glen Helen Road will encompass 27 feet in width (each side) and 2,150 feet in length. The improvements will have the noted equestrian and hiking trails, landscape and buffer areas, tree plantings and a three-rail PVC fence.</p>	-	-	-	-	
						<i>Proposed Performance Measure: Parkway, landscape and trail improvements.</i>
						100%
<b>Total</b>		<u>2.0</u>	<u>575,000</u>	<u>-</u>	<u>575,000</u>	
In addition to the \$575,000 in increased local cost, \$4,140,540 would be added to the Capital Improvement Project budget with approval of the above Policy Item No. 3.						



FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>Park Entrance Fees</b>	-	304,295	304,295	-
Minimal increases in some park entrance fees, including a \$1 increase per person for bus patrons at Calico, slight increases in multi-use and annual family entrance passes for consistency with other entrance fees, and an increase in weekend and holiday gate fees (\$2 and \$3) for when the parks are busiest and have the greatest need for resources.				
<b>Camping Fees</b>	-	62,825	62,825	-
Slight changes to some camping fees, including minimal group and individual camping increases consistent with other camping fees and the current market rates, and an increase in the reservation fee due to improvements in the reservation system.				
<b>Swimming Fee</b>	-	32,250	32,250	-
This \$1 increase per person at Yucaipa is due to the extreme demand for the facility, coupled with the facilities capacity limit.				
<b>Other Fees</b>	-	34,485	34,485	-
Small increases include mobile home sites increases at Moabi, newly renovated/replaced shelter reservations, and an increase to the hourly facility use fee at San Moritz Lodge due to the increased demand.				
<b>New Fees</b>	-	1,675	1,675	-
Requested new fees include a senior discount for camping at Mojave River Forks, a group rate for established groups at Moabi, a discount entrance fee valid at Mojave Narrows, and a special event application processing fee at Calico so that it is consistent with other parks.				
<b>Total</b>	-	435,530	435,530	-
The revenue generated by approval of the above requested fee increases would restore services and supplies appropriations to previous levels in order to meet the maintenance and operations needs throughout the park system.				





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Public and Support Services  
DEPARTMENT NAME: Regional Parks  
FUND NAME : General Fund  
BUDGET UNIT: AAA CCP  
PROGRAM: Park Operations

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	<u>\$ 7,727,001</u>

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	1,062,515
Fee Revenue for fees not listed	3,785,925
Non Fee Revenue	1,156,300
Local Cost	<u>1,559,001</u>
Budgeted Sources	<u>\$ 7,563,741</u>

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	<u>\$ 8,086,001</u>

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	1,421,515
Fee Revenue for fees not listed	3,785,925
Non Fee Revenue	1,156,300
Local Cost	<u>1,559,001</u>
Revised Sources	<u>\$ 7,922,741</u>

DIFFERENCES (See Following Page for Details)	
	<u>\$ 359,000</u>
	359,000
	-
	-
	-
	<u>\$ 359,000</u>

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	89,926
Inflationary Costs	29,750
Other	315,854
Total	<u>\$ 435,530</u>

Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:
See Attached.





**2006-07 REVISED/NEW FEE REQUESTS  
SUMMARY OF JUSTIFICATION AND BUDGETARY IMPACT**

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**BUDGET UNIT:** AAA CCP  
**PROGRAM:** Park Operations

**Summary of Justification for Fee Requests(s) and the Budgetary Impact to Program if Fee(s) are approved:**

The Regional Parks Department is experiencing unprecedented growth throughout the regional parks and trail systems. New development and infrastructure projects are providing a wonderful opportunity to attract more park visitors and enhance the experience for returning visitors. Additionally, new programs like the Environmental Science Day Camp and the opening of Camp Bluff Lake, coupled with administration of the improvement projects and planning for new trail systems and a new regional park in Colton, have demanded an increase in staffing levels. To meet the need, the Board approved the addition of 4 positions as mid-year items. Although the department was able to absorb funding for those positions temporarily, it has been at a cost to the maintenance and operations budgets available to the parks. Approval of the requested fee increases would restore services and supplies appropriations to previous levels in order to meet the maintenance and operations needs at the outlying parks. As in the past, all fee increase requests have been analyzed in order to ensure the least impact to visitors. If approved, the increases would serve to bring fees in-line with current market rates, and reflect an increase consistent with the additional amenities offered. Without the fee increases, park operations and maintenance would begin to suffer.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (a)Calico (1)Entrance Fees (A) Entrance fee per person (IV)	Bus - tour	\$ 2.00	66,000	\$ 132,000	\$ 3.00	66,000	\$ 198,000	\$ 1.00	-	\$ 66,000	\$ 66,000	This fee has not been increased since a fee was originally adopted. However, there have been increased costs for operations and maintenance of the park. Approval of this fee would provide additional revenue to increase appropriations for operations and maintenance.
16.0223 (a)Calico (1)Entrance Fees (B) Annual family entrance pass (I)	Valid at Calico	\$ 24.00	115	\$ 2,760	\$ 30.00	115	\$ 3,450	\$ 6.00	-	\$ 690	\$ 690	The annual family entrance fee has not been increased with past gate fee increases. This increase would make the fee more consistent with current gate entrance fees, while still providing an affordable annual family pass option. Approval of this fee would provide additional revenue to increase appropriations for operations and maintenance.
16.0223 (a)Calico (2)Camping Fees (C)	Group Camping Fee (for established public or private institutions such as schools, churches, Boy Scouts, Girl Scouts, YMCA & YWCA)	\$ 3.00	920	\$ 2,760	\$ 5.00	920	\$ 4,600	\$ 2.00	-	\$ 1,840	\$ 1,840	Group camping fees have not increased along with other increases in camping fees. This increase makes the fee more consistent with current camping fees. Approval of this fee would provide additional revenue to increase appropriations for operations and maintenance.
16.0223 (a)Calico (2)Camping Fees (D)	Reservation fee, non- refundable	\$ 2.00	1,050	\$ 2,100	\$ 5.00	1,050	\$ 5,250	\$ 3.00	-	\$ 3,150	\$ 3,150	Regional Parks is currently upgrading the reservation system to provide better customer service. This fee is currently far below the reservation fees charged by other agencies. Approval of this fee would provide additional revenue to increase appropriations for maintenance of the reservation system, and for park operations and maintenance.
16.0223 (a)Calico (2)Camping Fees(G) Cabin rentals (I)	Per night (up to 4 persons)	\$ 28.00	830	\$ 23,240	\$ 33.00	830	\$ 27,390	\$ 5.00	-	\$ 4,150	\$ 4,150	Approval of the increase for this fee would bring cabin rental fees closer to the current market rate for comparable units. Bringing fees more in-line with current market rates would allow for an increase in appropriations for increased operations and maintenance costs.
16.0223 (a)Calico (5)Other Fees (D)	Special event application processing fee	\$ -	-	\$ -	\$ 100.00	4	\$ 400	\$ 100.00	4	\$ 400	\$ 400	This fee currently exists in the fee schedule at the other regional parks. Approval of this fee would make the fee consistent for special events throughout the park system. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (b)Moabi (1)Entrance Fees (D)	Five Visit Day Use Pass (valid at Moabi) for five visits. Good for up to 6 people in same vehicle, one visit per day	\$ 20.00	20	\$ 400	\$ 35.00	20	\$ 700	\$ 15.00	-	\$ 300	\$ 300	The 5-day use pass has not been increased with past gate fee increases. Increasing the fee would make the fee more consistent with current gate entrance fees, while still providing an affordable discounted rate for frequent visitors. Approval of this fee would provide additional revenue to increase appropriations for operations and maintenance.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (b)Moabi (2)Camping Fees:(A) (III)	Use of dump station when not paying camp fees	\$ 6.00	50	\$ 300	\$ 10.00	50	\$ 500	\$ 4.00	-	\$ 200	\$ 200	The fee for use of the dump station is far below the market rate. Approval of this fee would bring fees closer to the current market rate. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (b)Moabi (2)Camping Fees:(A) (V) RV sites: (i) Weekly rates (a)	With hookup (main hookup area) - delete the May-Oct language, weekly rate will be \$125/wk year-round	\$ 100.00	55	\$ 5,500	\$ 125.00	55	\$ 6,875	\$ 25.00	-	\$ 1,375	\$ 1,375	Approval of this fee request combines and slightly increases two separate seasonal fees, making the fee the same rate year-round. Other weekly rates for comparable camping in the area are consistently higher, so this change would bring fees closer to the current market rate. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (b)Moabi (2)Camping Fees:(A) (V) RV sites: (i) Weekly rates (b)	With hookup (main hookup area) - delete the Nov-Apr language, weekly rate will be \$125/wk year-round	\$ 80.00	15	\$ 1,200	\$ 125.00	15	\$ 1,875	\$ 45.00	-	\$ 675	\$ 675	
16.0223 (b)Moabi (2)Camping Fees:(A) (V) RV sites: (i) Weekly rates (c)	With hookup (Nov 1- Mar 31)(Peninsula sites)	\$ 80.00	60	\$ 4,800	\$ 125.00	60	\$ 7,500	\$ 45.00	-	\$ 2,700	\$ 2,700	Approval of this fee is requested to keep camping fee increase requests consistent. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (b)Moabi (2)Camping Fees:(A) (V) RV sites: (ii) Monthly rates (a)	Hookups #1-45 (November-April)	\$ 175.00	195	\$ 34,125	\$ 200.00	195	\$ 39,000	\$ 25.00	-	\$ 4,875	\$ 4,875	The park allows monthly camping stays during off peak season for visitors from colder climates. Other monthly rates for comparable camping in the area are consistently higher. This change would bring fees closer to the current market rate. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (b)Moabi (2)Camping Fees:(A) (V) RV sites: (ii) Monthly rates (b)	Peninsula sites (November-March)	\$ 175.00	185	\$ 32,375	\$ 200.00	185	\$ 37,000	\$ 25.00	-	\$ 4,625	\$ 4,625	
16.0223 (b)Moabi (2)Camping Fees:(A) (V) RV sites: (ii) Monthly rates (b)	DELETE old (b) Hookups #1-9, 22- 45(May-October) - there is a 2 week max stay May-Oct	\$ 300.00	-	\$ -	\$ -	-	\$ -	\$ (300.00)	-	\$ -	\$ -	The park has instituted a two-week maximum stay during peak season. Approval would delete this fee from the fee schedule. This would have no impact to revenues since this fee is not currently being used.
16.0223 (b)Moabi (2)Camping Fees:(A) (VI)	Reservation fee, non- refundable	\$ 2.00	525	\$ 1,050	\$ 5.00	525	\$ 2,625	\$ 3.00	-	\$ 1,575	\$ 1,575	Regional Parks is currently upgrading the reservation system to provide better customer service. Approval of this fee would provide additional revenue to increase appropriations for maintenance of the reservation system, and for park operations and maintenance.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (b)Moabi (2)Camping Fees:(B)	Group Camp fees (for established public or private institutions such as schools, churches, Boy Scouts, Girl Scouts, YMCA & YWCA), Per person (min 20 persons)	\$ -		\$ -	\$ 3.00	200	\$ 600	\$ 3.00	200	\$ 600	\$ 600	Currently, there is no discounted fee for established public or private institutions at Moabi. Would allow the park to publicize and encourage group camping use by established public or private institutions. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (b)Moabi (3)Mobile home site fees (A)	Lots 1,2, 30,39-43,47- 48,56-58,62,63,70,74- 80	\$ 200.00	280	\$ 56,000	\$ 220.00	280	\$ 61,600	\$ 20.00	-	\$ 5,600	\$ 5,600	Mobile home rates for comparable sites in the area are consistently higher. This change would bring fees closer to the current market rate. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (b)Moabi (3)Mobile home site fees(B)	Lots 4-29,31-38,44- 46,49-55,59-61,64- 69,71-73,81-105	\$ 220.00	555	\$ 122,100	\$ 240.00	555	\$ 133,200	\$ 20.00	-	\$ 11,100	\$ 11,100	Mobile home rates for comparable sites in the area are consistently higher. This change would bring fees closer to the current market rate. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (c) Glen Helen (1)Entrance Fees (A) (II)	Holidays (Easter, Memorial Day, 4th of July, Labor Day)	\$ 7.00	2,400	\$ 16,800	\$ 10.00	2,400	\$ 24,000	\$ 3.00	-	\$ 7,200	\$ 7,200	Approval would allow for an increase in holiday gate fees. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.
16.0223 (c) Glen Helen (1)Entrance Fees (A) (III)	Weekends (Sat & Sun)	\$ 5.00	19,000	\$ 95,000	\$ 7.00	19,000	\$ 133,000	\$ 2.00	-	\$ 38,000	\$ 38,000	Approval would allow for an increase in weekend gate fees when parks are busiest. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.
16.0223 (c) Glen Helen (4) Camping Fees (A) (I)	Without hookup	\$ 13.00	4,450	\$ 57,850	\$ 15.00	4,450	\$ 66,750	\$ 2.00	-	\$ 8,900	\$ 8,900	The rate for non-hookup camping has not been increased with past fee increases. Approval of this fee is requested to keep camping fee increase requests consistent. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (c) Glen Helen (4) Camping Fees (A) (II)	Reservation fee, non- refundable	\$ 2.00	480	\$ 960	\$ 5.00	480	\$ 2,400	\$ 3.00	-	\$ 1,440	\$ 1,440	Regional Parks is currently upgrading the reservation system to provide better customer service. Approval of this fee would provide additional revenue to increase appropriations for maintenance of the reservation system, and for park operations and maintenance.
16.0223 (c) Glen Helen (4) Camping Fees (A) (III)	Use of dump station when not paying camp fees	\$ 7.00	290	\$ 2,030	\$ 10.00	290	\$ 2,900	\$ 3.00	-	\$ 870	\$ 870	The fee for use of the dump station is far below the market rate. Approval of this fee would bring fees closer to the current market rate. Approval would provide for additional appropriations for park operations and maintenance.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (c) Glen Helen (4) Camping Fees (A) (IV) Special events and concerts: (i)	Without hookup, per person	\$ 10.00	1,450	\$ 14,500	\$ 20.00	1,450	\$ 29,000	\$ 10.00	-	\$ 14,500	\$ 14,500	Increases in security costs and park staffing costs have increased dramatically during concert events. Approval would provide for additional appropriations for staffing, security and operations during special events.
16.0223 (c) Glen Helen (4) Camping Fees (D) Groups (I)	Per adult/youth (minimum of 20 persons) - change fee language to remove the \$2 rate for groups over 50	\$ 2.00	300	\$ 600	\$ 3.00	300	\$ 900	\$ 1.00	-	\$ 300	\$ 300	Approval of this fee increase would make the fee a consistent \$3 for all large groups over 20 persons. It removes the \$2 rate for groups over 50. Since larger groups require more park resources, the existing fee was not sufficient to cover the costs to the park.
16.0223 (c) Glen Helen (5) Picnic site reservation fees, per day (A)	Delete "small group sites with shelter" (does not apply)	\$ 35.00	-	\$ -	\$ -	-	\$ -	\$ (35.00)	-	\$ -	\$ -	This fee is no longer applicable. Currently, all the sites at Glen Helen are classified as either medium or large, depending on occupancy limits. Approval to remove this fee language from the fee schedule would have no impact since the fee in not currently being utilized.
16.0223 (c) Glen Helen (5) Picnic site reservation fees, per day (A)	Mid-size group site with shelter	\$ 75.00	30	\$ 2,250	\$ 100.00	30	\$ 3,000	\$ 25.00	-	\$ 750	\$ 750	With the recent renovation of shelters throughout the park system, all shelter fees have been analyzed for consistency of fees in regards to the size of the shelter and amenities offered. Approval would provide for additional approp for park operations and maintenance.
16.0223 (c) Glen Helen (5) Picnic site reservation fees, per day (B)	Large group sites with shade shelter	\$ 125.00	25	\$ 3,125	\$ 200.00	25	\$ 5,000	\$ 75.00	-	\$ 1,875	\$ 1,875	With the recent renovation of shelters throughout the park system, all shelter fees have been analyzed for consistency of fees in regards to the size of the shelter and amenities offered. Approval would provide for additional approp for park operations and maintenance.
16.0223 (d)Mojave Narrows (1)Entrance Fees (C)Discount vehicle entrance	Valid at Mojave Narrows only	\$ -	-	\$ -	\$ 45.00	15	\$ 675	\$ 45.00	15	\$ 675	\$ 675	This fee was previously removed from the fee schedule. However, park patrons, especially families in the area, have inquired about the pass. Approval to reinstate this fee would meet a public service request.
16.0223 (d)Mojave Narrows (3)Camping Fees (A)(IV)	Reservation fee, non- refundable	\$ 2.00	155	\$ 310	\$ 5.00	155	\$ 775	\$ 3.00	-	\$ 465	\$ 465	Regional Parks is currently upgrading the reservation system to provide better customer service. Approval of this fee would provide additional revenue to increase approp for maintenance of the reservation system, and for park operations and maintenance.
16.0223 (d)Mojave Narrows (3)Camping Fees (C)	Group overflow designated areas excluding holiday/special events	\$ 10.00	75	\$ 750	\$ 15.00	75	\$ 1,125	\$ 5.00	-	\$ 375	\$ 375	Approval of this fee is requested to keep camping fee increase requests consistent. Approval would provide for additional appropriations for park operations and maintenance.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (d)Mojave Narrows (3)Camping Fees (C) Group overflow...	Holidays and special events	\$ 15.00	90	\$ 1,350	\$ 18.00	90	\$ 1,620	\$ 3.00	-	\$ 270	\$ 270	Approval of this fee is requested to keep camping fee increase requests consistent. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (d)Mojave Narrows (3)Camping Fees (D) established group rate	(I) Per adult/youth (minimum of 20 persons) changed fee language to remove the \$2 rate for groups over 50	\$ 2.00	45	\$ 90	\$ 3.00	45	\$ 135	\$ 1.00	-	\$ 45	\$ 45	Approval of this fee increase would make the fee a consistent \$3 for all large groups over 20 persons. It removes the \$2 rate for groups over 50. Since larger groups require more park resources, the existing fee was not sufficient to cover the costs to the park.
16.0223 (e) Prado (1)Entrance Fees (A) (II)	Holidays (Easter, Memorial Day, 4th of July, Labor Day)	\$ 7.00	5,140	\$ 35,980	\$ 10.00	5,140	\$ 51,400	\$ 3.00	-	\$ 15,420	\$ 15,420	Approval would allow for an increase in holiday gate fees. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.
16.0223 (e) Prado (1)Entrance Fees (A) (III)	Weekends (Sat & Sun)	\$ 5.00	46,820	\$ 234,100	\$ 7.00	46,820	\$ 327,740	\$ 2.00	-	\$ 93,640	\$ 93,640	Approval would allow for an increase in weekend gate fees. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.
16.0223 (e) Prado (3)Camping Fees (A) (V)	Reservation fee, non- refundable	\$ 2.00	205	\$ 410	\$ 5.00	205	\$ 1,025	\$ 3.00	-	\$ 615	\$ 615	Regional Parks is currently upgrading the reservation system to provide better customer service. Approval of this fee would provide additional revenue to increase appropriations for maintenance of the reservation system, and for park operations and maintenance.
16.0223 (e) Prado (3)Camping Fees (C)	Per adult/youth (minimum of 20 persons) changed fee language to remove the \$2 rate for groups over 50	\$ 2.00	260	\$ 520	\$ 3.00	260	\$ 780	\$ 1.00	-	\$ 260	\$ 260	Approval of this fee increase would make the fee a consistent \$3 for all large groups over 20 persons. It removes the \$2 rate for groups over 50. Since larger groups require more park resources, the existing fee was not sufficient to cover the costs to the park.
16.0223 (f) Cucamonga- Guasti (1)Entrance Fees (A) (II)	Holidays (Easter, Memorial Day, 4th of July, Labor Day)	\$ 7.00	1,680	\$ 11,760	\$ 10.00	1,680	\$ 16,800	\$ 3.00	-	\$ 5,040	\$ 5,040	Approval would allow for an increase in holiday gate fees. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.
16.0223 (f) Cucamonga- Guasti (1)Entrance Fees (A) (III)	Weekends (Sat & Sun)	\$ 5.00	12,500	\$ 62,500	\$ 7.00	12,500	\$ 87,500	\$ 2.00	-	\$ 25,000	\$ 25,000	Approval would allow for an increase in weekend gate fees. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
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**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (f) Cucamonga- Guasti (4) Picnic reservation fees, per day(A)	Shelter 1 - change language to "picnic site reservation fees, per day" to reflect that all shelters are \$400	\$ 300.00	14	\$ 4,200	\$ 400.00	14	\$ 5,600	\$ 100.00	-	\$ 1,400	\$ 1,400	All of the picnic shelters at Guasti were recently renovated. Currently, all of the shelters offer similar size and amenities. Therefore, we are requesting a consistent fee for all shelters.
16.0223 (f) Cucamonga- Guasti (4) Picnic reservation fees, per day(A)	Shelter 2 - change language to "picnic site reservation fees, per day" to reflect that all shelters are \$400	\$ 350.00	16	\$ 5,600	\$ 400.00	16	\$ 6,400	\$ 50.00	-	\$ 800	\$ 800	All of the picnic shelters at Guasti were recently renovated. Currently, all of the shelters offer similar size and amenities. Therefore, we are requesting a consistent fee for all shelters.
16.0223 (g) Yucaipa (1) Entrance Fees (A) (II)	Holidays (Easter, Memorial Day, 4th of July, Labor Day)	\$ 7.00	4,970	\$ 34,790	\$ 10.00	4,970	\$ 49,700	\$ 3.00	-	\$ 14,910	\$ 14,910	Approval would allow for an increase in holiday gate fees. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.
16.0223 (g) Yucaipa (1) Entrance Fees (A) (III)	Weekends (Sat & Sun)	\$ 5.00	17,660	\$ 88,300	\$ 7.00	17,660	\$ 123,620	\$ 2.00	-	\$ 35,320	\$ 35,320	Approval would allow for an increase in weekend gate fees. The revenue generated by approval of the fee increase would restore services and supplies approp in order to meet the maintenance and operations needs throughout the park system.
16.0223 (g) Yucaipa (2) Swimming Fees (A) (I)	Adults and youths, per day (Mon-Fri)	\$ 2.00	32,250	\$ 64,500	\$ 3.00	32,250	\$ 96,750	\$ 1.00	-	\$ 32,250	\$ 32,250	Approval of this \$1 increase per person at Yucaipa is requested because of the demand for the facility and the facilities capacity limit. The revenue generated by the requested fee increase would provide for maintenance and operations needs throughout the park system.
16.0223 (g) Yucaipa (4) Camping Fees (A) (IV)	Reservation fee, non- refundable	\$ 2.00	1,490	\$ 2,980	\$ 5.00	1,490	\$ 7,450	\$ 3.00	-	\$ 4,470	\$ 4,470	Regional Parks is currently upgrading the reservation system to provide better customer service. Approval of this fee would provide additional revenue to increase approp for maintenance of the reservation system, and for park operations and maintenance.
16.0223 (g) Yucaipa (4) Camping Fees (A) (V)	Use of dump station when not paying camping fees	\$ 7.00	825	\$ 5,775	\$ 10.00	825	\$ 8,250	\$ 3.00	-	\$ 2,475	\$ 2,475	The fee for use of the dump station is far below the market rate. Approval of this fee would bring fees closer to the current market rate. Approval would provide for additional approp for park operations and maintenance.
16.0223 (g) Yucaipa (4) Camping Fees (C)	Group and overflow designated areas excluding holidays/special events	\$ 10.00	200	\$ 2,000	\$ 15.00	200	\$ 3,000	\$ 5.00	-	\$ 1,000	\$ 1,000	Approval of this fee is requested to keep camping fee increase requests consistent. Approval would provide for additional appropriations for park operations and maintenance.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
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**FUND NAME :** General Fund  
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CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (g) Yucaipa (4)Camping Fees (C) Group & overflow (I)	Holidays and special events	\$ 15.00	180	\$ 2,700	\$ 20.00	180	\$ 3,600	\$ 5.00	-	\$ 900	\$ 900	Approval of this fee is requested to keep camping fee increase requests consistent. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (g) Yucaipa (4)Camping Fees (G)	Camping fees, for groups - delete this language/fee	\$ 10.00	-	\$ -	\$ -	-	\$ -	\$ (10.00)	-	\$ -	\$ -	Approval to remove this fee from the fee schedule would have no impact since the fee is not being utilized.
16.0223 (g) Yucaipa (5)Picnic site reservation fees, per day (A)	Small group sites with shelter, including pool area	\$ 35.00	24	\$ 840	\$ 50.00	24	\$ 1,200	\$ 15.00	-	\$ 360	\$ 360	With the recent renovation of shelters throughout the park system, all shelter fees have been analyzed for consistency of fees in regards to the size of the shelter and amenities offered. Approval would provide for additional approp for park operations and maintenance.
16.0223 (g) Yucaipa (5)Picnic site reservation fees, per day (C)	Large group sites with shelter and additional facilities	\$ 300.00	45	\$ 13,500	\$ 400.00	45	\$ 18,000	\$ 100.00	-	\$ 4,500	\$ 4,500	The large group shelters have been completely renovated, and additional amenities were added (kitchen islands with electricity and water). Approval would provide for additional approp for park operations and maintenance.
16.0223 (h)Lake Gregory (1)Entrance Fees (B)	Annual individual entrance pass (does not include waterslide)	\$ 20.00	30	\$ 600	\$ 25.00	30	\$ 750	\$ 5.00	-	\$ 150	\$ 150	The annual entrance pass fees have not increased in 10 years. However, there have been increases in the costs to maintain and operate the facility due to inflation, increases in salaries and benefits, and generally higher maintenance costs.
16.0223 (h)Lake Gregory (1)Entrance Fees (C)	Annual entrance pass for senior citizen or individual with disability (does not include waterslide)	\$ 15.00	195	\$ 2,925	\$ 20.00	195	\$ 3,900	\$ 5.00	-	\$ 975	\$ 975	See Above
16.0223 (h)Lake Gregory (1)Entrance Fees (D)	Annual family entrance pass (excluding holidays and special events does not include waterslide)	\$ 80.00	75	\$ 6,000	\$ 100.00	75	\$ 7,500	\$ 20.00	-	\$ 1,500	\$ 1,500	See Above
16.0223 (h)Lake Gregory (1)Entrance Fees (E)	Families exceeding four (4) persons with valid annual entrance pass (applicable to swim season only)	\$ 20.00	30	\$ 600	\$ 25.00	30	\$ 750	\$ 5.00	-	\$ 150	\$ 150	See Above





# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (h)Lake Gregory (5)Facilities rental (A)Indoor- San Moritz Lodge(III)	Banquet room (capacity 300)(includes kitchen): (i) Class I (non-profit) use	\$ 30.00	100	\$ 3,000	\$ 50.00	100	\$ 5,000	\$ 20.00	-	\$ 2,000	\$ 2,000	Fees for the banquet facility at the San Moritz Lodge are some of the lowest in the area. Approval would bring fees closer to current market rates in the area. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (h)Lake Gregory (5)Facilities rental (A)Indoor- San Moritz Lodge(III)	Banquet room (capacity 300)(includes kitchen): (ii) Class II (profit) use	\$ 80.00	280	\$ 22,400	\$ 100.00	280	\$ 28,000	\$ 20.00	-	\$ 5,600	\$ 5,600	Fees for the banquet facility at the San Moritz Lodge are some of the lowest in the area. Approval would bring fees closer to current market rates in the area. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (i) Mojave River Forks (2)Camping fees (A) (IV)	Equestrian camping	\$ 12.00	120	\$ 1,440	\$ 15.00	120	\$ 1,800	\$ 3.00	-	\$ 360	\$ 360	Approval would increase the equestrian camping rate consistent with other camping fee increase requests. Approval would provide for additional appropriations for park operations and maintenance.
16.0223 (i) Mojave River Forks (2)Camping fees (A) (V)	Group equestrian camping	\$ 12.00	80	\$ 960	\$ 12.00	80	\$ 960	\$ -	-	\$ -	\$ -	Currently, there is an equestrian camping rate applicable to group and equestrian camping. We are requesting an increase in equestrian camping, but want to provide a reduced rate for groups. Since groups are currently charged \$12, there will be no net change in revenue resulting from this new fee class.
16.0223 (i) Mojave River Forks (2)Camping fees (A) (VI)	Reservation fee, non- refundable	\$ 2.00	85	\$ 170	\$ 5.00	85	\$ 425	\$ 3.00	-	\$ 255	\$ 255	Regional Parks is currently upgrading the reservation system to provide better customer service. Approval of this fee would provide additional revenue to increase approp for maintenance of the reservation system, and for park operations and maintenance.
16.0223 (i) Mojave River Forks (2)Camping fees (A) (VII)	Use of dump station when not paying camping fees	\$ 5.00	80	\$ 400	\$ 7.00	80	\$ 560	\$ 2.00	-	\$ 160	\$ 160	The fee for use of the dump station is far below the market rate. Approval of this fee would bring fees closer to the current market rate. Approval would provide for additional approp for park operations and maintenance.
16.0223 (i) Mojave River Forks (2)Camping fees (C)	Per adult/youth (minimum of 20 persons) changed fee language to remove the \$2 rate for groups over 50	\$ 2.00	-	\$ -	\$ 3.00	-	\$ -	\$ 1.00	-	\$ -	\$ -	Approval of this fee increase would make the fee a consistent \$3 for all large groups over 20 persons. It removes the \$2 rate for groups over 50. Since larger groups require more park resources, the existing fee was not sufficient to cover the costs to the park.
16.0223 (i) Mojave River Forks (2)Camping fees (D) Senior camping (I)	Without hookup	\$ 13.00		\$ -	\$ 11.00		\$ -	\$ (2.00)	-	\$ -	\$ -	Currently, there is no reduced rate for senior camping in the fee schedule for Mojave River Forks. Because authority to reduce this fee up to 50% has been granted to the Director, the park offers a discount to senior campers. Approval of this fee would allow the park to publicize and encourage camping use by senior citizens.



# 2006-07 REVISED/NEW FEE REQUESTS FEE SUMMARY

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Regional Parks  
**FUND NAME :** General Fund  
**PROGRAM:** Park Operations

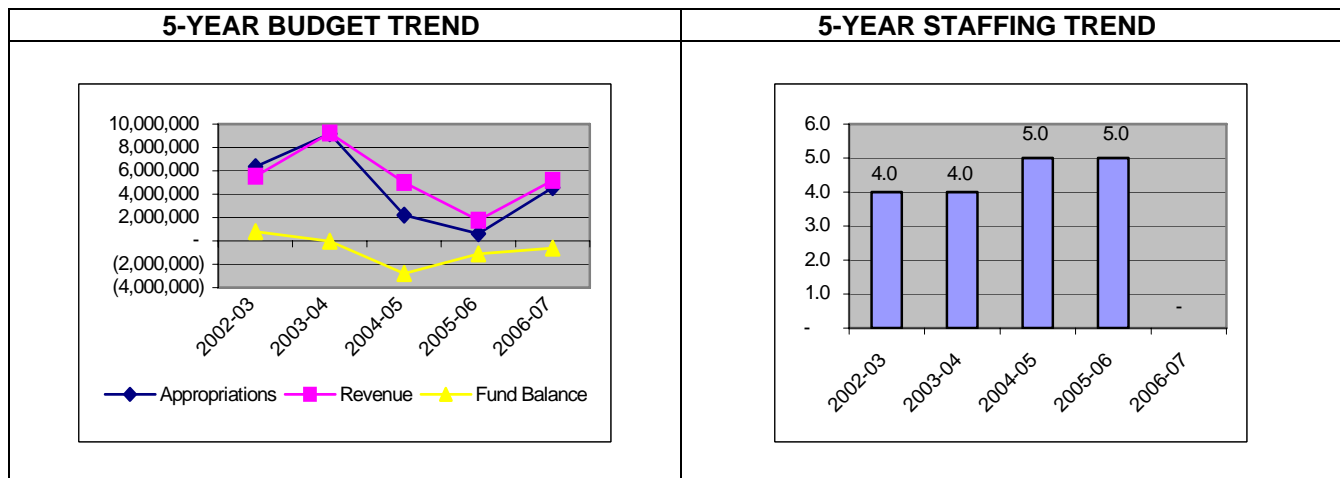
CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
16.0223 (i) Mojave River Forks (2) Camping fees (D) Senior camping (II)	With hookup (electric/sewer/ water or electric/ water)	\$ 20.00		\$ -	\$ 18.00		\$ -	\$ (2.00)	-	\$ -	\$ -	Currently, there is no reduced rate for senior camping in the fee schedule for Mojave River Forks. Because authority to reduce this fee up to 50% has been granted to the Director, the park offers a discount to senior campers. Approval of this fee would allow the park to publicize and encourage camping use by senior citizens.
16.0223 (i) Mojave River Forks (2) Camping fees (D) Senior camping (III)	Walk-in Tent Sites	\$ 10.00		\$ -	\$ 8.00		\$ -	\$ (2.00)	-	\$ -	\$ -	See Above
16.0223 (i) Mojave River Forks (4) Picnic site reservation fee, per day (A)	Medium shelter	\$ 50.00	10	\$ 500	\$ 100.00	10	\$ 1,000	\$ 50.00	-	\$ 500	\$ 500	The use of shelters throughout the park system for birthday parties and family gatherings has increased dramatically over the past few years. Approval of this fee would make the fee more consistent with shelter fees charged at other parks.
16.0223 (j) Camp Bluff Lake (B)	Facility Staff - language change, delete "Lifeguards, Nurses" and add "Ranger"	\$ -		\$ -	\$ -		\$ -	\$ -	-	\$ -	\$ -	When fees were established for groups with their own programs, Regional Parks was originally going to provide lifeguards and nurses. However, interested groups stated they were willing to provide their own staffing. Changing the language reduces staffing costs to the Department by eliminating the need to hire additional camp staff. Approval of this fee would help ensure the camp would be able to meet its expenses, and consequently help to ensure the camp's success.

## County Trail System

### DESCRIPTION OF MAJOR SERVICES

Regional Parks Division is the steward of the county's Regional Trail Program charged with the development, operation and maintenance of diversified trails throughout the county. This continuous trail system will be enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In 2004-05, construction was completed on a 3.5-mile segment of trail along the Santa Ana River, between La Cadena Drive and Waterman Avenue (Phase II), and is currently open to users. On June 21, 2005, the Board of Supervisors approved an agreement with the State Resources Agency for \$4,200,000 in State River Parkway funds for improvements along the Santa Ana River Corridor. In connection with that grant, design is underway on the segment between the Riverside County Line to La Cadena Drive (Phase I), with a completion date estimated in May 2007. Design and environmental work has also commenced on Phase III, from Waterman Avenue to California Street, and construction is anticipated to begin in the fall of 2007.

### BUDGET HISTORY



### PERFORMANCE HISTORY

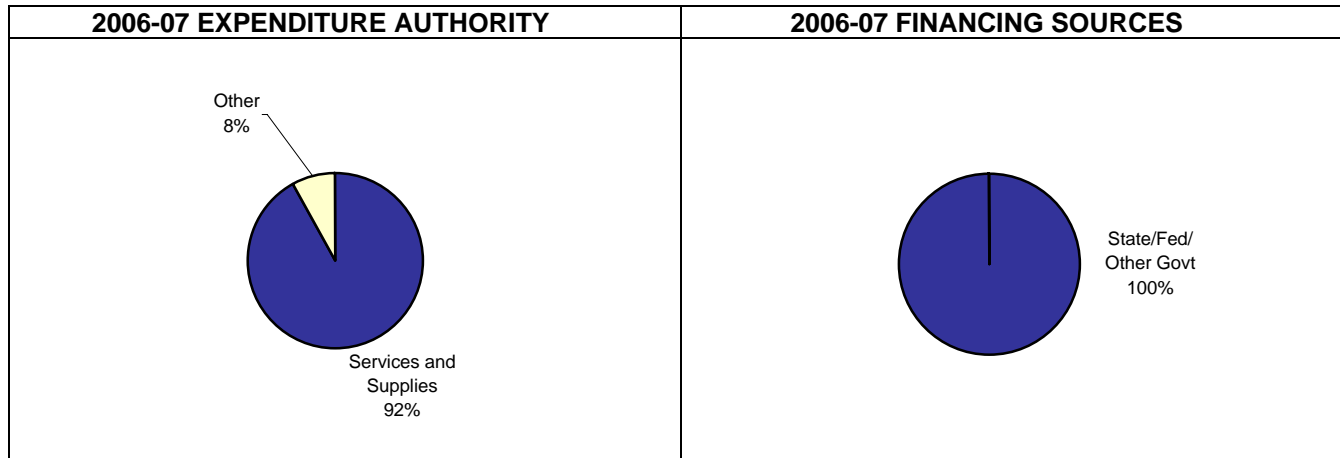
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	994,711	3,308,139	498,690	626,331	285,902
Departmental Revenue	156,336	240,534	2,153,686	1,758,682	807,430
Fund Balance				(1,132,351)	
Budgeted Staffing				5.0	

2005-06 estimated expenditures are \$340,429 less than budget mainly due to environmental issues that have delayed Phase III design of the Santa Ana River Trail (SART).

2005-06 revenues are estimated to be \$951,252 less than budget due to the delay in Phase III of the SART and the corresponding receipt of federal funds as reimbursement. Also, reimbursement has been delayed for the newly constructed Phase II due to complications in finalizing paperwork for the construction contract. This reimbursement is now expected to be received in 2006-07.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** County Trail System

**BUDGET UNIT:** RTS CCP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	158,884	244,775	249,368	247,635	349,921	-	(349,921)
Services and Supplies	1,014,777	3,186,315	464,090	212,354	562,549	4,188,935	3,626,386
Central Computer	-	-	-	-	-	3,370	3,370
Vehicles	-	-	40,277	-	-	-	-
Transfers	-	7,147	7,108	1,011	1,011	366,283	365,272
Total Exp Authority	1,173,661	3,438,237	760,843	461,000	913,481	4,558,588	3,645,107
Reimbursements	-	(130,098)	(262,153)	(175,098)	(287,150)	-	287,150
Total Appropriation	1,173,661	3,308,139	498,690	285,902	626,331	4,558,588	3,932,257
<b>Departmental Revenue</b>							
Use Of Money and Prop	26,787	10,145	4,422	3,100	5,500	2,200	(3,300)
State, Fed or Gov't Aid	9,999	229,275	2,054,814	742,650	1,753,182	5,162,558	3,409,376
Other Revenue	119,550	1,114	89,450	61,680	-	-	-
Total Revenue	156,336	240,534	2,148,686	807,430	1,758,682	5,164,758	3,406,076
Operating Transfers In	-	-	5,000	-	-	4,653	4,653
Total Financing Sources	156,336	240,534	2,153,686	807,430	1,758,682	5,169,411	3,410,729
Fund Balance					(1,132,351)	(610,823)	521,528
Budgeted Staffing					5.0	-	(5.0)

Salaries and benefits are decreasing by \$349,921 resulting from the transfer of 5.0 budgeted positions to the general fund parks budget in order to eliminate cash flow issues resulting from delays in receiving grant reimbursements.

Services and supplies are increasing by \$3,626,386 due to planned construction of Phase 1 of the SART.

Transfers are increasing by \$365,272 primarily to reimburse the Public Works Department for staffing costs associated with construction of Phase I of the Santa Ana River Trail. Increased transfers are also anticipated to the general fund for staff costs associated with planning/administration of various grant projects.

Reimbursements are decreasing by \$287,150 primarily because general fund support for trails staffing is no longer necessary because of the transfer of 5.0 positions to the parks budget unit.

State, federal, and other governmental aid is increasing by \$3,409,376 principally because of additional reimbursements expected from the state for costs related to Phase I of the Santa Ana River Trail.



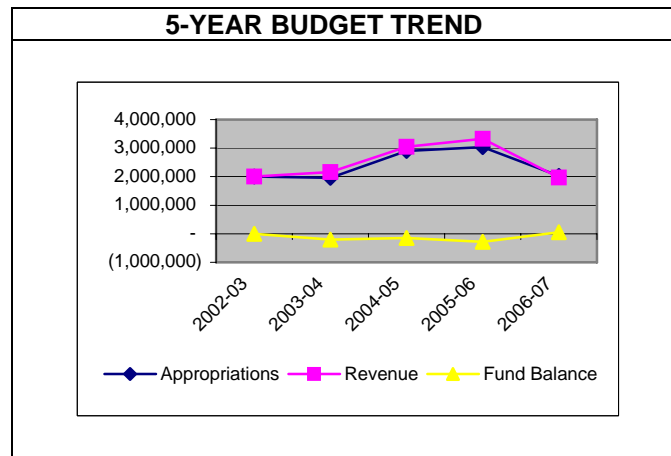
## Proposition 12 Projects

### DESCRIPTION OF MAJOR SERVICES

Proposition 12 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2000, responding to the recreational and open-space needs of a growing population and expanding urban communities. The Program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 12 funds is \$4,832,410. On January 29, 2002, the Board of Supervisors approved a list of projects to be funded by this financing source.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



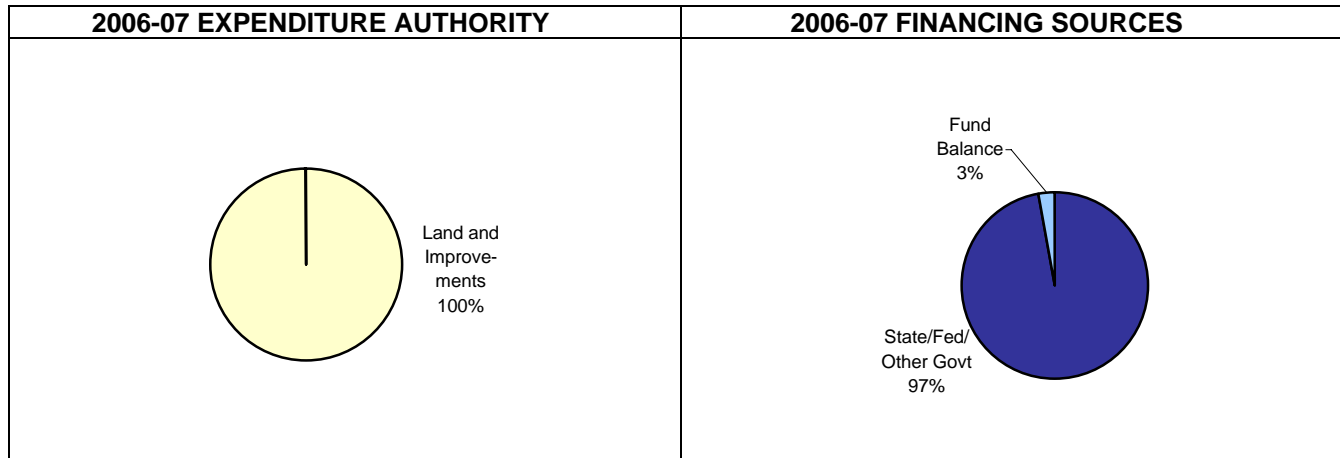
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	226,908	591,065	506,425	3,535,713	2,147,651
Departmental Revenue	26,714	209,795	379,737	3,819,025	2,487,311
Fund Balance				(283,312)	

Expenditures for 2005-06 are estimated to be approximately \$1.4 million less than budget due to a number of Proposition 12 projects not commencing as originally anticipated. These projects are now expected to begin in 2006-07 and have been re-budgeted accordingly.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Proposition 12 Projects

**BUDGET UNIT:** RKL RGP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	226,908	408,332	1,683	-	-	-	-
Land and Improvements	-	-	505,069	1,757,651	2,789,968	2,029,322	(760,646)
Transfers	-	14,815	(327)	90,000	250,000	-	(250,000)
<b>Total Appropriation</b>	<b>226,908</b>	<b>423,147</b>	<b>506,425</b>	<b>1,847,651</b>	<b>3,039,968</b>	<b>2,029,322</b>	<b>(1,010,646)</b>
Operating Transfers Out	-	167,918	-	300,000	-	-	-
<b>Total Requirements</b>	<b>226,908</b>	<b>591,065</b>	<b>506,425</b>	<b>2,147,651</b>	<b>3,039,968</b>	<b>2,029,322</b>	<b>(1,010,646)</b>
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	2,389	4,199	4,825	1,800	1,800	-
State, Fed or Gov't Aid	26,714	207,406	575,538	1,855,590	3,021,480	1,971,174	(1,050,306)
Other Revenue	-	-	(200,000)	200,000	-	-	-
<b>Total Revenue</b>	<b>26,714</b>	<b>209,795</b>	<b>379,737</b>	<b>2,060,415</b>	<b>3,023,280</b>	<b>1,972,974</b>	<b>(1,050,306)</b>
Operating Transfers In	-	-	-	426,896	300,000	-	(300,000)
<b>Total Financing Sources</b>	<b>26,714</b>	<b>209,795</b>	<b>379,737</b>	<b>2,487,311</b>	<b>3,323,280</b>	<b>1,972,974</b>	<b>(1,350,306)</b>
<b>Fund Balance</b>					<b>(283,312)</b>	<b>56,348</b>	<b>339,660</b>

Land, structures and improvements are decreasing by \$760,646 primarily to the completion of a number of projects in 2005-06 including a new restroom at Moabi Regional Park, group area development and restroom renovation at Guasti Regional Park, and RV campground upgrades at Prado Regional Park.

Transfers are decreasing by \$250,000 due to completion of the Moabi Boat Launch project.

Use of money and property budgeted at \$1,800 for 2006-07.

State, federal, and other governmental aid is decreasing by \$1,050,306 due to fewer projects scheduled for 2006-07.

Operating transfers in are decreasing by \$300,000 due to the completion of projects in the previous fiscal year.



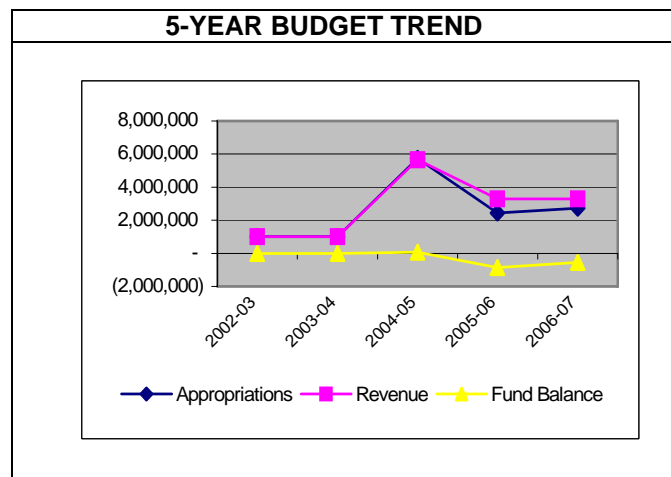
## Proposition 40 Projects

### DESCRIPTION OF MAJOR SERVICES

Proposition 40 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is \$4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



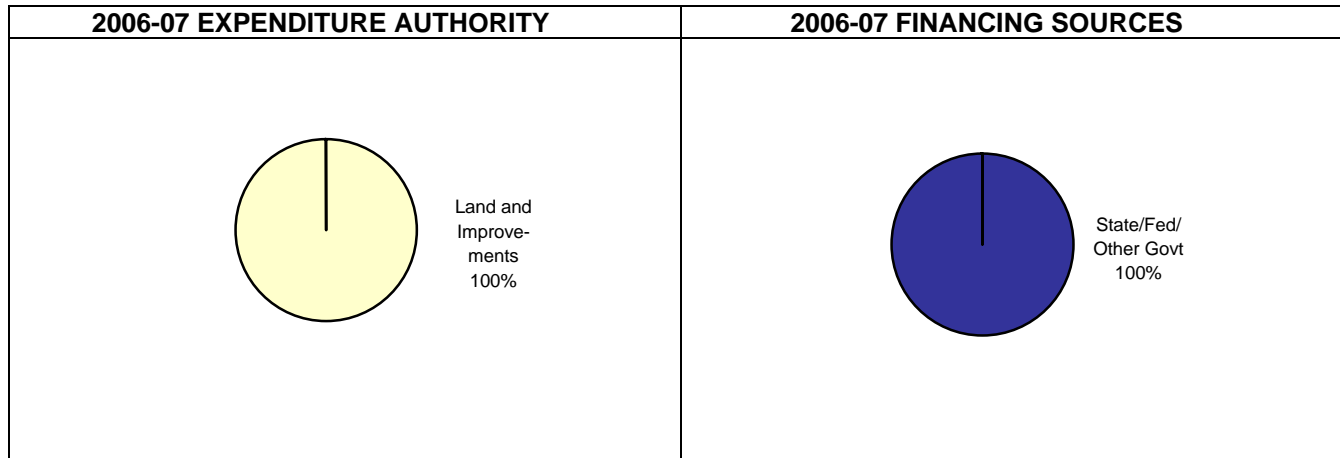
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	131,713	2,027,391	2,431,185	140,829
Departmental Revenue	-	213,183	1,080,283	3,296,181	449,585
Fund Balance				(864,996)	

Expenditures for 2005-06 are estimated to be approximately \$2.3 million less than budget due to a number of Proposition 40 projects not commencing as originally anticipated. These projects are now expected to begin in 2006-07 and have been re-budgeted accordingly. Consequently, revenues received for these projects will be less than budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Proposition 40 Projects

BUDGET UNIT: RKM RGP  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	131,713	336,929	-	-	-	-
Land and Improvements	-	-	1,760,462	90,829	2,376,185	2,737,215	361,030
Transfers	-	-	230,000	50,000	55,000	-	(55,000)
Total Exp Authority	-	131,713	2,327,391	140,829	2,431,185	2,737,215	306,030
Reimbursements	-	-	(300,000)	-	-	-	-
Total Appropriation	-	131,713	2,027,391	140,829	2,431,185	2,737,215	306,030
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	83	5,983	2,700	5,100	2,600	(2,500)
State, Fed or Gov't Aid	-	213,100	729,300	346,885	3,291,081	3,290,855	(226)
Other Revenue	-	-	345,000	100,000	-	-	-
Total Revenue	-	213,183	1,080,283	449,585	3,296,181	3,293,455	(2,726)
Fund Balance					(864,996)	(556,240)	308,756

Land, structures and improvements are increasing by \$361,030 primarily because of the proposed Mojave Narrows Interpretive Center.

Transfers are decreasing by \$55,000 due to completion of the Moabi Boat Launch project.





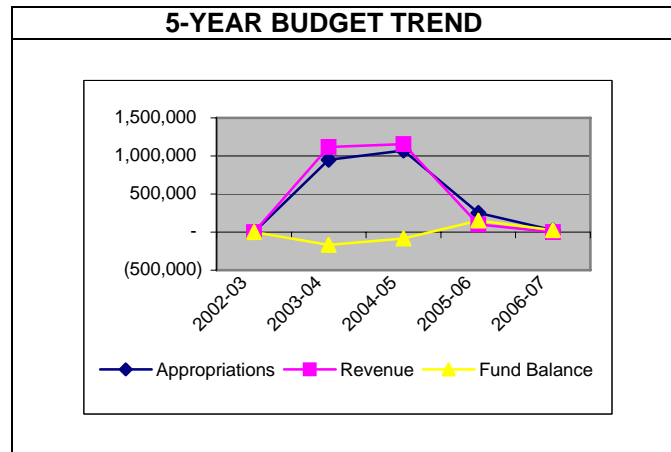
## Moabi Regional Park Boat Launching Facility

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Division was awarded a \$1,273,000 grant from the California Department of Boating and Waterways in July 2002 for the purpose of renovating the Moabi Regional Park Boat Launching Facility. The project, completed in the summer of 2005, provides additional opportunities for the public to enjoy recreational water activities including boating, fishing and waterskiing. It is anticipated that all project expenditures and a final grant closeout will be completed during 2006-07.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



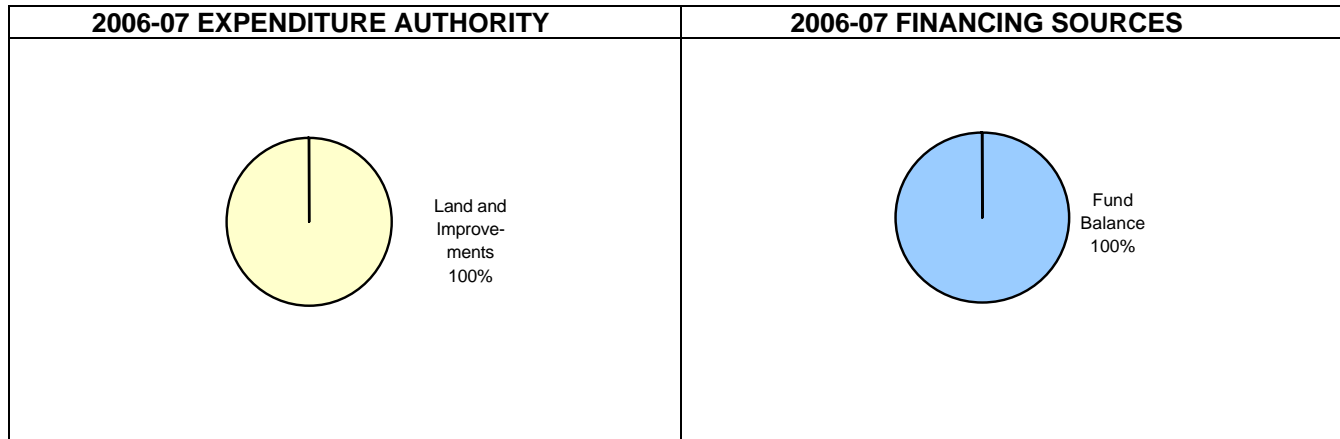
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	375,602	(83,433)	1,222,950	252,631	145,600
Departmental Revenue	207,795	1,771	1,457,983	100,200	18,332
Fund Balance				152,431	

Expenditures for 2005-06 are estimated to be approximately \$107,000 below budget due to project costs being less than anticipated. Consequently, reimbursements and state revenues received for this project are also expected to be less than budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Moabi Boat Launching Facility

BUDGET UNIT: RTP CCP  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	375,602	(89,227)	-	-	-	-	-
Land and Improvements	-	5,794	1,452,950	285,600	442,500	25,163	(417,337)
Total Exp Authority	375,602	(83,433)	1,452,950	285,600	442,500	25,163	(417,337)
Reimbursements	-	-	(230,000)	(140,000)	(189,869)	-	189,869
Total Appropriation	375,602	(83,433)	1,222,950	145,600	252,631	25,163	(227,468)
<b>Departmental Revenue</b>							
Use Of Money and Prop	193	1,771	1,627	3,675	200	-	(200)
State, Fed or Gov't Aid	156,801	-	936,542	499,657	100,000	-	(100,000)
Other Revenue	50,801	-	485,000	(485,000)	-	-	-
Total Revenue	207,795	1,771	1,423,169	18,332	100,200	-	(100,200)
Operating Transfers In	-	-	34,814	-	-	-	-
Total Financing Sources	207,795	1,771	1,457,983	18,332	100,200	-	(100,200)
Fund Balance					152,431	25,163	(127,268)

Land, structures and improvements are decreasing by \$417,337 due to completion of the Moabi Boat Launch project. It is expected that this budget unit will be closed out during 2006-07. Some minor appropriations are being requested in order to complete the final project inspections and report, as well as to finalize the accounting for closure of this fund.

Reimbursements are decreasing by \$189,869 because of completion of the project.

State, federal, and other governmental aid is decreasing by \$100,000 because of completion of this project.



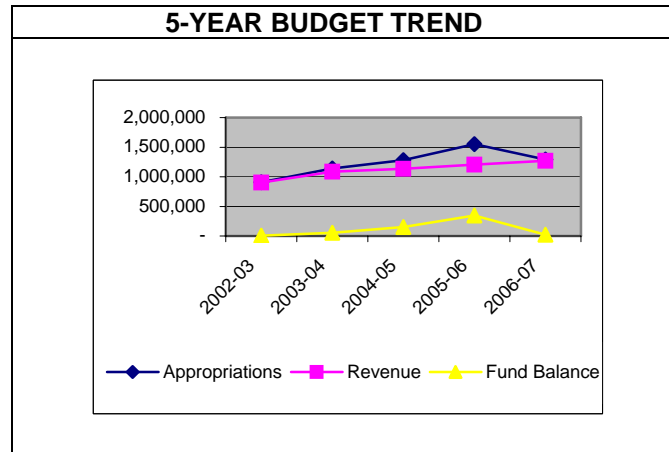
## Glen Helen Amphitheater

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the amphitheater at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the facility's debt service payment.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

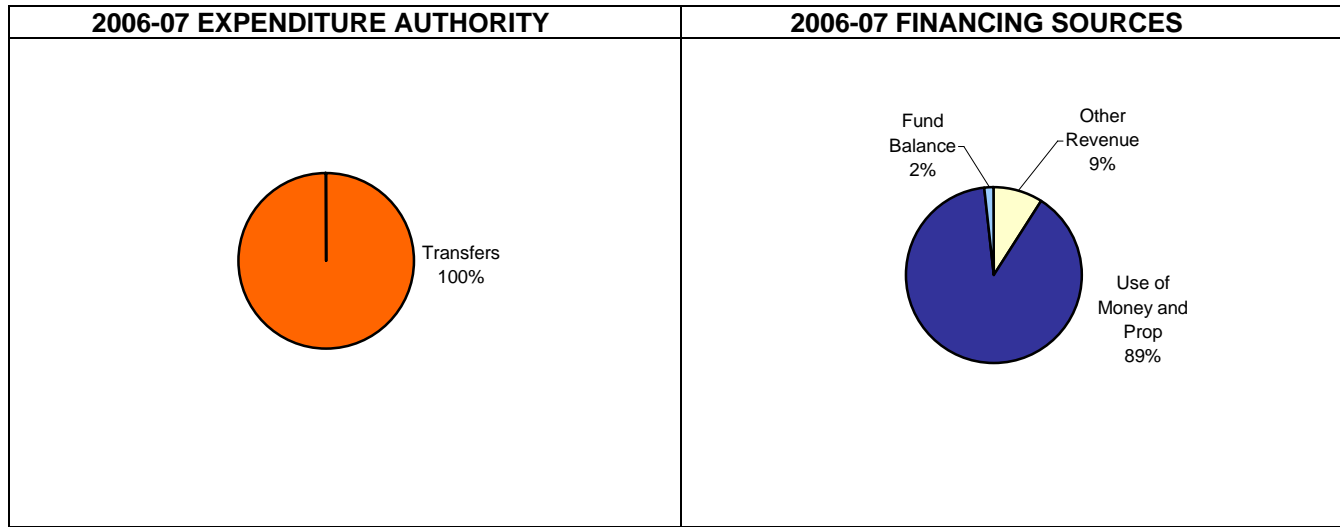


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	862,650	972,100	969,500	1,550,476	1,525,000
Departmental Revenue	909,543	960,199	1,165,561	1,205,000	1,200,000
Fund Balance				345,476	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Glen Helen Amphitheater

BUDGET UNIT: SGH CAO  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Transfers	862,650	972,100	969,500	1,525,000	1,550,476	1,290,476	(260,000)
Total Appropriation	862,650	972,100	969,500	1,525,000	1,550,476	1,290,476	(260,000)
<b>Departmental Revenue</b>							
Use Of Money and Prop	909,543	960,199	1,025,561	1,100,000	1,085,000	1,150,000	65,000
Other Revenue	-	-	140,000	100,000	120,000	120,000	-
Total Revenue	909,543	960,199	1,165,561	1,200,000	1,205,000	1,270,000	65,000
Fund Balance					345,476	20,476	(325,000)

Transfers are decreasing by \$260,000 primarily because of less fund balance available for the upcoming fiscal year.

Revenue from use of money and property is increasing by \$65,000 based on the anticipated interest earnings on this fund's cash balance.



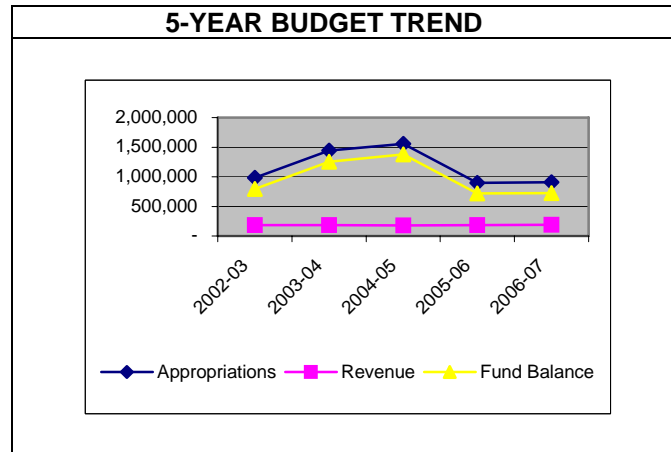
## Park Maintenance/Development

### DESCRIPTION OF MAJOR SERVICES

The special revenue fund was established to provide for the maintenance, development, and emergency repair of all regional parks. The costs associated with this fund are financed through a five percent allocation of park admission fees.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



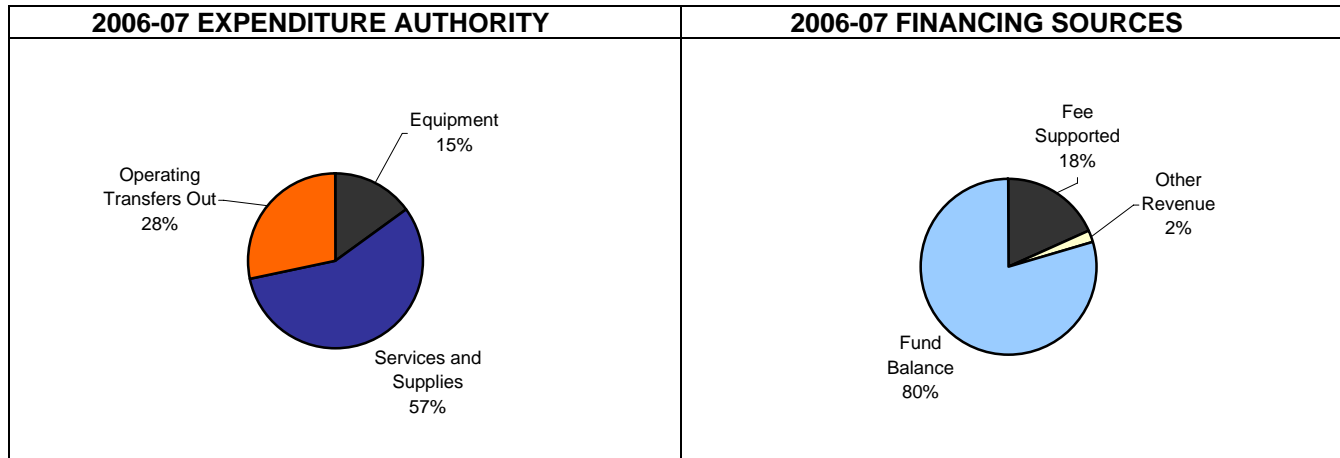
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	662,523	1,236,736	924,218	1,123,338	485,176
Departmental Revenue	1,118,550	1,356,761	263,528	406,012	490,467
Fund Balance				717,326	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this fund are typically less than budget. The amount not spent in 2005-06 will be re-appropriated in the 2006-07 budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Park Maintenance/Development

BUDGET UNIT: SPR CCR  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	546,583	601,887	856,513	442,025	419,326	515,168	95,842
Equipment	115,940	329,842	63,075	-	145,000	137,600	(7,400)
Vehicles	-	-	-	-	35,000	-	(35,000)
Transfers	-	-	4,630	-	-	-	-
Total Appropriation	662,523	931,729	924,218	442,025	599,326	652,768	53,442
Operating Transfers Out	-	305,007	-	43,151	300,000	256,849	(43,151)
Total Requirements	662,523	1,236,736	924,218	485,176	899,326	909,617	10,291
<b>Departmental Revenue</b>							
Use Of Money and Prop	23,307	29,018	28,396	25,600	14,000	19,000	5,000
State, Fed or Gov't Aid	-	22,801	352	148,865	-	-	-
Current Services	1,095,243	751,915	252,098	89,350	168,000	168,000	-
Other Revenue	-	(12,243)	(17,500)	(32,886)	-	-	-
Other Financing Sources	-	-	182	11,800	-	-	-
Total Revenue	1,118,550	791,491	263,528	242,729	182,000	187,000	5,000
Operating Transfers In	-	565,270	-	247,738	-	-	-
Total Financing Sources	1,118,550	1,356,761	263,528	490,467	182,000	187,000	5,000
Fund Balance					717,326	722,617	5,291

Services and supplies are increasing by \$95,842 primarily for the cost of the Glen Helen Regional Park master plan.

Equipment is decreasing by \$7,400 for a total budgeted amount in 2006-07 of \$137,600. This amount includes \$80,000 for two bobcat toolcat work machines; \$20,000 for an automated entry/exit gate for added security at Guasti Regional Park; \$13,600 for a Kubota utility vehicle; and \$11,500 for a Polaris Ranger utility vehicle.

Operating transfers out are decreasing by \$43,151 for the amount anticipated to be expended in 2005-06.

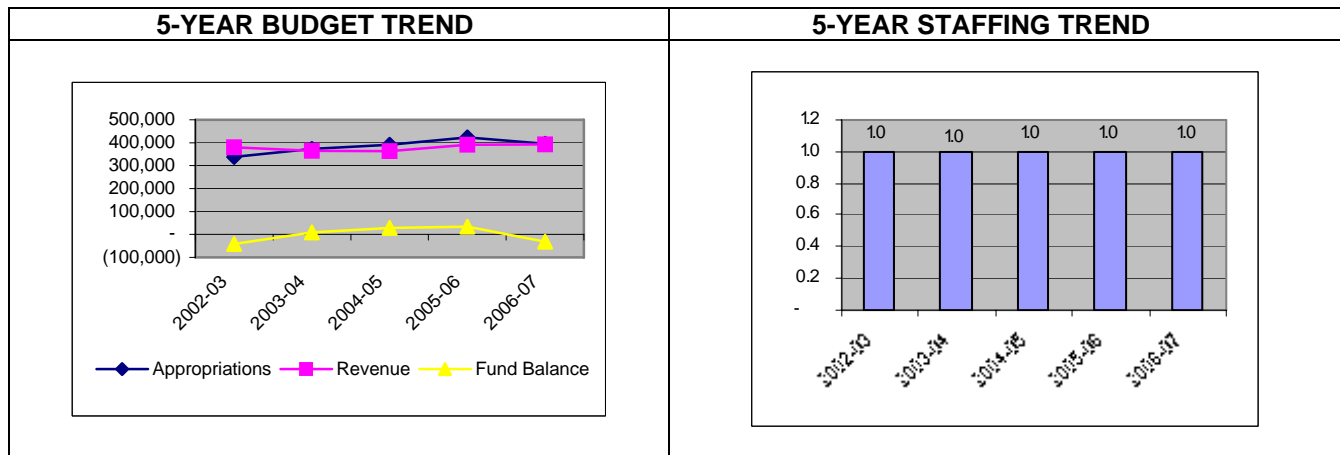


## Calico Ghost Town Marketing Services

### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from the Calico Ghost Town concessionaires and park admission fees are used to advertise and market several special events including Calico Days, Spring Festival, Heritage Fest, Calico Ghost Haunt and the Civil War.

### BUDGET HISTORY

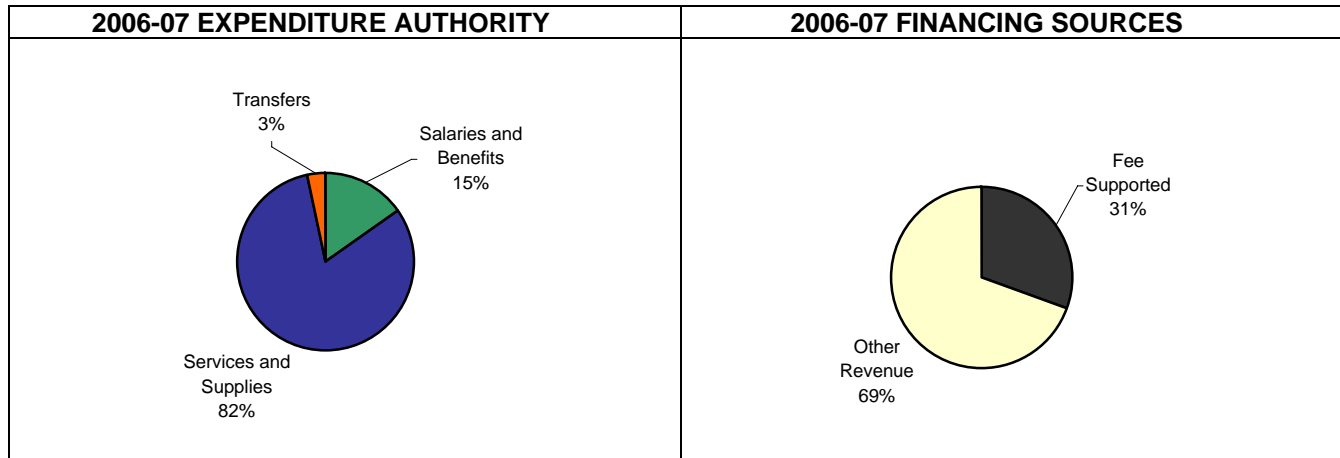


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	338,741	372,491	391,606	423,904	421,624
Departmental Revenue	380,479	364,129	363,820	390,500	390,000
Fund Balance				33,404	
Budgeted Staffing				1.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Calico Ghost Town Marketing Svcs

BUDGET UNIT: SPS CCR  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	36,754	48,575	59,148	65,143	56,359	59,911	3,552
Services and Supplies	301,987	323,743	332,268	356,278	367,342	322,312	(45,030)
Transfers	-	173	190	203	203	12,757	12,554
Total Appropriation	338,741	372,491	391,606	421,624	423,904	394,980	(28,924)
<b>Departmental Revenue</b>							
Use Of Money and Prop	53,681	68,449	57,912	64,000	58,500	61,200	2,700
Current Services	102,235	103,280	112,312	117,000	120,000	120,000	-
Other Revenue	224,563	192,400	193,596	209,000	212,000	212,000	-
Total Revenue	380,479	364,129	363,820	390,000	390,500	393,200	2,700
Fund Balance					33,404	1,780	(31,624)
Budgeted Staffing					1.0	1.0	-

The only significant adjustment proposed for the 2006-07 budget is a \$45,030 decrease in services and supplies based primarily on reduced fund balance available.





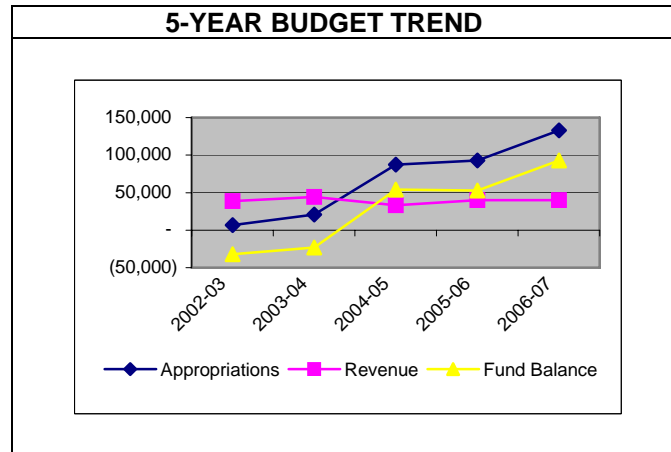
## Off-Highway Vehicle License Fee

### DESCRIPTION OF MAJOR SERVICES

Off-Highway Vehicle (OHV) funds are provided pursuant to state law, and derived from fines for violation of off-highway vehicle operations and licensing. These funds are used for the development of off-highway trails and areas in compliance with state requirements.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



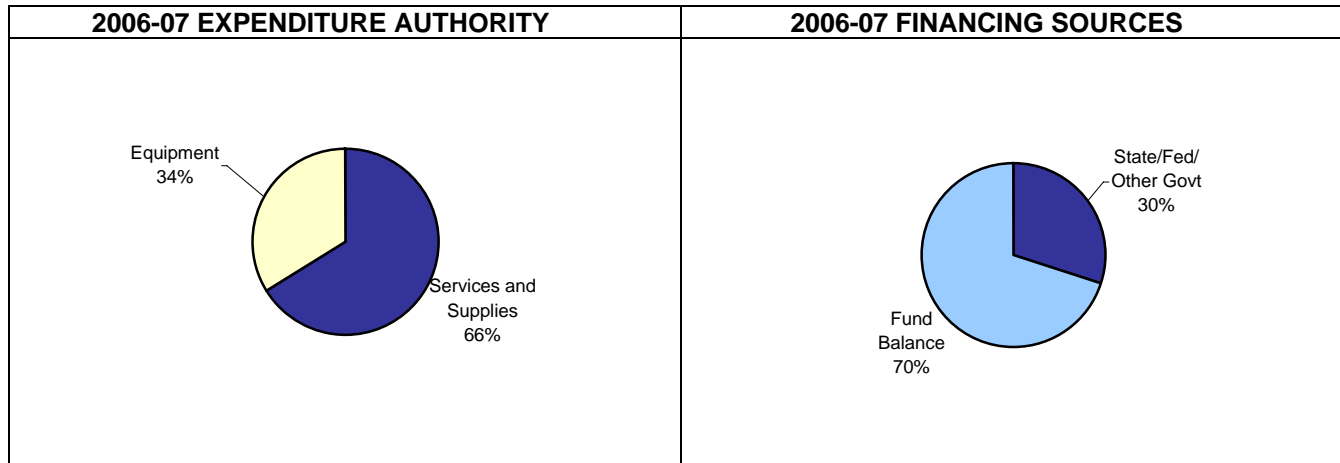
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	6,740	20,997	87,298	92,856	-
Departmental Revenue	38,910	44,057	33,082	40,000	40,000
Fund Balance				52,856	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this fund are typically less than budget. The amount not spent in 2005-06 will be re-appropriated in the 2006-07 budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	6,740	20,997	5,502	-	92,856	87,856	(5,000)
Equipment	-	-	-	-	-	45,000	45,000
Vehicles	-	-	81,796	-	-	-	-
Total Appropriation	6,740	20,997	87,298	-	92,856	132,856	40,000
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	38,910	44,057	33,082	40,000	40,000	40,000	-
Total Revenue	38,910	44,057	33,082	40,000	40,000	40,000	-
Fund Balance					52,856	92,856	40,000

The only significant adjustment proposed for the 2006-07 budget is an appropriation in the amount of \$45,000 for the purchase of a bobcat toolcat work machine with attachments for maintaining the OHV campground at Calico Ghost Town Regional Park.



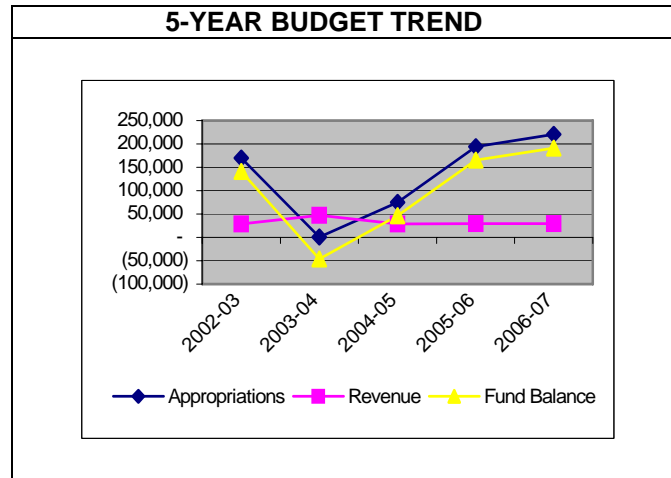
## Amphitheater Improvements at Glen Helen

### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for improvements to the Hyundai Pavilion at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This fund is financed jointly by deposits from the Regional Parks Department and the operators of the pavilion.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



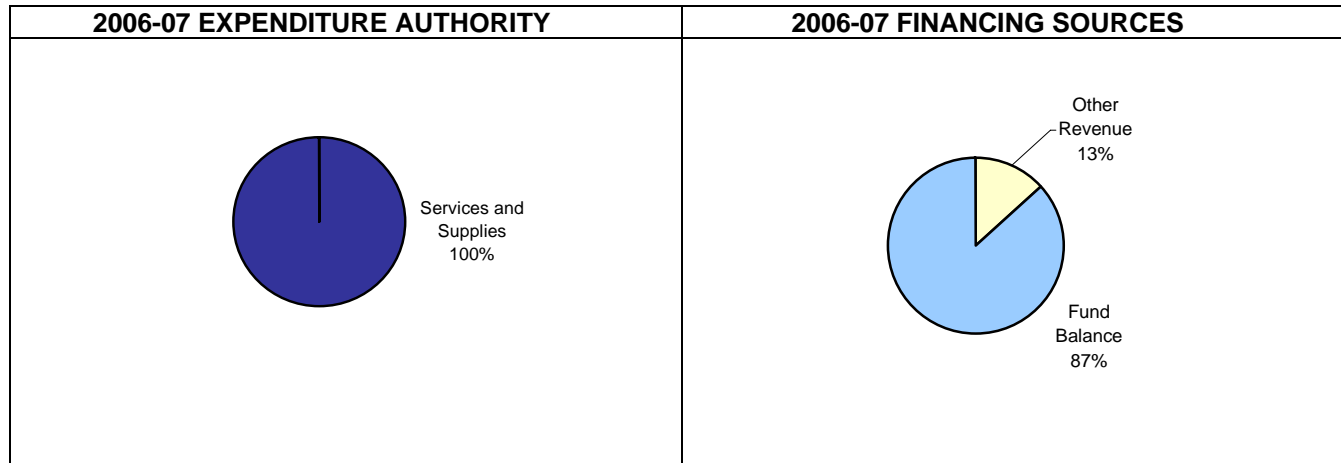
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	5,752	870	75,066	194,244	4,500
Departmental Revenue	29,083	47,273	28,798	29,100	30,600
Fund Balance				165,144	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures for this fund are typically less than budget. The amount not spent in 2005-06 will be re-appropriated in the 2006-07 budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Amphitheater Improvements

BUDGET UNIT: SGR RGP  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	5,752	870	75,066	4,500	194,244	220,744	26,500
Total Appropriation	5,752	870	75,066	4,500	194,244	220,744	26,500
<b>Departmental Revenue</b>							
Use Of Money and Prop	4,084	3,680	3,798	5,600	4,100	4,500	400
Other Revenue	24,999	25,000	25,000	25,000	25,000	25,000	-
Total Revenue	29,083	47,273	28,798	30,600	29,100	29,500	400
Fund Balance					165,144	191,244	26,100

The only significant adjustment proposed for the 2006-07 budget is a \$26,500 increase in services and supplies based on additional fund balance available.

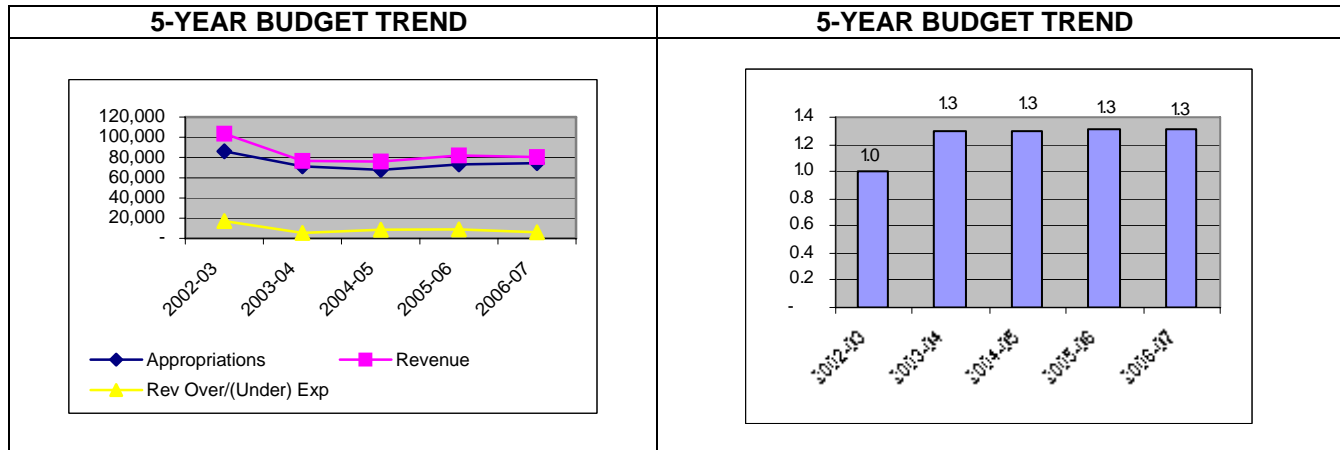


## Regional Parks Snack Bars

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department provides staff to operate three snack bars located at the following parks: Glen Helen (island site), Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Yucaipa, Prado and Glen Helen swimming complex) are operated by a Board-approved private contractor.

### BUDGET HISTORY

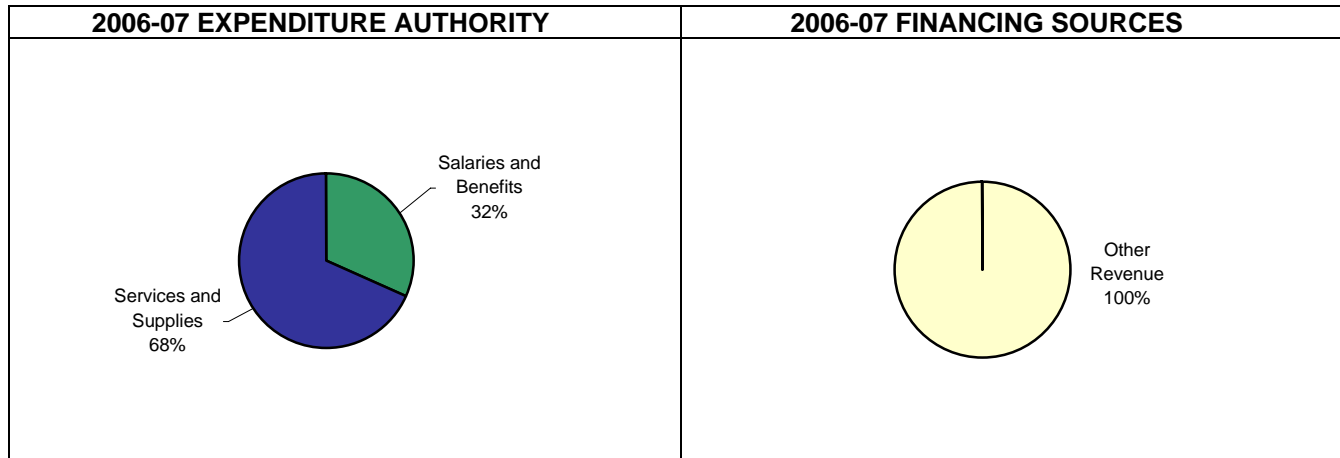


### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	69,138	78,182	87,782	73,245	68,556
Departmental Revenue	66,162	54,097	86,836	82,000	73,400
Revenue Over/(Under) Exp	(2,976)	(24,085)	(946)	8,755	4,844
Budgeted Staffing				1.3	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Park Snack Bars

**BUDGET UNIT:** EMO, EMP, EMT  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	17,778	20,206	21,000	13,597	23,482	23,503	21
Services and Supplies	51,360	57,803	47,535	54,696	49,500	50,500	1,000
Transfers	-	173	247	263	263	333	70
Total Appropriation	69,138	78,182	68,782	68,556	73,245	74,336	1,091
Operating Transfers Out	-	-	19,000	-	-	-	-
Total Requirements	69,138	78,182	87,782	68,556	73,245	74,336	1,091
<b>Departmental Revenue</b>							
Other Revenue	66,162	54,097	86,836	73,400	82,000	80,500	(1,500)
Total Revenue	66,162	54,097	86,836	73,400	82,000	80,500	(1,500)
Rev Over/(Under) Exp	(2,976)	(24,085)	(946)	4,844	8,755	6,164	(2,591)
Budgeted Staffing					1.3	1.3	-

No significant changes are proposed for the 2006-07 budget.

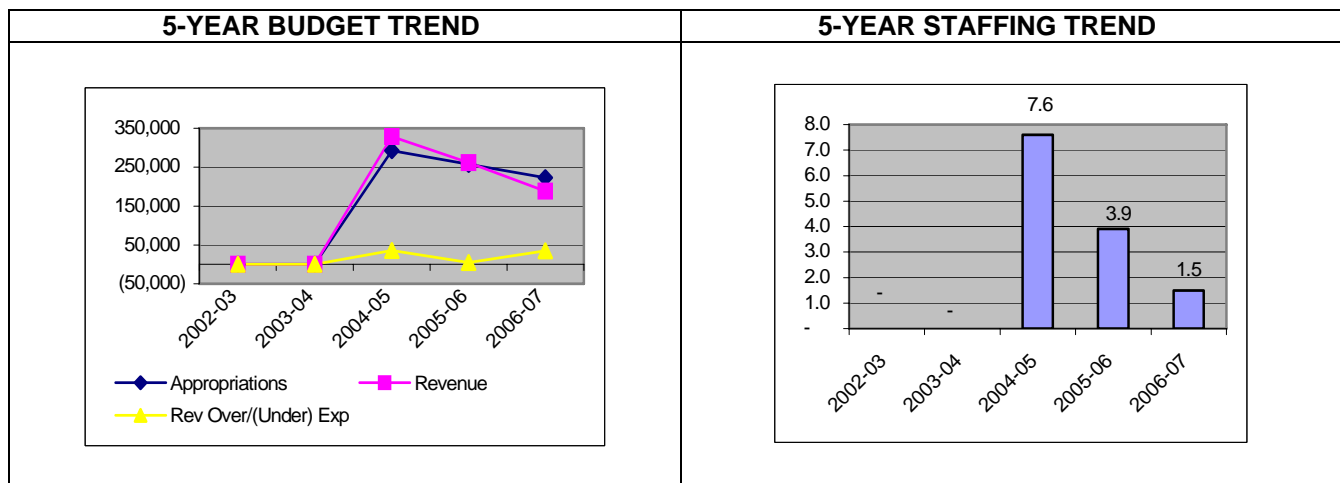


## Camp Bluff Lake

### DESCRIPTION OF MAJOR SERVICES

Camp Bluff Lake is a 120-acre camp located in the San Bernardino Mountains near the City of Big Bear. The Camp is currently owned by The Wildlands Conservancy. The Board of Supervisors approved an agreement with The Conservancy for the county's use of the Camp Bluff Lake facility for a children's summer camping program. The camp provides children with recreational opportunities and the ability to increase their appreciation of the wonders of nature. Seizing the opportunity to expand its youth services program, the Board of Supervisors approved another agreement with The Conservancy to develop an Environmental Science Day Camp program, a one-day environmental studies retreat for children at The Conservancy's Bearpaw Preserve in Forest Falls. Income and expenses for both youth services programs are being accounted for in this enterprise fund.

### BUDGET HISTORY



Staffing has decreased significantly since 2004-05 because groups using Camp Bluff Lake for summer camp programs are providing their own staff.

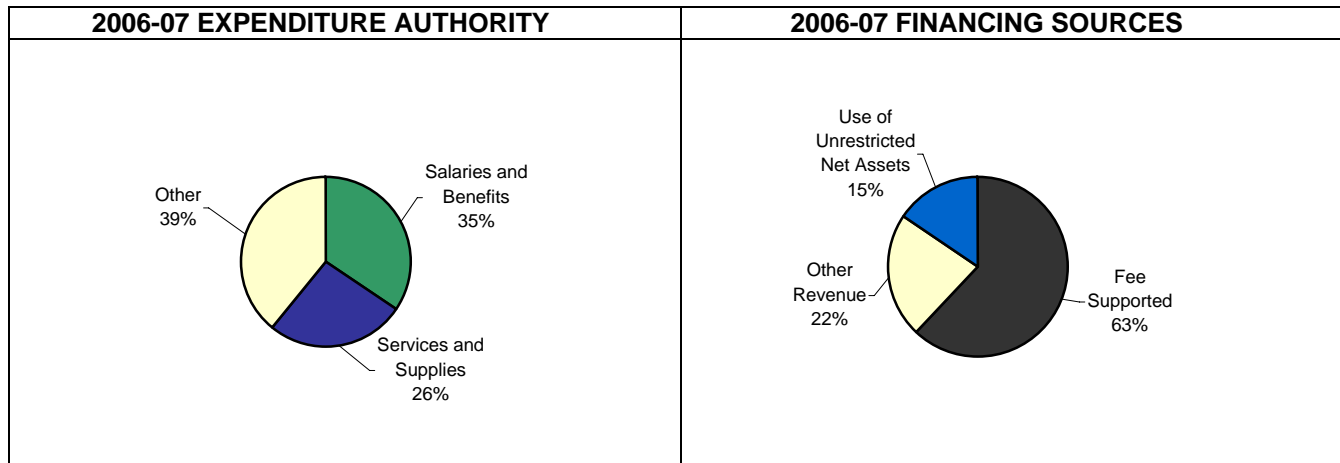
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	9,126	98,227	378,536	103,610
Departmental Revenue	82,555	1,549	23,080	413,000	200,125
Revenue Over/(Under) Exp	82,555	(7,577)	(75,147)	34,464	96,515
Budgeted Staffing				3.9	
Fixed Assets	-	-	-	30,000	-
Unrestricted Net Assets	82,555	74,978	-		96,515

The 2005-06 estimated expenses and revenues are significantly less than budget resulting from inclement weather that delayed opening of the camp for the 2005 summer season.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Camp Bluff Lake

BUDGET UNIT: EME CCP  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	9,126	70,350	77,706	159,501	76,775	(82,726)
Services and Supplies	-	-	27,877	24,369	96,500	57,460	(39,040)
Central Computer	-	-	-	-	-	843	843
Transfers	-	-	-	1,535	1,535	87,388	85,853
Total Appropriation	-	9,126	98,227	103,610	257,536	222,466	(35,070)
<b>Departmental Revenue</b>							
Use Of Money and Prop	55	1,549	545	125	650	-	(650)
Current Services	-	-	2,535	-	260,400	138,000	(122,400)
Other Revenue	82,500	-	20,000	200,000	950	50,000	49,050
Total Revenue	82,555	1,549	23,080	200,125	262,000	188,000	(74,000)
Rev Over/(Under) Exp	82,555	(7,577)	(75,147)	96,515	4,464	(34,466)	(38,930)
Budgeted Staffing					3.9	1.5	(2.4)

Salaries and benefits are decreasing by \$82,726 for the reduction of 2.4 budgeted positions because the groups requesting use of Camp Bluff Lake for summer camp programs are leasing the facility and providing their own staff. The only county staffing requirement is to provide a Park Ranger and kitchen personnel.

Services and supplies are decreasing by \$39,040 due to groups leasing the facility for summer camp are providing their own supplies.

Transfers are increasing by \$85,853 to reimburse the Regional Parks general fund budget for salary and benefit costs related to the Youth Services Coordinator position. This position oversees programs at Camp Bluff Lake and the Environmental Science Day Camp.

Current services are decreasing by \$122,400 because the groups requesting the facility for summer camp are leasing the facility and providing their own programs. Fee revenues for non-program facility rental are much less than fees for full-program use. Although a reduction in current services income is anticipated, the related expenses are also comparatively less.

Other revenue is increasing by \$49,050 based on anticipated program sponsorships and grant revenues related to the environmental science day camp program.





# REGISTRAR OF VOTERS

## Kari Verjil

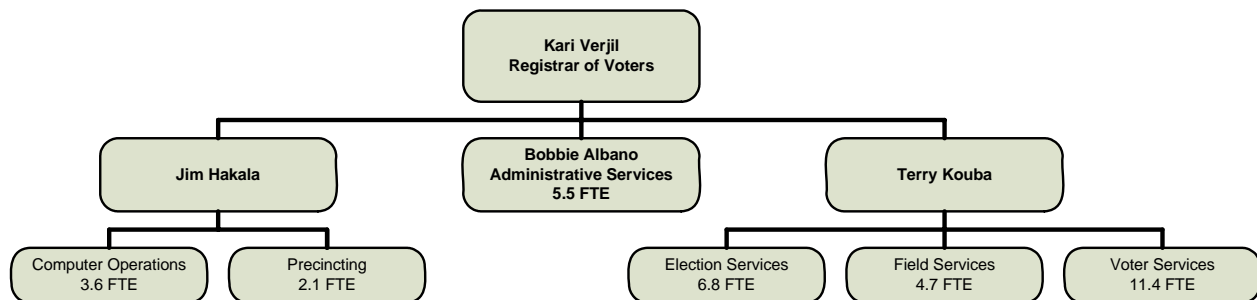
### MISSION STATEMENT

The Registrar of Voters upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflect the intent of the electorate. Departmental activities promote public confidence in the electoral process, increase voter participation, and strengthen democracy while providing the highest quality of customer service.

### STRATEGIC GOALS

1. Increase voter participation in the electoral process.
2. Create a pool of experienced and reliable poll workers.
3. Improve/remodel the Registrar of Voters office environment to promote professionalism and to improve customer service.

### ORGANIZATIONAL CHART



### DESCRIPTION OF MAJOR SERVICES

The primary function of the Registrar of Voters (ROV) is to conduct elections as prescribed by district, city, county, state, and federal laws, and regulations. To support this function, the department is also responsible for registering voters, maintaining voter records, processing petitions, tracking boundary changes and precinct boundaries to reflect realignments of all political subdivisions, and recruiting and training poll workers. To ensure the competent execution of these functions, the Registrar of Voters is organized into six sections: Administrative Services, Computer Operations, Precincting, Election Services, Field Services, and Voter Services. Below is a description of each of these sections:

**The Administrative Services Section** oversees the preparation and monitoring of department budget, prepares estimates and billings for election services, oversees contracting and purchasing, and manages personnel and payroll.

**The Computer Operations Section** provides computer support to the department through the in-house computer system and vendor supplied election software, coordinates technical services with the Department of Information Services, and oversees all counting operations in-house. The office website provides a vast array of election information and counting results, in addition to allowing users to inquire as to the location of a polling place.

**The Precincting Section** creates and maintains jurisdictional boundaries. This involves maintenance of street address files, updating of zip code changes, and realignment of district boundaries. Depending upon which jurisdictions are on the ballot, voter precincts can be combined to form larger election precincts that meet policy guidelines. Automated precinct consolidations are performed using the GIMS mapping system and an interface to the election management systems.



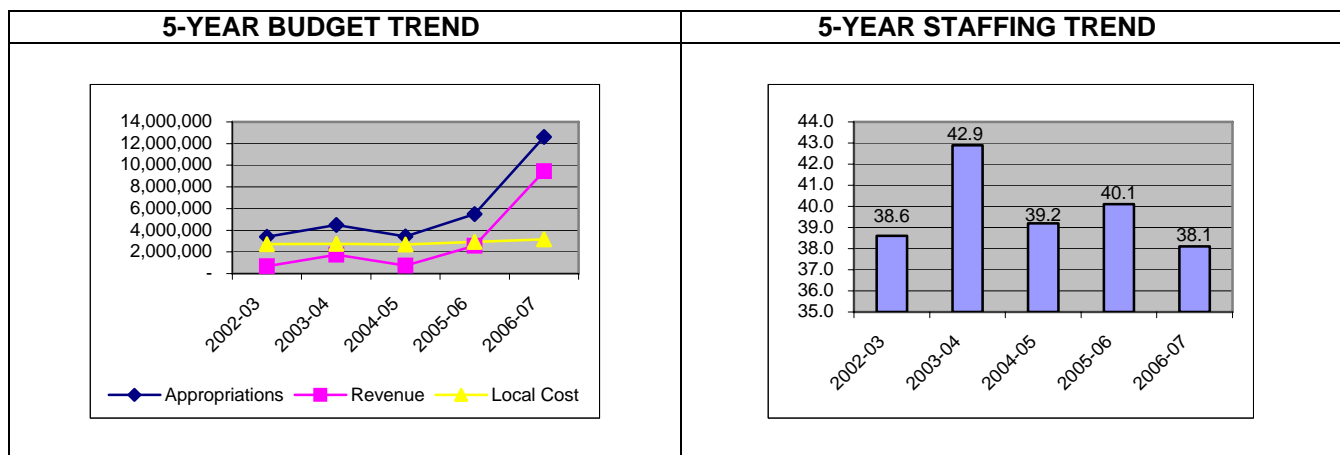
## Registrar of Voters

**The Election Services Section** oversees the filing of candidates, calling of elections, petition process, preparation of sample ballots, campaign disclosure filings, and provides information/data to candidates/campaigns. Recruits pollworkers, coordination of the student poll worker program with the county high schools, provides their training, and assigns them to the appropriate poll locations. The student pollworker program, begun in June of 1997, continues to expand. This program helps to relieve the critical shortage of qualified pollworkers by allowing up to five students to work at each polling place.

**The Field Services Section** provides programming and maintenance of electronic voting equipment in preparation for each election. Assembles/distributes/retrieves poll election supplies, and provides facility support to the department. Recruits locations to serve as polling places. Primary goals are to stabilize polling locations to minimize changes and the accessibility of polling places to the elderly and disabled. Each new polling place is surveyed prior to being utilized in an election. Provides storage and retention services for election records.

**The Voter Services Section** maintains the computerized voter files, verifies petition signatures, and provides phone and counter assistance to voters. Voter registration cards and signatures are electronically captured to provide additional security and reducing future labor costs. Coordinates Voter Outreach training and state mandated programs to increase registration and provides absentee/mail ballot voting services. Weekly training is provided to groups wanting to conduct voter registration drives. Registration and promotional materials are provided; then a computerized accountability system is maintained. Absentee ballots now account for between 30-50% of the ballots cast in each election.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	3,134,710	19,403,790	5,509,773	5,546,313	6,214,434
Departmental Revenue	543,214	9,925,615	4,670,300	2,557,200	3,456,210
Local Cost	2,591,496	9,478,175	839,473	2,989,113	2,758,224
Budgeted Staffing				40.1	

For 2005-06, the department anticipates incurring approximately \$955,000 in additional services/supplies expenses in connection with a two election cycle (November 2005 Special Election and June 2006 Direct Primary), unbudgeted municipal/district elections, and anticipates generating approximately \$285,000 in salary/benefit savings that will offset some of these additional costs.

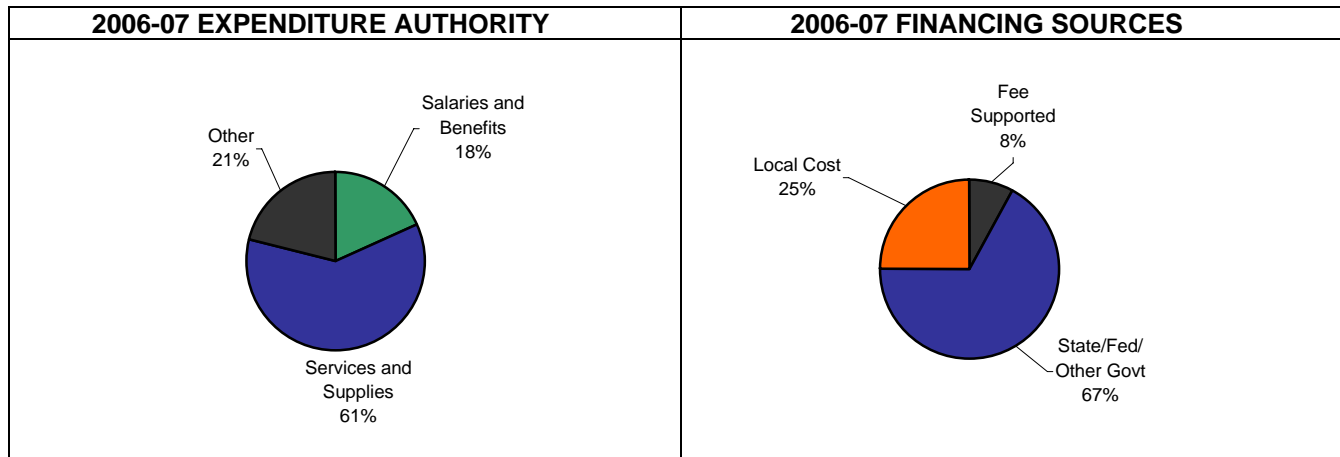


Revenue for 2005-06 is anticipated to exceed the budgeted amount by \$900,000 at year end primarily because the department anticipates collecting higher election service revenues, based on corresponding higher election costs. The principal source of revenue received by the department is from election service fees that have been and will be billed to cities and districts, subsequent to the two major elections scheduled during this fiscal year. The department plans to accrue approximately \$62,000 from the State for additive costs associated with conducting the Special Election on November 8, 2005, although \$200,000 was included as budgeted revenue.

The projected revenue increase of approximately \$900,000 will further offset all of the remaining additional costs that are anticipated to exceed budget appropriation authority, which will result in an overall favorable local cost variance of approximately \$230,000.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Registrar of Voters**  
**FUND: General**

**BUDGET UNIT: AAA ROV**  
**FUNCTION: General**  
**ACTIVITY: Elections**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,611,960	1,919,338	1,782,124	2,004,728	2,237,153	2,299,116	61,963
Services and Supplies	1,482,691	17,437,619	3,321,880	4,166,426	3,210,680	7,596,263	4,385,583
Central Computer	27,645	18,540	27,241	35,361	33,269	34,686	1,417
Equipment	12,414	21,600	370,350	-	-	169,000	169,000
Vehicles	-	-	-	-	-	213,000	213,000
Transfers	-	6,693	8,178	7,919	7,919	10,285	2,366
Total Appropriation	3,134,710	19,403,790	5,509,773	6,214,434	5,489,021	10,322,350	4,833,329
Operating Transfers Out	-	-	-	-	-	2,278,043	2,278,043
Total Requirements	3,134,710	19,403,790	5,509,773	6,214,434	5,489,021	12,600,393	7,111,372
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	(20,653)	8,104,034	2,653,653	59,054	335,200	8,410,198	8,074,998
Current Services	535,026	1,791,657	1,980,481	3,357,098	2,202,000	1,029,655	(1,172,345)
Other Revenue	28,841	29,924	21,166	40,058	20,000	450	(19,550)
Other Financing Sources	-	-	15,000	-	-	-	-
Total Revenue	543,214	9,925,615	4,670,300	3,456,210	2,557,200	9,440,303	6,883,103
Local Cost	2,591,496	9,478,175	839,473	2,758,224	2,931,821	3,160,090	228,269
Budgeted Staffing					40.1	38.1	(2.0)

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

In 2006-07, there are two principal reasons that account for the majority of change in the department's budget: (1) transitioning from a two-election cycle in 2005-06 to a one-election cycle in 2006-07; and (2) expending \$8.1 million in Help America Vote Act (HAVA) one-time funds that are available from the State to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.



Transitioning to a one-election cycle in 2006-07, appropriations and revenues have been reduced accordingly. Salary/benefit appropriations have been reduced by \$199,276 to reflect a 3.0 FTE vacancy factor and a reduction in planned overtime, which is offset with increased employee costs of \$154,239; and the addition of a new 1.0 FTE Elections Analyst position (funded by the HAVA grant in 2006-07) at a cost of \$107,000; for a net total increase of \$61,963. Services/supplies appropriations have been reduced by \$1,057,563 to reflect lower election costs during this cycle, that is offset with an increase in inflationary adjustments of \$77,991, and planned HAVA grant related expenditures of \$5,365,155; for a total net increase of \$4,385,583. Election service revenues (Current Services) have been reduced by \$1,172,345 to also reflect the transition to a one-election cycle.

Expending \$8.1 million in HAVA grant funds in 2006-07 is for multiple purposes that not only provide an overall benefit to the voters, but also provide benefit to the ROV department. Some of the recommended uses for the \$8,132,198 include: improving access at the polls to persons with disabilities; voter education regarding the touch screen and absentee voting systems; poll worker training; the purchase and deployment of a mobile voting vehicle (Vote Mobile) for voter outreach; adding a new Elections Analyst position to track grant expenses, research election legislation, voter outreach, and act as a community liaison; securing and renovating additional office/warehouse space; additional voting system component and related computer system purchases; and network and communication system upgrades. Appropriation adjustments for these expenditures, other than salaries/benefits and services/supplies as explained above, are reflected as changes in equipment, vehicles, and transfers.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Increase in Voter Registration.		1,000
Early Voting Locations (estimated increase for 2006-07 from 1 to 10 locations).		90%

The performance measures for this budget unit reinforce the department's commitment to continue outreach efforts through activities that increase voter registration, and by offering early voting at strategic locations that provide convenience to the voting public.

FEE REQUEST SUMMARY				
Brief Description of Fee Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>VVPAT Printer Fee</b>	0.9	21,804	21,804	-
A new fee for Voter Verifiable Paper Audit Trail (VVPAT) printers is added to recover use and replacement costs associated with implementing the Help America Vote Act of 2002 requirement that each touch screen electronic voting machine be equipped with a voter verified paper trail component. These additional fees fund a PSE position that would assist in the preparation of VVPAT printers prior to elections, as well as for other pre and post election related assignments.				
<b>Total</b>	<u>0.9</u>	<u>21,804</u>	<u>21,804</u>	<u>-</u>





2006-07 REVISED/NEW FEE REQUESTS  
PROGRAM SUMMARY

GROUP NAME: Public and Support Services  
DEPARTMENT NAME: Registrar of Voters  
FUND NAME : General  
BUDGET UNIT: AAA ROV  
PROGRAM: Paper Trail for Elections

PROGRAM APPROPRIATION AS CURRENTLY BUDGETED	
Budgeted Appropriation	\$ 12,600,393

PROGRAM FUNDING SOURCES AS CURRENTLY BUDGETED	
Current Fee Revenue for listed fees	-
Fee Revenue for fees not listed	1,029,655
Non Fee Revenue	8,410,648
Local Cost	3,160,090
Budgeted Sources	\$ 12,600,393

PROGRAM APPROPRIATION IF FEE REVISIONS ARE ACCEPTED	
Revised Appropriation	\$ 12,622,197

PROGRAM FUNDING SOURCES IF FEE REVISIONS ARE ACCEPTED	
Fee Revenue for listed fees	21,804
Fee Revenue for fees not listed	1,029,655
Non Fee Revenue	8,410,648
Local Cost	3,160,090
Revised Sources	\$ 12,622,197

DIFFERENCES (See Following Page for Details)	
	\$ 21,804
	21,804
	-
	-
	-
	\$ 21,804

SUMMARY OF JUSTIFICATION FOR FEE REQUEST(S)	
Change in Employee Related Costs	
Inflationary Costs	
Other	21,804
Total	\$ 21,804

**Summary of Justification for Fee Request(s) and the Budgetary Impact to Program if Fee(s) are approved:**  
Governmental regulations, specifically the Help America Vote Act of 2002, require that electronic voting units have a voter verifiable paper audit trail (VVPAT). In order for San Bernardino County to be in compliance with this requirement, a new paper trail component was added to the electronic voting units. This VVPAT component has a retail price of \$1,078 per unit (including sales tax), and a rental fee of \$46 is recommended on the basis of cost recovery over a 10-year period, which is consistent with that of the electronic vote recorder device fee.



**2006-07 REVISED/NEW FEE REQUESTS  
FEE SUMMARY**

**GROUP NAME:** Public and Support Services  
**DEPARTMENT NAME:** Registrar of Voters  
**FUND NAME :** General  
**PROGRAM:** Paper Trail for Elections

CURRENT FEE ORDINANCE/ CODE SECTION	FEE TITLE/ DESCRIPTION	CURRENT FEE	CURRENT UNITS IN BUDGET	CURRENT FEE REVENUE	PROPOSED FEE	PROPOSED UNITS	PROPOSED/ NEW FEE REVENUE	CHANGE IN FEE	CHANGE IN UNITS	CHANGE IN REVENUE	INCREASE IN APPROP	JUSTIFICATION FOR REQUEST INCLUDE BUDGETARY IMPACT IF FEE IS APPROVED
None	Voter Verifiable Paper Audit Trail	\$ -	-	\$ -	\$ 46.00	474	\$ 21,804	\$ 46.00	474	\$ 21,804	\$ 21,804	Revenues that are billed to participating in Cities and Districts for the November 2006 election.

## Fish and Game Commission

### MISSION STATEMENT

The Fish & Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish & Game, the County Board of Supervisors and the public.

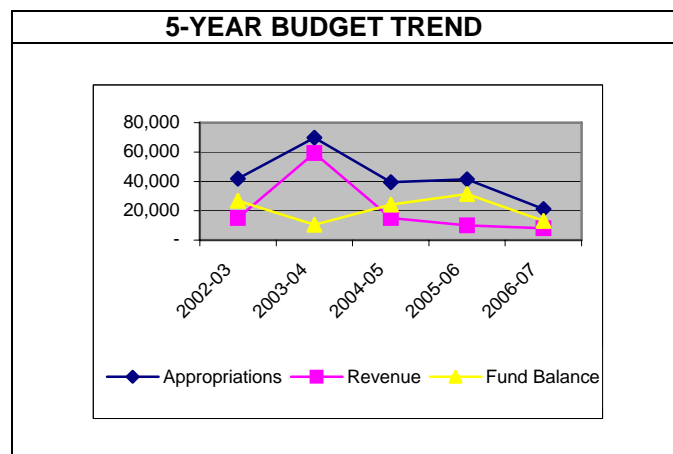
### DESCRIPTION OF MAJOR SERVICES

The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and with its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	24,908	3,642	13	41,393	26,116
Departmental Revenue	8,599	17,384	7,011	10,100	8,000
Fund Balance				31,293	

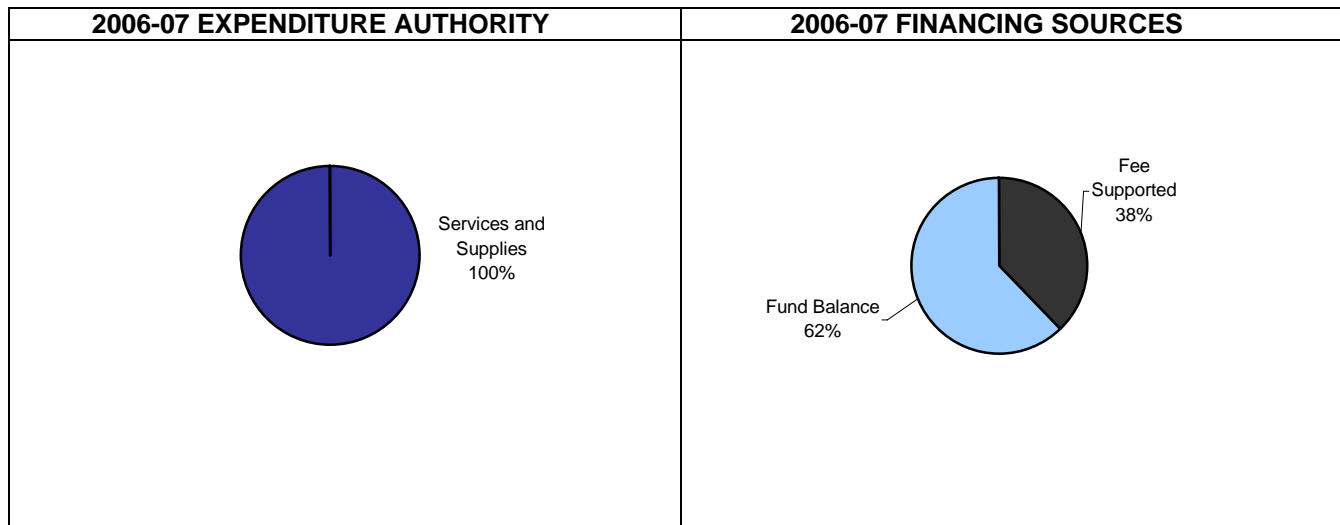
There are less expenditures during the current fiscal year than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the California Government Code.

Revenues for this program are based upon fines levied by the court for code violations. Revenue is projected to be lower than expected due to a reduction in fines imposed on hunting, fishing and environmental infractions.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Special Districts  
FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	24,908	3,642	13	26,116	41,393	21,177	(20,216)
Total Appropriation	24,908	3,642	13	26,116	41,393	21,177	(20,216)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	8,599	17,384	7,011	8,000	10,100	8,000	(2,100)
Total Revenue	8,599	17,384	7,011	8,000	10,100	8,000	(2,100)
Fund Balance					31,293	13,177	(18,116)

The 2006-07 proposed budget contains a decrease in services and supplies appropriation based on the estimated unreserved fund balance available, which is appropriated in its entirety in accordance with section 29009 of the California Government Code.



**CAPITAL IMPROVEMENT PROGRAM  
SUMMARY**

<b>RECOMMENDED FUNDED PROJECTS BY FUNDING SOURCE</b>	<b>Page #</b>	<b>General Fund Local Cost</b>	<b>Other Discre- tionary Funding</b>	<b>Restricted Funding</b>	<b>Total</b>
<b>CAPITAL PROJECT FUNDS:</b>					
<b>ARCHITECTURE AND ENGINEERING (A&amp;E)</b>					
FUND CJV	644	23,000,000	5,931,000	2,350,000	31,281,000
AIRPORTS	645	-	-	3,986,136	3,986,136
AIRPORTS - APPLE VALLEY (CSA 60)	645	-	-	1,050,458	1,050,458
<b>TOTAL NEW PROJECTS ADMINISTERED BY A&amp;E</b>		<b>23,000,000</b>	<b>5,931,000</b>	<b>7,386,594</b>	<b>36,317,594</b>
<b>DEPT. OF PUBLIC WORKS (DPW) PROJECTS:</b>					
TRANSPORTATION	652	-	-	2,111,094	2,111,094
SOLID WASTE MANAGEMENT	653	-	-	34,939,000	34,939,000
<b>TOTAL NEW PROJECTS - DPW</b>		<b>-</b>	<b>-</b>	<b>37,050,094</b>	<b>37,050,094</b>
<b>TOTAL RECOMMENDED NEW PROJECTS</b>		<b>23,000,000</b>	<b>5,931,000</b>	<b>44,436,688</b>	<b>73,367,688</b>
<b>CARRYOVER PROJECTS</b>					
CIP FUNDS	655	52,270,774	15,181,420	35,714,537	103,166,731
AIRPORTS	671	-	-	31,906,979	31,906,979
AIRPORTS - APPLE VALLEY (CSA 60)	672	-	-	2,754,876	2,754,876
REGIONAL PARKS	673	-	-	9,279,322	9,279,322
TRANSPORTATION	674	-	9,815,000	44,664,775	54,479,775
SOLID WASTE MANAGEMENT	678	-	-	9,785,618	9,785,618
<b>TOTAL CARRYOVER PROJECTS</b>		<b>52,270,774</b>	<b>24,996,420</b>	<b>134,106,107</b>	<b>211,373,301</b>
<b>TOTAL 2006-07 CIP BUDGET</b>		<b>75,270,774</b>	<b>30,927,420</b>	<b>178,542,795</b>	<b>284,740,989</b>
<b>SUPPLEMENTAL INFORMATION (EXHIBIT B)</b>					
<b>RECOMMENDED NEW PROJECTS BY GEOGRAPHIC LOCATION</b>		<b>A&amp;E CIP Funds</b>	<b>Airports</b>	<b>DPW CIP Funds</b>	<b>Total New Projects</b>
COUNTYWIDE - ALL DISTRICTS	647	2,767,600	-	525,000	3,292,600
FIRST DISTRICT	647	3,350,250	3,436,626	13,794,094	20,580,970
SECOND DISTRICT	648	2,637,500	-	345,000	2,982,500
THIRD DISTRICT	649	950,000	-	15,162,000	16,112,000
FOURTH DISTRICT	649	1,768,750	1,599,968	-	3,368,718
FIFTH DISTRICT	649	19,806,900	-	7,224,000	27,030,900
<b>TOTAL RECOMMENDED NEW PROJECTS</b>		<b>31,281,000</b>	<b>5,036,594</b>	<b>37,050,094</b>	<b>73,367,688</b>
<b>EXHIBIT LISTING</b>					<b>PAGE NO.</b>
EXHIBIT A - 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING BY FUNDING SOURCE					642
EXHIBIT B - 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING BY LOCATION					647
EXHIBIT C - 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION (VARIOUS FUNDS)					652
EXHIBIT D - 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT (VARIOUS FUNDS)					653
EXHIBIT E - 2006-07 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (FUNDS CJV AND CJS)					655
EXHIBIT F - 2006-07 AIRPORTS CARRYOVER PROJECTS (VARIOUS FUNDS)					671
EXHIBIT G - 2006-07 REGIONAL PARKS CARRYOVER PROJECTS (VARIOUS FUNDS)					673
EXHIBIT H - 2006-07 TRANSPORTATION CARRYOVER PROJECTS (VARIOUS FUNDS)					674
EXHIBIT I - 2006-07 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS (VARIOUS FUNDS)					678
EXHIBIT J - 2005-06 COMPLETE PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (FUND CJV)					679
EXHIBIT K-1 - FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM YEAR 1 (2006-07) CIP REQUESTS					683
EXHIBIT K-2 - FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM YEAR 2 (2007-08) CIP REQUESTS					702
EXHIBIT K-3 - FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM YEAR 3 (2008-09) CIP REQUESTS					706
EXHIBIT K-4 - FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM YEAR 4 (2009-10) CIP REQUESTS					709
EXHIBIT K-5 - FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM YEAR 5 (2010-11) CIP REQUESTS					711



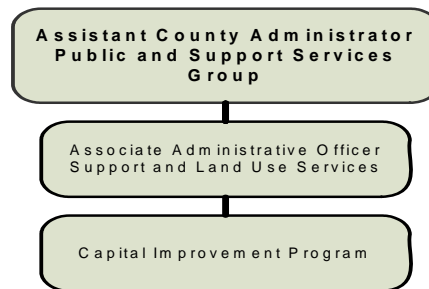
## CAPITAL IMPROVEMENT PROGRAM

### Gerry Newcombe, Associate Administrative Officer

#### MISSION STATEMENT

The Capital Improvement Program (CIP) receives and evaluates capital expenditure requests, recommends priorities for the acquisition or improvement of land, facilities and infrastructure, oversees and monitors major capital projects, and guides growth and change of County facilities and infrastructure by anticipating future needs.

#### ORGANIZATIONAL CHART



#### STRATEGIC GOALS

1. Update building condition information for all county facilities.

#### SUMMARY OF BUDGET UNITS

Funding for capital projects is included in the Architecture and Engineering CIP funds, and specific Airports, Regional Parks, Transportation and Solid Waste Management CIP funds.

#### DESCRIPTION OF MAJOR SERVICES

The Capital Improvement Program is an internal planning tool administered by the County Administrative Office (CAO) to provide the Board of Supervisors with information to assist in the decision-making process to allocate limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, initial fixtures and equipment, renovation, rehabilitation or replacement of facilities with life expectancy of at least five years and capital costs in excess of \$5,000. The program:

- Receives and evaluates requests to lease or expand leased space or to vacate, occupy, alter, remodel or construct county-owned space, land, or facilities.
- Recommends priorities for capital projects based on criteria in the Capital Budget Policy for government facilities, regional parks, airports, transportation, and solid waste facilities.
- Prepares the annual CIP budget, monitors and directs implementation of approved projects through the Architecture and Engineering, Facilities Management, Real Estate Services, Airports, Regional Parks and Public Works departments, and provides direct oversight for major capital projects.
- Develops and implements facility standards and maintains land and building inventories.
- Performs long-range planning to:
  - Link department capital and operational budget plans to countywide strategic plans
  - Conduct physical condition assessments through periodic surveys of facilities to identify major, large-scale projects to repair and rehabilitate county assets
  - Identify opportunities for energy efficiencies, life-cycle increases, and maintenance operating cost reductions
  - Identify future space and infrastructure needs of the county
  - Develop formal estimates of costs, seek adequate project funding, and identify opportunities for public-private partnerships for the development of county facilities.



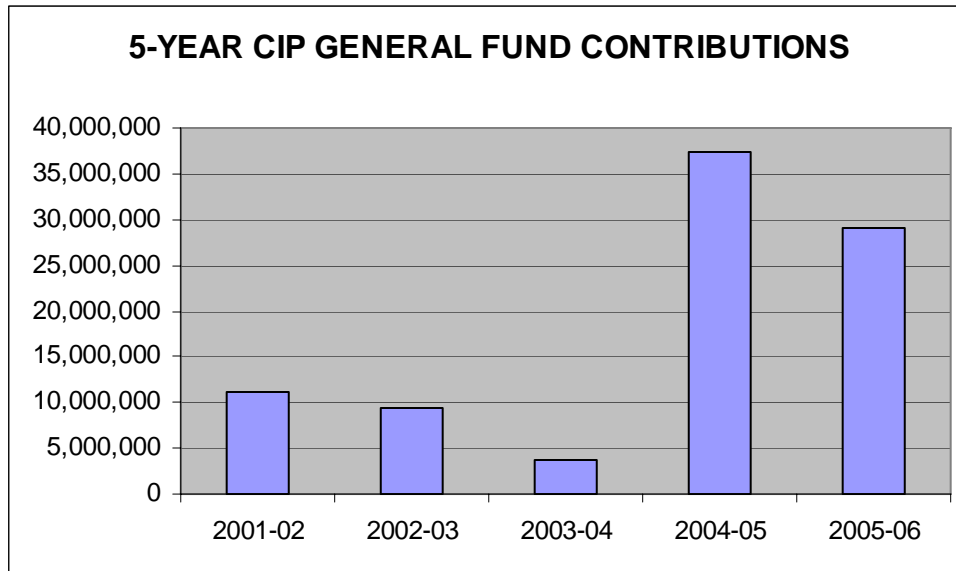
## BUDGET HISTORY

The Capital Improvement Program (CIP) is funded by a number a sources, including the county general fund and various discretionary and restricted funding sources:

- **General Fund – Local Cost:** Funded from local dollars provided to CIP for general fund projects.
- **Other Discretionary Funding:** The underlying funding source is from a general fund department or the Board has discretion over the funding source. Costs are reimbursed to the CIP by the department. This category includes realignment, Justice Facility Reserve, Fines and Forfeitures, special revenue, or internal service funds (such as Risk Management and Fleet Management).
- **Restricted Funding:** Any funding source other than the general fund, special revenue, or internal service funds, and the funding is from a dedicated source for a dedicated purpose. Examples are grants, Inmate Welfare Fund, enterprise funds, Courts, Library, fees, dedicated gas and sales tax, and state and federal aid.

The county's Capital Improvement Program includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division (road) projects are administered by the Department of Public Works (DPW). Architecture and Engineering Department (A&E) administers projects for all others, including Airports, Regional Parks, general fund departments, and Community Development and Housing (CDH).

The amount of general fund local cost funding for CIP varies annually based on available one-time funding. The following chart demonstrates the Board's commitment in recent years to address the backlog of deferred maintenance projects for county buildings and infrastructure. General fund contributions to CIP over the past five years have averaged approximately \$18 million per year. In addition, in the past two years, the Board has allocated approximately \$10.4 million for various city or community sponsored deferred maintenance/infrastructure capital projects that provide benefits to County residents. These contributions are also reflected in the CIP budget.



## ANALYSIS OF PROPOSED BUDGET

On October 28, 2005, county departments were requested to submit CIP requests for 2006-07. The County Administrative Office received 285 requests from 26 departments with an estimated total project cost of \$507.4 million. Departments submitting more than one CIP request prioritized their requests. CIP requests were also submitted by Architecture and Engineering Department (A&E) and Facilities Management Department (FM) for general projects.

The base budget allocation for CIP has been \$3.5 million annually. For 2006-07, the CAO recommended in its financing plan that the base budget allocation be increased to \$6.0 million annually. In addition, the CAO recommended an additional \$17 million be set aside from one-time county contingencies for a total of \$23 million to finance required general funded maintenance and repair projects. Projects proposed for funding include:

- **Modernization/Remodels/Expansions** – Five new construction projects are proposed: **\$6.6 million**
  - Fontana Courthouse Expansion and Remodel – This project will add two additional courtrooms and expansion space for the District Attorney and Public Defender's Office. The total project cost is \$6 million and will be funded from a combination of \$4 million from the county general fund and \$2 million from the Superior Court.
  - Calico Ghost Town campground restroom replacement - \$1.7 million
  - Mojave Narrows Regional Park – Restroom and shelter replacement - \$.5 million
  - San Bernardino – Human Resources Restroom remodel - \$.2 million
  - San Bernardino – Registrar of Voters remodel - \$.2 million
- **Heating, Ventilation and Air Conditioning (HVAC)** **\$5.7 million**
  - Seven new HVAC projects are proposed. HVAC systems will be replaced at the General Services and Public Works buildings in San Bernardino and various other boiler and chiller components will be replaced at the Barstow and Morongo Courthouses, West Valley Detention Center, Redlands Museum, and Rialto Sheriff and County Fire Communications Center.
- **Paving** **\$2.6 million**
  - Twelve parking lot repair/replacement/expansion projects are proposed for various county office buildings, museums and regional parks as part of the CIP pavement management program.
- **Building System Upgrade Projects** **\$2.4 million**
  - Ten projects are proposed that repair/replace or upgrade various building systems such as elevators, fire alarm systems, and electric service upgrades for various county office buildings.
- **Minor Deferred Maintenance Projects** **\$1.9 million**
  - Funding is proposed to address several minor deferred maintenance projects including the addition of \$1.4 million for paint and carpet replacements in county office buildings. The Facilities Management Department will be performing building assessments to identify and prioritize projects for the coming year.
- **Infrastructure Projects** **\$1.9 million**
  - Seven infrastructure projects are proposed that improve water systems, landscaping, hardscape, and recreation facilities including the rehabilitation of the entrance and historically significant areas at the Chino Airport (\$.8 million).
- **Roofing** **\$1.2 million**
  - Eight roofing repair/replacement projects are proposed for various county office buildings as part of the CIP roof management program.
- **General Projects** **\$ .8 million**
  - The balance of projects are of varying types such as ADA improvements and security system upgrades.



In addition to the general fund local cost projects above, departments have identified other discretionary funding sources for a number of projects in the amount of **\$5.9 million** and restricted funding sources in the amount of **\$7.4 million** (e.g. Community Development Block Grants, federal aviation grants, etc.). Transportation and Solid Waste Management have also proposed 33 new projects using restricted funding sources with a total budget of **\$37.1 million**.

The following chart demonstrates the proposed allocation of financing sources for CIP for 2006-07:

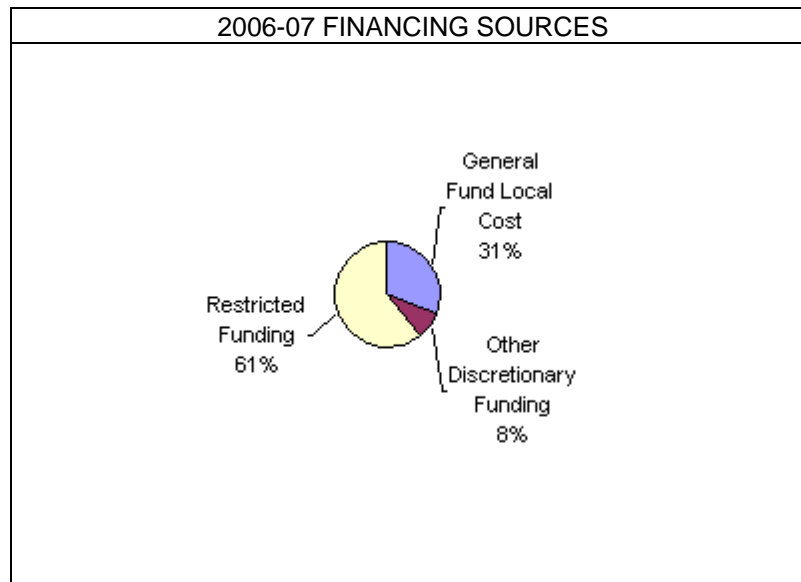


Table 1 provides a summary of all new proposed CIP projects for 2006-07.

**Table 1**

<b>SUMMARY OF 2006-07 RECOMMENDED NEW CIP PROJECTS</b>					
	<b># of Projects</b>	<b>General Fund Local Cost</b>	<b>Other Discretionary Funding</b>	<b>Restricted Funding</b>	<b>Total</b>
<b>CAPITAL PROJECT FUNDS:</b>					
<b>Architecture and Engineering (A&amp;E)</b>					
<b>Total New Projects (Fund CJV)</b>	<b>60</b>	<b>23,000,000</b>	<b>5,931,000</b>	<b>2,350,000</b>	<b>31,281,000</b>
<b>ADDITIONAL CAPITAL PROJECTS INCLUDED IN OTHER COUNTY FUNDS:</b>					
Airports New Projects (Various Funds)	8	-	-	3,986,136	3,986,136
Airports New Projects (CSA 60-Apple Valley)	2	-	-	1,050,458	1,050,458
<b>Total New Projects - A&amp;E</b>	<b>70</b>	<b>23,000,000</b>	<b>5,931,000</b>	<b>7,386,594</b>	<b>36,317,594</b>
<b>Dept. of Public Works (DPW)</b>					
Transportation (Various Funds)	8	-	-	2,111,094	2,111,094
Solid Waste Management (Various Funds)	25	-	-	34,939,000	34,939,000
<b>Total New Projects - DPW</b>	<b>33</b>	<b>-</b>	<b>-</b>	<b>37,050,094</b>	<b>37,050,094</b>
<b>TOTAL RECOMMENDED NEW CIP PROJECTS</b>	<b>103</b>	<b>23,000,000</b>	<b>5,931,000</b>	<b>44,436,688</b>	<b>73,367,688</b>



Details of all recommended new A&E CIP projects are included in Exhibit A – 2006-07 Recommended Capital Improvement Program New Projects Administered by Architecture and Engineering – By Funding Source, and Exhibit B – 2006-07 Recommended Capital Improvement Program New Projects Administered by Architecture and Engineering – By Location. Details of all recommended new Department of Public Works projects is included in Exhibit C - 2006-07 Recommended Capital Improvement Program New Projects Administered by Department of Public Works – Transportation, and Exhibit D – 2006-07 Recommended Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management.

## REVIEW OF CARRYOVER PROJECTS

Large capital projects often span more than one fiscal year and project balances are carried over annually until project completion.

There are currently 158 active projects in the A&E CIP budget with project budgets totaling \$173.4 million, including two large construction projects. Following is a status of the large projects:

	<u>Total Project Budget</u>	<u>Estimated Carryover Balance</u>
<ul style="list-style-type: none"> <li> <b>303 Building</b>  The 303 Building located at 303 W. 3<sup>rd</sup> Street in San Bernardino is being rehabilitated for occupancy. Tenant improvements are under construction with an estimated completion date of mid-February 2007. Upon completion, the 104,000 square foot building will be occupied by the Superior Court, District Attorney, and Public Defender's Office. </li> </ul>	<b>\$23.7 million</b>	<b>\$8.3 million</b>
<ul style="list-style-type: none"> <li> <b>Central Courthouse Seismic Retrofit and Remodel</b>  Design is nearly complete for the seismic retrofit and remodel of the Central Courthouse and T-Wing. Some remodel work will begin in the near future, such as the addition of an elevator in the T-Wing and remodel of T-Wing restrooms to be ADA compliant, however, the majority of work will not occur until a portion of the Superior Court functions are relocated to the 303 Building in February 2007. The entire seismic retrofit and remodel project will be completed in several phases and is expected to take approximately 36 months to complete. </li> </ul>	<b>\$40.8 million</b>	<b>\$35.8 million</b>

The A&E CIP carryover project list also includes 21 projects in which the Board has made contributions to other agencies for deferred maintenance/infrastructure capital projects that benefit county residents. While most of the agreements for these contributions have been completed, the actual payments are generally tied to some event, such as the award of a construction contract, and payments may occur over time. These projects will continue to be carried over in CIP until the required milestone has been achieved and the funds paid.

A summary of the status of previously approved A&E CIP projects still in progress is attached as Exhibit E – 2006-07 Carryover Projects Administered by Architecture and Engineering (Funds CJV and CJS).

Airports, Regional Parks, Transportation, and Solid Waste Management also have carryover capital project funds. Details are provided in Exhibit F – 2006-07 Airports Carryover Projects (Various Funds), Exhibit G – 2006-07 Regional Parks Carryover Projects (Various Funds), Exhibit H – 2006-07 Transportation Carryover Projects (Various Funds), and Exhibit I – 2006-07 Solid Waste Management Carryover Projects (Various Funds).





Table 2 below provides a summary of all Carryover Projects.

**Table 2**

<b>SUMMARY OF 2006-07 CARRYOVER BALANCES</b>					
<b>CAPITAL PROJECT FUNDS:</b>	<b># of</b>	<b>General Fund</b>	<b>Other</b>	<b>Restricted</b>	
<b>Architecture and Engineering (A&amp;E)</b>	<b>Projects</b>	<b>Local Cost</b>	<b>Discretionary</b>	<b>Funding</b>	<b>Total</b>
Structures & Improvements to Structures (Fund CJV)	158	42,660,335	15,181,420	35,714,537	93,556,292
Contributions to Other Agencies (Fund CJV)	21	9,522,500	-	-	9,522,500
High Desert Juvenile Detention Center (Fund CJS)	1	87,939	-	-	87,939
<b>Total Carryover Projects (Fund CJV &amp; CJS)</b>	<b>180</b>	<b>52,270,774</b>	<b>15,181,420</b>	<b>35,714,537</b>	<b>103,166,731</b>
<b>ADDITIONAL CAPITAL PROJECTS INCLUDED IN OTHER COUNTY FUNDS:</b>					
Airports Carryover Projects (Various Funds)	35	-	-	31,906,979	31,906,979
Airports Carryover Projects (CSA 60-Apple Valley)	10	-	-	2,754,876	2,754,876
Regional Parks Carryover Projects (Various Funds)	9	-	-	9,279,322	9,279,322
<b>Total Carryover Projects - A&amp;E</b>	<b>234</b>	<b>52,270,774</b>	<b>15,181,420</b>	<b>79,655,714</b>	<b>147,107,908</b>
<b>Dept. of Public Works (DPW)</b>					
Transportation Carryover Projects (Various Funds)	65	-	9,815,000	44,664,775	54,479,775
Solid Waste Mgmt Carryover Projects (Various Funds)	6	-	-	9,785,618	9,785,618
<b>Total Carryover Projects - DPW</b>	<b>71</b>	<b>-</b>	<b>9,815,000</b>	<b>54,450,393</b>	<b>64,265,393</b>
<b>TOTAL CARRYOVER PROJECTS</b>	<b>305</b>	<b>52,270,774</b>	<b>24,996,420</b>	<b>134,106,107</b>	<b>211,373,301</b>

A&E also anticipates the completion of 47 projects in 2005-06 with a total project budget of \$10.3 million. Savings from the completion of general fund projects is estimated to be \$258,918. This balance will remain in the CIP budget and be available to address cost overruns in other projects, should any occur. Details are provided in Exhibit J – 2005-06 Completed Projects Administered by Architecture and Engineering (Fund CJV).

## **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT LIST**

In 2003, as part of the County Administrative Office's goal to improve long-range capital planning, county departments were requested to submit five-year projections for space needs and capital improvement projects.

For the 2006-07 annual CIP process, departments were requested to update their Five-Year Capital Improvement Program plan. Details of all requests in the five-year plan are provided in Exhibit K – Five-Year Capital Improvement Program. Year 1 submittals represent all of the CIP requests received from departments for 2006-07. Projects that have been funded or are proposed for funding in 2006-07 are highlighted.

While the Board of Supervisors has approved additional one-time funding over the past several years to address deferred maintenance in county facilities, the number of projects submitted and the total dollar volume continues to be reflective of years of limited funding for capital improvements. In addition, the submittals reflect a growing need for space countywide. Jail overcrowding, hospital expansion requirements, and office space needs are clearly the theme of many department submittals. The CAO plans to bring to the Board for consideration in the coming months long-range plans to address these needs as requirements and alternatives are fully identified.

## **POLICY ITEM REQUEST**

In addition to the recommended new CIP projects for 2006-07 in the amount of \$23 million included in the financing plan, the County Administrative Office is requesting the Board consider funding an additional \$13.3 million for other deferred maintenance projects. Details are provided in Exhibit L – 2006-07 Capital Improvement Program Policy Item Request.





# EXHIBIT A

Page 1 of 5

## 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING By Funding Source

#	CIP Lot #	Proj. #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund		Other Discre- tionary Funding	Restricted Funding	Total
												Local	Cost			
General Fund - Local Cost New Projects (Fund C.IV)																
1	07-184	70000	11	1	A&E/Fac. Mgmt.		235 Mt. View Ave.	Barstow		Remove & Replace Boiler	H	100,000				100,000
2	07-183a	70010	19	1	A&E/Fac. Mgmt.		235 Mt. View Ave.	Barstow		Hydraulic Elevator Upgrade Project - Barstow (1)	BS	118,750				118,750
3	07-223	70020	24	1	A&E/Fac. Mgmt.		235 Mt. View Ave.	Barstow		Electric service main switchgear replacement	BS	100,000				100,000
4	07-225	70030	26	1	A&E/Fac. Mgmt.		301 Mt. View Ave.	Barstow		Reroof	R	250,000				250,000
5	07-224	70040	25	1	A&E/Fac. Mgmt.		303 Mt. View Ave.	Barstow		Reroof	R	80,000				80,000
6	07-183b	70050	20	4	A&E/Fac. Mgmt.		13260 Central Ave.	Chino		Hydraulic Elevator Upgrade- Chino (1)	BS	118,750				118,750
7	07-226b	70060	28	4	A&E/Fac. Mgmt.		17127 Pomona Rincon Rd.	Chino		Yorba Slaughter slurry/stripe parking lot	P	50,000				50,000
8	07-249	70070		4	BOS/4th District		7000 Merrill Ave.	Chino		Rehab entrance	I	800,000				800,000
9	07-155	70526		4	Fac. Mgmt.		7000 Merrill Avenue	Chino		Lighting retrofit. Payback 2 1/2 years	BS	800,000				800,000
10	07-226c	70080	29	5	A&E/Fac. Mgmt.		2001 W. Agua Mansa	Colton		Agua Mansa slurry/stripe parking lot	P	60,000				60,000
11	07-173	70090		All	CAO/A&E		Various	Countywide		ADA improvements to improve accessibility to county facilities	A	550,000				550,000
12	07-227	70100		All	Fac. Mgmt.		Various	Countywide		Miscell. Carpet & Paint Projects	DM	1,367,600				1,367,600
13	07-172	70110		All	Fac. Mgmt. (FM)		Various	Countywide		FM Minor CIP	DM	500,000				500,000
14	07-226h	70120	34	2	A&E/Fac. Mgmt.		24171 Lake Dr.	Crestline		Lake Gregory slurry/stripe parking lot	P	130,000				130,000
15	07-093	70130	5	2	Regional Parks		24171 Lake Dr.	Crestline		Lake Gregory waterslide & splash pool rehabilitation	I	337,500				337,500
16	07-226g	70140	33	2	A&E/Fac. Mgmt.		2555 Glen Helen Parkway	Devore		Amphitheatre slurry/stripe parking lot	P	90,000				90,000
17	07-229	70150	36	2	A&E/Fac. Mgmt.		Institution Road	Devore		Upgrade Institution Rd. to All-Weather	P	500,000				500,000
18	07-259	70522		2	A&E/Fac. Mgmt.			Devore		Glen Helen - Automatic water system controls	I	200,000				200,000
19	07-183c	70160	21	5	A&E/Fac. Mgmt.		17780 & 17830 Arrow Route	Fontana		Hydraulic Elevator Upgrade (2)	BS	237,500				237,500

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT A**

Page 2 of 5

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**By Funding Source**

#	CIP Lot #	Proj. #	Dept. Supv. Priority Dist.	Department	Address	Location	Description	Project Type	General Fund		Other Discretionary Funding	Restricted Funding	Total
									Local	Cost			
General Fund - Local Cost New Projects (Fund CJV) (Cont'd)													
20	07-230	70170		5	A&E/Fac. Mgmt. 17780 & 17830 Arrow Route	Fontana	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DAPD (Court funding)	C		4,000,000		2,000,000	6,000,000
21	07-261	70520		5	A&E/Fac. Mgmt. 17780 & 17830 Arrow Route	Fontana	Remove/replace parking lot.	P		350,000			350,000
22	07-260	70524		3	A&E/Fac. Mgmt. 6527 Whitefeather Rd.	Joshua Tree	HVAC unit replacements (phase II)	H		500,000			500,000
23	07-151	70180		5	A&E/Fac. Mgmt. 1111 Bailey Ave.	Needles	Roof replacement - Library building, Building A & B	R		280,000			280,000
24	07-179	70190		16	A&E/Fac. Mgmt. 8303 N. Haven Ave.	Rancho Cucu.	FLJC Exterior FRP Panels and window caulking	I		180,000			180,000
25	07-180	70200		2	A&E/Fac. Mgmt. 8303 N. Haven Ave.	Rancho Cucu.	Base Isolation Testing	BS		80,000			80,000
26	07-228	70210		4	A&E/Fac. Mgmt. 8303 N. Haven Ave.	Rancho Cucu.	Parking Lot expansion	P		180,000			180,000
27	07-226d	70220		3	A&E/Fac. Mgmt. 8810 Hemlock	Rancho Cucu.	John Rains House slurry/stripe parking lot	P		70,000			70,000
28	07-156	70230		15	A&E/Fac. Mgmt. 9500 Etiwanda Ave.	Rancho Cucu.	WVDC chiller #1 replacement	H		600,000			600,000
29	07-175	70240		1	A&E/Fac. Mgmt. 9500 Etiwanda Ave.	Rancho Cucu.	WVDC Emergency generator controls	BS		200,000			200,000
30	07-177	70250		2	A&E/Fac. Mgmt. 9500 Etiwanda Ave.	Rancho Cucu.	WVDC Retention Basin Vegetation and debris clearing	I		70,000			70,000
31	07-182	70260		3	A&E/Fac. Mgmt. 2024 Orange Tree Ln.	Redlands	Museum Association buildings HVAC replacement	H		100,000			100,000
32	07-153	70270		3	A&E/Fac. Mgmt. 216 Brookside Ave.	Redlands	Roof replacement project	R		120,000			120,000
33	07-226a	70280		3	A&E/Fac. Mgmt. 222 Brookside Ave.	Redlands	Slurry/stripe parking lot	P		40,000			40,000
34	07-152	70290		6	A&E/Fac. Mgmt. 222 Brookside Ave.	Redlands	Roof replacement project	R		120,000			120,000
35	07-226e	70300		3	A&E/Fac. Mgmt. 26930 Barton Rd.	Redlands	Assistencia slurry/stripe parking lot	P		30,000			30,000
36	07-154	70310		5	A&E/Fac. Mgmt. 1771 Miro Way	Rialto	HVAC modernization, replace/upgrade system & controls	H		250,000			250,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT A

Page 3 of 5

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**By Funding Source**

#	CIP Lot #	Proj. #	Dept.	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund		Other Discre- tionary Funding	Restricted Funding	Total
										Local	Cost			
General Fund - Local Cost New Projects (Fund CJV) (Cont'd)														
37	07-077	70320	1	5	Human Resources	157-175 W. 5th St.	San Bernardino	Install card reader/security access system.	HS	100,000				100,000
38	07-080	70330	4	5	Human Resources	157-175 W. 5th St.	San Bernardino	Remodel employee restrooms on 1st Floor	C	250,000				250,000
39	07-149	70340	12	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. FM building.	BS	150,000				150,000
40	07-150	70350	13	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. Sheriff Scientific Investigation building.	BS	150,000				150,000
41	07-222	70360	23	5	A&E/Fac. Mgmt.	210 N. Lena Rd.	San Bernardino	Reroof, Building 1	R	70,000				70,000
42	07-221	70370	22	5	A&E/Fac. Mgmt.	364 N. Mountain View	San Bernardino	Roof Repair	R	240,000				240,000
43	07-262	70530		5	A&E/Fac. Mgmt.	SEC of 3rd and Arrowhead	San Bernardino	Pave City-owned site for 312 additional parking spaces.	P	1,100,000				1,100,000
44	07-158	70532		5	A&E/Fac. Mgmt.	385 N. Arrowhead Ave.	San Bernardino	Additional funding for emergency generator	BS	400,000				400,000
45	07-176	70380	14	5	A&E/Fac. Mgmt.	401 N. Arrowhead Ave.	San Bernardino	Central Courts North Annex repair and refurbish existing roof	R	70,000				70,000
46	07-159	70390	8	5	A&E/Fac. Mgmt.	777 E. Rialto	San Bernardino	HVAC equipment replacement	H	2,200,000				2,200,000
47	05-159	70400	1	5	Registrar of Voters	777 E. Rialto	San Bernardino	Remodel space	C	193,400				193,400
48	07-160	70410	7	5	A&E/Fac. Mgmt.	825 E. 3rd St.	San Bernardino	HVAC equipment replacement	H	1,980,000				1,980,000
49	07-263	70534		5	A&E/Fac. Mgmt.	Gilbert St.	San Bernardino	Campus improvements	I	200,000				200,000
50	07-264	70536		5	A&E/Fac. Mgmt.	670 E. Gilbert St.	San Bernardino	ISD Fuel Storage Tank	I	100,000				100,000
51	07-148	70420	3	1	Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Reg. Pk. Playground restroom and shelter replacement	C	526,500				526,500
52	07-091	70430	2	1	Regional Parks	36600 Ghost Town Rd.	Yermo	Calico campground restroom replacement	C	1,670,000				1,670,000
53	07-226f	70440	32	3	A&E/Fac. Mgmt.	32183 Kentucky	Yucaipa	Yucaipa Adobe slurry/stripe parking lot	P	40,000				40,000
53	Sub-Total General Fund - Local Cost New Projects (Fund CJV)										23,000,000	0	2,000,000	25,000,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/ Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT A**

Page 4 of 5

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**By Funding Source**

#	CIP Lot #	Proj. #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
Discretionary Funding New Projects (Fund CJV)															
1	07-231	70450	1	5			Agriculture	777 E. Rialto	San Bernardino	Recarpet	DM		16,000		16,000
2	07-016	70460	5	1			Probation	21101 Dale Evans Parkway	Apple Valley	Enclose staff parking lot with chain link fence at HDJDAC	I		185,000		185,000
3	07-015	70470	4	1			Probation	301 E. Mountain View Ave.	Barstow	Recarpet and repaint.	DM		40,000		40,000
4	07-018	70480	6	5			Probation	175 W. 5th St.	San Bernardino	Remodel 4th floor bathrooms. Replace tile, flooring and paint.	C		290,000		290,000
5	07-012	70490	1	5			Probation	900 E. Gilbert St	San Bernardino	CVJDAC renovation (Phase I of 4). Includes remodel of Unit 1 into max. security unit and addition of emergency generators, kitchen and laundry remodels.	C		5,200,000		5,200,000
6	07-085	70500	1	5			Risk Management	222 W. Hospitality Lane	San Bernardino	Office Remodel - 3rd Floor	C		200,000		200,000
6	Sub-Total Discretionary Funding New Projects (Fund CJV)														
Non-Discretionary Funding New Projects (Fund CJV)															
1	07-174	70510		All			Community Development and Housing	Various	Countywide	Minor Community Development Block Grant (CDBG) projects.	DM			350,000	350,000
1	Sub-Total Non-Discretionary Funding New Projects (Fund CJV)														
60	Total Recommended New Projects (Fund CJV)														
												23,000,000	5,931,000	2,350,000	31,281,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/ Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT A**

Page 5 of 5

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**By Funding Source**

#	CIP Lot #	Proj. #	Dept.	Supv.	Priority	Dist.	Department		Address	Location	Description	Project		General Fund		Other Discretionary Funding	Restricted Funding	Total	
												Type	Local Cost						
Airports New Projects																			
1	07-129		5	4			Airports		7000 Merrill Ave.	Chino	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp.	P				466,375		466,375	
2	07-132		8	4			Airports		7000 Merrill Ave.	Chino	Design new terminal building.	PL				200,000		200,000	
3	07-253			4			Airports		7000 Merrill Ave.	Chino	Taxiway J Extension	P				933,593		933,593	
4	07-126		2	1			Airports		39500 National Trails Hwy	Daggett	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways.	P				71,000		71,000	
5	07-254			1			Airports		39500 National Trails Hwy	Daggett	Taxiway A & C electrical upgrades	I				669,375		669,375	
6	07-255			1			Airports		39500 National Trails Hwy	Daggett	Taxiway B extension	P				1,535,793		1,535,793	
7	07-127		3	1			Airports		711 Airport Rd.	Needles	Rejuvenate and repaint Runways and associated taxiways.	P				71,000		71,000	
8	07-128		4	1			Airports		78569 Hwy 62	Twentynine Palms	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways.	P				39,000		39,000	
8	Sub-Total Airports New Projects														0	0	3,986,136		3,986,136
Airports - Apple Valley Airport (CSA60)																			
1	07-125		1	1			Airports		21600 Corwin Rd.	Apple Valley	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways.	P				74,388		74,388	
2	07-257			1			Airports		21600 Corwin Rd.	Apple Valley	Sign and electrical upgrades	I				976,070		976,070	
2	Sub-Total Airports - Apple Valley Airport (CSA 60)														0	0	1,050,458		1,050,458
10	Total Recommended Airports New Projects														0	0	5,036,594		5,036,594
70	TOTAL RECOMMENDED NEW PROJECTS ADMINISTERED BY A&E														23,000,000	5,931,000	7,386,594		36,317,594

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/ Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT B**

Page 1 of 5

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING**

**By Location**

#	CIP	Proj.	Log #	Proj. #	Dept.	Supv.	Department	Address	Location	Description	Project Type	General Fund	Other Discre-	Restricted	Total
					Priority	Dist.						Local Cost	tionary Funding	Funding	
Countywide															
1	07-173	70090				All	County Administrative Office (CAO)	Various	Countywide	ADA improvements to improve accessibility to county facilities	A	550,000			550,000
2	07-227	70100				All	Fac. Mgmt. (FM)	Various	Countywide	Miscell. Carpet & Paint Projects	DM	1,367,600			1,367,600
3	07-172	70110				All	Fac. Mgmt.	Various	Countywide	FM Minor CIP	DM	500,000			500,000
4	07-174	70510				All	Community Development and Housing	Various	Countywide	Minor Community Development Block Grant (CDBG) projects.	DM		350,000		350,000
4	Total Countywide											2,417,600	0	350,000	2,767,600
First District															
1	07-016	70460			5	1	Probation	21101 Dale Evans Parkway	Apple Valley	Enclose staff parking lot with chain link fence at HDJDAC	I		185,000		185,000
2	07-184	70000			11	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Remove & Replace Boiler	H	100,000			100,000
3	07-183a	70010			19	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Hydraulic Elevator Upgrade Project - Barstow (1)	BS	118,750			118,750
4	07-223	70020			24	1	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow	Electric service main switchgear replacement	BS	100,000			100,000
5	07-225	70030			26	1	A&E/Fac. Mgmt.	301 E. Mountain View Ave.	Barstow	Reroof	R	250,000			250,000
6	07-015	70470			4	1	Probation	301 E. Mountain View Ave.	Barstow	Recarpet and repaint.	DM		40,000		40,000
7	07-224	70040			25	1	A&E/Fac. Mgmt.	303 E. Mountain View Ave.	Barstow	Reroof	R	80,000			80,000
8	07-151	70180			5	1	A&E/Fac. Mgmt.	1111 Bailey Ave.	Needles	Roof replacement - Library building, Building A & B	R	280,000			280,000
9	07-148	70420			3	1	Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Playground restroom and shelter replacement	C	526,500			526,500
10	07-091	70430			2	1	Regional Parks	36600 Ghost Town Rd.	Yermo	Calico campground restroom replacement	C	1,670,000			1,670,000
10	Total First District											3,125,250	225,000	0	3,350,250

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT B**

Page 2 of 5

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING**

**By Location**

#	CIP	Proj.	Dept.	Supv.	Proj. Log #	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Second District</b>																
1	07-226h	70120	34	2	A&E/Fac. Mgmt.			24171 Lake Dr.	Crestline		Lake Gregory slurry/stripe parking lot	P	130,000			130,000
2	07-093	70130	5	2	Regional Parks			24171 Lake Dr.	Crestline		Lake Gregory waterslide & splash pool rehabilitation	I	337,500			337,500
3	07-226g	70140	33	2	A&E/Fac. Mgmt.			2555 Glen Helen Parkway	Devore		Amphitheatre slurry/stripe parking lot	P	90,000			90,000
4	07-229	70150	36	2	A&E/Fac. Mgmt.			Institution Road	Devore		Upgrade Institution Rd. to All-Weather	P	500,000			500,000
5	07-259	70522		2	A&E/Fac. Mgmt.				Devore		Glen Helen - Automatic water system controls	I	200,000			200,000
6	07-179	70190	16	2	A&E/Fac. Mgmt.			8303 N. Haven Ave.	Rancho Cucu.		FLJC Exterior FRP Panels and window caulking	I	180,000			180,000
7	07-180	70200	17	2	A&E/Fac. Mgmt.			8303 N. Haven Ave.	Rancho Cucu.		Base Isolation Testing	BS	80,000			80,000
8	07-228	70210	4	2	A&E/Fac. Mgmt.			8303 N. Haven Ave.	Rancho Cucu.		Parking Lot expansion	P	180,000			180,000
9	07-226d	70220	3	2	A&E/Fac. Mgmt.			8810 Hemlock	Rancho Cucu.		John Rains House slurry/stripe parking lot	P	70,000			70,000
10	07-156	70230	15	2	A&E/Fac. Mgmt.			9500 Etiwanda Ave.	Rancho Cucu.		WVDC chiller #1 replacement	H	600,000			600,000
11	07-175	70240	1	2	A&E/Fac. Mgmt.			9500 Etiwanda Ave.	Rancho Cucu.		WVDC Emergency generator controls replacement	BS	200,000			200,000
12	07-177	70250	16	2	A&E/Fac. Mgmt.			9500 Etiwanda Ave.	Rancho Cucu.		WVDC Retention Basin Vegetation and debris clearing	I	70,000			70,000
<b>12 Total Second District</b>													<b>2,637,500</b>	<b>0</b>	<b>0</b>	<b>2,637,500</b>
<b>Third District</b>																
1	07-260	70524		3	A&E/Fac. Mgmt.			6527 Whitefeather Rd.	Joshua Tree		HVAC unit replacements (phase II)	H	500,000			500,000
2	07-182	70260	18	3	A&E/Fac. Mgmt.			2024 Orange Tree Ln.	Redlands		Museum Association buildings HVAC replacement	H	100,000			100,000
3	07-153	70270	10	3	A&E/Fac. Mgmt.			216 Brookside Ave.	Redlands		Roof replacement project	R	120,000			120,000
4	07-226a	70280	27	3	A&E/Fac. Mgmt.			222 Brookside Ave.	Redlands		Slurry/stripe parking lot	P	40,000			40,000
5	07-152	70290	6	3	A&E/Fac. Mgmt.			222 Brookside Ave.	Redlands		Roof replacement project	R	120,000			120,000
6	07-226e	70300	31	3	A&E/Fac. Mgmt.			26930 Barton Rd.	Redlands		Assistencia slurry/stripe parking lot	P	30,000			30,000
7	07-226f	70440	32	3	A&E/Fac. Mgmt.			32183 Kentucky	Yucaipa		Yucaipa Adobe slurry/stripe parking lot	P	40,000			40,000
<b>7 Total Third District</b>													<b>950,000</b>	<b>0</b>	<b>0</b>	<b>950,000</b>

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT B

Page 3 of 5

# 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING

## By Location

#	CIP Proj. Log #	Proj. #	Dept. Priority	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total
Fourth District													
1	07-183b	70050	20	4	A&E/Fac. Mgmt.	13260 Central Ave.	Chino	Hydraulic Elevator Upgrade - Chino (1)	BS	118,750			118,750
2	07-226b	70060	28	4	A&E/Fac. Mgmt.	17127 Pomona Rincon Rd.	Chino	Yorba Slaughter slurry/stripe parking lot	P	50,000			50,000
3	07-249	70070		4	BOS/4th District	7000 Merrill Ave.	Chino	Rehab entrance	I	800,000			800,000
4	07-155	70526		4	Fac. Mgmt.	7000 Merrill Avenue	Chino	Lighting retrofit. Payback 2 1/2 years	BS	800,000			800,000
4	Total Fourth District									1,768,750	0	0	1,768,750
Fifth District													
1	07-226c	70080	29	5	A&E/Fac. Mgmt.	2001 W. Agua Mansa	Colton	Agua Mansa slurry/stripe parking lot	P	60,000			60,000
2	07-183c	70160	21	5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Hydraulic Elevator Upgrade (2)	BS	237,500			237,500
3	07-230	70170		5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DA/PD (Court funding)	C	4,000,000		2,000,000	6,000,000
4	07-261	70520		5	A&E/Fac. Mgmt.	17780 & 17830 Arrow Route	Fontana	Remove/replace parking lot	P	350,000			350,000
5	07-154	70310	9	5	A&E/Fac. Mgmt.	1771 Miro Way	Rialto	HVAC modernization, replace/upgrade system & controls	H	250,000			250,000
6	07-077	70320	1	5	Human Resources	157-175 W. 5th St.	San Bernardino	Install card reader/security access system.	HS	100,000			100,000
7	07-080	70330	4	5	Human Resources	157-175 W. 5th St.	San Bernardino	Remodel employee restrooms on 1st Floor	C	250,000			250,000
8	07-018	70480	6	5	Probation	175 W. 5th St.	San Bernardino	Remodel 4th floor bathrooms. Replace tile, flooring and paint.	C		290,000		290,000
9	07-149	70340	12	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. FM building.	BS	150,000			150,000
10	07-150	70350	13	5	A&E/Fac. Mgmt.	200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. Sheriff Scientific Investigation building.	BS	150,000			150,000
11	07-222	70360	23	5	A&E/Fac. Mgmt.	210 N. Lena Rd.	San Bernardino	Reroof, Building 1	R	70,000			70,000
12	07-085	70500	1	5	Risk Management	222 W. Hospitality Lane	San Bernardino	Office Remodel - 3rd Floor	C		200,000		200,000
13	07-221	70370	22	5	A&E/Fac. Mgmt.	364 N. Mountain	San Bernardino	Roof Repair	R	240,000			240,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/ Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC







## EXHIBIT B

Page 4 of 5

### 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING

#### By Location

#	CIP	Proj.	Dept.	Supv.	Proj. Log #	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>																
14	07-262	70530		5	A&E/Fac. Mgmt.			SEC of 3rd and Arrowhead	San Bernardino		Pave City-owned site for 312 additional parking spaces.	P	1,100,000			1,100,000
15	07-158	70532		5	A&E/Fac. Mgmt.			385 N. Arrowhead Ave.	San Bernardino		Additional funding for emergency generator	BS	400,000			400,000
16	07-176	70380	14	5	A&E/Fac. Mgmt.			401 N. Arrowhead Ave.	San Bernardino		Central Courts North Annex repair and refurbish existing roof	R	70,000			70,000
17	07-159	70390	8	5	A&E/Fac. Mgmt.			777 E. Rialto	San Bernardino		HVAC equipment	H	2,200,000			2,200,000
18	05-159	70400	1	5	Registrar of			777 E. Rialto	San Bernardino		Remodel space	C	193,400			193,400
19	07-231	70450	1	5	Agriculture			777 E. Rialto	San Bernardino		Recarpet	C		16,000		16,000
20	07-160	70410	7	5	A&E/Fac. Mgmt.			825 E. 3rd St.	San Bernardino		HVAC equipment	H	1,980,000			1,980,000
21	07-263	70534		5	A&E/Fac. Mgmt.			Gilbert St.	San Bernardino		Campus improvements	I	200,000			200,000
22	07-264	70536		5	A&E/Fac. Mgmt.			670 E. Gilbert St.	San Bernardino		ISD Fuel Storage Tank	I	100,000			100,000
23	07-012	70490	1	5	Probation			900 E. Gilbert St.	San Bernardino		CVJ/DAC renovation (Phase I of 4). Includes remodel of Unit 1 into max. security unit and addition of emergency generators, kitchen and laundry remodels.	C		5,200,000		5,200,000
<b>23 Total Fifth District</b>													<b>12,100,900</b>	<b>5,706,000</b>	<b>2,000,000</b>	<b>19,806,900</b>
<b>60 Total Recommended New Projects Administered by A&amp;E (Fund CJV)</b>													<b>23,000,000</b>	<b>5,931,000</b>	<b>2,350,000</b>	<b>31,281,000</b>

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

**EXHIBIT B**

Page 5 of 5

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING**

**By Location**

#	CIP	Proj.	Dept.	Supv.	Proj.	General Fund	Other Discre-	Restricted	Total
Proj. Log #	#	Priority	Dist.		Type	Local Cost	tionary Funding	Funding	
<b>Airports Recommended New Projects</b>									
<b>Countywide</b>									
<b>First District</b>									
1	07-125		1	Airports	21600 Corwin Rd.	Apple Valley			0
									0
									0
2	07-257		1	Airports	21600 Corwin Rd.	Apple Valley			0
									0
3	07-126		2	Airports	39500 National Trails Hwy	Daggett			0
									0
4	07-254		1	Airports	39500 National Trails Hwy	Daggett			0
									0
5	07-255		1	Airports	39500 National Trails Hwy	Daggett			0
									0
6	07-127		3	Airports	711 Airport Rd.	Needles			0
									0
7	07-128		4	Airports	78569 Hwy 62	Twentynine Palms			0
									0
7	Total First District								0
<b>Second District</b>									
<b>Third District</b>									
<b>Fourth District</b>									
1	07-129		5	Airports	7000 Merrill Ave.	Chino			0
									0
2	07-132		8	Airports	7000 Merrill Ave.	Chino			0
									0
3	07-253		4	Airports	7000 Merrill Ave.	Chino			0
									0
3	Total Fourth District								0
<b>Fifth District</b>									
10	Total Recommended New Airports Projects Administered by A&E								0
70	TOTAL RECOMMENDED NEW PROJECTS ADMINISTERED BY A&E								0

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



# EXHIBIT C

Page 1 of 1

## 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION (Various Funds)

#	Log #	Dept.	Supv.	Proj.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund			Total	Funding Source
												Local	Cost	Discretionary		
Transportation New Projects																
Countywide																
First District																
1	07-190			1	DPW -		Transportation	Kiowa Rd. between Van Dusen Rd N/Tussing Ranch Rd.	Apple Valley	Rehab.	I			940,094	940,094	Measure I
2	07-195			1	DPW -		Transportation	Phelan Road At Wilson Ranch Road	Phelan	Signal installation	I			250,000	250,000	Fee Plan
3	07-194			1	DPW -		Transportation	Phelan Road, various locations	Phelan	Drainage improvements	I			193,000	193,000	Measure I
4	07-192			1	DPW -		Transportation	Lone Pine Canyon Rd. 4M S, SR-138 N .05 M	Wrightwood	Rehabilitation and guardrail	I			275,000	275,000	Gas Tax
4	Total First District											0	0	1,658,094	1,658,094	
Second District																
1	07-198			2	DPW -		Transportation	Cherry Ave. at San Bernardino Ave.	Fontana	Intersection improvement	I			310,000	310,000	RDA
2	07-201			2	DPW -		Transportation	San Bernardino Ave. between Commerce Dr. E/Mulberry Ave.	Fontana	Widen roadway, design only	I			35,000	35,000	RDA
2	Total Second District											0	0	345,000	345,000	
Third District																
1	07-210			3	DPW -		Transportation	Colton Avenue between Opal Ave. and Wabash Ave.	Mentone	Widen, drain, pave	I			20,000	20,000	Measure I
2	07-212			3	DPW -		Transportation	Nice Ave. at Wabash Ave.	Mentone	Drainage improvements	I			88,000	88,000	Gas Tax
2	Third District											0	0	108,000	108,000	
Fourth District																
Fifth District																
8	TOTAL RECOMMENDED TRANSPORTATION NEW PROJECTS											0	0	2,111,094	2,111,094	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansion s, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





# EXHIBIT D

Page 1 of 2

## 2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT (Various Funds)

#	Log #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund		Discretionary	Restricted Funding	Total	Funding Source
								Local	Cost				
Countywide													
1	07-241	All	DPW - Solid Waste Mgmt.	Various	Countywide	Colton, Mid-Valley, San Timoteo LFGEs Modification / Expansion (VFD & Wells)	I				325,000	325,000	EAL
2	07-243	All	DPW - Solid Waste Mgmt.	Various	Countywide	Installation of LFGEs wells at various active sanitary landfills (Colton, Mid-Valley, San Timoteo, Victorville, Barstow and Landers)	I				200,000	200,000	EAL
2	Total Countywide												
First District													
1	07-240	1	DPW - Solid Waste Mgmt.	13401 Laguna Seca Dr.	Apple Valley	Apple Valley Construction of LFG Extraction/Treatment System	I				500,000	500,000	EAL
2	07-245	1	DPW - Solid Waste Mgmt.	37751 Lenwood Rd.	Hinkley	Lenwood-Hinkley Design/install groundwater monitoring wells - CAP	I				750,000	750,000	EAL
3	07-139	1	DPW - Solid Waste Mgmt.	Poniente Road	Newberry Springs	Final closure construction of an inactive landfill.	I				1,000,000	1,000,000	EAB
4	07-137	1	DPW - Solid Waste Mgmt.	10130 Buckwheat Rd.	Phelan	Final closure construction of an inactive landfill.	I				3,200,000	3,200,000	EAB
5	07-136	1	DPW - Solid Waste Mgmt.	7501 Pinto Mtn. Rd.	Twentynine Palms	Resurface entry road at 29 Palms Sanitary Landfill.	P				286,000	286,000	EAA -Operational Revenues
6	07-238	1	DPW - Solid Waste Mgmt.	NW of Stoddard Wells Rd.	Victorville	Victorville Phase 1A Liner Construction	I				3,200,000	3,200,000	EAB
7	07-239	1	DPW - Solid Waste Mgmt.	NW of Stoddard Wells Rd.	Victorville	Victorville Phase 1B Stage 1 Excavation & Liner Construction	I				2,000,000	2,000,000	EAB
8	07-138	1	DPW - Solid Waste Mgmt.	40950 Minneola	Yermo	Final closure construction of an inactive landfill.	I				1,200,000	1,200,000	EAB
8	Total First District												
Second District													
Third District													
1	07-140	3	DPW - Solid Waste Mgmt.	38550 Holcomb Valley Rd.	Big Bear City	Final closure construction of an inactive landfill.	I				2,600,000	2,600,000	EAB
2	07-235	3	DPW - Solid Waste Mgmt.	59200 Winter Rd.	Landers	Septic Pond #3 Construction	I				3,000,000	3,000,000	EAB

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

**EXHIBIT D**

Page 2 of 2

**2006-07 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS  
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT  
(Various Funds)**

#	Log #	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
Third District (Cont'd)												
3	07-244	3	DPW - Solid Waste Mgmt.	59200 Winter Rd.	Landers	Design/install 2 groundwater quality monitoring wells	I			600,000	600,000	EAL
4	07-134	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	Replace existing 50' truck scale at San Timoteo Landfill with a 70' truck scale.	I			75,000	75,000	EAA - Operational Revenues
5	07-236	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Detention Basin Construction	I			479,000	479,000	EAB
6	07-237	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Unit 2 Phase 3 Excavation/Liner Construction	I			7,000,000	7,000,000	EAB
7	07-247	3	DPW - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Unit 2 Installation of Horizontal LFG Wells	I			100,000	100,000	EAL
8	07-242	3	DPW - Solid Waste Mgmt.	29800 Heaps Peak Rd.	Running Springs	Heaps Peak LCRR - Construction of Treatment System	I			300,000	300,000	EAL
9	07-248	3	DPW - Solid Waste Mgmt.	33900 Oak Glen Rd.	Yucaipa	Yucaipa Construction of LFG Extraction/Treatment system - CAP	I			150,000	150,000	EAL
10	07-145	3	DPW - Solid Waste Mgmt.	Yucaipa Disposal Site	Yucaipa	Design and construction of a groundwater extraction and treatment system.	I			750,000	750,000	EAL - Sale of property located N. of Milliken Landfill - 100%
10	Total Third District							0	0	15,054,000	15,054,000	
Fourth District												
Fifth District												
1	07-135	5	DPW - Solid Waste Mgmt.	850 Tropica Rancho Rd.	Colton	Resurface entry road at Colton Sanitary Landfill	P			99,000	99,000	EAA - Operational Revenues
2	07-143	5	DPW - Solid Waste Mgmt.	850 Tropica Rancho Rd.	Colton	Construction of a Subtitle D Double Composite Liner.	I			1,500,000	1,500,000	EAB - Sale of property located N. of Milliken Landfill - 100%
3	07-141	5	DPW - Solid Waste Mgmt.	2340 Alder Ave.	Rialto	Construction of a Subtitle D Double Composite Liner.	I			5,000,000	5,000,000	EAB -Sale of property located N. of Milliken Landfill - 100%
4	07-246	5	DPW - Solid Waste Mgmt.	30 Bohnert Ave.	Rialto	Mid-Valley Unit 3 Installation of Horizontal LFG Wells	I			125,000	125,000	EAL
5	07-144	5	DPW - Solid Waste Mgmt.	Mid-Valley Sanitary Landfill	Rialto	Installation of groundwater monitoring wells.	I			500,000	500,000	EAL - Sale of property located N. of Milliken Landfill - 100%
5	Total Fifth District							0	0	7,224,000	7,224,000	
25	TOTAL RECOMMENDED SOLID WASTE MANAGEMENT NEW PROJECTS							0	0	34,939,000	34,939,000	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



# EXHIBIT E

Page 1 of 16

## 2006-07 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>2006-07 Carryover Projects (Fund CJV - Structures and Improvements to Structures - Object 4030)</b>													
<b>Countywide Carryover Projects</b>													
1	20680	All	All	A&E/Fac. Mgmt.	Countywide	Various	Space study/CAFM	880,000	967			967	General Fund
2	20705	All	All	Fac. Mgmt.	Countywide	Various	Paint and carpet - various buildings	740,000	18,831			18,831	General Fund
3	04-143	40250	All	A&E/Fac. Mgmt.	Countywide	Various	Rehab hydraulic elevators	428,000	360,032			360,032	General Fund
4	04-177	50000	All	Fac. Mgmt.	Countywide	Various	Fac Mgmt minor remodel	400,000	389,604			389,604	General Fund
5	04-107	50010	All	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements/various sites	199,965	124,382			124,382	General Fund
6	04-175a-h, m,n,p	50100	All	A&E/Fac. Mgmt.	Countywide	Various	Valley parking lot pavement mgmt program	175,150	40,488			40,488	General Fund
7	06-093	60000	All	A&E/Fac. Mgmt.	Countywide	Various	Minor FM CIP	400,000	218,985			218,985	General Fund
8	06-094	60010	All	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements/various sites	450,000	394,331			394,331	General Fund
9	06-116	60020	All	A&E/Fac. Mgmt.	Countywide	Various	Minor CIP, flooring and painting lobbies/exterior	100,000	100,000			100,000	General Fund
10	90680		All	A&E/Fac. Mgmt.	Countywide	Various	Site assessment and remediation	1,275,160	260,627			260,627	General Fund
11	60500		All	Redevelopment Agency	Countywide	Various	Perimeter Fences at various RDA properties	0			-143	-143	General Fund
12	60510		All	A&E/Fac. Mgmt.	Countywide	Various	Savings from Completed General Fund projects	613,531	2,549			2,549	General Fund
12	<b>Total Countywide Carryover Projects</b>							<b>5,661,806</b>	<b>1,910,796</b>	<b>0</b>	<b>-143</b>	<b>1,910,653</b>	



## EXHIBIT E

Page 2 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

Period Ending 2/28/06

#	CIP Proj. Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>First District Carryover Projects</b>													
1	05-158	50880	1	Sheriff	Adelanto	9330-9348 Commerce Rd.	Adelanto Jail rehab	31,307,989	256,457			256,457	General Fund/ Prop 172/ Sheriff
2	04-105c	50040	1	A&E/Fac. Mgmt.	Barstow	225 E. Mt. View	Barstow Sheriff roof repair	239,221	8,211			8,211	General Fund
3	04-072	50310	1	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt install above ground fuel tanks	150,000		103,452		103,452	Fleet Mgmt
4	04-074	50330	1	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt remove underground fuel tanks	25,000		23,681		23,681	Fleet Mgmt
5	04-187i	50520	1	CDH	Barstow	701 E. Main Street	Barstow Domestic Violence building	20,000			18,141	18,141	CDBG
6	04-187j	50525	1	CDH	Barstow	Lenwood/Grandv lew	Jasper Park Restroom/Kitchen Improvements	10,000			10,000	10,000	CDBG
7	04-168	50370	1	Sheriff	Devore	18000 Institution Rd.	GHRC water main addition	273,120			8,466	8,466	Inmate Welfare
8	06-150	50945	1	Sheriff	Devore	18000 Institution Rd.	Glen Helen Women's Modular Classroom	626,931			624,831	624,831	Sheriff
9	06-001	60060	1	Sheriff	Earp	Parker Dam Rock House, Parker Dam Rd N. across the street from Fire Station #1	Lease 3 acres of land at no cost & build a resident compound to relocate the Parker Dam Sheriff Station	580,000	580,000			580,000	General Fund
10	06-126	60040	1	A&E/Fac. Mgmt.	Needles	1111 Bailey	Remodel County and City owned bldgs.	550,000	546,689			546,689	General Fund
11	04-093	50290	1	Regional Parks	Needles	Park Moabi Rd. @ I-40	Moabi Reg Pk construct domestic water well	285,000	211,546			211,546	General Fund
12	03-151	30050	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk weir meter	814,379		68,109		68,109	Regional Parks



**EXHIBIT E**

Page 3 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
First District Carryover Projects (Cont'd)													
13	04-095	40070	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk design horsehoe lake rehab	20,000	7,350			7,350	General Fund
14	05-097	50732	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows roads paving	350,000	47,943			47,943	General Fund
15	05-098	50734	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows interpretive center	400,000	372,812			372,812	General Fund
16	05-099	50736	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows front entry/iron ranger	250,000	217,480			217,480	General Fund
17	05-100	50738	1	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows playground renovation	780,316	30,693			30,693	General Fund
18	06-134	60050	1	A&E/Fac. Mgmt.	Wrightwood	6014 Park Drive	Acquire 1,600 sq.ft. Library bldg & save lease costs	495,000	495,000			495,000	General Fund
19	05-101	50744	1	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk roads	280,500	30,168			30,168	General Fund
20	05-102	50746	1	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk playground	150,000	149,842			149,842	General Fund
20	Total First District Carryover Projects							37,607,456	2,954,191	195,242	661,438	3,810,871	
Second District Carryover Projects													
1	06-119g	50925	2	CDH	Crestline	23460 Crest Forest Dr.	Crest Services Family remodel	75,000			46,954	46,954	CDBG
2	05-103	50748	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory San Moritz Lodge repairs	750,000	733,309			733,309	General Fund
3	05-104	50750	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory water slide	450,000	431,765			431,765	General Fund
4	05-105	50752	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory playground shelter	200,000	199,578			199,578	General Fund
5	05-106	50754	2	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory Skate board park	650,000	586,243			586,243	General Fund





Period Ending 2/28/06

**EXHIBIT E**

Page 4 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

#	CIP Proj. Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Second District Carryover Projects (Cont'd)</b>													
6	05-170	50870	2	A&E/Fac. Mgmt.	Crestline	24171 Lake Dr.	Lake Gregory Senior Center water damage repairs	85,560			9,340	9,340	Risk Management
7		10470	2	Regional Parks	Crestline	24171 Lake Drive	Lake Gregory dam valve replacement	180,000	104,210			104,210	General Fund
8	06-169	60585	2	Board of Supervisors (BOS)	Crestline	24171 Lake Drive	Lake Gregory Reg. Pk. - paving of parking lot	175,000	175,000			175,000	General Fund
9	04-167	50360	2	Sheriff	Devore	18000 Institution Rd.	GHRC kitchen/restroom addition	688,995			28,277	28,277	Inmate Welfare
10	06-162	60650	2	Sheriff	Devore	18000 Institution Rd.	Sheriff's Training Center Physical Training Field	493,322			450,062	450,062	State Grant
11	06-131	60100	2	A&E/Fac. Mgmt.	Devore	18000 Institution Rd, Glen	Roof Repairs - Various bldgs.	220,000	217,530			217,530	General Fund
12	02-082	30440	2	Sheriff	Devore	18000 Institution Rd.	GHRC Minimum Security dorm	246,813			46,278	46,278	Inmate Welfare
13	03-045	30445	2	Sheriff	Devore	18000 Institution Rd.	GHRC Security system master plan	75,000			553	553	Inmate Welfare
14	06-100	60080	2	A&E/Fac. Mgmt.	Devore	18958 Institution Rd, EVOC	Repair Roof	50,000	37,427			37,427	General Fund
15	05-169	50910	2	Public Health	Devore	19777 Shelter Way	Animal Shelter safety/security additions	322,750	60,000	209,943		269,943	Public Health
16	03-251	30280	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water systems improvements Phase II	2,140,690	1,482,086			1,482,086	General Fund
17	04-194	40100	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system Phase III	1,247,720	114,669			114,669	General Fund



Period Ending 2/28/06

**EXHIBIT E**

Page 5 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund		Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
									Local	Cost				
Second District Carryover Projects (Cont'd)														
18	04-081	40110	2	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen Reg Pk rehab campground paving	275,000	224,012				224,012	General Fund
19	05-107	50756	2	Regional Parks	Devore	2555 Glen Helen Pkwy	Devore Glen Helen Reg Pk swim area renovation	350,000	29,869				29,869	General Fund
20	05-109	50760	2	Regional Parks	Devore	2555 Glen Helen Pkwy	Devore Glen Helen Reg Pk road repairs	650,000	650,000				650,000	General Fund
21	06-097	60070	2	A&E/Fac. Mgmt.	Devore	Glen Helen	Emergency generator for water system	250,000	242,651				242,651	General Fund
22	06-173	60600	2	BOS	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Pk. - retrofit VIP restrooms at the Pavilion	575,000	575,000				575,000	General Fund
23	02-041	40710	2	Courts	Rancho Cuca.	8303 N. Haven Ave.	WVLCJ Family Court Services move	199,790				3,064	3,064	Courts
24	05-123	50785	2	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N. Haven Ave.	Rancho Law & Justice Center building exterior renovation	300,000	169,802				169,802	General Fund
25	03-069	40520	2	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WV Juv Det Ctr control panel installation	397,591		349,265			349,265	Probation
26	03-061	40750	2	Probation	Rancho Cuca.	9487 Etiwanda Ave.	WV Juv Det Ctr security control panel	127,000		96,316			96,316	Probation
27	05-086	50660	2	A&E/Fac. Mgmt.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC security and fire system	2,289,482	1,497,573				1,497,573	General Fund
28	06-153	60710	2	Sheriff	Rancho Cuca.	9500 N. Etiwanda Ave.	WVDC security cameras	115,000				115,000	115,000	Inmate Welfare



**EXHIBIT E**

Page 6 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

# Proj.	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Second District Carryover Projects (Cont'd)													
29	06-123	60090	2	A&E/Fac. Mgmt.	Rancho Cuca.	8303 N Haven Ave	Remodel portion of cafeteria space (8,457sf) for DA/PA Juvenile functions (5,185sf) to move departments from leased space (save \$95,400) in annual lease costs, 4.8 year payback	455,000	404,638			404,638	General Fund
30	05-062	50560	2	Probation	Rancho Cuca.	9378 Elitwanda Ave	West Valley Juvenile Hall Video Security	1,025,500	1,003,651			1,003,651	General Fund
30	Total Second District Carryover Projects												
Third District Carryover Projects													
1	05-036	50545	3	Library	Big Bear	41930 Garstin	Big Bear Library Roof & Building Repairs	409,400			32,980	32,980	Library
2	06-109f	60130	3	A&E/Fac. Mgmt.	Big Bear	41930 Garstin Dr.	Pavement Management	24,000	23,398			23,398	General Fund
3	06-026b	60110	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Divert melting snow from Bldg entries	60,000	57,033			57,033	General Fund
4	06-109i	60120	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Pavement Management	35,000	34,356			34,356	General Fund
5	03-060 & 05- 173	40620	3	Probation	Big Bear		Camp Heartbar electrical upgrade/emergency generator	312,500		307,451		307,451	Probation
6	06-109a	60140	3	A&E/Fac. Mgmt.	Highland	27167 Highland Ave	Pavement Management	6,000	6,000			6,000	General Fund



**EXHIBIT E**

Page 7 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

#	CIP Proj. Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Third District Carryover Projects (Cont'd)</b>													
7	06-178	60615	3	BOS	Joshua Tree	6527 Whitefeather Rd	Expand parking lot, add lighting, 29 Palms Hwy improvements & access & fencing for Sheriff	585,000	585,000			585,000	General Fund
8	06-201	20455	3	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Morongo bus stop shelter	144,430			137,158	137,158	CDBG
9	04-1750	50240	3	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Joshua Tree courthouse pavement mgmt	50,000	43,741			43,741	General Fund
10	04-1871	40560	3	CDH	Mentone	Opal Ave./Mentone Blvd.	Mentone Senior Ctr reading room	3,682,000		3,451,333		3,451,333	Library/CDBG
11	06-086	60200	3	Museums	Redlands	2024 Orange Tree Lane	Partial re-roof related to HVAC replacement	50,000	50,000			50,000	General Fund
12	06-203	30390	3	Museums	Redlands	2024 Orange Tree Ln.	Design Hall of Paleontology	631,376			3,469	3,469	CDBG/Federal Grant
13		30620	3	District Attorney	Redlands	216 Brookside Ave.	DA Offices remodel	150,000	150,000			150,000	General Fund
14	06-125	60150	3	A&E/Fac. Mgmt.	Redlands	222 Brookside	Rehabilitate bldg for Public Guardian	926,900	252,355			252,355	General Fund
15	04-187c	20815	3	Community Development and Housing (CDH)	Running Springs	13960 Commercial Dr.	Running Springs downtown revitalization	449,300			32,813	32,813	CDBG
16	06-026a	60160	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Divert melting snow from Bldg entries	120,000	117,334			117,334	General Fund
17	06-048	60170	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Repair/replace broken parking lot lights	110,000	99,952			99,952	General Fund
18	04-1751	50210	3	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Twin Peaks courthouse pavement mgmt	30,000	-2,485			-2,485	General Fund



## EXHIBIT E

Page 8 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

Period Ending 2/28/06

#	CIP Proj. Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Third District Carryover Projects (Cont'd)													
19	06-109h	60190	3	A&E/Fac. Mgmt.	Yucaipa	12040 5th St., Library	Pavement Management	12,000	11,742			11,742	General Fund
20	05-110	50762	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk roads	50,000	50,000			50,000	General Fund
21	06-075	60210	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk Parking lot and roadway rehabilitation	415,000	415,000			415,000	General Fund
22	06-109c	60180	3	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd., Sheriff	Pavement Management	23,000	22,725			22,725	General Fund
22	Total Third District Carryover Projects							8,275,906	1,916,151	3,758,784	206,420	5,881,355	
Fourth District Carryover Projects													
1	05-117	50820	4	A&E/Fac. Mgmt.	Chino	16700 S. Euclid Ave.	Prado Pk roads	1,000,000	874,956			874,956	General Fund
2	03-130	30300	4	Regional Parks	Ontario	800 N. Archibald Ave.	Guasti Reg Park pool filtration system	470,000	154,960			154,960	General Fund
3	05-113	50768	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti restrooms	450,000	19,558			19,558	General Fund
4	05-115	50772	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti perimeter landscape	300,000	10,520			10,520	General Fund
5	05-116	50774	4	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti playground renovation	889,799	54,620			54,620	General Fund
5	Total Fourth District Carryover Projects							3,109,799	1,114,614	0	0	1,114,614	
Fifth District Carryover Projects													
1		20465	5	A&E/Fac. Mgmt.	Bloomington	18313 Valley Blvd.	Bloomington Ayala Park Improvements	302,000			40,888	40,888	CDBG
2	06-159	60660	5	ARMC	Colton	400 N. Pepper Ave.	ARMC Terrazzo floor repair	2,000,000		2,000,000		2,000,000	Lawsuit settlement funds
3	06-194	60700	5	ARMC	Colton	400 N. Pepper Ave.	ARMC improvements to heliport parking lot	150,000		150,000		150,000	Lawsuit settlement funds



**EXHIBIT E**

Page 9 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

Period Ending 2/28/06

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Fifth District Carryover Projects (Cont'd)</b>													
4	04-018	40240	5	ARMC	Colton	400 N. Pepper Ave.	Convert Behavioral Health beds to medical beds	1,080,000			1,079,117	1,079,117	ARMC
5	04-171 & 06- 160	50390	5	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot expansion	662,500			588,100	588,100	ARMC
6	03-079	50395	5	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot pavement mgmt	150,000			150,000	150,000	ARMC
7	06-130	60350	5	A&E/Fac. Mgmt.	Fontana	17780 Arrow Blvd	Roof Repairs	120,000	118,317			118,317	General Fund
8	06-129	60340	5	A&E/Fac. Mgmt.	Fontana	17830 Arrow Blvd	Roof Repairs	120,000	107,147			107,147	General Fund
9	06-165	60570	5	Fire Department	Rialto	1743 Miro Way	1,560 sq. ft. Modular building expansion	300,000	267,971			267,971	General Fund
10	06-128	60330	5	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	Roof Repairs	70,000	70,000			70,000	General Fund
11	06-132	60360	5	A&E/Fac. Mgmt.	San Bernardino	385 N Arrowhead Ave - County Gvt. Ctr	Weatherization: Remove & Replace patios, recaulk	330,000	328,778			328,778	General Fund
12	06-109b	60270	5	A&E/Fac. Mgmt.	San Bernardino	104 W. 4th St - Library Admin	Pavement Management	12,000	12,000			12,000	General Fund
13	03-55	50950	5	ARMC	San Bernardino	1543 W. 8th St.	West Side Family Health Center Remodel	630,000			630,000	630,000	ARMC
14	05-078	50630	5	Facilities Mgmt	San Bernardino	157 - 175 W. 5th St	Civic Center Bldg HVAC Replacement	1,900,000	1,667,428			1,667,428	General Fund
15	04-105f	50070	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB roof repairs	180,289	6,739			6,739	General Fund
16	05-083	50655	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5TH ST.	CCB elevator retrofit	1,140,000	1,051,497			1,051,497	General Fund
17	06-095	60220	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St. - Civic Center Bldg	Upgrade Fire safety system (Phase I)	250,000	233,610			233,610	General Fund



**EXHIBIT E**

Page 10 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Fifth District Carryover Projects (Cont'd)</b>													
18	04-107 & 05- 156	50580	5	CAO	San Bernardino	172 W. 3rd St. - Old Hall of Records	Old Hall of Records 1st Floor Restrooms & Entrance Ramp, ADA Improvement Project	203,000	31,142			31,142	General Fund
19	06-012	60260	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St. - Old Hall of Records	Repair Roof	170,000	158,068			158,068	General Fund
20	06-124	60300	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St. - Old Hall of Records	Remove & Replace paving on street & install sidewalks to bldg	250,000	250,000			250,000	General Fund
21	04-129	40260	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Upgrade fire alarm system	360,000	238,662			238,662	General Fund
22	05-089	50670	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records electrical power modernization	630,000	568,296			568,296	General Fund
23	06-127	60320	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St. - Old Hall of Records	Roof Repairs	120,000	120,000			120,000	General Fund
24	06-166	60575	5	Assessor	San Bernardino	172 W. 3rd St. - Old Hall of Records	3rd, 4th and 5th floor remodel	1,600,000	1,600,000			1,600,000	General Fund
25	06-167	60576	5	Treasure-Tax Collector	San Bernardino	172 W. 3rd St. - Old Hall of Records	Basement HVAC and remodel	700,000	700,000			700,000	General Fund
26	04-159	50090	5	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff Coroner morgue expansion	2,787,000	2,566,119			2,566,119	General Fund
27	05-172	50890	5	Probation	San Bernardino	175 W. 5th St.	Probation Admin paint and recarpet	366,200			365,576	365,576	Probation
28	05-081	50645	5	A&E/Fac. Mgmt.	San Bernardino	200 S. Lena Rd.	Sheriff SID reroof	170,060	36,659			36,659	General Fund
29	06-151	60720	5	Public Works	San Bernardino	210 N. Lena Rd.	Trailer replacement	435,000			435,000	435,000	Flood Control



## EXHIBIT E

Page 11 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

Period Ending 2/28/06

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Fifth District Carryover Projects (Cont'd)</b>													
30	06-092	60380	5	Auditor/ Controller- Recorder	San Bernardino	222 W Hospitality Lane	Upgrade interconnected parking lot lights & trim trees, Department Budget 100%	25,000		25,000		25,000	Auditor/ Controller Recorder
31	03-084	30141	5	Auditor/ Controller- Recorder	San Bernardino	222 W. Hospitality Ln.	Remodel 4th floor	1,150,685		56,308		56,308	Auditor/ Controller Recorder
32	04-006	40220	5	Auditor/ Controller- Recorder	San Bernardino	222 W. Hospitality Ln.	Remodel 1st floor	710,127		3,495		3,495	Auditor/ Controller Recorder
33	05-143	50730	5	Auditor/ Controller- Recorder	San Bernardino	222 W. Hospitality Ln.	ACR data center electrical	34,500			17,769	17,769	Auditor/ Controller Recorder
34	05-157	40390	5	CAO	San Bernardino	303 W. 3rd St.	303 Building improvements	23,666,998	7,421,905		908,127	8,330,032	General Fund/ Courthouse Project
35	06-098	60240	5	A&E/Fac. Mgmt.	San Bernardino	340 N. Mtn View Ave.	Repair Roof	170,000	170,000			170,000	General Fund
36	03-088	10830	5	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	Central Courthouse Seismic Retrofit/Removel	40,838,948	-625,243	6,800,000	29,630,335	35,805,092	FEMA/Courts/ State Grant
37	04-130	40270	5	A&E/Fac. Mgmt.	San Bernardino	351 N. Mt. View Ave.	Upgrade fire alarm system	120,000	102,026			102,026	General Fund
38		90780	5	Public Health	San Bernardino	351 N. Mt. View Ave.	Public Health remodel	390,000		167,424		167,424	Public Health
39	05-080	50640	5	Facilities Mgmt	San Bernardino	385 N Arrowhead Ave - County Gvt. Ctr	Re-roof County Government Center	770,000	392,091			392,091	General Fund
40	06-133	60370	5	A&E/Fac. Mgmt.	San Bernardino	385 N Arrowhead Ave - County Gvt. Ctr	Install additional Chiller in Mechanical Plant	100,000	100,000			100,000	General Fund





## EXHIBIT E

Page 12 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Fifth District Carryover Projects (Cont'd)</b>													
41	05-166, 05-185 & 06- 149	50955	5	CAO/BOSS/ County Counsel	San Bernardino	385 N. Arrowhead Ave, County Govt. Ctr	Additional Funding for 4th & 5th Floor remodel & ceiling tiles	1,462,200	1,401,380			1,401,380	General Fund
42	05-136	50860	5	CAO	San Bernardino	385 N. Arrowhead Ave.	County Government Center cafeteria remodel	340,000	288,598			288,598	General Fund
43	03-184	30150	5	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC remove/replace HVAC Phase II & III	1,730,000		612,304		612,304	Justice Facility Reserve
44	06-109e	60290	5	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.- CDC	Pavement Management	59,000	59,000			59,000	General Fund
45	05-087	50665	5	A&E/Fac. Mgmt.	San Bernardino	655 E. 3rd St.	Sheriff headquarters fire alarm	280,000	264,624			264,624	General Fund
46	05-053	50610	5	IS	San Bernardino	670 E Gilbert St	IS basement HVAC Backup Unit	188,000			77,036	77,036	Information Services
47	03-189 05-076	30320	5	Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	IS 1st & 2nd floor HVAC replacement	1,215,825	1,042,699			1,042,699	General Fund
48	05-088	50668	5	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD fire alarm	250,000	231,363			231,363	General Fund
49	06-101	60250	5	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert , Bldgs 2 thru 6	Repair Roof	250,000	250,000			250,000	General Fund
50	03-262	30170	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus grounds improvements	802,000	41,178			41,178	General Fund
51	03-263	30200	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus parking lot and road improvements	375,000	325,769			325,769	General Fund
52	04-175i 05-090	50180	5	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG building pavement mgmt	425,000	388,727			388,727	General Fund
53	04-007	50270	5	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG fire alarm system upgrade	280,000	276,963			276,963	General Fund



## EXHIBIT E

Page 13 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Fifth District Carryover Projects (Cont'd)</b>													
54	04-160	50340	5	Dept. of Aging and Adult Svcs.	San Bernardino	777 E. Rialto Ave.	Public Guardian warehouse expansion	38,108			37,357	37,357	DAAS/Public Guardian
55	04-161	50350	5	Sheriff-Coroner	San Bernardino	777 E. Rialto Ave.	Sheriff/Coroner storage expansion	53,000			52,249	52,249	Sheriff
56		90330	5	A&E/Fac. Mgmt.	San Bernardino	780 E. Gilbert St.	CMC demolition and site reuse	5,772,000	98,714			98,714	General Fund
57	06-096	60230	5	A&E/Fac. Mgmt.	San Bernardino	825 W. 3rd St. - Public Works Bldg	Design to upgrade fire safety system (Phase I)	100,000	81,798			81,798	General Fund
58	05-064	50570	5	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenile Hall Electrical Modernization	1,200,000	589,500	600,383		1,189,883	General Fund/Probation
59	03-187	30260	5	Probation	San Bernardino	900 E. Gilbert St.	Perris Hill Park R/R water storage tank	441,000	431,864			431,864	General Fund
60		30690	5	Probation	San Bernardino	900 E. Gilbert St.	SB Juvenile Hall master plan	30,000		5,000		5,000	Probation
61	03-070	40700	5	Probation	San Bernardino	900 E. Gilbert St.	Move RYEF from leased space to juvenile hall	274,000		77,845		77,845	Probation
62	03-081	40730	5	Probation	San Bernardino	900 E. Gilbert St.	Remove classrooms #10 and #11	52,000		47,111		47,111	Probation
63	04-017	50280	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	CJH fire alarm system upgrade	740,000	415,252			415,252	General Fund
64	05-171	50897	5	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenil Hall grease interceptor repair	120,000			108,048	108,048	Probation
65	06-109d	60290	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St. - CJDAC	Pavement Management	435,000	424,929			424,929	General Fund
66		30770	5	CDH	San Bernardino	9th Street	San Bernardino 9th St. Youth Golf Academy	100,000			27,692	27,692	CDBG
67	06-111	60310	5	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Additional funding for deferred maintenance/infrastr ucture	500,000	500,000			500,000	General Fund



Period Ending 2/28/06

**EXHIBIT E**

Page 14 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

#	CIP Log #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Fifth District Carryover Projects (Cont'd)</b>													
68	06-180	60625	5	BOS	San Bernardino		Muscoy Community Center	1,000,000	1,000,000			1,000,000	General Fund
69	04-094	40060	5	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg RPk design park flood control	47,000	20,000	27,000		47,000	General Fund / Flood Control
69	<b>Total Fifth District Carryover Projects</b>							<b>103,723,440</b>	<b>25,825,570</b>	<b>10,571,870</b>	<b>34,147,294</b>	<b>70,544,734</b>	
158	<b>Total Carryover Projects (Fund CJV - Object 4030)</b>							<b>173,418,620</b>	<b>42,660,335</b>	<b>15,181,420</b>	<b>35,714,537</b>	<b>93,556,292</b>	



## EXHIBIT E

Page 15 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

Period Ending 2/28/06

#	CIP	Proj.	Sup.	Department	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Proj. Log #	#	Dist.											
<b>Carryover Projects (Fund CJV - Contributions to Other Agencies - Object 3305)</b>													
<b>First District Carryover Projects - Contributions to Other Agencies</b>													
0	<b>Total First District Carryover Projects</b>												
1	06-181	60630	2	BOS	Crestline	607 Forest Shade	Boys & Girls Club improvements	25,000	25,000			25,000	General Fund
2	05-118	50695	2	BOS	Crestline	Various Locations	Crestline Historic column repairs	25,000	25,000			25,000	General Fund
3	05-125	50620	2	BOS	Devore	Various Locations	Equestrian Trails	220,000	220,000			220,000	General Fund
4	05-119	50700	2	BOS	Devore	Various Locations	Devore Community and neighborhood watch signs	25,000	25,000			25,000	General Fund
5	05-127	50790	2	BOS	Fontana	8437 Sierra Ave.	Fontana Library	300,000	300,000			300,000	General Fund
6	05-128	50795	2	BOS	Fontana	Various Locations	Fontana Rails to Trails	300,000	300,000			300,000	General Fund
7	05-126	50815	2	BOS	Rancho Cuca	15505 Cultural Center Dr.	Rancho Cucamonga Library	500,000	500,000			500,000	General Fund
8	05-124	50615	2	BOS	Upland	Various Locations	San Antonio Heights - Horse & Pedestrian Trails	150,000	150,000			150,000	General Fund
9	06-179	60620	2	BOS	Upland	1325 San Bernardino Rd.	YMCA Aquatic Center	1,000,000	1,000,000			1,000,000	General Fund
9	<b>Total Second District Carryover Projects</b>												
									2,545,000	2,545,000	0	2,545,000	
<b>Third District Carryover Projects - Contributions to Other Agencies</b>													
1	06-177	60610	3	BOS	Big Bear	TBD	Relocate Moonridge Animal Park	1,575,000	1,575,000			1,575,000	General Fund
2	06-186	60647	3	BOS	Highland	E/S Central Ave.	Funding for Library	1,500,000	1,500,000			1,500,000	General Fund
3	06-182	60635	3	BOS	Lake Arrowhead	27400 Highway 18	Rim of the World High School fencing	25,000	25,000			25,000	General Fund
3	<b>Total Third District Carryover Projects</b>												
									3,100,000	3,100,000	0	3,100,000	



**EXHIBIT E**

Page 16 of 16

**2006-07 CARRYOVER PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Funds CJV and CJS)**

Period Ending 2/28/06

#	CIP	Proj.	Sup.										
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Total Budget	Fund Local Cost	Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Fourth District Carryover Projects - Contributions to Other Agencies													
1	06-140	60460	4	City	Chino	5472 Park Ave.	Chino High School track replacement	375,000	375,000			375,000	General Fund
2	06-135	60410	4	City	Montclair	5201 Benito St.	Alma Hoffman Park Improvements	167,500	167,500			167,500	General Fund
3	60-137	60430	4	City	Montclair	5397 Kingsley	Saratoga Park Improvements	60,000	60,000			60,000	General Fund
4	06-138	60440	4	City	Montclair		Sunset park Improvements	175,000	175,000			175,000	General Fund
4	Total Fourth District Carryover Projects							777,500	777,500	0	0	777,500	
Fifth District Carryover Projects - Contributions to Other Agencies													
1	06-172	60595	5	BOS	Colton	955 W. Laurel	Davis Park - Park Improvements	500,000	500,000			500,000	General Fund
2	06-168	60580	5	BOS	Fontana	NWC of Miller & Locust	Fernandez Park development & land acquisition	750,000	750,000			750,000	General Fund
3	06-171	60590	5	BOS	Rialto	1485 N. Ayala	Eaves Park - lighting for soccer fields	900,000	900,000			900,000	General Fund
4	06-183	60640	5	BOS	San Bernardino	728 E. 21st	Perris Hills Senior Center 2,500 sq.ft expansion	550,000	550,000			550,000	General Fund
5	06-174 06-175 06-176	60605	5	BOS	San Bernardino	Various Locations	Lyle Creek, Perris Hill and Wildwood City Parks - demo wading pools and construction of new water play equipment	400,000	400,000			400,000	General Fund
5	Total Fifth District Carryover Projects							3,100,000	3,100,000	0	0	3,100,000	
21	Total Carryover Projects (Fund CJV - Object 3305)							9,522,500	9,522,500	0	0	9,522,500	
Fund CJS Carryover Project													
1		10740	1	Probation	Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention Facility	31,264,062	87,939			87,939	General Fund
1	Total Carryover Projects (Fund CJV)							31,264,062	87,939	0	0	87,939	
180	TOTAL CARRYOVER PROJECTS (FUNDS CJV AND CJS)							214,205,182	52,270,774	15,181,420	35,714,537	103,166,731	



# EXHIBIT F

Page 1 of 2

## 2006-07 AIRPORTS CARRYOVER PROJECTS (Various Funds)

#	CIP	Sup.	Proj.	Log #	Dist.	Location	Address	Description	Project Type	Local Cost	tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds)														
1			All			All Airports		Contingency (Airports Operating				300,000	300,000	RCD
2			All			All Airports		Contingency (Airports Capital				781,138	781,138	RAA
3			All			All Airports		Contingency (Airports Maintenance				170,426	170,426	RAW
4		4				Chino	7000 Merrill Avenue	Reverted Building Improvements	C			50,000	50,000	RAW
5		4				Chino	7000 Merrill Avenue	Dome Hangars 1-4 Rehab & Lighting/Elect Impvmts	C			50,000	50,000	RAW
6		4				Chino	7000 Merrill Avenue	Demolition and Fencing - DeVries Dairy Site	I			40,000	40,000	RAW
7		4				Chino	7000 Merrill Avenue	Merrill Avenue Fence Line Beautification	I			25,000	25,000	RAW
8		4				Chino	7000 Merrill Avenue	Infrastructure Improvement and Rehabilitation	I			60,000	60,000	RAW
9		4				Chino	7000 Merrill Avenue	Pavement Repair	P			40,000	40,000	RAW
10		4				Chino	7000 Merrill Avenue	Test/Monitor Ground Water for POE's & TCE's	I			400,000	400,000	RAA
11		4				Chino	7000 Merrill Avenue	Relocate ILS	I			1,500,000	1,500,000	RAA
12	06-158	4				Chino	7000 Merrill Avenue	Phase II Perimeter Access Road and Ramp	P			1,578,947	1,578,947	RAA
13		4				Chino	7000 Merrill Avenue	Radium cleanup	HS			500,000	500,000	RAA
14		4				Chino	7000 Merrill Avenue	Rwy 3-21 Threshold Relocation	P			600,000	600,000	RHV
15		4				Chino	7000 Merrill Avenue	Update CLUP	PL			50,000	50,000	RAA
16		4				Chino	7000 Merrill Avenue	Seal/Paint Main Ramp, 8/26L & Land Acquisition for Runway Protection Zones	P			455,000	455,000	RAA
17	05-074	4				Chino	7000 Merrill Avenue	Runway 3-21 Safety Area	AC			19,605,264	19,605,264	RAA
18		4				Chino	7000 Merrill Avenue	Demolish Delapidated Buildings	HS			50,000	50,000	RAA
19		1				Daggett	39500 National Trails Hwy	Pavement Repairs	C			200,000	200,000	RAW
20		1				Daggett	39500 National Trails Hwy	Coat Interior of Water Tanks	P			20,000	20,000	RAW
21		1				Daggett	39500 National Trails Hwy	Land acquisition for runway object free area	I			100,000	100,000	RAA
22	06-067	1				Daggett	39500 National Trails Hwy	Waste Water Treatment Plant	AC			52,632	52,632	RAA
23	06-069	1				Daggett	39500 National Trails Hwy	Perimeter Fence	I			50,000	50,000	RAW
24		1				Daggett	39500 National Trails Hwy	Construct modular office building/shop	I			374,000	374,000	RAA
25		1				Daggett	39500 National Trails Hwy		C			200,000	200,000	RAW

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



# EXHIBIT F

Page 2 of 2

## 2006-07 AIRPORTS CARRYOVER PROJECTS (Various Funds)

#	CIP Log #	Sup. Dist.	Location	Address	Description	Project Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Airport Carryover Projects (Various Funds) (Cont'd)</b>											
26		1	Needles	711 Airport Rd.	Chip Seal Access Road	P			150,000	150,000	RAW
27		1	Needles	711 Airport Rd.	Pavement Repair	P			20,000	20,000	RAW
28	06-257	1	Needles	711 Airport Rd.	Taxiway Lighting, PAPI, resurface runway 2/20 parallel and connecting taxiways	I			2,285,000	2,285,000	RAA
29		1	Twentynine Palms	78569 29 Palms Highway	Pavement Repair	P			20,000	20,000	RAW
30		1	Twentynine Palms	78569 29 Palms Highway	Rehabilitate Water System	I			10,000	10,000	RAW
31	06-256	1	Twentynine Palms	78569 29 Palms Highway	Reconstruct Taxiway A and terminal ramp	P			1,234,782	1,234,782	RAA
32		1	Twentynine Palms	78569 29 Palms Highway	Install taxiway lights parallel to runway 17-35	I			20,000	20,000	RAA
33		1	Twentynine Palms	78569 29 Palms Highway	Resurface Terminal Ramp; Install Perimeter Fence	P			549,000	549,000	RAA
34		1	Twentynine Palms	78569 29 Palms Highway	Update CLUP	PL			50,000	50,000	RAA
35		1	Twentynine Palms	78569 29 Palms Highway	Construct aircraft storage T-Hangars	C			315,790	315,790	RAA
<b>35</b>	<b>Sub-Total Airport Carryover Projects (Various Funds)</b>										
							<b>0</b>	<b>0</b>	<b>31,906,979</b>	<b>31,906,979</b>	
<b>Apple Valley Airport - County Service Area 60 (CSA 60)</b>											
1		All	Apple Valley	21600 Corwin Road	Contingency (CSA 60 Capital Projects)				385,026	385,026	RAI
2	06-071	1	Apple Valley	21600 Corwin Road	Expand Terminal apron	P			236,250	236,250	RAI
3		1	Apple Valley	21600 Corwin Road	Runway 8/26 Drainage Improvements	I			85,000	85,000	RAI
4		1	Apple Valley	21600 Corwin Road	Construct Parking Lot	P			25,000	25,000	RAI
5		1	Apple Valley	21600 Corwin Road	Construct Storage Building	C			25,000	25,000	RAI
6		1	Apple Valley	21600 Corwin Road	Pavement Repairs	P			25,000	25,000	RAI
7		1	Apple Valley	21600 Corwin Road	Construct Southwest Ramp	P			283,600	283,600	RAI
8		1	Apple Valley	21600 Corwin Road	Reconstruct Access Road	P			150,000	150,000	RAI
9	05-164	1	Apple Valley	21600 Corwin Road	Apple Valley complex - Phase II	C			1,500,000	1,500,000	RAI
10	05-042	1	Apple Valley	21600 Corwin Road	Remodel Terminal Building (midyear project)	C			40,000	40,000	RAI
<b>10</b>	<b>Sub-Total Apple Valley Airport - CSA 60 - Carryover Projects</b>										
							<b>0</b>	<b>0</b>	<b>2,754,876</b>	<b>2,754,876</b>	
<b>45</b>	<b>TOTAL AIRPORTS CARRYOVER PROJECTS</b>										
							<b>0</b>	<b>0</b>	<b>34,661,855</b>	<b>34,661,855</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT G**

Page 1 of 1

# 2006-07 REGIONAL PARKS CARRYOVER PROJECTS (Various Funds)

Item	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Countywide Projects</b>									
1	Countywide	Various	Various Project Contingencies - Lump sum				60,073	60,073	Prop 12
2	Countywide	Various	Various Project Contingencies - Lump sum				27,215	27,215	Prop 40
3	S.B./Redlands	Santa Ana River Trail 3	Construct hiking/biking/equestrian trail	I			1,111,470	1,111,470	Federal/State Grants
<b>3</b>	<b>Total Countywide Projects</b>				<b>0</b>	<b>0</b>	<b>1,198,758</b>	<b>1,198,758</b>	
<b>First District</b>									
1	Needles	Moabi Reg. Park - I-40 and Park Moabi Rd.	Construct new campground restroom	C			339,861	339,861	Prop 12
2	Victorville	Mojave Narrows Reg. Park - 18000 Yates Rd.	Construct new interpretive center	C			1,455,327	1,455,327	Prop 40
<b>2</b>	<b>Total First District</b>				<b>0</b>	<b>0</b>	<b>1,795,188</b>	<b>1,795,188</b>	
<b>Second District</b>									
1	Devore	Glen Helen Reg. Park - 2555 Glen Helen Pkwy	Campground hookups	I			300,000	300,000	Prop 40
2	Devore	Glen Helen Reg. Park - 2555 Glen Helen Pkwy	Shelter replacement/restroom	C			400,000	400,000	Prop 40
<b>2</b>	<b>Total Second District</b>				<b>0</b>	<b>0</b>	<b>700,000</b>	<b>700,000</b>	
<b>Third District</b>									
1	Yucaipa	Yucaipa Reg. Park - 33900 Oak	Campground Improve/Equestrian Staging	I			1,619,388	1,619,388	Prop 12
<b>1</b>	<b>Total Third District</b>				<b>0</b>	<b>0</b>	<b>1,619,388</b>	<b>1,619,388</b>	
<b>Fourth District</b>									
<b>0</b>	<b>Total Fourth District</b>						<b>0</b>	<b>0</b>	
<b>Fifth District</b>									
1	Colton	Santa Ana River Trail 1	Construct hiking/biking/equestrian trail	I			3,965,988	3,965,988	Federal/State Grants
<b>1</b>	<b>Total Fifth District</b>				<b>0</b>	<b>0</b>	<b>3,965,988</b>	<b>3,965,988</b>	
<b>9</b>	<b>TOTAL REGIONAL PARKS CARRYOVER PROJECTS</b>				<b>0</b>	<b>0</b>	<b>9,279,322</b>	<b>9,279,322</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





# EXHIBIT H

Page 1 of 4

## 2006-07 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>First District</b>										
1	Apple Valley	Central Road	Roundup Way N/5M S, Bear Vly	Widen/turn pockets/AC overlay	P			648,500	648,500	Federal Hazard Elimination & Safety, State Gas Tax and Measure I
2	Barstow	Fort Irwin Road	I-15 N/Ft Irwin Bndry	Widening/passing lane project	P			6,950,000	6,950,000	Federal Defense Access Road Program
3	Hesperia	Escondido Avenue	Ranchero St N/Cedar St	Pave dirt road	P			356,100	356,100	Transportation Facilities Plan
4	Hesperia	Summit Valley Rd.	1.88M N of SH138 N 3.22M	Widen road - design only	PL			1,083,000	1,083,000	PLH
5	Hinkley	Community Blvd.	Lenwood Rd E&N/SH58	Rehab	P			397,000	397,000	Measure I
6	Lucerne	Custer & Trade Post	SH18 (Lake Gregory Drive)	Left turn lane construction	P			426,000	426,000	Measure I
7	Ludlow	Dola Ditch Bridge	Nth, Br No 54C 285, 2.08 M E, Kelbkr	Bridge replacement	I			800,000	800,000	Federal Highway Bridge Replacement & Rehabilitation
8	Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker	Bridge replacement	I			1,076,000	1,076,000	Federal Congestion Mitigation Air Quality, State Gas Tax, City
9	Ludlow	National Trails Hwy	Crucero Rd E/5.69M E, Mains St. (E Leg)(portion)	Rehabilitation	I			1,170,000	1,170,000	Measure I
10	Needles	Needles Highway	N Street N&E/State Line	Rehabilitation	P			6,500,000	6,500,000	Federal Surface Transportation Program, Federal Public Lands Highway, Congressional Disbursement
11	Newberry Springs	Newberry Rd.	Valley Center Rd. N/Riverside Rd	Rehabilitation	P			850,000	850,000	CDBG
12	Oro Grande	National Trails Hwy	Bryman Rd/Bryman Rd	Widen/install passing lanes	P			1,400,000	1,400,000	Gas Tax, City of Victorville
13	Phelan	Duncan Road	Johnson Rd E/Eaby Rd	Pave dirt road	P			1,050,000	1,050,000	Transportation Facilities Plan
14	Phelan	Wilson Ranch Road	At UPRR Crossing	RR Xing installation	I			504,000	504,000	Transportation Facilities Plan
15	Phelan	Duncan Road	At UPRR Xing between Johnson & Eaby	Rxing gates installation	I			504,000	504,000	Transportation Facilities Plan
16	Phelan	Beekley Rd.	SH138 N/Phelan Rd.	Drainage improvements	I			453,500	453,500	Measure I
17	Victorville	Amethyst Road	Palmdale Rd N/Seneca Rd	Road construction and signal	P			50,950	50,950	Measure I
18	Victorville	San Martin Road	Luna Rd N/Palmdale Rd.	Pave dirt road.	P		280,000		280,000	General Fund
19	Victorville	Hi Desert Corr Proj	SH395 E/SH 18	Preliminary engineering	PL			677,500	677,500	Federal Surface Transportation Program, City of Victorville, Town of Apple Valley
20	Wrightwood	Wright Mountain Rd	Zermatt Drive N/Hwy 2	Pave new road	P			890,000	890,000	Measure I
<b>20</b>	<b>Total First District</b>					<b>0</b>	<b>280,000</b>	<b>25,786,550</b>	<b>26,066,550</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



# EXHIBIT H

Page 2 of 4

## 2006-07 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

Location		Address	Project	Type	Estimate	Funding Source		
Second District								
1	Crestline	Crestline Park & Ride	Lake Drive	P	281,000	Federal Congestion Mitigation Air Quality, State Gas Tax		
2	Crestline	Lake Gregory Walkway	Walkway around Lake Gregory	I	2,000,000	Federal Surface Transportation Program, Community Development Block Grant		
3	Crestline	San Moritz Way	Lake Drive N/San Moritz Dr.	P	125,000	Measure I		
4	Crestline	Lake Drive	SH138 NE/Lake Gregory Dr.	P	198,900	Measure I		
5	Devore	Institution Rd.	.20M W. Verdemont Ranch Rd. E .40M	P	1,000,000	General Fund		
6	Fontana SD 2	Arrow Route	At BNSF RR Xing	I	50,000	Fed Surface Transportation Program		
7	Fontana SD 2	Arrow Route	Hickory Avenue E/Beech	I	1,100,000	Measure I		
8	Fontana SD 2	Arrow Route	Locust Avenue	I	369,000	Federal Hazard Elimination & Safety, State Gas Tax		
9	Fontana SD 2	Cherry Avenue	I-10	I	190,000	San Seavaine Redevelopment Agency, Gas Tax		
10	Fontana SD 2	Cherry Avenue	Whittram Avenue N/Foothill Blvd.	P	275,000	San Seavaine Redevelopment Agency, Gas Tax		
11	Fontana SD 2	Etiwanda Avenue	I-10	I	110,000	Federal Surface Transportation Program, Catellus Corp.		
12	Fontana SD 2	San Bernardino Avenue	Various intersections	I	2,900,000	Federal Congestion Mitigation Air Quality, Measure I		
13	Fontana SD 2	Slover Avenue	At Live Oak	P	35,000	Measure I		
14	Fontana SD 2	Slover Avenue	At UPRR Xing At Live Oak Avenue	I	45,000	State Exchange		
15	Fontana SD 2	Valley Boulevard	At Live Oak	I	234,000	Measure I		
16	Fontana SD 2	Valley Boulevard	.5 KM E, Rte 15 E/1 KM E.	I	50,000	Catellus		
17	Fontana SD 2	Valley Boulevard	Redwood Avenue	I	412,000	Measure I		
18	Lytle Creek	Lytle Creek Rd.	.32M S, Sierra Ave.	I	70,000	Measure I		
18 Total Second District					0	1,000,000	8,444,900	9,444,900
Third District								
1	Arrowbear	Arrowbear Drive	Spillway	I		70,000		Measure I
2	Big Bear City	Bowles Blvd.	Aeroplane Blvd. NE/Valley Blvd	P		182,650		Measure I

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



# **EXHIBIT H** Page 3 of 4 **2006-07 TRANSPORTATION CARRYOVER PROJECTS** (Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Third District (Cont'd)</b>										
3	Big Bear City	Paradise Way	SH 38	Construct signal/improve intersection	I			550,000	550,000	Measure I
4	Joshua Tree	Alta Loma Drive	.04M W. Sunnyhill Rd E/.03M E., Outpost Rd.	Improve sight distance, waterline	I			341,300	341,300	Measure I
5	Joshua Tree	Sunnyhill Road	Alta Loma Rd N/O.23M	Pave dirt road	P			506,500	506,500	Measure I
6	Lake Arrowhead	Daley Canyon Road	SH 18	Improve inter safety/realign	I			400,000	400,000	Measure I
7	Lake Arrowhead	Shenandoah Dr. & others	Lake Arrowhead area	Rehabilitation, overlay - AR4000	P			362,800	362,800	Measure I
8	Mentone	Wabash Avenue	At SH 38	Signal installation	I			500,000	500,000	Federal Congestion Mitigation Air Quality, State Gas Tax
9	Moonridge	Maple Lane	Barton Ln/Baldwin Ln	Rehabilitation	P			102,650	102,650	Measure I
10	Redlands	Barton Rd.	New Jersey St E/San Tim Cyn	Signal installation	I			110,000	110,000	City of Redlands (Lead), State Gas Tax, Loma Linda
11	Redlands	Beaumont Avenue	At San Timoteo Creek	Bridge replacement	I			1,481,225	1,481,225	Fed. Hwy Bridge Replacement & Rehabilitation, State Gas Tax
12	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420	Bridge replacement	I			1,702,000	1,702,000	Fed. Hwy Bridge Replacement & Rehabilitation, State Gas Tax
13	Yucca Valley	La Contenta Rd.	Yucca Tr N/H62	Widening/passing lane project	P			550,000	550,000	Measure I
<b>13</b>	<b>Total Third District</b>					<b>0</b>	<b>0</b>	<b>6,859,125</b>	<b>6,859,125</b>	
<b>Fourth District</b>										
1	Chino	Yorba Avenue	Philadelphia N/.12M S. Francis	Rehabilitation	P			51,700	51,700	Measure I
2	Chino	Roswell Avenue	.11M W. Schaefer E/Schaefer N/Estrella Dr.	Drainage improvements	I		4,000,000		4,000,000	General Fund
3	Montclair	Howard Street	At Benson Avenue	Sidewalk construction	I			108,000	108,000	State Gas Tax, Community Development Block Grant
<b>3</b>	<b>Total Fourth District</b>					<b>0</b>	<b>4,000,000</b>	<b>159,700</b>	<b>4,159,700</b>	
<b>Fifth District</b>										
1	Bloomington	Cedar Avenue	At I-10	Interchange PSR/PR	I			104,000	104,000	Federal Surface Transportation Program, State Gas Tax
2	Bloomington	Cedar Avenue	At Jurupa	Signal installation	I			350,000	350,000	Measure I
3	Bloomington	Cedar Avenue	Randall Avenue	Signal installation	I			245,300	245,300	Measure I

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT H**

Page 4 of 4

# 2006-07 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Fifth District (Cont'd)</b>										
4	Bloomington	Cedar Avenue	12M S, Randall Ave. N/Randall Ave.	Rehabilitation	P			248,200	248,200	Measure I
5	Colton SD 5	La Cadena Drive	Barton Road	Signal installation	I			575,000	575,000	State Gas Tax, City of Colton
6	Colton SD 5	Pepper Avenue	Pepper Ave @ Valley Blvd	Improve Inter & Realign	I		4,535,000		4,535,000	General Fund
7	Devore	Cajon Boulevard	.22M NW, Palm Ave. NW/CL, AT&OSF Overpass	Signal installation	I			785,700	785,700	Measure I
8	Fontana	Alder Avenue	Marygold Ave.	Signal installation	I			235,000	235,000	Measure I
9	Fontana	Slover Ave.	At Locust Ave.	Signal installation	I			400,000	400,000	Measure I
10	San Bernardino	Monterey Avenue	Palm Lane E/Pedley Road	Sidewalk construction	I			220,000	220,000	State Gas Tax, Safe Routes to Schools
11	San Bernardino	Fifth Street	Waterman E/Tippecanoe	Rehabilitation	P			251,300	251,300	Measure I
<b>11</b>	<b>Total Fifth District</b>					<b>0</b>	<b>4,535,000</b>	<b>3,414,500</b>	<b>7,949,500</b>	
<b>65</b>	<b>TOTAL TRANSPORTATION CARRYOVER PROJECTS</b>					<b>0</b>	<b>9,815,000</b>	<b>44,664,775</b>	<b>54,479,775</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT I**

Page 1 of 1

**2006-07 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS**  
**(Various Funds)**

#	Sup. Dist.	Location	Address	Description	Proj. Type	General Fund		Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
						Local	Cost				
First District											
1	1	Apple Valley	13401 Laguna Seca Dr.	Apple Valley Landfill Final Closure Construction	I				2,250,000	2,250,000	EAB
2	1	Barstow	Barstow Sanitary Landfill - 32553 Barstow Rd.	BLM - Barstow Land Transfer Project	I				6,808	6,808	EAC - Enhancement, Acquisition & Expansion
3	1	Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley Sanitary Landfill Final Closure Construction	I				3,210,000	3,210,000	EAB
3	Total First District					0	0	0	5,466,808	5,466,808	
Second District											
1	2	Ontario	Milliken Sanitary Landfill - 2050 S. Milliken Ave.	Milliken - Perimeter Landscape Plan	I				318,810	318,810	EAB - Financial Assurance Fund
1	Total Second District					0	0	0	318,810	318,810	
Third District											
1	3	Yucaipa	Yucaipa Landfill - 33900 Oak Glen Rd.	Yucaipa - Construction of Landfill Gas Extraction / Treatment System	I				400,000	400,000	EAL - Environmental Fund
1	Total Third District					0	0	0	400,000	400,000	
Fourth District											
Fifth District											
1	5	Rialto	30 Bohnert Ave.	Mid-Valley South Mound Unit 1, South & West slopes, Final Partial Closure Construction	I				3,600,000	3,600,000	EAB
1	Total Fifth District					0	0	0	3,600,000	3,600,000	
6	TOTAL SOLID WASTE MANAGEMENT CARRYOVER PROJECTS					0	0	0	9,785,618	9,785,618	

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-Modernization/Remodels/Expansions, DM-Deferred Maintenance, I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planting, R-Roofing, H-HVAC



## EXHIBIT J

Page 1 of 4

**2005-06 COMPLETED PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Fund CJV)**

Source of Remaining Balance

#	Proj. CIP #	Proj. #		Sup.	Department	Location	Address	Description	Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
		Proj. #	Dist.											
2005-06 Completed Projects - General Fund Local Cost (Fund CJV)														
Countywide Completed Projects														
1	05-140	50410	All	CDH	Countywide	Various	Community Development Block Grant (CDBG) projects						0	CDBG
2	06-119	60390	All	CDH	Countywide	Various	Community Development Block Grant (CDBG) projects	350,000				329,270	329,270	CDBG
2	Total Countywide Completed Projects							350,000	0	0	0	329,270	329,270	
First District														
1	04-105d	50050	1	Arch & Engr	Barstow	235 E. Mtn. View Ave.	Barstow Courthouse roof repair	15,060					0	General Fund
2	05-094	50678	1	Arch & Engr	Barstow	304 E. Buena Vista	Barstow Library paving	20,000					0	General Fund
3	60-195	60520	1	Public Health	Barstow		Senior Daycare Facility Improvements	51,500				3,553	3,553	CDBG
4	05-129	50080	1	Library	Hesperia	7th Avenue	Construction	100,000					0	General Fund
5	05-092	50676	1	Arch & Engr	Lucerne Valley	33103 Old Woman Springs Rd.	Lucerne Valley library paving	5,000					0	General Fund
6	03-197	30270	1	Fac. Mgmt.	Needles	1111 Bailey Ave.	Needles courthouse parking lot and road rehab	441,000					0	General Fund
7	04-175j	50190	1	Arch & Engr	Needles	1111 E. Bailey	Needles Sheriff pavement mgmt.	10,000					0	General Fund
8	06-109g	60030	1	A&E/Fac. Mgmt.	Trona	13205 Market Ave.	Pavement Management	6,000	5,914				5,914	General Fund
9	05-096	50674	1	Arch & Engr	Trona	82805 Mt. View	Trona Library paving	10,000					0	General Fund
10	05-095	50679	1	Arch & Engr	Twentynine Palms	6078 Adobe Rd.	29 Palms Library paving	10,000					0	General Fund
11	03-086	30060	1	Courts	Victorville	14455 Civic Drive	Juvenile court sally port	77,000					0	General Fund
12	04-073	40050	1	Regional Parks	Yermo	36600 Ghost Town Rd.	Remodel upper town restrooms	200,000	26,276				26,276	General Fund and Prop 40
12	First District Completed Projects							945,560	32,190	0	0	3,553	35,743	



**EXHIBIT J**

Page 2 of 4

**2005-06 COMPLETED PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Fund CJV)**

Source of Remaining Balance

#	CIP #	Proj. #	Sup. #	Department	Location	Address	Description	Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Second District													
1	06-170	60586	2	Board of Supervisors (BOS)	Crestline	24171 Lake Drive	Senior Center - drainage culvert	20,000				0	General Fund
2	05-079	50635	2	BOS	Lyllie Creek	14082 Center Rd.	Lyllie Creek Community Center - HVAC	10,000				0	General Fund
3	05-079 & 05-091	50675	2	BOS	Lyllie Creek	14082 Center Rd.	Lyllie Creek Community Center parking lot & HVAC	160,000				0	General Fund
4	05-082	50650	2	Arch & Engr	Rancho Cucu.	8810 Hemlock	Rains House Museum Reroof	220,020	1,001			1,001	General Fund
5	05-121	50710	2	BOS	Upland	177 E. D St.	Upland Historical monument/ EOC	250,000				0	General Fund
6	05-120	50705	2	BOS	Upland	NWC of 24th & Mtn. View	Upland - San Antonio Park improvements Phase IV	150,000				0	General Fund
6	Second District Completed Projects							810,020	1,001	0	0	1,001	
Third District													
1	05-077	20795	3	Arch & Engr	Joshua Tree	6527 Whitefeather Rd.	Morongo complex HVAC upgrade	687,347				0	General Fund
2	04-172	40140	3	Museum	Redlands	2024 Orange Tree Ln.	Install fire suppression/sprinkler system	225,000				0	General Fund
3	04-173	40150	3	Museum	Redlands	2024 Orange Tree Ln.	Correct code violations/ deficiencies	200,000	84,629			84,629	General Fund
4	04-105e	50060	3	Arch & Engr	Redlands	2024 Orange Tree Ln.	Redlands Museum roof repairs	30,060				0	General Fund
5	05-178	50825	3	County Fire	Running Springs	2607 Park Dr.	Running Springs Fire hazard abatement modular office				67,434	67,434	Federal Grant
6	05-178	50826	3	County Fire	Running Springs	2607 Park Dr.	Running Springs Fire hazard abatement modular office	1,082,656			295,637	295,637	Federal Grant
7	05-111	50764	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Pk. Playground renovation	233,000	2,355			2,355	General Fund
7	Third District Completed Projects							2,458,063	86,984	0	363,071	450,055	



**EXHIBIT J**

Page 3 of 4

**2005-06 COMPLETED PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Fund CJV)**

Source of Remaining Balance

#	Proj.	CIP #	Proj. #	Sup. Dist.	Department	Location	Address	Description	Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Fourth District														
1		05-075	30120	4	Courts	Chino	13260 Central Ave.	Remove/replace air handler & controls	195,000	46,504			46,504	General Fund
2		06-136	60420	4	BOS	Montclair	5616 Princeton St.	Sunrise Park Improvements	60,000				0	General Fund
3		06-139	60450	4	BOS	Ontario	215 W. C St.	YMCA improvements	237,500				0	General Fund
4		05-112	50766	4	Regional Parks	Ontario	800 N. Archibald	Cucamonga Guasti picnic shelters	350,000				0	General Fund
4	Fourth District Completed Projects								842,500	46,504	0	0	46,504	
Fifth District														
1			30650	5	Arch & Engr	Bloomington	18604 Jurupa Ave.	Bloomington Libertia Del Pueblo improvements	150,000			5,934	5,934	CDBG
2		04-187d	30420	5	Community Development and Housing (CDH)	Bloomington	Kessler Park - Cornr of Linden & Jurupa	Kessler Park rehabilitation	631,376				0	CDBG
3		06-141	60470	5	Special Districts	Bloomington	TBD	Bloomington Park & Rec - State Park	1,000,000				0	General Fund
4		03-074	40300	5	Transportation	Fontana	17628 Arrow	Fontana Transportation Yard reconstruction	524,684		44,677		44,677	Transportation Operating Fund
5		03-077	50470	5	Library	San Bernardino	104 W. 4th St.	Library Administration HVAC repairs	100,000			35,315	35,315	Library
6		05-084	50656	5	Arch & Engr	San Bernardino	172 W. 3rd St.	Old Hall of Records elevator retrofit	360,000				0	General Fund
7			30710	5	Sheriff	San Bernardino	200 S. Lena Rd.	Sheriff SID HVAC replacement	229,245			68,275	68,275	Inmate Welfare
8		04-012	50300	5	Fleet Mgmt.	San Bernardino	210 N. Lena Rd.	Fleet Mgmt Bldg 1 & 6 Remodel & HVAC Upgrade			10,398		10,398	Fleet Mgmt
9		03-030	40360	5	Fleet Mgmt.	San Bernardino	210 S. Lena Rd.	Remodel Fleet Mgmt. Buildings 1, 4, 6, & 8	460,000		40,402		40,402	Fleet Mgmt
10		05-085	50657	5	Arch & Engr	San Bernardino	351 N. Mt. View	Public Health building elevator retrofit	220,000				0	General Fund
11		05-165	20765	5	Arch & Engr	San Bernardino	385 N. Arrowhead Ave.	CGC security and parking improvements	500,000	675			675	General Fund





Period Ending 2/28/06

**EXHIBIT J**

Page 4 of 4

**2005-06 COMPLETED PROJECTS  
ADMINISTERED BY ARCHITECTURE AND ENGINEERING  
(Fund CJV)**

**Source of Remaining Balance**

#	Proj. Sup.			Department	Location	Address	Description	Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source	
	Proj. CIP #	Proj. #	Dist.											
Fifth District (Cont'd)														
12	01-078	20665	5	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC security monitoring system	302,000			1,714	1,714	Inmate Welfare	
13	03-103	30220	5	Information Services Dept. (ISD)	San Bernardino	670 E. Gilbert St.	ISD parking lot rehab	375,000				0	General Fund	
14	04-105A	50020	5	Behavioral Health	San Bernardino	700 E. Gilbert St.	Behavioral Health building #2 roof repair	10,000				0	General Fund	
15	04-187H	50515	5	CDH	San Bernardino	8088 Palm Ln.	North Norton Parking lot improvements	28,000			9,945	9,945	CDBG	
16	03-188	30250	5	Probation	San Bernardino	900 E. Gilbert St.	Juvenile hall electrical repair/HVAC & controls	50,000	91,564			91,564	General Fund	
16	Fifth District Completed Projects								4,940,305	92,239	95,477	121,183	308,899	
47	TOTAL COMPLETED PROJECTS *								10,346,448	258,918	95,477	817,077	1,171,472	

\* The balance of General Fund Local Cost in the amount of \$258,918 will remain in the CIP budget and be available to address cost overruns in other projects.



**EXHIBIT K-1**

Page 1 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Countywide</b>														
1	07-173	2	All			CAO/A&E	Various	Countywide	ADA improvements to improve accessibility to county facilities	A	550,000			550,000
2	07-275		All			CAO/A&E	Various	Countywide	ADA restroom remodels	A	1,920,000			1,920,000
3	07-174		All			Community Development and Housing	Various	Countywide	Minor Community Development Block Grant projects.	C			350,000	350,000
4	07-185		All			Fac. Mgmt.	Various	Countywide	Miscell. Carpet & Paint Projects	DM	740,000			740,000
5	07-227		All			Fac. Mgmt.	Various	Countywide	Carpet & paint	DM	1,367,600			1,367,600
6	07-172	1	All			Fac. Mgmt. (FM)	Various	Countywide	BS	DM	500,000			500,000
7	07-265		All			Fac. Mgmt.	Various	Countywide	Energy conservation improvements	I	500,000			500,000
8	07-165	4	All			Fleet Mgmt.	Various	Countywide	Install concrete aprons at fueling stations in Baldy Mesa, Apple Valley and Needles	P			75,000	75,000
9	07-162	1	All			Fleet Mgmt.	Various	Countywide	Upgrade to automatic fuel system	I			200,000	200,000
10	07-241		All			Public Works - Solid Waste Mgmt.	Various	Countywide	Colton, Mid-Valley, San Timoteo LFGEs Modification / Expansion (WFD & Wells)	I			325,000	325,000
11	07-243		All			Public Works - Solid Waste Mgmt.	Various	Countywide	Installation of LFGEs wells at various active sanitary landfills (Colton, Mid-Valley, San Timoteo, Victorville, Barstow and Landers)	I			200,000	200,000
12	07-097	deleted	All			Regional Parks	Various	Countywide	System wide amenity replacements	DM	3,294,450			3,294,450
13	07-098	9	All			Regional Parks	Various	Countywide	System wide security and monitoring system replacements	HS	560,250			560,250
14	07-266		All			Regional Parks	Various	Countywide	Walking and hiking trails	I	400,000			400,000
14	07-029	5	All			Superior Court	Various	Countywide	Replace/repair facility roofs - all districts	R	0			0
15	07-030	6	All			Superior Court	Various	Countywide	Repave/repair parking lots - all districts	P	0			0
16	07-032	8	All			Superior Court	Various	Countywide	Paint, replace carpet and tile as needed in court and public areas.	DM	0			0

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





Highlighted Projects are Proposed for funding in 2006-07

# **EXHIBIT K-1** Page 2 of 19 **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Project	General Fund	Other Discretionary Funding	Restricted Funding	Total
Proj.		Priority	Dist.	Description	Type	Local Cost		
Countywide (Cont'd)								
17	07-033	9	All	Remodel public service counters in 8 court district facilities	C	0		0
18	07-036	12	All	Remodel clerk's workstation to meet ergonomic needs	C	400,000		400,000
19	07-039	15	All	Refinish and/or replace benches in public corridors	DM	0		0
20	07-040	16	All	Replace spectator and jury seating in all courtrooms	DM	0		0
21	07-042	18	All	Remodel public restrooms to comply with ADA regulations	A	0		0
22	07-051	27	All	Replace directional signs inside and outside of court facilities to meet ADA requirements.	A	0		0
23	07-052	28	All	Repair/replace laminate in courtrooms countywide	DM	0		0
24	07-064	40	All	Wash windows	DM	0		0
25	07-070	46	All	Install headboards in all courtrooms.	DM	0		0
25	Total Countywide					10,232,300	0	1,150,000
First District								
1	07-166	1		Lease 5,000 sq. ft.	L		0	0
2	07-232	1		Apple Valley Landfill Final Closure Construction	I		2,250,000	2,250,000
3	07-240	1		Apple Valley Construction of LFG Extraction/Treatment System	I		500,000	500,000
4	07-016	5	1	Enclose staff parking lot with chain link fence at HD/IDAC	I		185,000	185,000
5	07-125	1	1	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways. CSA 60 Fund RAI 100%	P		74,388	74,388
6	07-130	6	1	Construct Storage building. CSA 60 RAI 100%.	C		25,000	25,000
7	07-131	7	1	Construct parking lot. CSA 60 RAI 100%	P		25,000	25,000
8	07-257	1		Sign and electrical upgrades	I		976,070	976,070

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

Highlighted Projects are Proposed for funding in 2006-07

**EXHIBIT K-1**

Page 3 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Proj.	Log #	Dept.	Supv.	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
First District (Cont'd)															
9	07-258		1	Airports	21600 Corwin Rd.	Apple Valley		Apple Valley complex - Phase II	C					1,500,000	1,500,000
10	07-186		1	Public Works - Transportation	Central Road, Tussing Ranch Rd. to Round Up Way	Apple Valley		Widen, turn pockets, AC overlay (funding HES)	P					215,000	215,000
11	07-020		1	Sheriff	Dale Evans Parkway	Apple Valley		Three-phase new construction of a 3,072 bed single-story adult detention center with a total of 844,730 sq. ft. Total cost \$380 million. Phase I cost \$45,352,000.	C			45,352,000			45,352,000
12	07-190		1	Public Works - Transportation	Kiowa Rd between Van Dusen Rd N/Tussing Ranch Rd.	Apple Valley		Rehab (funding Measure I)	P					940,094	940,094
13	07-167		1	Behavioral Health	TBD	Apple Valley		Lease 6,000 sq. ft.	L					0	0
14	07-183a		19	A&E/Fac. Mgmt.	235 E. Mtn. View	Barstow		Hydraulic Elevator Upgrade Project	BS			118,750			118,750
15	07-043		19	Superior Court	235 Mountain View Ave.	Barstow		Water proof building exterior walls below grade	DM			0			0
16	07-063		39	Superior Court	235 Mountain View Ave.	Barstow		Install security door between in-custody and interview room and holding area.	HS			0			0
17	07-068		44	Superior Court	235 Mountain View Ave.	Barstow		Repair voids in sidewalks	DM			0			0
18	07-075		51	Superior Court	235 Mountain View Ave.	Barstow		Upgrade elevator	BS			0			0
19	07-184		11	A&E/Fac. Mgmt.	235 Mt. View Ave.	Barstow		Remove & Replace Boiler	H			100,000			100,000
20	07-015		4	Probation	301 E. Mountain View Ave.	Barstow		Recarpet and repaint.	DM				40,000		40,000
21	07-225		26	A&E/Fac. Mgmt.	301 E. Mountain View Ave.	Barstow		Reroof	R			250,000			250,000
22	07-224		25	A&E/Fac. Mgmt.	303 E. Mountain View Ave.	Barstow		Reroof	R			80,000			80,000
23	07-142		2	Public Works - Solid Waste Mgmt.	SH 247, 3 miles So. of Barstow	Barstow		Construction of a Subtitle D Double Composite Liner. Sale of property located N. of Milliken Landfill - 100%	I					1,500,000	1,500,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT K-1**

Page 4 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept. Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>First District (Cont'd)</b>													
24	07-126	2	1	Airports		39500 National Trails Hwy	Daggett	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways. County Funds RAA 100%	P			71,000	71,000
25	07-254	1	1	Airports		39500 National Trails Hwy	Daggett	Taxiway A&C electrical upgrades	I			669,375	669,375
26	07-255	1	1	Airports		39500 National Trails Hwy	Daggett	Taxiway B extension	P			1,535,793	1,535,793
27	07-121	1	1	Library		Civic Center Area	Hesperia	Construct 20,000 sq. ft. new library to replace leased space. Funding 66.6% State Bond Act, 33.3% City	C			0	0
28	07-196	1	1	Public Works - Transportation		Summit Valley Rd., 1.88 M.N. of SH138 N 3.22M	Hesperia	Widen Road, design phase only (funding PLH)	I			1,083,000	1,083,000
29	07-168	1	1	Behavioral Health		TBD	Hesperia	Lease 6,500 sq ft.	L			0	0
30	07-233	1	1	Public Works - Solid Waste Mgmt.		37751 Lenwood Rd.	Hinkley	Lenwood-Hinkley Sanitary Landfill Final Closure Construction	I			3,210,000	3,210,000
31	07-245	1	1	Public Works - Solid Waste Mgmt.		37751 Lenwood Rd.	Hinkley	Lenwood-Hinkley Design/Install groundwater monitoring wells - CAP	I			750,000	750,000
32	07-187	1	1	Public Works - Transportation		Custer, Trade Post, Highland at SH 18	Lucerne Valley	Turn pockets (funding Fee Plan)	P			575,000	575,000
33	07-151	5	1	A&E/Fac Mgmt.		1111 Bailey Ave.	Needles	Roof replacement - Library building, Building A & B	R	280,000			280,000
34	07-127	3	1	Airports		711 Airport Rd	Needles	Rejuvenate and repaint Runways and associated taxiways. County Funds RAA 100%	P			71,000	71,000
35	07-107	1	1	Regional Parks		Park Moabi Rd. at I-40	Needles	Park Moabi fire suppression system improvements	I	238,875			238,875
36	07-108	1	1	Regional Parks		Park Moabi Rd. at I-40	Needles	Park Moabi park roadway chip seal	P	857,250			857,250
37	07-169	1	1	Behavioral Health		TBD	Needles	Lease 6,500 sq ft.	L			0	0
38	07-193	1	1	Public Works - Transportation		Newberry Road, Valley Center Rd. N/Riverside Rd.	Newberry Springs	Rehabilitation (CDBG)	P			650,000	650,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





Highlighted Projects are Proposed for funding in 2006-07

**EXHIBIT K-1**

Page 5 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept. Supv.	Priority	Dept. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>First District (Cont'd)</b>													
39	07-139	3	1		Public Works - Solid Waste Mgmt.	Poniente Road	Newberry Springs	Final closure construction of an inactive landfill.	I			1,000,000	1,000,000
40	07-189		1		Public Works - Transportation	Escondido Avenue between Ranchoero St. No Cedar St.	Oak Hills	Pave dirt road (funding fee plan)	P			600,000	600,000
41	07-137	1	1		Public Works - Solid Waste Mgmt.	10130 Buckwheat Rd.	Phelan	Final closure construction of an inactive landfill.	I			3,200,000	3,200,000
42	07-188		1		Public Works - Transportation	Duncan Road At UPRR Xing between Johnson & Eaby	Phelan	RRXing gates installation (funding General Fund)	I		400,000		400,000
43	07-195		1		Public Works - Transportation	Phelan Road At Wilson Ranch Road	Phelan	Signal installation (funding Fee Plan)	I			250,000	250,000
44	07-194		1		Public Works - Transportation	Phelan Road, various locations	Phelan	Drainage improvements (Funding Measure I)	I			193,000	193,000
45	07-197		1		Public Works - Transportation	Wilson Ranch Rd. at UPRR crossing between Phelan & Duncan	Phelan	RR Xing gates installation (funding General Fund)	I		400,000		400,000
46	07-111		1		Regional Parks	18395 Hwy 173	Summit Valley	Mojave River Forks well & water system improvements	I	540,000			540,000
47	07-136	3	1		Public Works - Solid Waste Mgmt.	7501 Pinto Mtn. Rd	Twentynine Palms	Resurface entry road at 29 Palms Sanitary Landfill. Operational Revenues/Fund EAA - 100%	P			286,000	286,000
48	07-128	4	1		Airports	78569 Hwy 62	Twentynine Palms	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways. County Funds RAA 40%.	P			39,000	39,000
49	07-256		1		Airports	78569 Hwy 62	Twentynine Palms	Reconstruct Taxiway A and terminal ramp	P			1,234,782	1,234,782
50	07-251		1		Airports	78669 Hwy 62	Twentynine Palms	Construct connecting taxiway between runway 17 threshold and taxiway B	P			100,000	100,000
51	07-252		1		Airports	78669 Hwy 62	Twentynine Palms	Install taxiway lights parallel to runway 17-35	I			20,000	20,000
52	07-170		1		Behavioral Health	TBD	Victor Valley	Lease 5,660 sq. ft. for Mobile Outreach	L			0	0
53	07-005	1	1		District Attorney	14455 Civic Drive	Victorville	Paint and carpet	DM	120,000			120,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT K-1**

Page 6 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

# Proj.	Log #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>First District (Cont'd)</b>														
54	07-071	47	1			Superior Court	14455 Civic Drive	Victorville	Install drainage system in parking lot.	I	0			0
55	07-072	48	1			Superior Court	14455 Civic Drive	Victorville	Revise ADA parking	A	0			0
56	07-092	4	1			Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows campground restroom replacement	C	411,750			411,750
57	07-109		1			Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows roadway & parking lot rehabilitation	P	486,000			486,000
58	07-267		1			Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Reg Pk - Add'l funding for interpretive center and front entry/iron ranger	C	1,500,000			1,500,000
59	07-110		1			Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows group picnic shelter replacement	I	330,750			330,750
60	07-148	3	1			Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Playground restroom and shelter replacement	C	526,500			526,500
61	07-238		1			Public Works - Solid Waste Mgmt	NW of Stoddard Wells Rd	Victorville	Victorville Phase 1A Liner Construction	I			3,200,000	3,200,000
62	07-239		1			Public Works - Solid Waste Mgmt	NW of Stoddard Wells Rd.	Victorville	Victorville Phase 1B Stage 1 Excavation & Liner Construction	I			2,000,000	2,000,000
63	07-004	1	1			Assessor	TBD	Victorville	Relocate and expand in 5,460 sq. ft. of owned or leased space.	C or L	0			0
64	07-192		1			Public Works - Transportation	Lone Pine Canyon Rd. 4M S. SR-138 N. 05 M	Wrightwood	Rehabilitation and guardrail (funding Gas Tax)	I			275,000	275,000
65	07-191		1			Public Works - Transportation	Lone Pine Canyon Rd. 6M S. of SR-138 North .2 miles	Wrightwood	Realign road, install guardrails (funding Gas Tax)	I			250,000	250,000
66	07-091	2	1			Regional Parks	36600 Ghost Town Rd.	Yermo	Calico campground restroom replacement	C	1,670,000			1,670,000
67	07-099		1			Regional Parks	36600 Ghost Town Rd.	Yermo	Calico Main Street & Roadway Rehab.	P	1,320,660			1,320,660
68	07-100		1			Regional Parks	36600 Ghost Town Rd.	Yermo	Calico campground drainage improvements	I	279,850			279,850
69	07-138	2	1			Public Works - Solid Waste Mgmt	40950 Minneola	Yermo	Final closure construction of an inactive landfill.	I			1,200,000	1,200,000
69	<b>Total First District</b>										<b>54,462,385</b>	<b>1,025,000</b>	<b>30,468,502</b>	<b>85,955,887</b>

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT K-1**

Page 7 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Second District</b>														
1	07-093	5	2			Regional Parks	24171 Lake Dr.	Crestline	Lake Gregory waterside & splash pool rehabilitation	I	337,500			337,500
2	07-105		2			Regional Parks	24171 Lake Dr.	Crestline	Lake Gregory north beach renovation	I	580,500			580,500
3	07-106		2			Regional Parks	24171 Lake Dr.	Crestline	Lake Gregory lake, basin and tributary dredging	I	1,721,250			1,721,250
4	07-226h	34	2			A&E/Fac. Mgmt.	24171 Lake Dr.	Crestline	Lake Gregory-slurry/stripe parking lot	P	130,000			130,000
5	07-199		2			Public Works - Transportation	Crestline Park & Ride at Lake Drive	Crestline	Construct park and ride facility (funding CMAQ)	I			600,000	600,000
6	07-200		2			Public Works - Transportation	Lake Gregory walkway	Crestline	Walkway construction (funding TEA)	I			1,200,000	1,200,000
7	07-268		2			Library	TBD	Crestline	Library construction	C	1,000,000			1,000,000
8	07-023	4	2			Sheriff	18000 Institution Way	Devore	Construct security fencing for training center in four phases.	HS	300,000			300,000
9	07-024	5	2			Sheriff	18000 Institution Way	Devore	Relocate explosive magazine to include security alarm and perimeter fencing	HS	75,000			75,000
10	07-002	1	2			Public Health	19777 Shelter Way	Devore	Construct 5,000 sq. ft. field office and vacate leased space.	C	1,450,000			1,450,000
11	07-103		2			Regional Parks	2555 Glen Helen Pkwy	Devore	Glen Helen reclaimed water line development	I	202,500			202,500
12	07-104		2			Regional Parks	2555 Glen Helen Pkwy	Devore	Glen Helen irrigation system development	I	303,750			303,750
13	07-226g	33	2			A&E/Fac. Mgmt.	2555 Glen Helen Pkwy	Devore	Amphitheatre slurry/stripe parking lot	P	90,000			90,000
14	07-229	36	2			A&E/Fac. Mgmt.	Institution Road	Devore	Upgrade Institution Road to All-Weather	P	500,000			500,000
15	07-276		2			A&E/Fac. Mgmt.	Institution Road	Devore	Additional funding to complete Institution Rd. to all-weather	P	1,000,000			1,000,000
16	07-259		2			A&E/Fac. Mgmt.		Devore	Glen Helen - Automatic water system controls	I	200,000			200,000
17	07-198		2			Public Works - Transportation	Cherry Ave. at San Bernardino Ave.	Fontana	Intersection improvement (funding RIDA)	I			310,000	310,000
18	07-202		2			Public Works - Transportation	San Bernardino Ave. at Beech Ave.	Fontana	Signal install & synchronization (funding CMAQ)	I			575,000	575,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





**EXHIBIT K-1**

Page 8 of 19

**FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM**  
**Year 1 (2006-07) CIP Requests**

# Proj.	Log #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Second District (Cont'd)</b>														
19	07-203				2	Public Works - Transportation	San Bernardino Ave. at Fontana/Elm Ave.	Fontana	Signal install & synchronization (funding CMAQ)	I			575,000	575,000
20	07-204				2	Public Works - Transportation	San Bernardino Ave. At Hemlock Ave.	Fontana	Signal install & synchronization (funding CMAQ)	I			575,000	575,000
21	07-205				2	Public Works - Transportation	San Bernardino Ave. at Live Oak Ave.	Fontana	Signal install & synchronization (funding CMAQ)	I			575,000	575,000
22	07-206				2	Public Works - Transportation	San Bernardino Ave. At Redwood Ave.	Fontana	Signal install & synchronization (funding CMAQ)	I			575,000	575,000
23	07-207				2	Public Works - Transportation	San Bernardino Ave. between Commerce Dr. E/Mulberry Ave.	Fontana	Widen roadway, design only (funding RDA)	PL			35,000	35,000
24	07-207				2	Public Works - Transportation	Santa Ana Ave. between Mulberry Ave. E/12 M E, Redwood (FTA C.L.)	Fontana	Widen (funding Measure I)	P			841,455	841,455
25	07-208				2	Public Works - Transportation	Valley Boulevard At Hemlock Ave./Fontana Ave.	Fontana	Signal installation (funding HES)	I			390,000	390,000
26	07-006	2			2	District Attorney	8303 Haven Ave.	Rancho Cucu.	Paint and carpet 4th floor.	DM	170,000			170,000
27	07-046	22			2	Superior Court	8303 Haven Ave.	Rancho Cucu.	Repair HVAC. Current thermostats do not work properly and are not energy efficient.	H	0			0
28	07-047	23			2	Superior Court	8303 Haven Ave.	Rancho Cucu.	Pave and stripe vacant lot on NE side of building.	P	0			0
29	07-050	26			2	Superior Court	8303 Haven Ave.	Rancho Cucu.	Install back-up air conditional for the court computer room and county telephone switch room	H	0			0
30	07-073	49			2	Superior Court	8303 N. Haven Ave.	Rancho Cucu.	Resurface elevator	DM	0			0
31	07-074	50			2	Superior Court	8303 N. Haven Ave.	Rancho Cucu.	Replace fabric wall coverings in 19 courtrooms	DM	275,000			275,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





Highlighted Projects are Proposed for funding in 2006-07

## EXHIBIT K-1

Page 9 of 19

### FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM Year 1 (2006-07) CIP Requests

#	Log #	Dept.	Supv.	Proj.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Second District (Cont'd)</b>															
32	07-118	3	2				Public Defender	8303 N. Haven Ave.	Rancho Cucu.	Clerical area remodel	C	40,000			40,000
33	07-179	16	2				A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cucu.	FLJC Exterior FRP Panels and window caulking	I	180,000			180,000
34	07-180	17	2				A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cucu.	Base Isolation Testing	BS	80,000			80,000
35	07-228	35	2				A&E/Fac. Mgmt.	8303 N. Haven Ave.	Rancho Cucu.	Parking lot expansion	P	180,000			180,000
36	07-228d	30	2				A&E/Fac. Mgmt.	8810 Hemlock	Rancho Cucu.	John Rains House slurry/strip parking lot	P	70,000			70,000
37	07-156	4	2				A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cucu.	WVDC chiller #1 replacement	H	600,000			600,000
38	07-271		2				A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cucu.	WVDC - replace additional chiller and controls	H	1,000,000			1,000,000
39	07-175	3	2				A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cucu.	WVDC Emergency generator controls replacement	BS	200,000			200,000
40	07-177	15	2				A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cucu.	WVDC Retention Basin Vegetation and debris clearing	I	70,000			70,000
41	07-014	3	2				Probation	TBD	Rancho Cucu.	Lease 5,260 sq. ft. to relocate Case Management staff from the courthouse to near the courthouse	L	116,700			116,700
<b>41 Total Second District</b>												<b>10,872,200</b>	<b>0</b>	<b>6,251,455</b>	<b>17,123,655</b>
<b>Third District</b>															
1	07-223	24	3				A&E/Fac. Mgmt.	235 E. Mtn. View	Barstow	Electric service main switchgear replacement	BS	100,000			100,000
2	07-058	34	3				Superior Court	477 Summit Blvd	Big Bear	Add security glass to public service counter	LS	0			0
3	07-140	4	3				Public Works - Solid Waste Mgmt.	38550 Holcomb Valley Rd.	Big Bear City	Final closure construction of an inactive landfill.	I			2,600,000	2,600,000
4	07-122	2	3				Library	Civic Center Area/Central Ave.	Highland	Construct new 30,000 sq. ft. library and environmental learning center to replace aging county-owned storefront facility. Funding 66.6% State Bond Act, 33.3% City	C			0	0

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC

Highlighted Projects are Proposed for funding in 2006-07

**EXHIBIT K-1**

Page 10 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Proj.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Third District (Cont'd)</b>															
5	07-060	36	3	Superior Court				6527 Whitefeather Road	Joshua Tree	Expand Superior Court Clerk's office 3,500 SF	C	0			0
6	07-061	37	3	Superior Court				6527 Whitefeather Road	Joshua Tree	Construct new courtroom, chambers and deliberation room	C	0			0
7	07-062	38	3	Superior Court				6527 Whitefeather Road	Joshua Tree	Parking lot expansion	P	0			0
8	07-260		3	A&E/Fac. Mgmt.				6527 Whitefeather Road	Joshua Tree	HVAC unit replacements (Phase II)	H	500,000			500,000
9	07-269		3	A&E/Fac. Mgmt.				6527 Whitefeather Road	Joshua Tree	Add modular unit to relocate Sheriff Court Services, remodel space for DA	C	250,000			250,000
10	07-013	2	3	Probation				TBD	Joshua Tree	Lease 3,420 sq. ft. to relocate Case Management staff from 1,728 sq. ft. in the courthouse.	L	76,800			76,800
11	07-211		3	Public Works - Transportation				Daley Canyon Rd., at SH 18	Lake Arrowhead	Improve intersection safety, realign (funding Measure I)	I			400,000	400,000
12	07-235		3	Public Works - Solid Waste Mgmt.				59200 Winter Rd.	Landers	Septic Pond #3 Construction	I			3,000,000	3,000,000
13	07-244		3	Public Works - Solid Waste Mgmt.				59200 Winter Rd.	Landers	Design/install 2 groundwater quality monitoring wells	I			600,000	600,000
14	07-123	3	3	Library				25581 Barton Rd.	Loma Linda	Add 9,000 sq. ft. to existing 6,000 sq. ft. library building. Funding 100% City.	C			2,500,000	2,500,000
15	07-210		3	Public Works - Transportation				Colton Avenue between Opal Ave. and Wabash Ave.	Mentone	Widen, drain, pave (funding Measure I)	P			20,000	20,000
16	07-212		3	Public Works - Transportation				Nice Ave. at Wabash Ave.	Mentone	Drainage improvements (funding Gas Tax)	I			88,000	88,000
17	07-213		3	Public Works - Transportation				Wabash Ave. At SH 38	Mentone	Signal installation (funding CMAQ)	I			800,000	800,000
18	07-086	2	3	Museums				2024 Orange Tree Ln.	Redlands	Compact storage for Museum History Division	Not CIP	70,000			70,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT K-1**

Page 11 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Proj.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Third District (Cont'd)</b>															
19	07-087	3	3				Museums	2024 Orange Tree Ln.	Redlands	Museum galleries upgrade design.	PL	200,000			200,000
20	07-088	1	3				Museums	2024 Orange Tree Ln.	Redlands	Museum Hall of Geological Wonders expansion	C	1,000,000			1,000,000
21	07-270		3				A&E/Fac. Mgmt.	2024 Orange Tree Ln.	Redlands	Museum humidification	H	230,000			230,000
22	07-089	4	3				Museums	2024 Orange Tree Ln.	Redlands	Museum Entrance Lobby upgrade	C	100,000			100,000
23	07-182	21	3				A&E/Fac. Mgmt.	2024 Orange Tree Ln.	Redlands	Museum Association buildings HVAC replacement	H	100,000			100,000
24	07-054	30	3				Superior Court	216 Brookside Ave.	Redlands	Construct new courthouse	C	150,000,000			150,000,000
25	07-153	10	3				A&E/Fac. Mgmt.	216 Brookside Ave.	Redlands	Roof replacement project	R	120,000			120,000
26	07-152	6	3				A&E/Fac. Mgmt.	222 Brookside Ave.	Redlands	Roof replacement project	R	120,000			120,000
27	07-226a	27	3				A&E/Fac. Mgmt.	222 Brookside Ave.	Redlands	Slurry/stripe parking lot	P	40,000			40,000
28	07-226e	31	3				A&E/Fac. Mgmt.	26930 Barton Rd.	Redlands	Assistancia slurry/stripe parking lot	P	30,000			30,000
29	07-134	1	3				Public Works - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	Replace existing 50' truck scale at San Timoteo Landfill with a 70' truck scale. Operational Revenues/Fund EAA - 100%	C		75,000		75,000
30	07-236		3				Public Works - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Detention Basin Construction	I		479,000		479,000
31	07-237		3				Public Works - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Unit 2 Phase 3 Excavation/Liner Construction	I		7,000,000		7,000,000
32	07-247		3				Public Works - Solid Waste Mgmt.	31 Refuse Rd.	Redlands	San Timoteo Unit 2 Installation of Horizontal LFG Wells	I		100,000		100,000
33	07-209		3				Public Works - Transportation	Beaumont Ave. at San Timoteo Creek	Redlands	Bridge replacement design (funding HERR)	I		1,900,000		1,900,000
34	07-242		3				Public Works - Solid Waste Mgmt.	29800 Heaps Peak Rd	Running Springs	Heaps Peak LCRRS - Construction of Treatment System	I		300,000		300,000
35	07-059	35	3				Superior Court	26010 SH 189	Twin Peaks	Add parking lot lights	I	0			0

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





Highlighted Projects are Proposed for funding in 2006-07

**EXHIBIT K-1**

Page 12 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Third District (Cont'd)</b>														
36	07-037	13	3			Superior Court	26010 SH 189, 477 Summit Blvd.	Twin Peaks/Big Bear	Roof drain gutters or diverters	R	0			0
37	07-2261	32	3			A&E/Fac. Mgmt.	32183 Kentucky	Yucaipa	Yucaipa Adobe slurry/stripe parking lot	P	40,000			40,000
38	07-090	1	3			Regional Parks	33900 Oak Glen Rd.	Yucaipa	Yucaipa Regional Park Group tent area master plan	PL	182,250			182,250
39	07-114		3			Regional Parks	33900 Oak Glen Rd.	Yucaipa	Yucaipa fishing dock enhancement	I	236,250			236,250
40	07-115		3			Regional Parks	33900 Oak Glen Rd.	Yucaipa	Yucaipa park road & parking lot paving	P	1,194,750			1,194,750
41	07-248		3			Public Works - Solid Waste Mgmt.	33900 Oak Glen Rd.	Yucaipa	Yucaipa Construction of LFG Extraction/Treatment system - CAP	I			150,000	150,000
42	07-145	2	3			Public Works - Solid Waste Mgmt.	Yucaipa Disposal Site	Yucaipa	Design and construction of a groundwater extraction and treatment system. Sale of property located N. of Miliken Landfill - 100%.	I			750,000	750,000
<b>42 Total Third District</b>											<b>154,590,050</b>	<b>0</b>	<b>20,762,000</b>	<b>175,352,050</b>
<b>Fourth District</b>														
1	07-076	52	4			Superior Court	13260 Central Ave.	Chino	Upgrade elevator	BS	0			0
2	07-067	43	4			Superior Court	13260 Central Ave.	Chino	Install additional elevator	BS	0			0
3	07-069	45	4			Superior Court	13260 Central Ave.	Chino	Install patio cover on east side by clerk's office.	R	0			0
4	07-183b	20	4			A&E/Fac. Mgmt.	13260 Central Ave.	Chino	Hydraulic Elevator Upgrade Project	BS	118,750			118,750
5	07-094	6	4			Regional Parks	16700 S. Euclid Ave.	Chino	Prado campground shower renovation	DM	296,000			296,000
6	07-095	7	4			Regional Parks	16700 S. Euclid Ave.	Chino	Prado electrical infrastructure study	PL	135,000			135,000
7	07-112		4			Regional Parks	16700 S. Euclid Ave.	Chino	Prado park road paving and parking expansion	P	2,221,430			2,221,430
8	07-272		4			Regional Parks	16700 S. Euclid Ave.	Chino	Prado picnic shelter project	I	600,000			600,000
9	07-113		4			Regional Parks	16700 S. Euclid Ave.	Chino	Prado public contact counter office expansion	C	249,750			249,750
10	07-226b	28	4			A&E/Fac. Mgmt.	17127 Pomona Rincon Rd.	Chino	Yorba Slag slurry/stripe parking lot	P	50,000			50,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, HHVAC



**EXHIBIT K-1**

Page 13 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Proj.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
Fourth District (Cont'd)															
11	07-129	5	4				Airports	7000 Merrill Ave.	Chino	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp. County Funds RAA 100%.	P			466,375	466,375
12	07-132	8	4				Airports	7000 Merrill Ave.	Chino	Design new terminal building. County Airport Funds RAA 100%.	PL			200,000	200,000
13	07-155	14	4				A&E/Fac. Mgmt.	7000 Merrill Ave.	Chino	Lighting retrofit.	BS	800,000			800,000
14	07-249		4				BOS/4th District	7000 Merrill Ave.	Chino	Rehab entrance	I	800,000			800,000
15	07-253		4				Airports	7000 Merrill Ave.	Chino	Taxiway J Extension	P			933,593	933,593
16	07-120	4	4				Library	Chino Preserve, south of Kimball Ave.	Chino	Construct new joint-use library through agreement with Chino Unified School District to provide public library service to new residential area to be funded by Lewis Homes.	C			0	0
17	07-250		4				Public Works - Transportation	Roswell Avenue, .11 M W, Schaefer E/Schaefer N/Estrella Dr.	Chino	Drainage Improvements (funding General Fund)	I		4,000,000		4,000,000
18	07-096	8	4				Regional Parks	800 N. Archibald Ave.	Ontario	Cucamonga Guasti electrical infrastructure study	PL	135,000			135,000
19	07-101		4				Regional Parks	800 N. Archibald Ave.	Ontario	Cucamonga Guasti grading and park expansion	I	304,000			304,000
20	07-102		4				Regional Parks	800 N. Archibald Ave.	Ontario	Cucamonga Guasti park paving and road extension	P	1,417,050			1,417,050
20	Total Fourth District											7,126,980	4,000,000	1,599,968	12,726,948
Fifth District															
1	07-226c	29	5				A&E/Fac. Mgmt.	2001 W. Agua Mansa	Colton	Agua Mansa slurry/stripe parking lot	P	60,000			60,000
2	07-146	1	5				ARMC	400 N. Pepper Ave.	Colton	Convert Behavioral Health beds to office space. Lawsuit settlement funds.	C			1,470,000	1,470,000
3	07-178	17	5				A&E/Fac. Mgmt.	400 N. Pepper Ave.	Colton	ARMC Retention Basin Vegetation & debris clearing	I	60,000			60,000
4	07-135	2	5				Public Works - Solid Waste Mgmt.	850 Tropical Rancho Rd	Colton	Resurface entry road at Colton Sanitary Landfill. Operational Revenues/Fund EAA - 100%	P			99,000	99,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT K-1**

Page 14 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Proj.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>															
5	07-143	3	5				Public Works - Solid Waste Mgmt.	850 Tropica Rancho Rd.	Cotton	Construction of a Subtitle D Double Composite Liner, Sale of property located N. of Milliken Landfill - 100%	I			1,500,000	1,500,000
6	07-216		5				Public Works - Transportation	Calton Boulevard 22M NW Palm Ave. NW/CL, AT& SF overcrossing	Devore	Rehabilitation (funding Measure I)	I			661,900	661,900
7	07-261		5				A&E/Fac. Mgmt.	17780 & 17830 Arrow	Fontana	Remove/replace parking lot	P	350,000			350,000
8	07-183c	21	5				A&E/Fac. Mgmt.	17780 & 17830 Arrow	Fontana	Hydraulic Elevator Upgrade Project	BS	237,500			237,500
9	07-230		5				A&E/Fac. Mgmt.	17780 & 17830 Arrow Blvd.	Fontana	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DAPD	C	4,000,000		2,000,000	6,000,000
10	07-031	7	5				Superior Court	17780 Arrow Blvd.	Fontana	Remodel areas of 2nd floor to create two additional courtrooms.	BS	0			0
11	07-044		5				Superior Court	17780 Arrow Blvd.	Fontana	Exterior painting of facility	DM	0			0
12	07-055	31	5				Superior Court	17780 Arrow Blvd.	Fontana	Complete repaving of court parking lot	P	0			0
13	07-066	42	5				Superior Court	17780 Arrow Blvd.	Fontana	Upgrade elevator	BS	0			0
14	07-008	4	5				District Attorney	17830 Arrow Blvd.	Fontana	Create additional space for expanding staff. Propose to expand into jury assembly room using DA funds and building new modular for jury assembly using Prop 172 funding and local cost.	C	4,460,000		40,000	4,500,000
15	07-214		5				Public Works - Transportation	Alder Ave. (50% City) at Marygold Ave.	Fontana	Signal installation (funding Measure I)	I			235,000	235,000
16	07-215		5				Public Works - Transportation	Arrow Route at Locust Ave.	Fontana	Signal modification (funding HES)	I			369,000	369,000
17	07-218		5				Public Works - Transportation	San Bernardino Ave. At Linden Ave.	Fontana	Signal install & synchronization (funding CMAQ)	I			575,000	575,000
18	07-219		5				Public Works - Transportation	San Bernardino Ave. at Locust Ave.	Fontana	Signal install & synchronization (funding CMAQ)	I			575,000	575,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT K-1**

Page 15 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept. Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>													
19	07-220		5		Public Works - Transportation	Slover Ave. at Locust Ave.	Fontana	Signal Installation (funding Measure I)	I			400,000	400,000
20	07-022	3	5		Sheriff	1771 Miro Way	Rialto	HVAC upgrade for Valley Dispatch Center	H	200,000			200,000
21	07-154	9	5		A&E/Fac. Mgmt.	1771 Miro Way	Rialto	HVAC modernization, replace/upgrade system & controls	H	250,000			250,000
22	07-141	1	5		Public Works - Solid Waste Mgmt.	2340 Alder Ave.	Rialto	Construction of a Subtitle D Double Composite Liner. Sale of property located N. of Milliken Landfill - 100%	I			5,000,000	5,000,000
23	07-124	5	5		Library	251 W. 1st St.	Rialto	Enclose existing courtyard to expand library interior floor space 2,000 sq. ft. Funding Library Redevelopment Fund and City of Rialto	C			0	0
24	07-234		5		Public Works - Solid Waste Mgmt.	30 Bohnert Ave.	Rialto	Mid-Valley South Mound Unit 1, South & O West slopes, Final Partial Closure Construction	I			3,600,000	3,600,000
25	07-246		5		Public Works - Solid Waste Mgmt.	30 Bohnert Ave.	Rialto	Mid-Valley Unit 3: Installation of Horizontal LFG Wells	I			125,000	125,000
26	07-144	1	5		Public Works - Solid Waste Mgmt.	Mid-Valley Sanitary Landfill	Rialto	Installation of groundwater monitoring wells. Sale of property located N. of Milliken Landfill - 100%	I			500,000	500,000
27	07-077	1	5		Human Resources	157-175 W. 5th St.	San Bernardino	Install card reader/security access system.	HS	100,000			100,000
28	07-078	2	5		Human Resources	157-175 W. 5th St.	San Bernardino	Install plexi-glass panels for employment division	HS	0			0
29	07-079	3	5		Human Resources	157-175 W. 5th St.	San Bernardino	New and updated directional signage for CCB	DM	0			0
30	07-080	4	5		Human Resources	157-175 W. 5th St.	San Bernardino	Remodel employee restrooms on 1st floor	C	250,000			250,000
31	07-081	5	5		Human Resources	157-175 W. 5th St.	San Bernardino	New carpeting 1st floor	DM		230,000		230,000
32	07-082	6	5		Human Resources	157-175 W. 5th St.	San Bernardino	New paint and tile 1st floor	DM	160,000			160,000
33	07-083	7	5		Human Resources	157-175 W. 5th St.	San Bernardino	Paint, new ceiling tiles and grid and new light diffusers in HR conference room	DM		25,000		25,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





**EXHIBIT K-1**

Page 16 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Proj.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>															
34	07-157	13	5	A&E/Fac. Mgmt.				157-175 W. 5th St.	San Bernardino	1st floor glazing replacement with anti-graffiti windows	DM	400,000			400,000
35	07-021	2	5	Sheriff				175 S. Lena Rd.	San Bernardino	Facilities modernization	C	1,300,000			1,300,000
36	07-017		5	Probation				175 W. 5th St.	San Bernardino	3rd Floor IT area paint and carpet	DM	100,000			100,000
37	07-018	6	5	Probation				175 W. 5th St.	San Bernardino	Remodel 4th floor bathrooms. Replace tile, flooring and paint.	C		230,000		230,000
38	07-084	8	5	Human Resources				175 W. 5th St.	San Bernardino	Remodel civil service commission board chambers - 2nd floor.	C	310,000			310,000
39	07-149	12	5	A&E/Fac. Mgmt.				200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. FM building.	BS	150,000			150,000
40	07-150	13	5	A&E/Fac. Mgmt.				200 S. Lena Rd.	San Bernardino	Fire alarm enhancement project. Sheriff Scientific Investigation building.	BS	150,000			150,000
41	07-163	2	5	Fleet Mgmt.				210 N. Lena Rd.	San Bernardino	Install awning at rear of heavy duty shop.	R			30,000	30,000
42	07-164	3	5	Fleet Mgmt.				210 N. Lena Rd.	San Bernardino	Paint all Fleet Mgmt. Buildings	DM			325,000	325,000
43	07-222	23	5	A&E/Fac. Mgmt.				210 N. Lena Rd.	San Bernardino	New Roof, Building 1	R	70,000			70,000
44	07-009	1	5	Auditor/Controller-Recorder				222 W. Hospitality Lane	San Bernardino	Security fencing with cameras and parking lot lighting. (Recorder Modernization Fund)	HS			355,000	355,000
45	07-010	2	5	Auditor/Controller-Recorder				222 W. Hospitality Lane	San Bernardino	Remodel 3rd floor (EMACS) and replace air conditioning units	C & H	1,000,000			1,000,000
46	07-011	3	5	Auditor/Controller-Recorder				222 W. Hospitality Lane	San Bernardino	Structure for and connection to Emergency Generator for 1st floor server room	BS			193,500	193,500
47	07-085	1	5	Risk Management				222 W. Hospitality Lane	San Bernardino	Office Remodel - 3rd Floor	C		200,000		200,000
48	07-161		5	Auditor/Controller-Recorder				222 W. Hospitality Lane	San Bernardino	A/C for Elevator Room and 3rd floor transformer room.	H	80,000			80,000
49	07-007	3	5	District Attorney				316 N. Mountain View Ave.	San Bernardino	Partial remodel of file room to create office space for IT	C	50,000			50,000
50	07-026	2	5	Superior Court				351 N. Arrowhead Ave.	San Bernardino	Add hot water to old courthouse	BS			0	0

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



Highlighted Projects are Proposed for funding in 2006-07

**EXHIBIT K-1**

Page 17 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept. Priority	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>												
51	07-034	10	5	Superior Court	351 N. Arrowhead Ave.	San Bernardino	Install monitored fire alarm in the Central Court and T-Wing	HS	0			0
52	07-038	14	5	Superior Court	351 N. Arrowhead Ave.	San Bernardino	Replace doors in breezeway between Annex and Old Courthouse	A	0			0
53	07-048	24	5	Superior Court	351 N. Arrowhead Ave.	San Bernardino	Install additional elevator in annex building	BS	0			0
54	07-049	25	5	Superior Court	351 N. Arrowhead Ave.	San Bernardino	Add awning to main and jury assembly room entrances	R	0			0
55	07-116	1	5	Public Defender	364 N. Mt. View Ave.	San Bernardino	Central Adult Division relocation/expansion to leased or owned space.	L or C	0			0
56	07-117	2	5	Public Defender	364 N. Mt. View Ave.	San Bernardino	Repair roof leaks(s), and Central lobby repair and repaint	R	110,000			110,000
57	07-221	22	5	A&E/Fac. Mgmt.	364 N. Mt. View Ave.	San Bernardino	Roof repairs	R	240,000			240,000
58	07-001	1	5	Land Use Svcs.	385 N. Arrowhead Ave.	San Bernardino	Paint, carpet and new furniture for 1st floor.	DM	790,000			790,000
59	07-158	12	5	A&E/Fac. Mgmt.	385 N. Arrowhead Ave.	San Bernardino	Emergency generator upgrade project	BS	400,000			400,000
60	07-025	1	5	Superior Court	3rd Street	San Bernardino	Construct new court facility	C	150,000,000			150,000,000
61	07-262		5	A&E/Fac. Mgmt.	SEC of 3rd St. and Arrowhead	San Bernardino	Pave city-owned site for 312 additional parking spaces	P	1,100,000			1,100,000
62	07-019	7	5	Probation	401 N. Arrowhead Ave.	San Bernardino	Recarpet specified areas.	DM		170,000		170,000
63	07-176	14	5	A&E/Fac. Mgmt.	401 N. Arrowhead Ave.	San Bernardino	Central Courts North Annex repair and refurbish existing roof	R	70,000			70,000
64	07-273		5	A&E/Fac. Mgmt.	655 E. 3rd St.	San Bernardino	Sheriff Admin./HVAC upgrades	H	2,000,000			2,000,000
65	07-119	1	5	Purchasing	777 E. Rialto	San Bernardino	Central Mail Services Interoffice mail area expansion	C		25,000		25,000
66	07-133	1	5	Registrar of Voters	777 E. Rialto	San Bernardino	Expand the office 8,384 sq. ft. and remodel existing space.	C	2,065,000			2,065,000
67	07-159	8	5	A&E/Fac. Mgmt.	777 E. Rialto	San Bernardino	HVAC equipment replacement	H	2,200,000			2,200,000
68	07-231		5	Agriculture	777 E. Rialto	San Bernardino	New carpeting Dept Budget	DM		16,000		16,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT K-1**

Page 18 of 19

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>														
69	05-259		5			Registrar of Voters	777 E. Rialto	San Bernardino	Remodel	C	193,400			193,400
70	07-264		5			A&E/Fac. Mgmt	670 E. Gilbert St.	San Bernardino	ISD fuel storage tank	I	100,000			100,000
71	07-065	41	5			Superior Court	780 E. Gilbert St.	San Bernardino	Paint intern building #7, 9 and 11.	DM	0			0
72	07-180	7	5			A&E/Fac. Mgmt.	825 E. 3rd St.	San Bernardino	HVAC equipment replacement	H	1,980,000			1,980,000
73	07-045	21	5			Superior Court	860 and 900 E. Gilbert St.	San Bernardino	Install an emergency generator in Juvenile Court and new Dependency Court.	I	0			0
74	07-012	1	5			Probation	900 E. Gilbert St.	San Bernardino	CVIDAC renovation (Phase I of 4). Includes remodel of Unit 1 into max. security unit and addition of emergency generators, kitchen and laundry remodels.	C		5,200,000		5,200,000
75	07-027	3	5			Superior Court	900 E. Gilbert St.	San Bernardino	Prepare EIR for new juvenile court	PL	140,000			140,000
76	07-035	11	5			Superior Court	900 E. Gilbert St.	San Bernardino	Repair electrical and HVAC in main Juvenile building	BS	0			0
77	07-041	17	5			Superior Court	900 E. Gilbert St.	San Bernardino	Remodel front entrance of court lobby to accommodate weapons screening equipment and to make ADA compliant.	C & A	0			0
78	07-053	29	5			Superior Court	900 E. Gilbert St.	San Bernardino	Install rain gutters around Juvenile court facility	R	0			0
79	07-056	32	5			Superior Court	900 E. Gilbert St.	San Bernardino	Remove playground equipment	HS	0			0
80	07-057	33	5			Superior Court	900 E. Gilbert St.	San Bernardino	Install awning, seating and concrete to playground area	I	0			0
81	07-171	8	5			Probation	900 E. Gilbert St.	San Bernardino	Build YJC interior Offices	C		100,000		100,000
82	07-181	18	5			A&E/Fac. Mgmt.	900 E. Gilbert St.	San Bernardino	CJDAC Gas Supply Expansion	I	100,000			100,000
83	07-263		5			A&E/Fac. Mgmt.	Gilbert St. Campus	San Bernardino	Additional Campus improvements	I	200,000			200,000
84	07-217		5			Public Works - Transportation	Monterey Ave. between Palm Lane, E/Pedley Rd.	San Bernardino	Sidewalk construction (funding SR2S)	I			250,000	250,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



Highlighted Projects are Proposed for funding in 2006-07

**EXHIBIT K-1**

Page 19 of 19

**FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM**  
**Year 1 (2006-07) CIP Requests**

#	Log #	Dept.	Supv.	Priority	Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>														
85	07-028	4	5			Superior Court	TBD	San Bernardino	Construct new juvenile court complex	C	0			0
86	07-147	1	5			Fire/Sheriff	TBD	San Bernardino	Needs assessment to construct public safety operations center	PL	300,000			300,000
87	07-274		5			Library	TBD	San Bernardino	Muscoy Library construction	C	1,000,000			1,000,000
88	07-003	1	5			Public Health	TBD	San Bernardino	Construct 15,822 sq. ft. for Vector Control and vacate leased space.	C			3,560,000	3,560,000
<b>88</b>	<b>Total Fifth District</b>										<b>176,725,900</b>	<b>6,256,000</b>	<b>21,863,400</b>	<b>204,845,300</b>
<b>285</b>	<b>TOTAL YEAR 1</b>										<b>414,009,815</b>	<b>11,281,000</b>	<b>82,095,325</b>	<b>507,386,140</b>

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT K-2

Page 1 of 4

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 2 (2007-08) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 2 (2007-08)	Funded Year 2 (2007-08)	Funding Source
<b>Countywide</b>									
<b>0</b>	<b>Total Countywide</b>						<b>0</b>	<b>0</b>	
<b>First District</b>									
1	Airports	1	2	Apple Valley	Land acquisition for runway protection zones	AC		100,000	95% FAA, 5% Fund RAI, 5% potential State
2	Airports	1	5	Barstow-Daggett	Construct airport storage hangars	C		166,667	95% FAA, 5% Fund RAA, 5% potential State
3	Airports	1	6	Twentynine Palms	Construct airport storage hangars	C		166,667	95% FAA, 5% Fund RAA, 5% potential State
4	Airports	1	7	Apple Valley	Install obstruction lights on approach to each end of Runway 8-26	I		100,000	95% FAA, 5% Fund RAI, 5% potential State
5	Airports	1	10	Needles	Annual pavement maintenance	P		10,000	100% County Airport Fund RAW
6	Airports	1	11	Twentynine Palms	Annual pavement maintenance	P		10,000	100% County Airport Fund RAW
7	Airports	1	12	Barstow-Daggett	Annual pavement maintenance	P		10,000	100% County Airport Fund RAW
8	Airports	1	13	Apple Valley	Annual pavement maintenance	P		10,000	100% CSA 60 Fund RAI
9	Airports	1	4	Needles	Construct perimeter fence	I		166,667	95% FAA, 5% RAA, 5% potential State
10	Fleet Management	1	1	Victorville	Construct new service center and fuel station.	C		2,200,000	Department Budget
11	Public Defender	1	2	Victorville	Expand/relocate office space near courthouse	C	0		
12	Regional Parks	1		Yermo-36600 Ghost Town Rd.	Calico bunkhouse well rehabilitation	I	220,750		
13	Regional Parks	1		Needles-Park Moabi Rd.	Moabi sewer lift station redesign and retrofit	I	472,500		
14	Regional Parks	1		Victorville-18000 Yates Rd.	Mojave Narrows horseshoe lake walkway replacement	I	320,775		
15	Regional Parks	1		Summit Valley-18395 Highway 173	Mojave River Forks electrical infrastructure study and upgrade	I	135,000		
16	Regional Parks	1		Summit Valley-18395 Highway 173	Mojave River Forks group picnic shelter replacement	C	430,750		
17	Transportation	1		Phelan-Duncan Rd. between Oasis & Buckwheat	Road construction	P		1,200,000	Fee Plan
18	Transportation	1		Phelan-Duncan Rd. between Johnson Rd E/Eaby Rd.	Road construction	P		500,000	Fee Plan

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT K-2

Page 2 of 4

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 2 (2007-08) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 2 (2007-08)	Funded Year 2 (2007-08)	Funding Source
<b>First District (Cont'd)</b>									
19	Transportation	1		Barstow-Fort Irwin Rd. between I-15 N/Ft. Irwin	Widening/passing lane project	P		23,500,000	DAR
20	Transportation	1		Havasu-Havasui Lake Rd. Various locations	Drainage improvements	I		75,000	Measure I
21	Transportation	1		Oro Grande-National Trails Hwy at Bryman Rd.	Widen/install passing lanes	P		1,650,000	STP
22	Transportation	1		Needles-Needles Hwy between N St. N&E/State line	Rehabilitation	P		1,700,000	STP
<b>22</b>	<b>Total First District</b>						<b>1,579,775</b>	<b>31,565,001</b>	
<b>Second District</b>									
1	Library	2		Fontana-Sierra Ave. and Civic Center Dr.	Construct 93,000 sq. ft. library to replace the outdated leased facility at 16860 Valencia.	C		41,000,000	State Bond Act (\$14,900,075), City of Fontana (Balance)
2	Regional Parks	2		Crestline-24171 Lake Dr.	Lake Gregory north and south beach access gate improvements	I	337,500		
<b>2</b>	<b>Total Second District</b>						<b>337,500</b>	<b>41,000,000</b>	
<b>Third District</b>									
1	District Attorney	3	1	Joshua Tree	Expansion of office - purchase modular building	C	0		\$150,000 set aside for Redlands
2	Fleet Management	3	3	Big Bear & Twin Peaks	Install road yard concrete aprons.	P		75,000	Department Budget
3	Library	3		Grand Terrace-Town Center retail project on Barton Rd.	Construct 7,500 sq. ft. library to replace 3,500 sq. ft. facility	C		0	City of Grand Terrace
4	Museum	3	2	Redlands Museum	Renovate Museum courtyard exhibit space.	c	250,000		
5	Public Defender	3	1	Joshua Tree	Expand/relocate office space near courthouse	C	0		
6	Regional Parks	3		Yucaipa-33900 Oak Glen Rd.	Yucaipa RP entry gate improvements	I	452,250		
7	Sheriff	3	7	Joshua Tree-6527 White Feather Rd.	Morongo Station locker room and restroom expansion	c	137,500		
8	Sheriff	3	8	Joshua Tree-6527 White Feather Rd.	Morongo Station evidence room expansion	c	110,000		

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





## EXHIBIT K-2

Page 3 of 4

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 2 (2007-08) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 2 (2007-08)	Funded Year 2 (2007-08)	Funding Source
<b>Third District (Cont'd)</b>									
9	Transportation	3		Mentone-Colton Ave. between Opan Ave. and Wabash Ave.	Widen/drain/pave	I		200,000	Measure I
10	Transportation	3		Redlands-Garnet St. Bridge - Mill Creek, BR No 54C 420	Bridge Replacement	I		1,900,000	HBRR
11	Transportation	3		Del Rosa-Mountain Ave. .21M S, Yucca Dr. N/10M S 39th St.	Rehabilitation	I		233,900	Measure I
11	<b>Total Third District</b>						<b>949,750</b>	<b>2,408,900</b>	
<b>Fourth District</b>									
1	Airports	4	1	Chino	Land acquisition for precision runway protection zone for Runway 26L at Chino Airport	AC		16,000,000	95% FAA, 5% fund RAA and potential 5% State
2	Airports	4	4	Chino	Relocate ILS	I		1,500,000	100% County Airport Funds RAA
3	Airports	4	8	Chino	Construct taxiway M south of Runway 8R-26L	P		3,950,000	90% FAA, 5% County Airport Fund RAA, 5% potential State
4	Airports	4	9	Chino	Annual pavement maintenance	P		40,000	100% County Airport Fund RAW
5	Airports	4	17	Chino	Construct new terminal building	C		3,500,000	100% County Airport Funds RAA
6	Library	4		Chino Hills-corner of Peyton and Grand	Construct 28,000 sq. ft. library to replace the 8,700 sq. ft. facility	C		0	City of Chino Hills
7	Regional Parks	4		Ontario-800 N. Archibald	Cucamonga Guasti reclaimed irrigation system	I	216,000		
8	Regional Parks	4		Chino-16700 S. Euclid Ave.	Prado family picnic shelter development	C	884,250		
8	<b>Total Fourth District</b>						<b>1,100,250</b>	<b>24,990,000</b>	
<b>Fifth District</b>									
1	ARMC	5	1	Colton-400 N. Pepper	Construct 1,000 space parking structure at ARMC	C	13,500,000		
2	Auditor/Controller-Recorder	5	1	San Bernardino-222 Hospitality	Remodel all building restrooms.	C	500,000		
3	Auditor/Controller-Recorder	5	2	San Bernardino - 222 Hospitality	Remodel Recorder customer service area	C	400,000		
4	Auditor/Controller-Recorder	5	3	San Bernardino - 222 Hospitality	Remodel First Floor break room	C	120,000		

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT K-2

Page 4 of 4

## FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

## Year 2 (2007-08) CIP Requests

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 2 (2007-08)	Funded Year 2 (2007-08)	Funding Source
<b>Fifth District (Cont'd)</b>									
5	Fleet Management	5	2	San Bernardino - 210 N. Lena	Establish on-site body shop.	C		250,000	Department Budget
6	Fleet Management	5	4	San Bernardino - 210 N. Lena	New building addition for a generator shop.	C		150,000	Department Budget
7	Information Services	5	1	Rialto - 1743 Miro Way	Relocate and replace public safety emergency communications equipment	C/L	0		
8	Probation	5	2	San Bernardino - 900 E. Gilbert St.	Central Juvenile Hall - Phase II build out	C	8,000,000		Year-end balances and new appropriations
9	Sheriff	5	6	San Bernardino-200 S. Lena Rd.	Crime scene investigation vehicle processing garage	C	50,000		
9	<b>Total Fifth District</b>						<b>22,570,000</b>	<b>400,000</b>	
52	<b>TOTAL YEAR 2</b>						<b>26,537,275</b>	<b>100,363,901</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





## EXHIBIT K-3

Page 1 of 3

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 3 (2008-09) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 3 (2008-09)	Funded Year 3 (2008-09)	Funding Source
<b>Countywide</b>									
<b>0 Total Countywide</b>							<b>0</b>	<b>0</b>	
<b>First District</b>									
1	Aging and Adult Services	1	1	Victorville	Relocate Victorville DAAS Office	L			90% federal and state and 10% local share.
2	Airports	1	3	Barstow-Daggett	Land acquisition for runway object free area RW 22	AC		157,895	95% FAA, 5% Fund RAA, 5% Potential State.
3	Airports	1	2	Apple Valley	Construct storm water detention area west of R36 RPZ	I		157,890	95% FAA, 5% Fund RAI, 5% Potential State.
4	Airports	1	3	Barstow-Daggett	Land acquisition for runway protection zone.	AC		315,790	95% FAA, 5% Fund RAA, 5% Potential State.
5	Airports	1	5	Needles	Install taxiway lights on both parallel taxiways A and B	I		40,000	95% FAA, 5% RAA, 5% Potential State.
6	Airports	1	8	Needles	Annual pavement maintenance	P		10,000	100% County Airport Fund RAW
7	Airports	1	9	Twentynine Palms	Annual pavement maintenance	P		10,000	100% County Airport Fund RAW
8	Airports	1	10	Barstow-Daggett	Annual pavement maintenance	P		10,000	100% County Airport Fund RAW
9	Airports	1	11	Apple Valley	Annual pavement maintenance	P		10,000	100% CSA 60 Fund RAI
10	Regional Parks	1		Yermo-36600 Ghost Town Rd.	Calico electrical infrastructure study	PL	135,000		
11	Regional Parks	1		Victorville-18000 Yates Rd.	Mojave Narrows lake dredging	I	526,500		
12	Sheriff	1	9	Barstow-225 E Mtn. View	Station remodel	C	990,000		
13	Treasurer-Tax Collector/PA	1		Victorville	Satellite office	L	25,200		Annual Local Lease Cost
14	Transportation	1		Ludlow-Dola Ditch Bridge, Nth. Br No 54C 285, 2.08M E Kelbaker	Bridge replacement	I		800,000	HBRR
15	Transportation	1		Ludlow-Lanzit Ditch Bridge, Nth. Br No 54C 286, 2.77 E Kelbaker	Bridge replacement	I		1,076,000	HBRR
16	Transportation	1		Oak Hills-Muscatel St., between Verbena & Caliente	Pave dirt road.	P		750,000	Fee Plan
17	Transportation	1		Phelan-Sheep Creek Rd., 1.2M N. Nielson Rd.	Culvert construction	I		150,000	Measure I
18	Transportation	1		Phelan-Sheep Creek Rd., Solano Rd. N/Amador Rd.	Box culvert construction	I		400,000	Measure I

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT K-3

Page 2 of 3

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 3 (2008-09) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 3 (2008-09)	Funded Year 3 (2008-09)	Funding Source
<b>First District (Cont'd)</b>									
19	Transportation	1		Apple Valley-Wren St., between Joshua Rd. E/Valley Vista Ave.	Pave	P		400,000	Measure I
<b>19</b>	<b>Total First District</b>						<b>1,676,700</b>	<b>4,287,575</b>	
<b>Second District</b>									
1	Aging and Adult Services	2		Rancho Cucamonga	Relocate Ontario DAAS to Rancho.	L			90% federal and state funded, 10% local cost.
2	Public Defender	2	1	Rancho Cucamonga	Expand/relocate office space near courthouse	C	0		
3	Regional Park	2		Devore-2555 Glen Helen Pkwy	Glen Helen park and parking lot lighting improvements	I	641,250		
4	Regional Park	2		Crestline-24171 Lake Dr.	Lake Gregory south beach restroom replacement	C	317,205		
5	Transportation	2		Fontana- San Bernardino at Banana	Signal installation	I		400,000	Measure I
<b>5</b>	<b>Total Second District</b>						<b>958,455</b>	<b>400,000</b>	
<b>Third District</b>									
1	Library	3		Running Springs-Hunsaker Rd.	Construct 6,700 sq. ft. Library to replace the 789 sq. ft. leased space at 31976 Hilltop Blvd.	C		2,828,000	State Bond Act (2/3), Local (1/3)
2	Museum	3	3	Redlands Museum	Establish café to integrate the Museum Patio and kitchen facility	C	350,000		
3	Regional Parks	3		Yucaipa-33900 Oak Glen Rd.	Yucaipa RP park and parking lot lighting improvements	I	641,250		
4	Treasurer-Tax Collector/PA	3		Morongo Valley	Satellite office	L	21,600		Annual Local Lease Cost
5	Transportation	3		Del Rosa - Marshall Blvd. N side Sterling Ave. E. 1M	Drainage improvements, curbs and gutters, widen	I		135,000	Measure I
<b>5</b>	<b>Total Third District</b>						<b>1,012,850</b>	<b>2,963,000</b>	
<b>Fourth District</b>									
1	Airports	4	1	Chino	Construct taxiway F between Taxiway N and NW Apron	P		858,000	95% FAA, 5% RAA, 5% potential State
2	Airports	4	6	Chino	Relocate fire storage ponds	I		50,000	95% FAA, 5% RAA, 5% potential state
3	Airports	4	7	Chino	Annual pavement maintenance	P		40,000	100% County Fund RAA
4	Airports	4	14	Chino	Reverted building improvements	DM		50,000	100% County Airport Fund RAW

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT K-3

Page 3 of 3

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 3 (2008-09) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 3 (2008-09)	Funded Year 3 (2008-09)	Funding Source
<b>Fourth District (Cont'd)</b>									
5	Regional Parks	4		Ontario-800 N. Archibald	Cucamonga Guasti park and parking lot lighting improvements	I	506,250		
6	Regional Parks	4		Ontario-800 N. Archibald	Cucamonga Guasti flood basin spillway modifications	I	303,750		
7	Regional Parks	4		Chino-16700 S. Euclid Ave.	Prado park and parking lot lighting improvements	I	641,250		
8	Treasurer-Tax Collector/PA	4		Ontario	Satellite office	L	23,040		Annual Local Lease Cost
<b>8</b>	<b>Total Fourth District</b>						<b>1,474,290</b>	<b>998,000</b>	
<b>Fifth District</b>									
1	ARMC	5	1	Colton	Construct 125,000 sq. ft. medical office building at ARMC	C	50,000,000		
2	Auditor/Controller-Recorder	5	1	San Bernardino - 222 Hospitality	Install new elevators	C	260,000		
3	District Attorney	5	1	San Bernardino	Consolidate/relocate San Bernardino offices	C/L	-		
4	Library	5		Bloomington-Corner of Cedar and Slover	Construct new 12,600 sq. ft. library to replace the 4,000 sq ft. leased facility at 10145 Orchard	C		3,596,000	State Bond Act (2/3), Local (1/3)
5	Probation	5	1	San Bernardino	Expand office space for juvenile services	L	100,000		Annual local cost.
6	Probation	5	2	San Bernardino-900 E. Gilbert St.	Central Juvenile Hall build out of phase III	C	8,000,000		Year-end balance and new appropriations
7	Transportation	5		Bloomington-Slover Ave. at Linden	Signal installation	I		400,000	Measure I
<b>7</b>	<b>Total Fifth District</b>						<b>58,360,000</b>	<b>3,996,000</b>	
<b>44</b>	<b>TOTAL YEAR 3</b>						<b>63,482,295</b>	<b>12,644,575</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT K-4

Page 1 of 2

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 4 (2009-10) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 4 (2009-10)	Funded Year 4 (2009-10)	Funding Source
<b>Countywide</b>									
<b>0 Total Countywide</b>							<b>0</b>	<b>0</b>	
<b>First District</b>									
1	Airports	1	1	Barstow-Daggett	Joint seal terminal ramp	P		517,675	95% FAA, 5% RAA, 5% potential State
2	Airports	1	2	Needles	Rehabilitate airport access road	P		166,667	95% FAA, 5% RAA, 5% potential State
3	Airports	1	3	Apple Valley	Reconstruct airport access road	P		150,000	95% FAA, 5% RAI, 5% potential State
4	Airports	1	4	Apple Valley	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways	P		74,388	100% CSA 60 Funds RAI
5	Airports	1	5	Barstow-Daggett	Rejuvenate and repaint Runways 8-26, runway 4-22, and associated taxiways	P		71,000	100% County Funds RAA
6	Airports	1	7	Twentynine Palms	Rejuvenate and repaint runways 8-26, 17-35, and associated taxiways	P		39,000	100% County Funds RAA
7	Airports	1	10	Needles	Annual pavement management	P		10,000	100% County Funds RAW
8	Airports	1	11	Twentynine Palms	Annual pavement management	P		10,000	100% County Funds RAW
9	Airports	1	12	Barstow-Daggett	Annual pavement management	P		10,000	100% County Funds RAW
10	Airports	1	13	Apple Valley	Annual pavement management	P		10,000	100% CSA 60 Funds RAI
11	Probation	1	1	Barstow	Office space expansion	LS	60,000		Annual Local Lease Cost
12	Regional Parks	1		Yermo-36600 Ghost Town Rd.	Calico park and parking lot lighting improvements	I	776,250		
13	Regional Parks	1		Victorville-18000 Yates Rd.	Mojave Narrows Pelican Lake dam replacement	I	438,750		
14	Regional Parks	1		Victorville-18000 Yates Rd.	Mojave Narrows camping cabin development	C	216,000		
15	Regional Parks	1		Summit Valley-18395 Highway 173	Mojave River Forks rock house restoration	DM	253,150		
16	Sheriff	1	10	Trona-Pioneer Point Area	Resident deputy housing/property	AC	150,000		
17	Transportation	1		Apple Valley-Tussing Ranch Rd. between Kiowa Rd and Deep Creek Rd.	Pave road	I		1,000,000	Measure I
<b>17 Total First District</b>							<b>1,894,150</b>	<b>2,058,730</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT K-4

Page 2 of 2

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 4 (2009-10) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 4 (2009-10)	Funded Year 4 (2009-10)	Funding Source
Second District									
1	Public Defender	2	1	Rancho Cucamonga	Expand office space near courthouse	C	0		
1	Total Second District								
Third District									
1	Regional Parks	3		Yucaipa-33900 Oak Glen Rd.	Yucaipa RP irrigation system SCADA automation	I	126,275		
1	Total Third District								
Fourth District									
1	Airports	4	8	Chino	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp.	P		466,375	100% County Fund RAA
2	Airports	4	9	Chino	Annual pavement management	P		40,000	100% County Airport Funds RAW
3	Airports	4	14	Chino	Repair, maintenance, and improvements to the Chino Airport water systems.	I		40,000	100% County Airport Funds RAW
2	Airports	4	15	Chino	Dome hangars rehabilitation	DM		50,000	100% County Airport Funds RAW
3	Airports	4	16	Chino	Reverted building improvements	DM		50,000	100% County Airport Funds RAW
4	Regional Parks	4		Ontario-800 N. Archibald	Cucamonga Guasti pool building renovation	RA	202,500		
5	Regional Parks	4		Chino-16700 S. Euclid Ave.	Prado Lake edge renovation	I	256,500		
6	Regional Parks	4		Chino-16700 S. Euclid Ave.	Prado fitness trail development	I	330,750		
6	Total Fourth District								
Fifth District									
1	Auditor/Controller-Recorder	5	1	San Bernardino - 222 Hospitality	Remodel 2nd floor, hallway, elevator lobby and install AC unit	C	2,600,000		
2	Probation	5	2	San Bernardino-900 E. Gilbert	Central Juvenile Hall - Phase IV build out	C	8,000,000		Year-end balances and new appropriations
2	Total Fifth District								
27	TOTAL YEAR 4								
							10,600,000	0	
							13,410,175	2,705,105	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Rooftop, H-HVAC



## EXHIBIT K-5

Page 1 of 1

# **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM** **Year 5 (2010-11) CIP Requests**

# Proj.	Department	Sup. Dist.	Dept. Priority	Location	Description	Project Type	Unfunded Year 5 (2010-11)	Funded Year 5 (2010-11)	Funding Source
<b>Countywide</b>									
<b>0 Total Countywide</b>							<b>0</b>	<b>0</b>	
<b>First District</b>									
1	Airports	1	1	Twentynine Palms	East ramp rehabilitation	P		157,895	95% FAA, 5% RAA, 5% potential State
2	Airports	1	2	Needles	Construct aircraft storage hangers	C		315,790	95% FAA, 5% RAA, 5% potential State
3	Airports	1	4	Needles	Annual pavement maintenance	P		10,000	100% County Airport Funds RAW
4	Airports	1	5	Twentynine Palms	Annual pavement maintenance	P		10,000	100% County Airport Funds RAW
5	Airports	1	6	Barstow-Daggett	Annual pavement maintenance	P		10,000	100% County Airport Funds RAW
6	Airports	1	7	Apple Valley	Annual pavement maintenance	P		10,000	100% CSA 60 Funds RAI
7	Public Defender	1	1	Victorville	Expand office space near courthouse	C	0		
<b>7 Total First District</b>							<b>0</b>	<b>513,685</b>	
<b>Second District</b>									
1	Probation	2	2	Rancho Cucamonga	Expand office space near courthouse	LS	100,000		Annual Local Lease cost
<b>1 Total Second District</b>							<b>100,000</b>	<b>0</b>	
<b>Third District</b>									
1	Probation	3	1	Joshua Tree	Expand office space near courthouse	LS	60,000		Annual Local Lease Cost
2	Sheriff	3	11	Joshua Tree-6527 White Feather Rd.	Morongo Station parking lot fencing	I	82,500		
<b>2 Total Third District</b>							<b>142,500</b>	<b>0</b>	
<b>Fourth District</b>									
1	Airports	4	3	Chino	Annual pavement maintenance	P		40,000	100% County Fund RAA
2	Airports	4	8	Chino	Repair, maintenance and improvements to the Chino Airport water systems.	I		40,000	100% County Fund RAW
3	Airports	4	9	Chino	Dome hangars rehabilitation	DM		50,000	100% County Fund RAW
4	Airports	4	10	Chino	Reverted building improvements	DM		50,000	100% County Fund RAW
<b>4 Total Fourth District</b>							<b>0</b>	<b>180,000</b>	
<b>Fifth District</b>									
<b>0 Total Fifth District</b>							<b>0</b>	<b>0</b>	
<b>14 TOTAL YEAR 5</b>							<b>242,500</b>	<b>693,685</b>	

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



## EXHIBIT L

Page 1 of 2

# 2006-07 CAPITAL IMPROVEMENT PROGRAM (CIP) Policy Item Request

#	CIP Log #	Proj. #	Dept. Priority	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total
<b>Countywide</b>													
1	07-265		All		Fac. Mgmt.	Various	Countywide	Energy conservation improvements	I	500,000			500,000
2	07-266		All		Healthy Communities/Regional Parks	Various	Countywide	Recreation and Fitness Trails	I	400,000			400,000
3	07-275		All		A&E/Fac. Mgmt.	Various	Countywide	ADA restroom remodels	A	1,920,000			1,920,000
<b>3</b>	<b>Countywide</b>									<b>2,820,000</b>	<b>0</b>	<b>0</b>	<b>2,820,000</b>
<b>First District</b>													
1	07-267		1		Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Reg Pk - Add'l funding for interpretive center and front entry/iron ranger	C	1,500,000			1,500,000
<b>1</b>	<b>Total First District</b>									<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
<b>Second District</b>													
1	07-268		2		Library		Cresline	Library construction	C	1,000,000			1,000,000
2	07-276		2		A&E/Fac. Mgmt.	Institution Rd.	Devore	Add'l funding to complete Institution Rd. to all-weather	P	1,000,000			1,000,000
3	07-271		2		A&E/Fac. Mgmt.	9500 Eliwanda Ave.	Rancho Cucu.	WVDC - replace additional chiller and controls	H	1,000,000			1,000,000
<b>3</b>	<b>Total Second District</b>									<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
<b>Third District</b>													
1	07-269		3		A&E/Fac. Mgmt.	6527 Whitefeather Rd.	Joshua Tree	Add Modular unit to relocate Sheriff Court Services, remodel space for DA	C	250,000			250,000
2	07-088		3		Museum	2024 Orange Tree Ln.	Redlands	Museum Hall of Geological Wonders expansion	C	1,000,000			1,000,000
3	07-270		3		A&E/Fac. Mgmt.	2024 Orange Tree	Redlands	Museum humidification	H	230,000			230,000
<b>3</b>	<b>Third District</b>									<b>1,480,000</b>	<b>0</b>	<b>0</b>	<b>1,480,000</b>
<b>Fourth District</b>													
1	07-094		4		Regional Parks	16700 S. Euclid Ave.	Chino	Prado campground shower renovation	DM	296,000			296,000
2	07-101		4		Regional Parks	800 N. Archibald Ave.	Ontario	Cucamonga Guasti grading and park expansion	I	304,000			304,000
3	07-272		4		Regional Parks	16700 S. Euclid Ave.	Chino	Prado - picnic shelter project	I	600,000			600,000
<b>3</b>	<b>Total Fourth District</b>									<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>1,200,000</b>

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



**EXHIBIT L**

Page 2 of 2

**2006-07 CAPITAL IMPROVEMENT PROGRAM (CIP)****Policy Item Request**

#	CIP Proj. Log #	Proj. #	Dept. Priority	Supv. Dist.	Department	Address	Location	Description	Project Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total
<b>Fifth District</b>													
1	07-273			5	A&E/Fac. Mgmt.	655 E. 3rd St.	San Bernardino	Sheriff Admin./HVAC upgrades	H	2,000,000			2,000,000
2	07-010			5	A&E/Fac. Mgmt.	222 W. Hospitality	San Bernardino	HVAC upgrade - 3rd floor	H	300,000			300,000
3	07-274			5	Library		San Bernardino	Library construction	C	1,000,000			1,000,000
3	<b>Total Fifth District</b>									<b>3,300,000</b>	<b>0</b>	<b>0</b>	<b>3,300,000</b>
16	<b>TOTAL</b>									<b>13,300,000</b>	<b>0</b>	<b>0</b>	<b>13,300,000</b>

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC





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## SUMMARY

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>OTHER AGENCIES</u></b>				
IN-HOME SUPPORTIVE SERVICES	716	6,193,364	4,840,818	1,352,546
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	720	18,603	12,700	5,903
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY	722	47,970	1,300	46,670
REDEVELOPMENT AGENCY SUMMARY	724			
SPEEDWAY PROJECT AREA	725	61,537,960	9,703,950	51,834,010
CEDAR GLEN PROJECT AREA	730	9,870,863	119,000	9,751,863
VVEDA PROJECT AREA	732	899,051	138,000	761,051
MISSION BLVD JOINT REDEVELOPMENT PROJECT AREA	734	94,038	42,765	51,273
PROPOSED BLOOMINGTON PROJECT AREA	736	90,181	5,000	85,181
PROPOSED CAJON PROJECT AREA	739	154,942	5,000	149,942



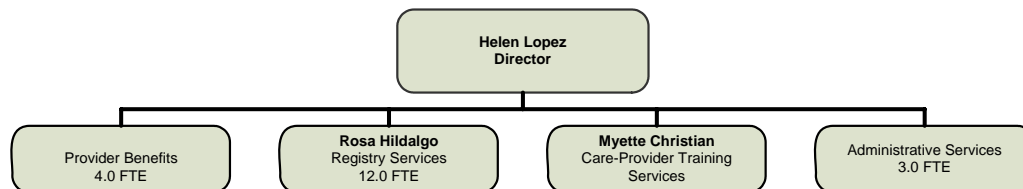
## IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

### Helen Lopez

#### MISSION STATEMENT

The mission of the San Bernardino County In-Home Supportive Services (IHSS) Public Authority is to improve the availability and quality of IHSS and to eliminate barriers to providing assistance and choice for the aged and persons with disabilities who need support services to live independently and with dignity in the community.

#### ORGANIZATIONAL CHART



## In-Home Supportive Services Public Authority

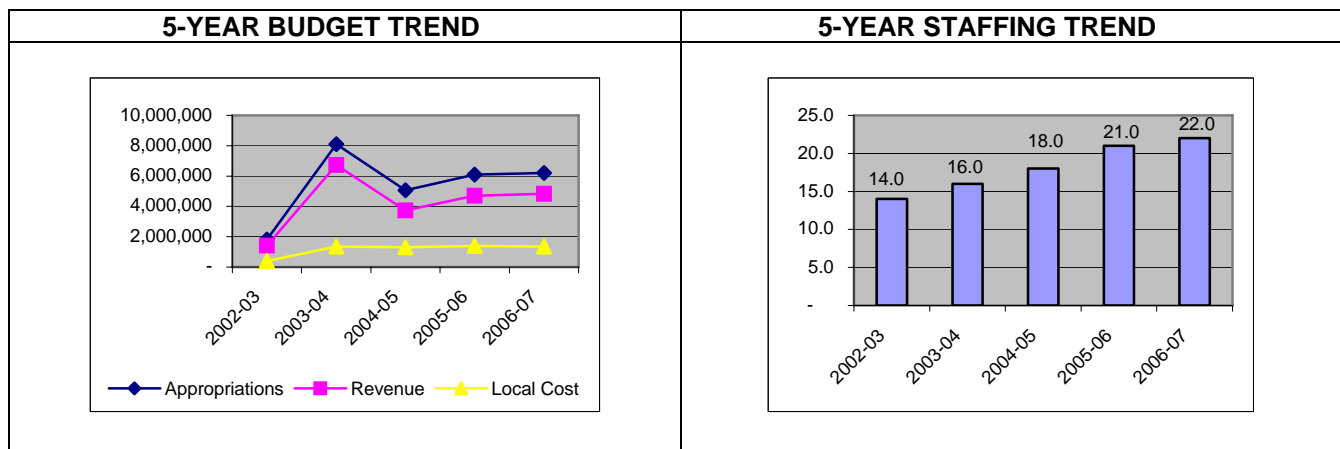
### DESCRIPTION OF MAJOR SERVICES

The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

- Establish a registry of potential care providers
- Investigate the background and qualifications of potential care providers
- Refer potential care providers from the registry to IHSS consumers upon request
- Provide training for both IHSS care providers and consumers
- Perform other functions related to the delivery of IHSS as designated by the governing board

### BUDGET HISTORY



### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	878,910	3,962,137	7,293,920	5,703,416
Departmental Revenue	-	844,316	3,962,208	5,901,639	5,703,416
Local Cost				1,392,281	
Budgeted Staffing				21.0	

Appropriation savings in 2005-06 of \$80,723 in salaries and benefits is anticipated due to four positions not being filled until 2<sup>nd</sup> quarter.

Appropriation savings of \$116,895 in services and supplies is anticipated due to cost reductions for printing and mailing of open enrollment packets, fingerprinting and background checks for registry providers, legal services for MOU negotiations, and travel expenses.

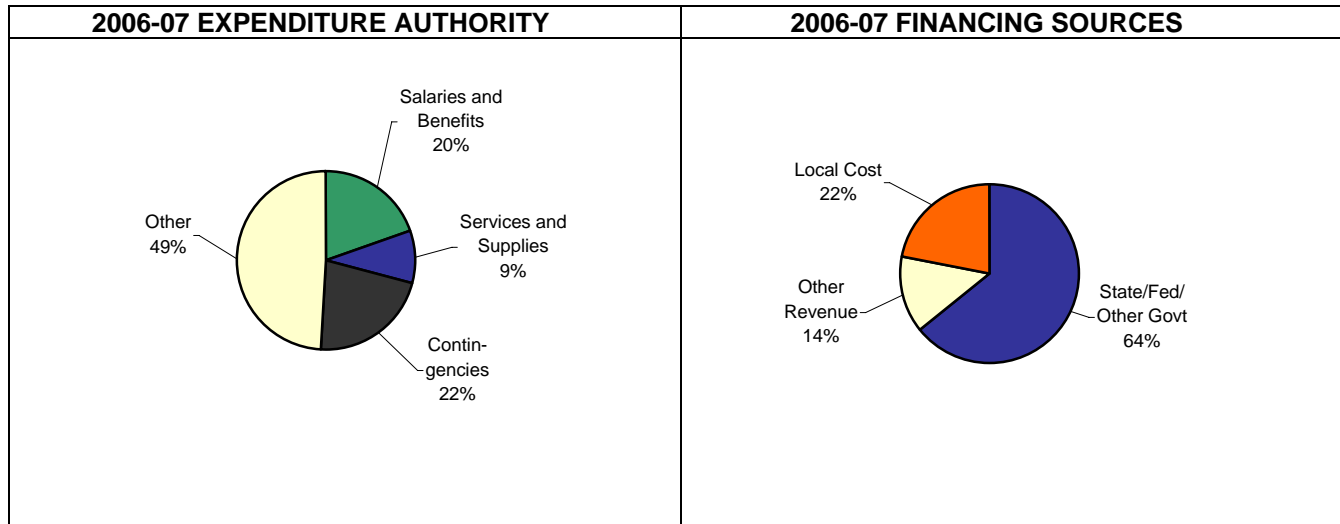
Appropriation savings of \$70,756 in other charges is anticipated due to greater than anticipated attrition of providers receiving health benefits and lower participation than expected in the provider training stipend program.

Appropriation savings of \$31,372 in transfers is anticipated due to a reduction in costs for registrar services.

Appropriation savings of \$64,586 in reimbursements is anticipated due to less federal funds used for provider training stipends.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Other Agencies**  
**DEPARTMENT: IHSS Public Authority**  
**FUND: IHSS Public Authority**

**BUDGET UNIT: RHH 498 498**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Other Assistance**

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	611,363	899,570	1,009,280	1,090,003	1,213,058	123,055
Services and Supplies	-	239,124	451,607	581,939	698,834	570,221	(128,613)
Central Computer	-	6,002	13,088	14,202	17,000	17,946	946
Other Charges	-	-	2,522,241	4,004,979	2,875,735	2,901,412	25,677
Transfers	-	22,421	81,762	120,230	151,602	138,181	(13,421)
Contingencies	-	-	-	-	1,352,546	1,352,546	-
Total Exp Authority	-	878,910	3,968,268	5,730,630	6,185,720	6,193,364	7,644
Reimbursements	-	-	(6,131)	(27,214)	(91,800)	-	91,800
Total Appropriation	-	878,910	3,962,137	5,703,416	6,093,920	6,193,364	99,444
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	20,795	17,746	14,025	18,000	20,000	2,000
State, Fed or Gov't Aid	-	638,532	3,075,713	4,691,633	3,842,263	3,977,175	134,912
Other Revenue	-	80	15	2,563	4,800	-	(4,800)
Other Financing Sources	-	184,909	868,734	995,195	836,576	843,643	7,067
Total Revenue	-	844,316	3,962,208	5,703,416	4,701,639	4,840,818	139,179
Local Cost	-	34,594	(71)	-	1,392,281	1,352,546	(39,735)
Budgeted Staffing					21.0	22.0	1.0

Salary and benefits costs will increase \$123,055 in 2006-07. This increase is a combination of additional staff, salary steps, retirement, and worker's compensation cost increases. Staffing increased by 1 budgeted position for an Office Assistant III contract position to assist with the increased workload required to process employment verification documents for IHSS providers.

Services and supplies costs will decrease \$128,613 due to the following:

- Reduction in printing and mailing costs due to a reduction in processing open enrollment packages for provider health benefits.



- Reduction in professional services for background checks and fingerprinting due to fewer provider registry applicants.

Other charges will increase \$25,677 for medical benefits provided to eligible IHSS service providers in 2006-07. Total appropriations and revenue budgeted for health care benefits in 2006-07 are \$2,941,147. Federal and state reimbursement will cover approximately \$2,426,147 of total expenditures for health care benefits. The remaining \$515,000 is local share. The local share will be funded with Social Services Realignment.

Transfers will decrease by \$13,421 due to a reduction for negotiation services from human relations.

Reimbursements will decrease by \$91,800 due to stipends for provider training ending June 30, 2006.

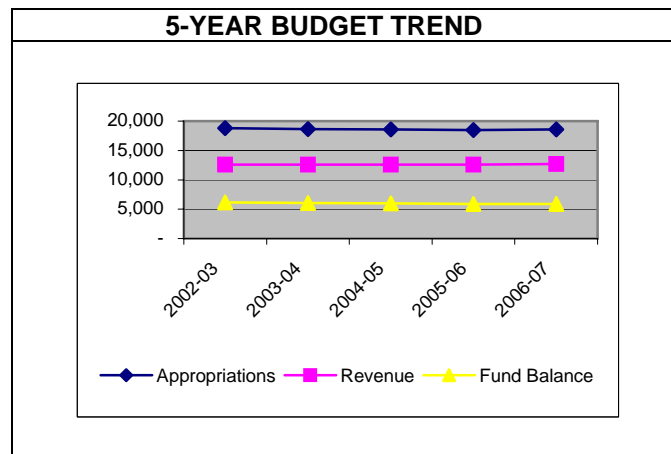
# COUNTY OF SAN BERNARDINO ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION Brian P. McGowan

## DESCRIPTION OF MAJOR SERVICES

In September 1987 the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. Another primary purpose was added in July 1998, to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program, and other program related costs. Economic and Community Development Corporation is a function within the Economic Development Agency.

There is no staffing associated with this budget unit.

## BUDGET HISTORY



## PERFORMANCE HISTORY

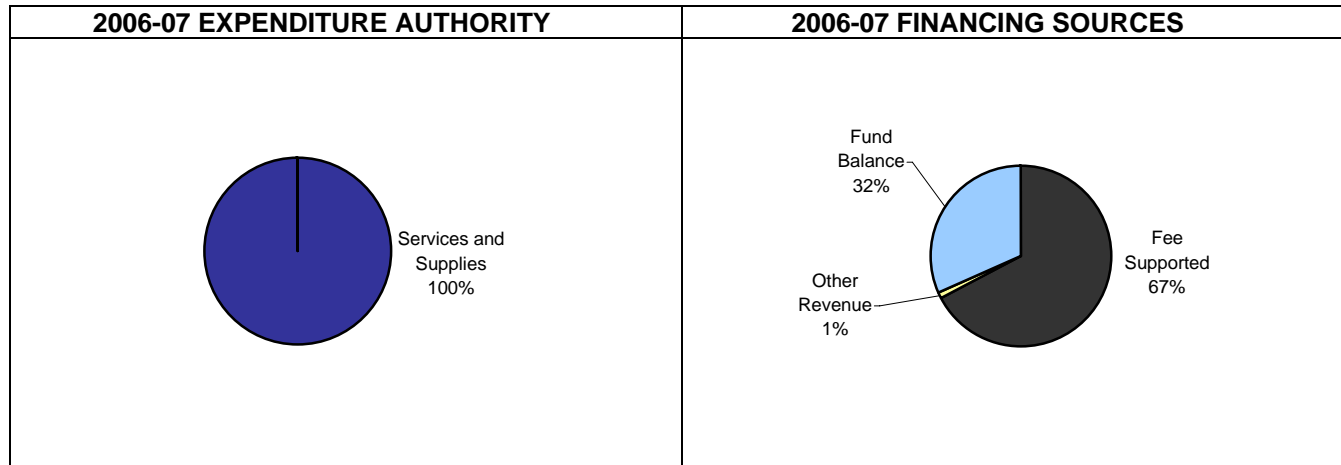
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	218	170	75	18,472	129
Departmental Revenue	61	93	(35)	12,600	160
Fund Balance				5,872	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Estimated revenue is less than budgeted because no bonds were issued due to low market interest rates.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Community Development and Housing  
FUND: Economic Development Corp

BUDGET UNIT: SFI 499  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	218	170	75	129	18,472	18,603	131
Total Appropriation	218	170	75	129	18,472	18,603	131
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	61	93	(35)	160	100	200	100
Current Services	-	-	-	-	12,500	12,500	-
Total Revenue	61	93	(35)	160	12,600	12,700	100
Fund Balance					5,872	5,903	31





## COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)

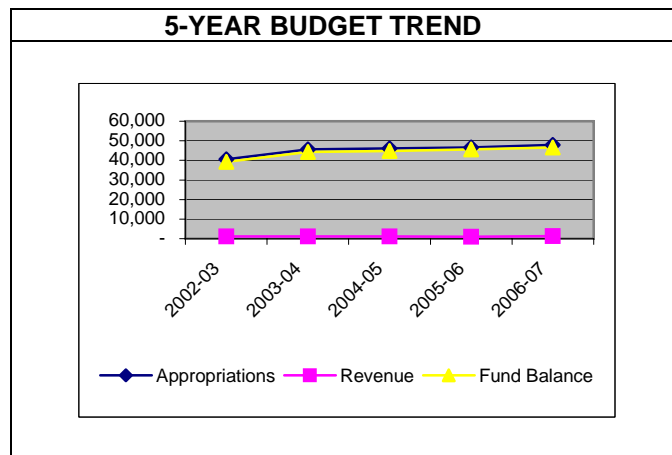
### Brian P. McGowan

#### DESCRIPTION OF MAJOR SERVICES

In March 1981 the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the County. The annual CoIDA budget provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

There is no staffing associated with this budget unit.

#### BUDGET HISTORY



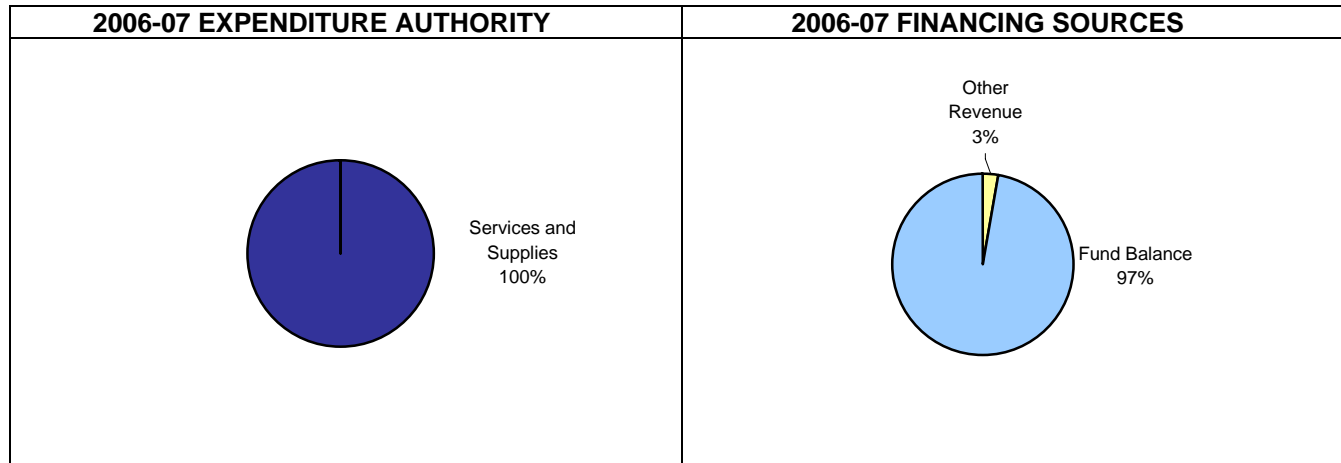
#### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	901	378	229	46,570	100
Departmental Revenue	1,465	870	962	1,000	1,200
Fund Balance				45,570	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Community Development and Housing  
FUND: Industrial Development Authority

BUDGET UNIT: SPG 510  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	901	378	229	100	46,570	47,970	1,400
Total Appropriation	901	378	229	100	46,570	47,970	1,400
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	1,245	870	962	1,200	1,000	1,300	300
Other Revenue	220	-	-	-	-	-	-
Total Revenue	1,465	870	962	1,200	1,000	1,300	300
Fund Balance					45,570	46,670	1,100



## REDEVELOPMENT AGENCY

### Kathleen Thomas

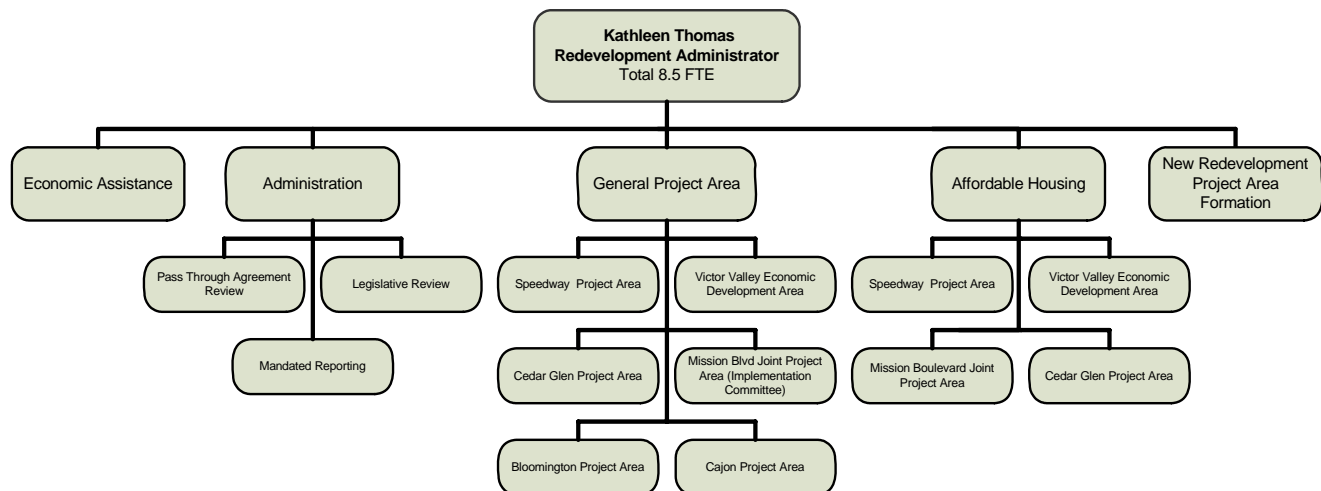
#### MISSION STATEMENT

The county's Redevelopment Agency serves to improve economic opportunities and affordable living conditions within established redevelopment project areas in the unincorporated county through the effective and efficient utilization of California Redevelopment Law, appropriate use of tax increment revenues and cooperative programs with other county agencies and communities.

#### STRATEGIC GOALS

1. Elimination and Prevention of blighted conditions within unincorporated areas of the county.
2. Retention of business currently located within project areas.
3. Promote Economic Development in project areas through attraction of new business.
4. Rehabilitation of affordable housing for low and moderate-income households benefiting project areas.
5. Augmentation of the supply of low and moderate housing benefiting project areas.

#### ORGANIZATIONAL CHART



#### SUMMARY OF PROJECT AREAS

	2006-07			
	Appropriation	Revenue	Fund Balance	Staffing
Speedway Project Area	61,537,960	9,703,950	51,834,010	8.5
Cedar Glen Project Area	9,870,863	119,000	9,751,863	-
VVEDA Project Area	899,051	138,000	761,051	-
Mission Joint Project Area	94,038	42,765	51,273	-
Proposed Bloomington Project Area	90,181	5,000	85,181	-
Proposed Cajon Project Area	154,942	5,000	149,942	-
<b>TOTAL</b>	<b>72,647,035</b>	<b>10,013,715</b>	<b>62,633,320</b>	<b>8.5</b>

Detailed information for each project area is provided, along with a description of the services, budget unit history, applicable performance measures, and policy item requests.



## Speedway Project Area

### DESCRIPTION OF MAJOR SERVICES

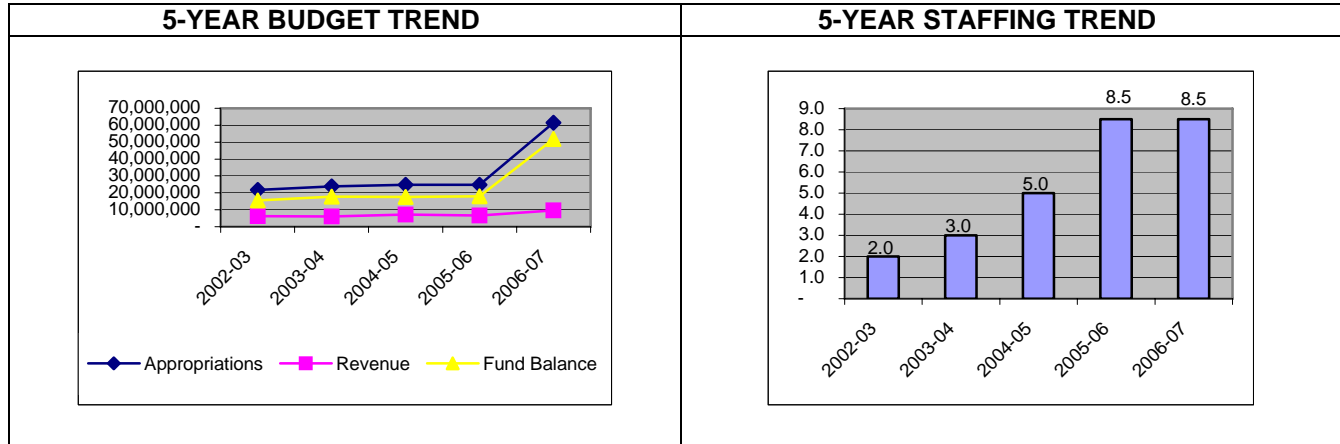
In 1995, the entire former Kaiser Steel site and other blighted industrial property in its vicinity were incorporated into the Speedway Redevelopment Project Area (formerly known as San Sevaine Project Area). The major objectives of the project area are to encourage private sector investment in the development and redevelopment of the area by removing impediments to growth, eliminating and/or preventing the spread of blight and deterioration, and correcting infrastructure deficiencies. An amendment to the Speedway Project Area was adopted in November 2004, expanding the area by approximately 40% and approving other administrative changes. A second amendment to the project area was adopted on November 1, 2005, reducing the project area by 15%. This amendment was done to allow the City of Fontana to proceed with plans to incorporate the area removed from the project area.

On November 15, 2005, the Board of Supervisors/Directors approved the issuance of approximately \$58,275,000 in tax allocations bonds and approved the refunding of the 2000 bonds issued in January 2000. Net proceeds from the sale of these bonds of \$34,650,935 (general operating funds \$25,431,395; housing funds \$9,219,540) will be used to finance infrastructure improvements within the Speedway Project Area and provide affordable housing.

Included in this project area are housing funds which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations 20% of the gross tax increment revenues are set aside and used for affordable housing.

Redevelopment Agency administrative costs, including all staffing costs for the Redevelopment Agency, are accounted for in this project area, but are allocated to the other project areas based on time studies.

### BUDGET HISTORY



## PERFORMANCE HISTORY

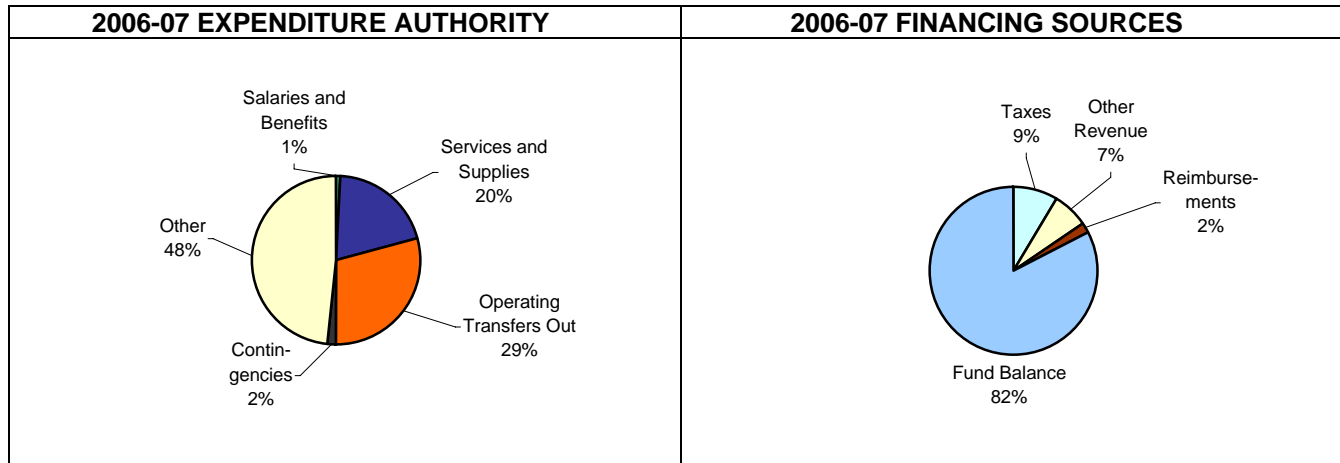
	<b>Actual 2002-03</b>	<b>Actual 2003-04</b>	<b>Actual 2004-05</b>	<b>Modified Budget 2005-06</b>	<b>Estimate 2005-06</b>
Appropriation	4,865,665	10,200,861	9,387,758	25,320,456	8,179,199
Departmental Revenue	7,198,162	8,325,849	9,796,641	7,286,275	41,979,028
Fund Balance				18,034,181	
Budgeted Staffing				8.5	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

San Sevaine Bond Series 2005 A was funded in December, 2005 with net proceeds of \$34,650,935. General projects to be undertaken with these bond proceeds include work on the Etiwanda/San Sevaine Flood Control Channel (South), West Fontana Flood Control Channel, road work on the Cherry/I-10 interchange, road construction on Cherry and San Bernardino Avenues, the construction of a fire station, land acquisition, and economic incentives for business acquisition within the project area. Proceeds allocated for housing projects will be used for land acquisition, mortgage write downs, residential rehab grants, and affordable housing development assistance.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Redevelopment Agency  
FUND: Speedway Project Area

BUDGET UNIT: DBR, SPD, SPE, SPF & SPH  
FUNCTION: General  
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	177,978	191,736	349,242	570,500	702,911	756,802	53,891
Services and Supplies	274,484	1,511,268	2,308,372	1,064,382	14,640,294	17,657,462	3,017,168
Central Computer	1,009	558	317	145	142	4,418	4,276
Other Charges	1,474,234	1,583,359	1,648,769	1,668,493	1,637,635	3,892,350	2,254,715
Land and Improvements	-	-	-	3,258,338	258,338	4,500,000	4,241,662
Equipment	-	-	-	14,400	-	-	-
Transfers	605,268	3,908,034	471,924	803,351	2,758,820	5,062,348	2,303,528
Contingencies	-	-	-	-	1,603,077	1,603,077	-
Total Exp Authority	2,532,973	7,194,955	4,778,624	7,379,609	21,601,217	33,476,457	11,875,240
Reimbursements	(312,538)	(302,294)	(202,237)	(772,271)	(415,015)	(1,188,998)	(773,983)
Total Appropriation	2,220,435	6,892,661	4,576,387	6,607,338	21,186,202	32,287,459	11,101,257
Operating Transfers Out	2,645,230	3,308,200	4,811,371	1,571,861	3,539,114	29,250,501	25,711,387
Total Requirements	4,865,665	10,200,861	9,387,758	8,179,199	24,725,316	61,537,960	36,812,644
<b>Departmental Revenue</b>							
Taxes	4,049,874	4,735,235	4,661,700	4,905,000	4,885,000	5,395,500	510,500
Use Of Money and Prop	499,309	356,437	396,409	849,600	219,000	511,100	292,100
State, Fed or Gov't Aid	-	217	170	-	-	-	-
Current Services	-	-	(73,009)	-	-	-	-
Other Revenue	3,749	760	-	-	-	-	-
Other Financing Sources	-	-	600,000	34,650,935	-	-	-
Total Revenue	4,552,932	5,092,649	5,585,270	40,405,535	5,104,000	5,906,600	802,600
Operating Transfers In	2,645,230	3,233,200	4,211,371	1,573,493	1,587,135	3,797,350	2,210,215
Total Financing Sources	7,198,162	8,325,849	9,796,641	41,979,028	6,691,135	9,703,950	3,012,815
Fund Balance					18,034,181	51,834,010	33,799,829
Budgeted Staffing					8.5	8.5	-

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services & supplies purchases; and will incur decreased costs in worker's compensation. These costs are reflected in the Change From 2005-06 Final Budget column, along with changes related to department recommendations.

Services and supplies has increase by approximately \$6.0 million for housing programs and road improvements, offset by a decrease in fund balance of approximately \$3.0 million. Land and improvements have increased as a result of the voluntary land purchase program for the Rosemary/Iris properties located in the project area. Transfers to other county departments have increased by \$2.3 million primarily for road and flood control projects. Operating transfers out has increased by \$20 million as a result of the bond proceeds budgeted in



2006-07; however the expenditures will take place in future fiscal years. Other increases included in operating transfers out are for a fire station and debt services payments.

The budgeted revenue reflects an anticipated increase in tax increment revenue of \$500,000 and in interest revenue of \$300,000. In addition, operating transfers in have increased as a result of the debt service payments for the Series 2005 A bonds.

PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Complete development standards for each project area within 12 months after the project area adoption.		100%
Process reimbursement of the agreed upon capital projects within 10 business days.		70%
Complete investigation of code enforcement complaints within 5 days of receipt.		70%
Achieve compliance with Code Enforcement directive within 30 days.		25%
Complete initial review of financial requests within 30 days.		75%
Provide assistance packages that retain viable and eligible business.		For 60% of requests received
Set meeting with other applicable county department and businesses within 15 days of request for assistance.		80%
Develop business retention assistance package.		For 60% of requests received
Number of direct and indirect marketing efforts.		10% Increase
Complete initial reviews of financial assistance requests within 30 days of receipt.		75%
Provide assistance packages that attract viable and eligible new business.		For 30% of requests received
Complete initial review of submitted applications within 90 days.		90%
Process eligible applications within 6 months.		90%
Complete projects with final approval within 1 year.		75%
Complete initial review of submitted applications within 90 days.		90%



PERFORMANCE MEASURES		
Description of Performance Measure	Estimated 2005-06	Proposed 2006-07
Process eligible applications within 6 months.		90%
Complete projects with final approval within 1 year.		75%
Complete initial review of submitted applications within 90 days.		90%
Process eligible applications within 1 year.		80%
Complete projects with final approval within 2 years of compliance of applicant.		75%
Complete initial review of submitted applications within 90 days.		90%
Process eligible applications within 6 months of receipt of completed application.		80%





## Cedar Glen Project Area

### DESCRIPTION OF MAJOR SERVICES

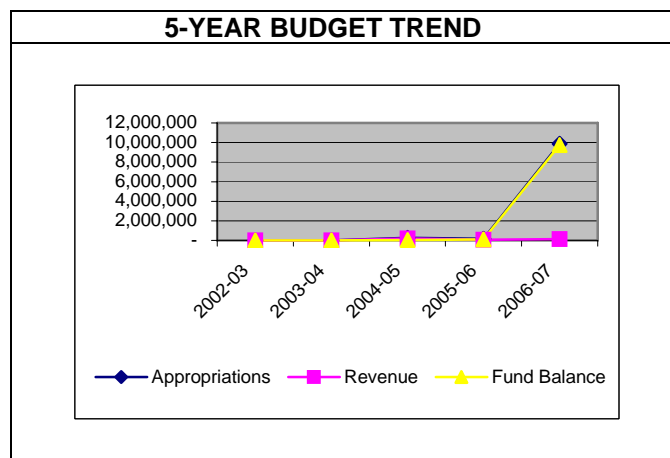
In 2004, the Cedar Glen Disaster Recovery Redevelopment Plan was adopted to assist with the rebuilding of part of the area destroyed by the 2003 Old Fire. The Project Area began to receive tax increment revenues in 2005-06.

Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

Initial plan preparation and operating expenses are funded through a \$75,000 loan from the San Sevine Project Area and a \$290,000 loan from the county general fund. In addition, on December 6, 2005 the Board of Supervisors approved a loan of \$10 million from the county general fund to the Cedar Glen Project Area to begin the water and road improvements. The loans will be repaid when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based on time studies.

### BUDGET HISTORY



### PERFORMANCE HISTORY

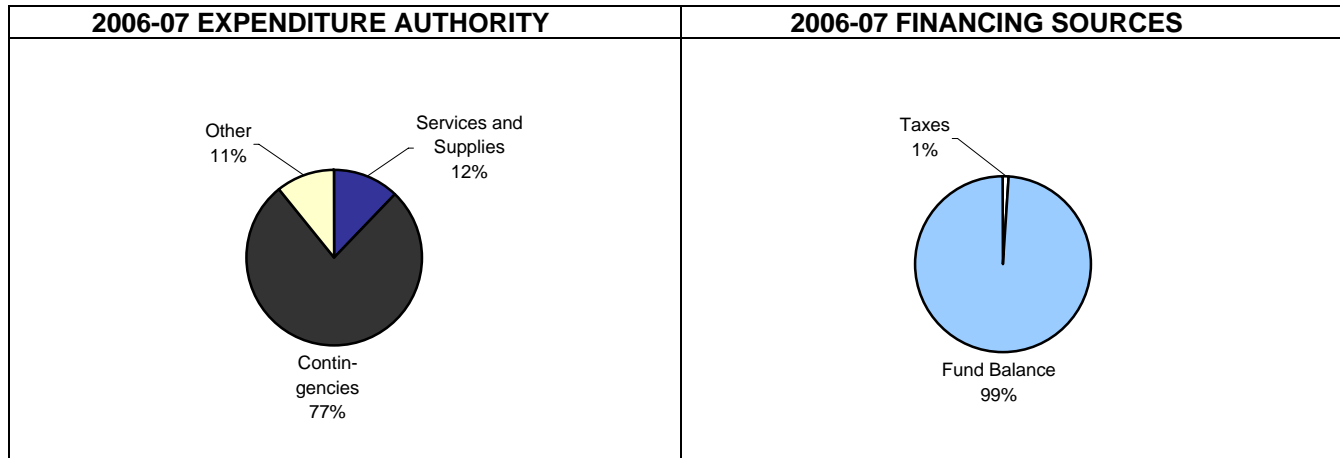
	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	28,576	156,767	10,242,003	535,340
Departmental Revenue	-	75,226	293,426	10,149,000	10,194,200
Fund Balance	-			93,003	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Tax Increment revenues were received for the first time in 2005-06 and were greater than budgeted for the year by \$41,000. In addition, two general fund loans were received for projects within the Cedar Glen Disaster Recovery Project Area in 2005-06, one for \$75,000 and the second for \$10 million. Proceeds from these general fund loans will be used to pay operating and approved project costs. As required by the loan terms \$7.6 million of the loan proceeds has been placed into contingencies for future approved projects.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Redevelopment Agency  
FUND: Cedar Glen Disaster Project Area

BUDGET UNIT: SPK, SPL  
FUNCTION: General  
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	2,787	111,473	137,800	97,862	1,198,093	1,100,231
Land and Improvements	-	-	-	-	-	370,420	370,420
Transfers	-	25,789	45,294	385,540	57,141	702,350	645,209
Contingencies	-	-	-	-	-	7,600,000	7,600,000
Total Appropriation	-	28,576	156,767	523,340	155,003	9,870,863	9,715,860
Operating Transfers Out	-	-	-	12,000	-	-	-
Total Requirements	-	28,576	156,767	535,340	155,003	9,870,863	9,715,860
<b>Departmental Revenue</b>							
Taxes	-	-	-	101,000	60,000	112,200	52,200
Use Of Money and Prop	-	226	3,426	6,200	2,000	6,800	4,800
Other Financing Sources	-	-	-	10,075,000	-	-	-
Total Revenue	-	226	3,426	10,182,200	62,000	119,000	57,000
Operating Transfers In	-	75,000	290,000	12,000	-	-	-
Total Financing Sources	-	75,226	293,426	10,194,200	62,000	119,000	57,000
Fund Balance					93,003	9,751,863	9,658,860

The budgeted increase in services and supplies is for housing and business assistance programs. The increase in the land and improvements budget is for the purchase of land for road improvements. The increase in budgeted contingencies of \$7.6 million is the balance of the \$10 million loan received from the county general fund in December 2005. Per the loan agreement, the Board of Supervisors must approve all additional projects utilizing the loan funds. Upon approval, of additional projects, the funds will be transferred to the appropriate expenditure category for use.



## Victor Valley Economic Development Authority Project Area

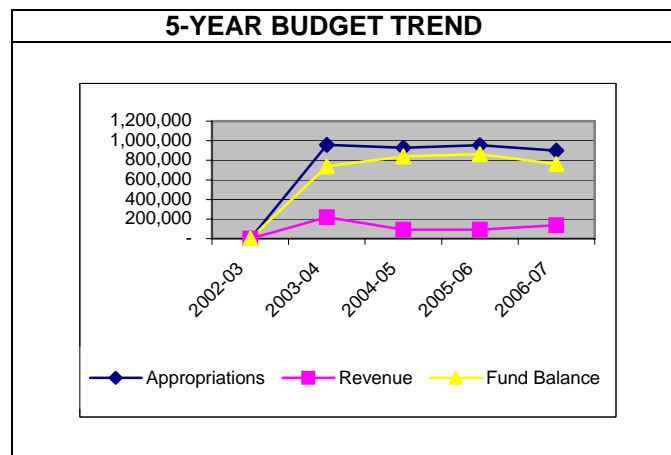
### DESCRIPTION OF MAJOR SERVICES

In 1993, the Victor Valley Redevelopment Project was established for the purpose of providing economic development at the former George Air Force Base. The project area was a joint project of the Cities of Adelanto, Hesperia, Victorville, the Town of Apple Valley, and the County of San Bernardino. The project is under the direction of the Victor Valley Economic Development Authority (VVEDA) and is administered by the City of Victorville. The county receives a portion of the tax increment generated within the unincorporated areas of the project area, which must be expended on programs within the unincorporated portion of the project area.

Included in this project area are housing funds which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations 20% of the gross tax increment revenues are set aside and used for affordable housing.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based on time studies.

### BUDGET HISTORY



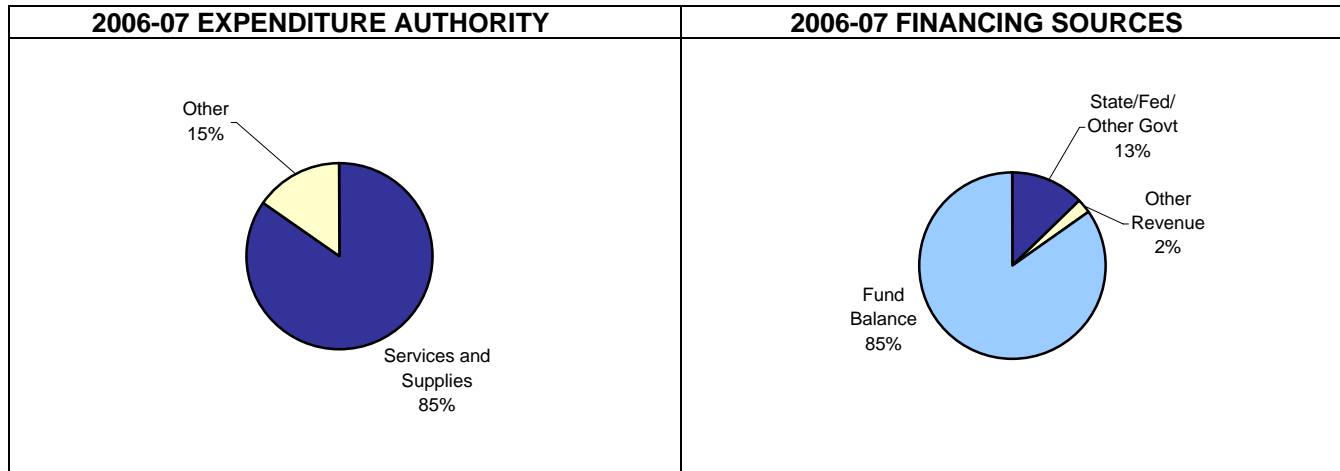
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	217,551	90,617	47,425	955,134	225,383
Departmental Revenue	383,781	181,060	37,465	91,000	122,300
Fund Balance				864,134	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Redevelopment Agency  
FUND: VVEDA

BUDGET UNIT: MPV, MPW  
FUNCTION: General  
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	1,665	30,500	31,649	92,100	822,874	762,829	(60,045)
Other Charges	6,659	8,532	(8,532)	42,000	13,000	33,000	20,000
Transfers	209,227	51,585	24,308	91,283	119,260	103,222	(16,038)
Total Appropriation	217,551	90,617	47,425	225,383	955,134	899,051	(56,083)
<b>Departmental Revenue</b>							
Use Of Money and Prop	20,810	20,461	17,163	22,200	17,000	22,200	5,200
State, Fed or Gov't Aid	194,414	160,599	20,302	100,100	74,000	115,800	41,800
Total Revenue	215,224	181,060	37,465	122,300	91,000	138,000	47,000
Operating Transfers In	168,557	-	-	-	-	-	-
Total Financing Sources	383,781	181,060	37,465	122,300	91,000	138,000	47,000
Fund Balance					864,134	761,051	(103,083)

Tax increment and interest revenue are anticipated to increase in 2006-07. Expenditures have been reduced as a result of a decrease in professional services in 2006-07.



## Mission Boulevard Joint Redevelopment Project Area

### DESCRIPTION OF MAJOR SERVICES

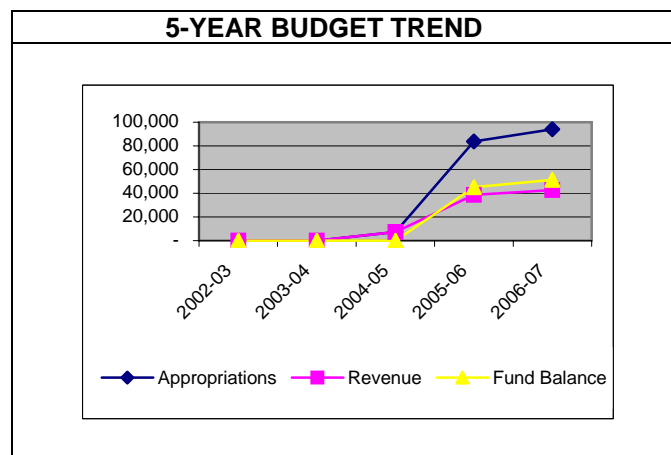
In 2003, the County of San Bernardino approved the Mission Boulevard Joint Redevelopment Project Area, a joint project with the City of Montclair. Pursuant to the terms of the Redevelopment Plan and a Cooperation and Implementation Agreement, the City of Montclair has the administrative responsibility of managing the general redevelopment activities. The county and the city each administer the housing set-aside funds generated in each jurisdiction's territory.

The County of San Bernardino's Mission Boulevard Joint Project Area only includes housing set aside funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

A \$50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment revenue is generated to repay the loan.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based on time studies.

### BUDGET HISTORY



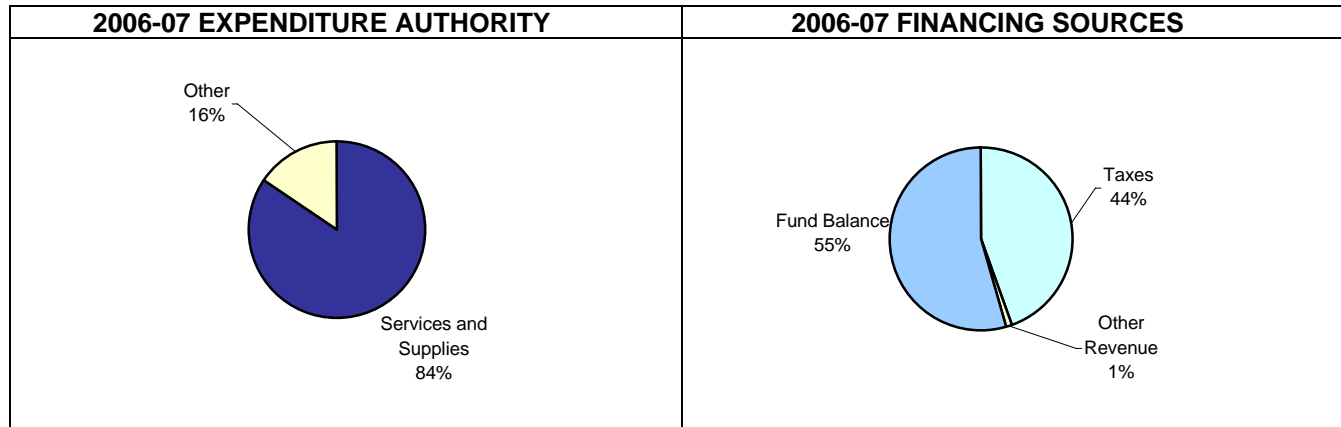
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	10,091	83,757	35,832
Departmental Revenue	-	-	6,538	38,600	41,948
Fund Balance	-	-		45,157	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Redevelopment Agency  
FUND: Mission Blvd Joint Project Area

BUDGET UNIT: SPM MIS  
FUNCTION: General  
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	31	825	69,087	79,292	10,205
Transfers	-	-	10,060	35,007	14,670	14,746	76
Total Appropriation	-	-	10,091	35,832	83,757	94,038	10,281
<b><u>Departmental Revenue</u></b>							
Taxes	-	-	-	40,848	37,500	41,665	4,165
Use Of Money and Prop	-	-	467	1,100	1,100	1,100	-
Total Revenue	-	-	6,538	41,948	38,600	42,765	4,165
Fund Balance					45,157	51,273	6,116



## Proposed Bloomington Project Area

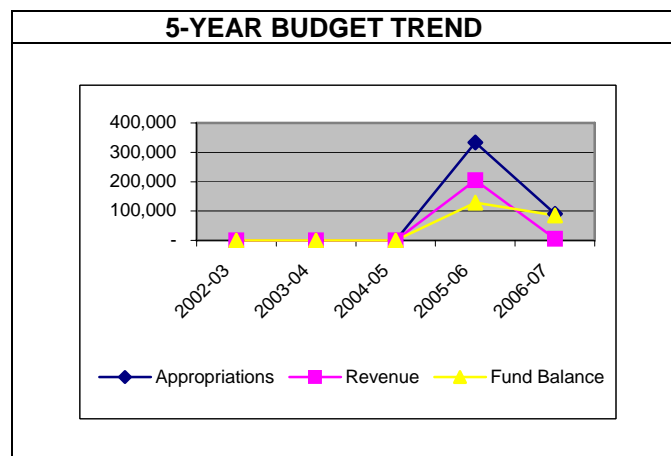
### DESCRIPTION OF MAJOR SERVICES

In 2004, the Redevelopment Agency began initial steps toward the creation of a new project area in the Bloomington community. On August 17, 2004, the Board received and filed the feasibility study concerning a possible redevelopment project area for Bloomington. The criteria reviewed in the study were meeting the 80% urbanization criteria under California Redevelopment Law (CRL), meeting the blight conditions under CRL, and being economically feasible as redevelopment project area. The report determined that the Bloomington area would qualify as project area. On November 9, 2004, the Board adopted a resolution to begin the process to adopt a Redevelopment Plan for the Bloomington area. It is anticipated that this proposed project area, if adopted and the ordinance and redevelopment plan transmitted to the State Board of Equalization before November 30, 2006, will begin to receive tax increment revenue in 2007-08.

Plan preparation expenses are funded through \$500,000 in loans from the county general fund. The loans will be repaid if the project area is established and when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this proposed project area, however administrative and staffing costs are allocated to this project area based on time studies.

### BUDGET HISTORY



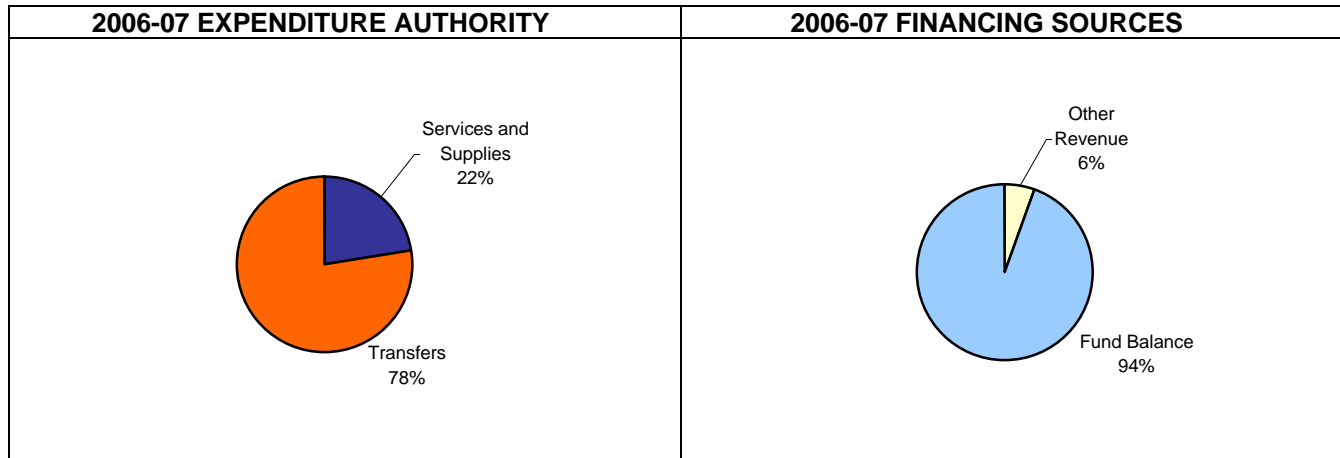
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	173,744	333,835	252,354
Departmental Revenue	-	-	302,579	205,000	208,700
Fund Balance	-	-		128,835	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
 DEPARTMENT: Redevelopment Agency  
 FUND: Bloomington Proposed Project Area

BUDGET UNIT: SPN BLO  
 FUNCTION: General  
 ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	111,170	82,700	246,604	20,221	(226,383)
Transfers	-	-	62,574	169,654	87,231	69,960	(17,271)
Total Appropriation	-	-	173,744	252,354	333,835	90,181	(243,654)
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	-	2,579	8,700	5,000	5,000	-
Total Revenue	-	-	2,579	8,700	5,000	5,000	-
Operating Transfers In	-	-	300,000	200,000	200,000	-	(200,000)
Total Financing Sources	-	-	302,579	208,700	205,000	5,000	(200,000)
Fund Balance					128,835	85,181	(43,654)

In 2006-07, the department will incur decreased costs in services and supplies of \$226,383 as a result of one time studies being completed or encumbered in 2005-06 and funding limitations. Transfers to San Sevine to cover allocated staffing and administrative costs associated with the project area are budgeted to decrease by \$17,271 due to finding limitations.

Included with this budget is a policy item requesting a general fund loan of \$140,000 to cover allocated staff time, professional services, and administrative costs. Without this loan there will be insufficient resources to cover all anticipated expenses for the 2006-07 to continue consideration of the Proposed Project Area.





POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance	Proposed 2006-07 Performance Measurement
1	<p><b>Loan from General Fund</b></p> <p>Loan from General Fund to cover allocated staff time, professional services, and administrative costs of \$140,000. This additional \$140,000 General Fund loan will bring the loan total for this proposed project area to \$640,000. The County loans bear an interest rate that is 1% greater than the County's pooled investment rate. The CoRDA will repay the County with tax increment revenue generated in the project areas within ten years. Should the project areas not be formed, the County will forgive the loan. As a result of this action, the general fund's unreserved fund balance would be decreased by \$140,000, which means that these funds will not be available to the general fund for appropriations until repaid.</p> <p>Without this loan there will be insufficient resources to cover all anticipated expenses for the fiscal year 2006/07 to continue consideration of the Proposed Project Area.</p> <p>If this project area is approved, due to the delay in the receipt of tax increment revenue, additional loan funds will be required for an economic study estimated at a cost of \$50,000 and housing studies estimated at \$25,000. Loans would be required to pay for these reports because they would need to be completed prior to the initial receipt of tax increment from the area.</p> <p>If the project area is formed prior to November 30, then the initial tax increment would be received the following fiscal year.</p>	-	-	-	-	
<b>Total</b>		-	-	-	-	



## Proposed Cajon Project Area

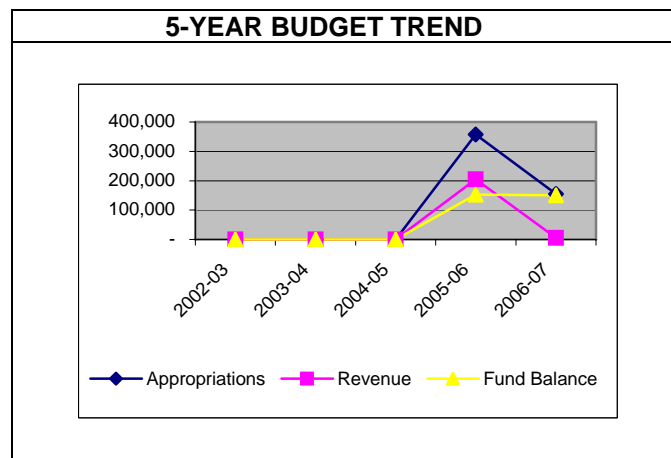
### DESCRIPTION OF MAJOR SERVICES

In 2004, the Redevelopment Agency began initial steps toward the creation of a new project area in the Cajon community (areas in and around Muscoy). On August 17, 2004, the Board received and filed the feasibility study concerning a possible redevelopment project area for Cajon. The criteria reviewed in the study were meeting the 80% urbanization criteria under California Redevelopment Law (CRL), meeting the blight conditions under CRL, and being economically feasible as redevelopment project area. The report determined that the Cajon area would qualify as project area. On November 9, 2004, the Board adopted a resolution to begin the process to adopt a Redevelopment Plan for the Cajon area. It is anticipated that this proposed project area, if adopted and the ordinance and redevelopment plan transmitted to the State Board of Equalization before November 30, 2006, will begin to receive tax increment revenue in 2007-08.

Plan preparation expenses are funded through \$500,000 in loans from the county general fund. The loans will be repaid if the project area is established and when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this proposed project area, however administrative and staffing costs are allocated to this project area based on time studies.

### BUDGET HISTORY



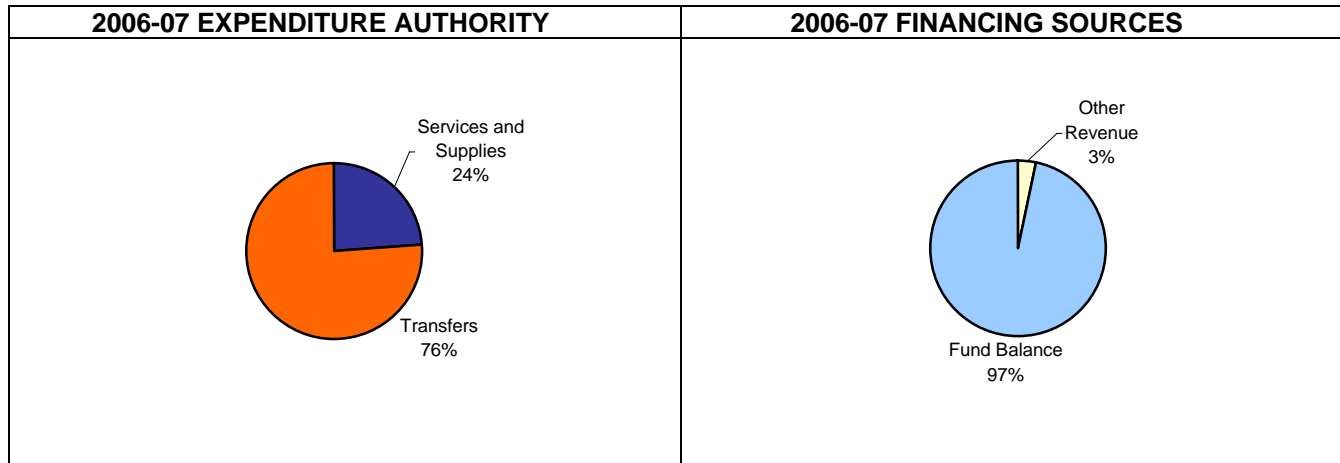
### PERFORMANCE HISTORY

	Actual 2002-03	Actual 2003-04	Actual 2004-05	Modified Budget 2005-06	Estimate 2005-06
Appropriation	-	-	150,351	357,304	211,462
Departmental Revenue	-	-	302,655	205,000	209,100
Fund Balance	-	-	-	152,304	-

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in these funds are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Redevelopment Agency  
FUND: Cajon Proposed Project Area

BUDGET UNIT: SPO MUS  
FUNCTION: General  
ACTIVITY: Other General

	2002-03 Actual	2003-04 Actual	2004-05 Actual	2005-06 Estimate	2005-06 Final Budget	2006-07 Proposed Budget	Change From 2005-06 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	93,544	89,100	273,895	36,982	(236,913)
Transfers	-	-	56,807	122,362	83,409	117,960	34,551
Total Appropriation	-	-	150,351	211,462	357,304	154,942	(202,362)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	2,655	9,100	5,000	5,000	-
Total Revenue	-	-	2,655	9,100	5,000	5,000	-
Operating Transfers In	-	-	300,000	200,000	200,000	-	(200,000)
Total Financing Sources	-	-	302,655	209,100	205,000	5,000	(200,000)
Fund Balance					152,304	149,942	(2,362)

In 2006-07, the department will incur decreased costs in services and supplies of \$236,913 as a result of one time studies being completed or encumbered in 2005-06 and funding limitations. Transfers to San Sevine to cover allocated staffing and administrative costs associated with the project area are budgeted to increase by \$34,551.

Included with this budget is a policy item requesting a general fund loan of \$60,000 to cover allocated staff time, professional services, and administrative costs. Without this loan there will be insufficient resources to cover all anticipated expenses for the fiscal year 2006-07 to continue consideration of the Proposed Project Area.



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance	Proposed 2006-07 Performance Measurement
1	<b>Loan from General Fund</b> Loan from general fund to cover allocated staff time, professional services, and administrative costs of \$60,000. This additional \$60,000 General Fund loan will bring the loan total for this proposed project area to \$560,000. The county loans bear an interest rate that is 1% greater than the county's pooled investment rate. The CoRDA will repay the county with tax increment revenue generated in the project areas within ten years. Should the project areas not be formed, the county will forgive the loan. As a result of this action, the general fund's unreserved fund balance would be decreased by \$60,000, which means that these funds will not be available to the general fund for appropriations until repaid.  Without this loan there will be insufficient resources to cover all anticipated expenses for the fiscal year 2006-07 to continue consideration of the Proposed Project Area.  If this project area is approved, due to the delay in the receipt of tax increment revenue, additional loan funds will be required for an economic study estimated at a cost of \$50,000 and housing studies estimated at \$25,000. Loans would be required to pay for these reports because they would need to be completed prior to the initial receipt of tax increment from the area.  If the project area is formed prior to November 30, then the initial tax increment would be received the following fiscal year.	-	60,000	-	60,000	
<b>Total</b>		-	60,000	-	60,000	

